Taiwanese struggle to reform democracy, Page 20

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## World News

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## chief resigns citing wife's illness

Mr Howard Baker, the White House of Chief of Staff who guided President Ronald Reagan through the turnoil of the Iran-Contra scandal and two super-power summits, announced his

esignation. Mr Baker cited his wife's 11ness as the main reason for leaving. He will be replaced by Mr Kenneth Duberstein, his deputy since March 1987. Page 4

#### Polish party reshuffle

Reformists have been named to top positions in a Polish Communist Party reshuffle. National Bank President Wladyslaw Baka became a Polithuro member and Central Committee secretary and Polithuro member Mieczyslaw Pakowski a pragmatist with Rakowski, a pragmatist with pro-reform tendencies, will become secretary of the Central

#### Japan aid to rise

Japan plans to raise its overseas development and budget to more than \$50hn in the next five years making it the world's largest sup-plier of assistance. Page 3

#### Setback for tobacco

The US tobacco industry faced its first defeat in a product liability lawsuit when the Federal court awarded \$406,000 in damages to the husband of a woman - a heavy smoker – who died of lung cancer in 1984. Page 20

#### Dukakis on defence

Democratic presidential candidate Michael Dukakis said he WALL STREET: The Dow Jones opposed costly development of nuclear defence systems and

The Dublin Government said it would appeal against an Irish court's decision to free Patrick McVeigh, IRA ferror suspect, and subject of a British extradition request. Page 7

attacking leader Neil Kinnock party. Page 6

#### Ariane lift-off

The next phase in the evolution of Europe's space industry starts today with the lift-off of a new version of Ariane, the European satellite launcher. Page 2

#### Contras in US aid talks

Contra rebel leaders met US Administration officials explore the future of stalled peace talks with Nicaragua's Sandinista Government and a possible renewal of US military aid.

#### **Beirut truce**

relatives' work with security ser. Page 23 vices. Page 8

#### Moscow apologises

Soviet Defence Minister Dmitri Yazov apologised to the US for the 1985 killing of US Army Major Arthur Nicholson by Soviet troops in East Germany, the Pentagon said.

#### Cross-border fire

Afghan and Pakistani troops exchanged rocket and artillery fire near a strategic border town, killing at least three Pakistani civilians and wounding 10, Paki-stani officials said.

High and dry Britain's airlines pledged a big summer crackdown on drunk and unruly passengers.

## **Business Summary**

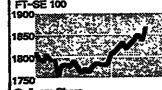
## White House NY banks to meet again on merger talks

BANK OF NEW YORK and irving Bank executives will meet in another attempt to bridge their differences but there are doubts on Wall Street that the meeting will result in an agreement to merge. Irving favours a deal to sell a majority of its stock to Banca Commerciale Italiana, second-largest Italian bank. Page 21

NOBEL INDUSTRIES, Swedish armaments and chemicals group, reported an 83 per cent increase in profits for the first four months. Page 22

LONDON: A quiet and cautious morning was transformed by the US trade figures and the FT-SE 100 index jumped from a 7 point







decline to a new post-crash high putting on 27A points to 1,866.2. Turnover improved to 481m shares. Page 40

industrial average closed up 25.07 at 2,124.47. Page 44

would give priority to strengthening conventional defence systems. Page 4

Dublin to appeal

TOKYO: A late buying surge held the Nikkei average above the 28,000 level after an earlier retreat as investors moved to the sidelines for the imminent sidelines for the imminent sidelines for the IIS April trade figrelease of the US April trade fig-ures. The Nikkei closed 25.26

higher at 28,061.80. Page 44 DOLLAR closed in New York a DM1.7487, Y126.55, SFr1.4625 and FFr5.8950. It closed in London at

Labour rift

UK Labour Party defeace spokesman Denzil Davies resigned, attacking leader Nail Figure 12. \$1.7860. It closed in London at

\$1.7850 (\$1.8165); DM3.1175 (DM3.1325); Y225.50 (Y227.25); SFr2.6100 (SFr2.6200); and FFr10.5150 (FFr10.5825). Page 33

PHILIPS. Dutch electronics group, is buying out Du Pont's 50 per cent interest in PD Magnetics, the two companies financially-troubled joint venture in magnetic tape for audio and video electronic products. Page 21

MITSUBISHI CORPORATION. large Japanese trading house, achieved a 13.4 per cent revival in consolidated net profits for the

A truce agreed in Damascus between Palestinian factions Exxon US oil group, said 1987 net profits dropped to DM62.5m halted two months of fighting in (\$36.3m) from DM268.9m in 1986.

Spycatcher fever

The UK Government began final attempts to stop press reports on the revelations of former members of the security services saying that 10 people planned to write books about their own or relatives' work with security ser.

DANIEL GOEUDEVERT, chairman of Ford-Werke, West German arm of Ford Motor of the growing volume of complaints from German industry about the rising cost base and labour inflexibility.

Page 23

WRST GERMANY'S stock exchanges will officially start publishing a new stock index of the 30 most heavily traded issues

German maker of instruments to an account of systems for vehicles, aircraft and industry, nearly doubled group profits last year, the chairman, said. Page 21 100,000 people paraded on Mon-

CONTENTS

## Paris bourse chiefs resign over reserve fund trading losses

BY GEORGE GRAHAM IN PARIS

THE CHAIRMAN and chief executive of the Paris bourse resigned in tandem yesterday, forced out of office by the revelation of FFr500m (\$86m) of trading losses on the exchange's reserve funds. The new chairman, Mr Regis Rousselle, announced immedi-ately that the stock exchange would raise Ffribn of fresh capiwould raise FFT100 of fresh capi-tal in order to top up its guaran-tee fund, which is used to indem-nify clients in the event of a member firm's collapse and has been significantly weakened by the trading loss. This would take its total capital and reserves to

The outgoing chairman is Mr Xavier Dupont. The new chief executive is Mr Gerard de la Martiniere, currently head of the Matif financial futures market. who replaces Mr Philippe de Cos-

The scandal, latest in a long ist of mishaps which in recent months have nibbled away at the credibility of the bourse, is expected to accelerate the process of change in the Paris stock market, institutions, as is now permitted become in November and change in the Paris stock market, institutions, as is now permitted become last year, after the which has already transformed under last year's stock exchange october stock market crash, in process in the process of the

which has begin already of developing new market realities, among which, of course, are producted ratios for each individual firm," said Mr Milan Spierenburg of Warburg in Paris.

Just how the bourse authori
Just h

through a capital increase "guar-anteed by the principal financial institutions" of Paris, and half options based on the Matif's long bond contract that most of the The levy is expected to pose exchange's reserve fund. The

its trading techniques over the reform law. Some firms are an attempt to turn round a compast three years.

"This will accelerate the prosessibility has been already considering merging or reports in Paris suggest the leaves which has been already results and the prosessibility has been already results."

Xavier Dupont, who resigned yesterday as chairman of the

this year surrounding the Buisson and Bandoin broking firms, one of which was banned from the Matif and the other put into bankruptcy.
Observer, Page 18; Tensions
bubble to surface, Page 24

## Mitterrand calls on Rocard to assemble new government

PRESIDENT François Mitterrand Mr Mitterrand argued that sevident reference to his overtures is to ask Mr Michel Rocard, the eral other countries, such as Socialist Prime Minister, to form West Germany, Sweden and the a new government when the new Netherlands, had been governed to his policy of making overtures to his policy of making overtures to his policy of making overtures and echoed the words last Sungarden by opens next week.

Also Proposed Mitterrand Mr Mitterrand argued that severified the centre.

He defended his description to discovere right, wing write minis.

mr socaru and formally submitted his government's resignasolve parliament, immediately
tion yesterday in the wake of the
Socialists' fallure to win an absolate majority in Sunday's second
the former right-wing majority
cratic values. Inte majority in Sunday's second the former right-wing majority round of voting in the general had made clear they would block election. After initially asking Mr Rocard to stay on until the opening of parliament on June 23, Mr Mitterrand said last night that he wanted the Prime Minister to form a minority government after the new assembly convened. In his first address since the European integration and second round of the French general elections, Mr Mitterrand said last night that he had a "strong and coherent" majority in partiament, though he would have preferred an absolute majority. He said he had urged Mr Rocard to put together his policies and projects and present said that his relative majority of them before parliament each

ferred an absolute majority. He cles and projects and present softer than a said that his relative majority of them before parliament each most political or 276 seats was sufficient for "the time a law was necessary. "We government to govern." An absolute majority would require 289 not prepared to accept our stretched hand," he said in an dence, Page 2

Assembly opens next week.

Assembly opens next week.

Relative majorities in parliament.

Assembly opens next week.

Relative majorities in parliament.

Relative majorities in parliament.

Assembly opens next week.

He defended his decision to disformer right-wing prime minis-

However, the President used his address to attack the right for its attitude during the election towards the National Front and its failure to condemn in clear terms the front's racist policies. With his seven minute address

last night, Mr Mitterrand wasted little time trying to regain the political initiative after failing to win a clear majority on Sunday. His decision to reconfirm Mr Rocard as Prime Minister of the new government also came somer than expected, although most political observers had forecast that Mr Rocard would be reconfirmed in his position. Centrist party seeks indepen-

## G7 likely to augment list of economic indicators

By Philip Stephens in London THE GROUP of Seven industrial

nations expects to agree at next week's Toronto summit on the addition of two indices of commodity prices to the economic performance indicators they use as the basis for policy co-ordina-A decision on the commodity

price indicators, which include a relatively small weight for gold. would represent one of the few firm conclusions expected from the economic discussions at the Another is expected to be an

accord on a Canadian proposal to establish a "menu of options" from which Western creditor gov-ernments could choose in extend-ing debt relief to the poorest countries of sub-Saharan Africa. On wider economic and trade issues, the seven plan simply to reaffirm the policy co-ordination pledges and the commitment to stable exchange rates agreed last month at the Organisation for Economic Co-operation and

their assessment will be reinforced by yesterday's announcement of a further narrowing of the US trade deficit in

Both the US and Canada will push for a firmer commitment to

Just Published

## **Improved US** trade sends dollar higher

THE DOLLAR and world financial markets yesterday rallied strongly after the US Commerce Department said the US trade deficit narrowed to \$9.9bn in April from \$11.7bn in March.
The figures, which were seasonally adjusted, were much better than market forecasts which had predicted a \$12bn trade

shortfall for April.
On European and North American foreign exchanges, the dollar rose sharply despite the reported intervention by the Bundesbank,

the West German central bank, to stem the US currency's rise against the D-Mark. In Europe, the dollar closed 2 pfennigs higher at DM1.7465, more than a yen higher at

Y126.40 and closed more than 2 ments, he said, were in trade cents stronger against sterling at with Europe, where the US defi-\$1.7850. In New York, at midses-cit was down to \$1.6bn compared bledges and the commitment to table exchange rates agreed last nonth at the Organisation for leconomic Co-operation and levelopment (OECD).

The generally upbeat mood of their assessment will be blue to be a seconomic to the deficit was cut from \$19.3bn to \$17.5bn.

While the April figure represents on change in the trends of DM1.7225.

April reflected a slow-down in lysts have regarded these trends consumer imports, and an explosive growth of exports. Exports April imports was regarded as and imports were in fact sharply especially surprising down, even on a seasonally Export demand, however, is adjusted basis, from the high still reported to be rising.

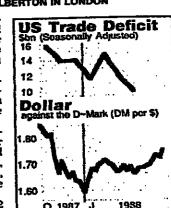
March figures, by 2.4 and 6.5 per

Share and bond prices also rose

push for a firmer commitment to the dismantling of agricultural adjusted basis, from the high adjusted basis, from the basis and to strain the favourable pattern of imports and exports displayed in the favourable pattern of imports have the

The oil price, however, is also notoriously volatile and may be subject as much to the politics of the Organisation of Petroleum Exporting Countries (Opec) cartel as to fundamental economic trends, so the seven have

Export prices had risen by about 5 per cent in the past year, so nearly two full points in early trading as the market's fears of inflation were eased. UK was 25 per cent over the same gilt-edged securities followed the period in 1987. Import prices, Treasury market up and ended more than a point higher. Editorial comment, Page 18; Lex, Page 20 than 4½ per cent.



The main bilateral improve-

The lower trade deficit for six months, most Wall Street ana-

advance guide to inflationary trends in the world economy.

Assuming the proposal is ratified at the summit, the indices will be added to the national economic indicators – ranging from growth and inflation to trade balances – which are already used for policy co-ordination.

The officials have opted for more than one index because of the technical difficulties of including oil. Its importance in overall western consumption of the main commodities means that oil is given a weight of about 50 per cent in one of the indices.

The oil price, however, is also notoriously volatile and may be that the summit and including oil the past years in the past years

publishing a new stock index of the 30 most heavily traded issues on July 1. Page 24

SOVIET authorities yesterday appeared to have won a brief respite in the bitter territorial appeared to have won a brief respite in the bitter territorial seven years for its public steel industry was approved by ministers. Page 2

SCHINDLER, Swiss lift maker, is to acquire a majority shareholding in Also Holding, supplier of personal computer systems which last year had sales of SF7185m (\$128.5m). Page 23

VDO ADOLF Schindling. West German maker of instrumentation and control systems for the republics, installed to take opposing positions when they faced demonstrators on the streets of their capitals, although the streets of their capitals, although republic would not give up the enclave, the local radio reported. The praesidium of the Azerbai-ina Supreme Soviet also rejected in the Soviet media, which said the economy, forced to day.

In Yerevan, the capital of Armenia where an estimated and Armenia Supreme Soviet also rejected in the sum of the mountain enclave of the mountain encla

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# Moscow buys time in Armenia

FALLOUT FROM

RESIGNATION HITS THE UK LABOUR PARTY

BOMBSHELL

Bonn: EMS gives a boost to West German Technology: Cleaner coal warms up for reer energy market ... Management: Keeping a hold on new entre-Editorial comment: Fixation on US trade; South Africa and the ANC .... Protectionism: Stuck in the mud over reform on the farm ..... The Soviet economy: A way to make peres-Lex: Markets; Northern Foods; Tobacco; Paris

Executive cars, Finstat: Surveys -

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## Companies Intl. Capital Max Companies World Trade . 26-28 \_\_4144 .3741,44 34-37



Opposition leader Neil Kinnock could be hurt by his defence spokesman's move, Page 19

## Italian ministers finally approve steel rescue plan

BY JOHN WYLES IN ROME

ITALY'S third rescue plan in

the patience of the European Community, the country's private steelmakers and Italian trade unions harassed by the will be based on five main plants,

The final proposal seeks to win EC approval for a further cash injection of around L7,100bn by offering to reduce capacity by

The Government also aims to cuts by a plan for the re-industr-ialisation of areas affected by cloialisation of areas affected by closures together with a partial reprieve for the Bagnoli plant in Naples.

The news for Bagnoli, which is

Mr Carlo Francanzani, the Italters, who must finally pronounce be saved.

on the acceptability of a fresh injection of funds to recapitalise the reorganised state company, Finsider, henceforth to be known as fiva.

government proposal, final unions complain have long been details of which were not availing the pipeline — including the able last night, is a basis for creation of a special reindustri-

It will be surprising if the Comseven years for its public steel mission and other member gov-industry was finally approved by ministers yesterday. mission and other member gov-ernments accept every last dot and comma and the unions are Months of delay have tested pressing for stronger guarantees on new jobs and on the future of

prospect of more than 20,000 largely specialising in flat products, at Taranto, Nove Ligure.

The final proposal seeks to win Plombino, Terni and Dalmine.
EC approval for a further cash injection of around L7,100bn by one at Sesto San Giovanni and a mill producing round products at Terni will be closed by 1990.

The plan envisages a public sector withdrawal from making merchant plate products through

the centre of a very determined ian Minister for State Participation, will deliver the finished document to the European Commission in Brussels today.

Mr Francanzani's Brussels mission seeks to recruit the Commission's support in advance of next week's meeting of EC steel ministers, who must finally pronounce the contre of a very determined time centre of a v

Finsider lost L1,800bn last year, is now losing about L5bn a day, and has debts of more than L10,000bn.

To a considerable extent the tatives — some of which the negotiation on three fronts rather than a definitive document.

alisation fund to be administered by Iri, the state holding company

## Ariane due to lift off into a new dimension today

BY PETER MARSH

THE NEXT phase in the evolu- price the company charges custion of Europe's space industry tomers is expected to stay should start today with the roughly the same as for the curiff-off in South America of a new rent generation of Ariane. For version of Ariane, the European launches in the early 1990s, Ari-

satellite launcher.

Ariane 4, the latest generation \$50m (527m) to put into space a in a family of vehicles which standard 12 tonne satellite.

Started flights in 1979, differs mainly in having a series of extra some eight flights annually and

combinations, enabling Ariane-4 than 40 satellites. The \$2bn or so spent developused by communications satellites a total of 4.2 tonnes, 60 per cent more than the previous general involving the lanch of impression of the little and the previous general involving the lanch of impression of the lanch of involving the lanch of impression of the lanch of involving the lanch of impression of impressio eration of the vehicle.

of a satellite owned by Pan American Satellite, a US company space.

which plans a transatlantic comArianespace, which was set up munications service, a weather in 1980 and is based in Evry, near satellite owned by the European Paris, has built up a track record Space Agency and a small comwhich should put it in a good munications vehicle for use by position in the international

racio nams.

Analysts think the flexibility according to Mr Rodney Buckprovided by having a choice of booster combinations for Ariane-4 will mean Ariane-process.

boosters fitted around its base. has an order book worth \$2.50n These can be added in several involving the launch of more

of the 13-nation ESA. France has This is reflected in the payload put up 60 per cent of the cash for today's flight, which consists Operation of the vehicles is, how-

booster combinations for Ari- According to a recent survey ane-i will mean Arianespace can from Euroconsult, a Paris-based tit into its schedule a wide variety of satellite types, a factor that may help in marketing.

In spite of the extra power of the new version of the rocket, the launches during the 1990s is likely to average about 10 a year, roughly half the number predicted a few years ago.

## French centrist party to seek independent status

PRESIDENT François Mitter-rand's stated wish to make an opening to the centre appeared to come a step closer to fulfilment yesterday when the CDS centrist the Republican Party, the other party indicated that it would seek main component in the UDF, the status of an independent immediately gave a warning political group in the National against any negotiations with the

in the National Assembly is a attention is now focusing on the first step which could make possible a rapprochement between the centrasts and the Socialists, it destains to seek the leadership does not appear that such an of the UDF. development is likely to happen Mr Giscard d'Estaing's alm is

Assembly. Socialists, and urged closer links
Though the formation of an with the RPR neo-Gaullist party.

at all quickly.
Yesterday Mr Jacques Barrot,
secretary-general of the CDS, said
the party would remain inside
ident Mitterrand, whereas the the framework of the UDF group-ing and in "alliance" with the neo-Gaullist RPR party. On Mon-increasing independence of an day night the president of the autonomous group in the centre, CDS, Mr Pierre Mehaignerie, in order to establish a more conendorsed the line that there was no question of leaving the UDF, Socialist Government.

## Great benefits ride on the free flow of EC money

THE EUROPEAN Community's ing to foreigners or in foreign exchange.

These restrictions need to (and precondition to the success of current proposals to deregulate financial services, but could also accelerate new policies in tax and

currency areas.

It will "enable our financial services to catch up with New York and Tokyo", says Mr Jacques Delors, the European Commission President, who has spe-cial responsibility for economic and monetary affairs. Mr Gerhard Stoltenberg, the

West German Finance Minister, calls it "a milestone of great importance on the way to com-pletion of the internal market". He has had the rare satisfaction of seeing Finance Council consideration of this measure (tabled by the Commission only last autumn) start, and finish, during his six-month stint in the chair.

This euphoria is grounded in the fact that progressive removal of all remaining obstacles to the free flow of money in the EC is vital to other pending measures to allow banks and insurance companies to provide financial services freely across national

The cross-border writing of non-life insurance business is vir-tually agreed, and a similar free-dom for banks is now being con-sidered by the Council. The most common remaining control on capital is restrictions (by France and Italy as well as the Community's poorer members) on their citizens opening bank accounts abroad and on their banks lend-

political architects than industry a financial closed shop.
or agriculture. But, equally, the
whole European economy should member states to lift capital

the pooled resources of its 320m. Two safety nets are the permiscitizens, and to compete in the sion for any country to re-impose

THE SPANISH Government, concerned by the strength of the peseta and by the inflow the short-term borrowing by Spanish comthe strength of the peseta and by the inflow of sbort-term loans and "hot money", has reintroduced controls on the entry of short-term foreign capital, writes Tom Burns in Madrid. In a significant modification of its capital

In a significant modification of its capital movements liberalisation policy, the Government has raised from one to three years the minimum period of foreign currency borrowing not subject to authorisation.

In March last year a Bank of Spain directive liberalised all foreign currency credits. to the private sector with a minimum of one year's maturity and of less than Pta 1.5bn (£7.2m). The move has had the effect of

David Buchan and Tim Dickson

gain from a freer, and thus bet- curbs by July 1 1990, except the ter, allocation of Europe's four poorest countries, which can savings, as Mr Delors stressed. delay action until 1992 (and in Europe's financial services the case of Greece and Portugal should be better able to draw on possibly until 1995).

world market. The scrapping of controls in a currency crisis (but

Britain, which, at least in the monetary and fiscal fields, wants maximum liberalisation with

Two countries, France and

However, there is a possible sting in the tail for countries like

Denmark, nearly blocked this week's agreement with their worcontrols applies equally to money with required subsequent ries about increased tax evasion. The Danes won permission to the technical impossibility a review of this safeguard clause keep requiring their banks to the technical impossibility are review of this safeguard clause keep requiring their banks to the technical impossibility are review of this safeguard clause keep requiring their banks to the technical impossibility are review of this safeguard clause keep requiring their banks to the technical impossibility are review of this safeguard clause keep requiring their banks to the technical impossibility are review of this safeguard clause keep requiring their banks to the technical impossibility are review of this safeguard clause keep requiring their banks to the technical impossibility are review of this safeguard clause keep requiring their banks to the technical impossibility are review of this safeguard clause keep requiring their banks to the technical impossibility are review of the technical impossibility are

report their tax authorities, pro-vided this does not "impede capi-tal movements".

including sterling, to join fully in the European Monetary System by 1992. In the end he put his

These restrictions need to (and under this week's directive will) be lifted if financial service decregulation is to mean anything.

All studies of the EC internal market programme conclude that many, or most, of the potential benefits will derive from the financial sector, which, over the past 30 years, has received far less attention from Europe's political architects than included and outside the EC not be seen as political architects than including the potential of distinguishing between those inside and outside the Community loan mechanism of Ecu16bn (£10.5bn) for countries in balance of payments difficulties.

All studies of the EC internal market programme conclude that many, or most, of the potential protective of distinguishing between those inside and outside the Community loan mechanism of Ecu16bn (£10.5bn) for countries in balance of payments difficulties.

But the French got something potentially more far-reaching – a Commission commitment to community between EC states. It was, he came up this year with proposals for the removal or reduction of the risks of distortions, tax avoidance and evasion arising from dated Community loan mechanism of Ecu16bn (£10.5bn) for countries in balance of payments difficulties.

But the French got something between EC states. It was, he come up this year with proposals for the removal or reduction of the risks of distortions, tax avoidance and evasion arising from dated Community loan mechanism of Ecu16bn (£10.5bn) for countries in balance of payments difficulties. ment to act on this by mid-1989.

Britain does not share French ing capital taxes, any more than it wants indirect VAT taxes harmonised. Mr Nigel Lawson, the Lik Chamadan adds from the company of the compa UK Chancellor of the Exchequer, reminded everyone that London had a veto on tax issues, which

Spanish Government reimposes curbs on short-term capital inflows profit margins through the appreciation of

the pescia.

The return to controls comes also in the wake of evidence that hot money inflows to spain are once more in vogue. An inflow jump of \$2bm in January, which brought spain international reserves up to \$32bm, prompted a call by monetary authorities on domestic banks not to borrow foreign funds.

The appeal appears to have had some effect in stemming the inflow. Beserves stood at an estimated \$35m at the end of May but in the first 10 days of this month economists reckon a further \$700m has entered Spain attracted by interest rates that remain high at 11 per cent.

Although the finance ministers' meeting on Monday set down a calendar for discussing tax harmonisation, the EC still seems to be a long way from sagrecing on the measures which need to be taken.

Bankers have estimated that FF7150bn-FF7200bn could leave france after the complete freeing of capital movements, as a result of heavy specific taxes on various savings and insurance products and the ban on insurance products on current accounts. The bank said yesterday that following the liberalisation directive there had been intensive use of the foreign financing mechanism. Nearly 60 per cent of the foreign credit operations during the past year had a one-year life span. Spanish companies have clearly been attracted by the mechanism, in part because of the punitive domestic interest rates, which were running at a 19 per cent high in May last year before descending to 13 per cent in December. Companies have also

pressure may come as early as the Hanover summit in two anxiety about this problem, and weeks. The West German president and dency of the EC Council has been attempt to solve it by harmonis-

George Graham adds from Paris: Mr Pierre Beregovoy, the French Finance Minister, declared his satisfaction with the agreement on the liberalisation of capital movements, but the result was viewed here yesterday as only partly meeting France's demands for a parallel move to harmonise the taxation of

savings.
Although the finance minis-

East bloc

presses for

closer economic and political ties was underlined in Brussels yes-

## **Ozal rules** out Cyprus pull-back

By Andriana lerodiaconou in

TURKEY'S Prime Minister, Mr Turgut Ozal, yesterday ruled out a partial withdrawal of Turkish occupation troops from Cyprus before a comprehensive federal settlement for the divided island.
"We would like a solution to
the Cyprus problem, but it has to

be a whole one, not partial," Mr Ozal said on the second day of his visit to Greece, the first by a Turkish Premier since 1952. The Greek side devoted the first day of talks on Monday to raising Cyprus and stressing that the ending of the Turkish mili-tary presence there is the key to the consolidation of the rap-

prochement launched last Janu ary in Davos. The Turkish Premier, however took pains yesterday to exclude Cyprus from the list of key Gre-co-Turkish problems. He stressed that the Davos process must first concentrate on confidence-building measures, such as economic

#### **West Germans** step up foreign investment

co-operation.

By Andrew Fisher in Frankfurt

WEST GERMANS have invested heavily in foreign securities this year, reversing the flow of invest-ment funds into the country and bringing about a large deficit on the long-term capital account latest Bundesbank figures show. They sank a net DM7.3bn (£2.3bn) into foreign securities in April, compared with DM9hn in March, when DM5hn went into foreign currency bonds.

The long-term capital account showed a deficit of DM24bn in the first quarter compared with a DM17bn surplus in the same period of 1987. In March, long-term net capital outflows totalled DM11.5bn, against net inflows of DM2.4bn in the same month of last year. The April def-icit was DM6.3bn.

The surplus on the current account dropped to a seasonally adjusted DM15bn in the first quarter from DM17.5bn in the final quarter of last year. On an final quarter of last year. On an unadjusted basis, the deficit on invisibles, including payments to the EC, foreign workers' remittances abroad, and high spending on foreign travel, was DM10bn, thus offsetting some 40 per cent

 A long-running moral skir-mish over the role of Daimler-Benz in Hitler's war effort has ended with the motor group agreeing to pay DM20m in com-pensation for ill-treating forced labourers under the Nazi regime.

Material Claims against Germany and DM10m to the Red Cross.

## Ministers clear the decks for EC summit

New broom sweeps through Soviet science

THE SOVIET Academy of Sci. ences, the huge institution responsible for overseeing the whole range of Soviet scientific institutes and departments, in an ences, the huge institution yet in a wholesale process of the first wave of a steady weed not wait for the normal processing out of long-serving scientists dures.

The 16 are likely to be merely 18 months ago, decided he could not wait for the normal processing out of long-serving scientists.

BY DAVID BUCHAN IN LUXEMBOURG

THE FORTHCOMING European summit at Hanover is expected to focus on long-range European eign ministers yesterday resolved a complex package of Community house-keeping problems.

The problems stemmed from the broad agreements reached by EC heads of government at their last summit, in Brussels in February, and it was feared that the untied ends of the Brussels reform package might dominate the Hanover conclave.

Ministers yesterday agreed on regulations putting into effect the reforms governing farm spend-ing, structural economic assistance to poorer countries and regions, and a new assessment of agreeing a new "inter-institu-member states' contributions to tional agreement" with the Parthe EC budget over the next five liament

BY QUENTIN PEEL IN MOSCOW

endeavour, has taken a big step

have been pointery but in many kicked upstairs to what Soviet observers are already calling a "paradise group" of special advis-ers, retaining all their privileges, but none of their sweeping pow-

ers of patronage.

towards the rejuvenation of its tists to management positions, ranks with the sudden retirement streamline the top-heavy admin-

of more than a third of its ruling istration, and revitalise the link

The 16 departing academicians.

Soviet industry.

all but one of them aged over 75, lit coincides with a big effort to have been politely but firmly promote the social sciences to

years and of how they contribute to the special budget rebate granted the UK.

The last two reforms, which the Council and Parliament, Mr the council and Parliament and the council The last two reforms, which the Council and Parliament, Mr Much of the wrangling in move contributions more on to Delors said. It delineated the recent months has focused on the

ping up the summit reforms and

effort to bring in younger scien-

between scientific research and

provide some backing for Mr Mik-

hail Gorbachev's political and economic reforms, with the

active encouragement of more critical economists and sociolo-

the basis of gross national product (as a better measure than value added tax receipts of a country's relative wealth), must be ratified by national legisladiures of the 12. All need approval from the European Parliament

duced a badly needed element of multi-year planning.

The main protagonists have been the four poorer countries. Spain, Greece, Ireland and Porty thich is expected this week.

Declaring that "success breeds success", Mr Jacques Delors, the Commission President, yesterday cited the Council of Ministers' success "in 48 hours" in approving capital liberalisation, wrapping up the success. hoped that the next summit that Northern Ireland, the High-could "return to its original pur-pose — a strategy-setting fireside chat, rather acting as a court of appeal having to deal with dos-siers that ordinary councils of ministers could not resolve." He and Mr Hans-Dietrich Genscher; that only the street of industrial decline, of the West German Foreign Minis-

**EC** links By Tim Dickson in Brussels THE SPEED with which the European Community and East ern bloc countries are developing

terday when it emerged that Czechoslovakia and Bulgaria had asked the EC to establish diplomatic relations. The move follows last week's announcement that the Soviet Union and East Germany had put in requests for the accreditation

These moves, together with the signing later this month of a formal recognition pact between the EC and Comecon, the Soviet bloc trade organisation, confirm the thaw between the two camps.

. Yesterday's development also comes hard on the heels of Monday's agreement by Foreign Min-isters that the EC would offer to lift the quotas on Hungary's exports to the Community by the

 Austria has told its five partners in the European Free Trade Association that if it decided to make a formal application to join the European Community, it would do so in the second half of next year, Robert Taylor reports from Tampere, Finland.

The message was conveyed by Mr Robert Graf, Austria's Trade Minister, to an Effa meeting in Finland at which relations with the EC are the main tonic.

## Bulgaria turns a blind eye to book fair entrepreneurs

THE 18th international book fair, one of the great highlights for thousands of Bulgarians, ended in Sofia last week. It was rated a great success, although few people had the chance to buy any of the books on display.

The fair, officially called "The Book — in the Service of Peace and Progress," takes place every two years and gives publishers the works of President Todor.

This international book fair, computers or new technology.

Even if Western publishers the ideal (which would probably mean buying huge quantities of give the author a mention in my article if my work ever gets published." he said.

As Stanko snapped away, equipped with flash, the West German publisher turned a blind eve. Even the local security mili-

garians cannot buy any of the books with their own unit of cur-

estern publishers normally insist on payment in hard cur-rency. For them, the leva, like all

two years and gives publishers from all over the world the chance to show their wares to a

rency, the leva.

of the foreign trade surplus.

Daimler will pay DM10m to the US based Conference on Jewish

the works of President Todor Zhivkov, the country's leader) tia, who were in the prices of many Western interrupt him.

society with an insatiable appetite for the printed word, especially if it is Western.

The only problem is that Bulgarian do about the situation?

Stanko, an elderly mathematical ways of

one of the many West German bookstands, Stanko took matters into his own hands: he started the other East European currencles, is almost worthless since it is not convertible. And since few Bulgarians have access to such taking photographs of several hard currency, their only hope is that some of the books they want chapters of a book which he said was essential for his work. "Look, even if I could buy this book in Bulgaria, and for leva, it would cost about 100 leva in the will eventually find their way to the local library or institute.
"We all have tight budgets in the institutes," said Andrei, a shops here. That is a third of a young economist. "The hard curmonth's salary. I haven't got that shops here. That is a third of a rency budgets are now being sort of money. So I am simply more and more earmarked for photographing the chapters from

eye. Even the local security militia, who were in evidence, did not

Any suggestion that Stanko could photocopy the book was out of the question. Stanko, an elderly mathematician who spent the four days of the fair browsing through the scores of bookshelves, came up with one solution.

Crouched in the situation?

Out of the question.

"A photographing machine? You must be mad. Where will we get one here? Ordinary Bulgarians just can't walk into a shon and get something. These machines are precious items which are only found in the institutes and in official

> Other Western publishers at the fair recognised the problems facing both Bulgarian intellectuals and the general public. The lady at the British Council stand did not seem unduly con-

Announcing their decision last that 75 was going to be the age week to "submit applications to limit for members of the praesid-be relieved of their duties", Mr ium, but nobody expected it to

Lev Semyonov, the academy's come so rapidly," one western

were 20 more directors and three observer said, were 20 more directors and three deputy directors of academic marchuk's predecessors under institutes, and 160 heads of subdivisions "of an advanced age".

The praesidium members were anyway due to come up for reelection in 1990, but the move him in his previous job as chairsuggests that Dr Gurly Marchuk, man of the state committee on elected westdent of the academy science and technology.

elected president of the academy science and technology.

head of personnel, said there observer said,

Bulgaria places. And anyway, I would have to get permission to do it at my place of work."

The institutes and in official suppose they get mislaid or get post-war Soviet history.

The response was not as great, however, for the East Garman was revealed long averaged to the stands. I cinema and recently-published taken out by mistake, she said in a tone of voice which clearly however, for the East Garman was not as great. revealed long experience of countries which do not have easy access to Western publications.
"Anyway, it doesn't really bother me. These books are getting read and being circulated displayed.

That is really invocation.

The second of the secon privately. That is really impor-

European Diary
garian foreign trade organisation which co-operates with the book fair, buys them all for hard currency and then sells them, for leva, to the institutes and libraries. But as one seasoned book fair connoisseur com-mented: "I bet there's a real pecking order in Hemus as to which institutes will get the new

Meanwhile, as publishers were preparing to go home, the organ-isers of the Soviet bookstand were pleased with the local interest and turn-out.

The Soviet stand was packed with every imaginable book some of their friends tidy up the exhibition hall in the evenings. And well, some of the books do not get put back on the stands. I related to glasmost (openness) and perestrolku (restructuring). It was also stocked with new Soviet fig-

however, for the East German we Romanian stands, where many

cerned if some of her books dis-appeared during the fair.

"I know that the staff here or

"I know that the staff here or The 70,000-or-so Bulgarians who each paid their one leve to enter the fair, had all walked

## Opposition Labour Party stands ready as Dutch coalition papers over cracks

to expressions like "political van-dalism" and "slander". So when been in opposition for 10 of the Nevertheless it could to expressions like "political vandalism" and "slander". So when
Mr Ruud Lubbers, the normally
cool Prime Minister, used those
words last week, it was taken as
a sign of the most serious politic.

the Labour Party, which has been in opposition for 10 of the pest 11 years, The Socialists, by hot summer in Dutch politics, adopting a more pragmatic dominated by a plethora of issues that divide the coalition partners a sign of the most serious political vandalism" and "slander". So when been in opposition for 10 of the pest 11 years, The Socialists, by hot summer in Dutch politics, adopting a more pragmatic dominated by a plethora of issues that divide the coalition partners a potential governing partner are continuous.

Tomorrow they will continue a Another divisive issue is the

Since then, his Christian Democratic party and its Liberal coalition partners have papered over their differences, heading of ing to soldier on for another two the prospect of an imminent divorce. But some observers doubt whether the tired coalition, halfway through a second term, can last until 1990, when elec-

Eagerly waiting in the wings is Liberals badly want to cut taxes higher ones less dependent on a sign of the most serious politi-cal crisis in the six years of his with either the Christian Democrats or Liberals.

> The centrist Christian Democrats and the right-of-centre Liberals have good reasons for want-

income.

BY LAURA RAUN IN AMSTERDAM

battle over health care reform 1989 budget, which must be ready when Parliament again debates a by September. Mr Lubbers, the proposed national health insurarchitect of economic austerity. Mr Lubbers would like to pre-serve his reputation as a master of compromise and as a figure miums more dependent on memorandum that is so secret it who stands above the fray. The income, while the Liberals want has been suidely dubbed the information to them over govern-

r ......

The cabinet itself is also under attack. Yesterday Parliament voted to launch an official inquiry into whether the Foreign Minister is responsible for an embarrassing delay in producing a European Community passport. It was the Prime Minister who

precipitated last week's crisis by attacking the Liberals. Usually a resilient politician, he exploded in anger over what was perceived as an attack by the coalition partner on his political integrity.

The Liberals had suggested that Mr Lubbers had favoured his Christian Democrats by leaking

perennial swing party that has participated in every post-war government, are deeply divided among themselves. Fiscal hardlisis clear, Mr Li participated in every post-war government, are deeply divided among themselves. Fiscal hardlischer is clear. Mr Lubbers says he intends to stay on the Dutch political scene, probably leading his party into the next round of the welfare state.

This debate is accordial to the

lands will become a "social para- tarily been laid to rest

ment plans to scrap an important dise" for the less fortunate in the investment-subsidy scheme. EC when barriers crumble in Beyond that, Mr Lubbers 1992. The Dutch welfare system is apparently felt be had to reassert so much more generous than his personal authority over most others that either it must be increasing chaos in the Cabinet. scaled back, or others must The Christian Democrats, a improve welfare, if the disparity

aspires to move to Brussels, per-This debate is essential to the haps as president of the European Commission, have momen-

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MINISTER HOPES FOR AUGUST DEAL WITH FRENCH OIL REFINING GROUP

## Japan to double overseas aid in next five years

BY IAN RODGER IN TOKYO

THE Japanese Government plans cent of GNP. to raise its overseas development sassistance spending to more than \$500m (£27.50m) over five years, beginning this year, double the rate of the previous five years. If the new medium-term target, which was approved by the Cabinet yesterday, is achieved, it will make Japan the world's largest target to developed countries of aid, surpassing the US, which is now spending about tries and contributing more man-

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Section 5

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\$9bn per year. set in dollar terms, it will not put any onerous additional financial

spending target as a percentage of gross national product. However, it has committed itself to Prime Minister, will present the reaching the average of OECD's new plan at the summit meeting Development Assistance Commit- of the seven leading industria-

US, which is now spending about tries and contributing more manpower and finance to the interna-tional aid organisations.

It expects at least to double the amount of debt relief for the least burden on the Japanese treasury developed countries in the next
unless, of course, the yen five years compared with the
weakens considerably in the next \$330m forgiven over the last 10 \$330m forgiven over the last 10 years. It also will try to provide The Cabinet rejected entreaties relief to countries that borrowed from the Foreign Ministry and money in yen and now have to others that it set its new aid pay it back in more expensive

yen.
Mr Noboru Takeshita, the tee countries by this measure—lised nations in Toronto next ment, which is about 0.35 per week.

## Ruling party leadership backs controversial tax

BY STEFAN WAGSTYL IN TOKYO

JAPAN'S ruling Liberal Demo-cratic Party leadership has keepers, the core of the LDP's backed the introduction of a 3 per cent consumption tax as the cen-trepiece of a radical tax reform because many of them would be

The plan was published yester-day after weeks of debate by the party's tax reform panel in a moirect tax, the tax panel yester-move tantamount to a Cabinet day also proposed an extra 3 per proposal. Nevertheless, the cent levy on cars. This would sheme is likely to you into one.

Diet (parliament). 0 Mr Noboru Takeshita, the Prime Minister, plans to call an in income tax worth Y5,600bn extraordinary session of the Diet (£24.6hn) a year, to be introduced for mid-July to consider the tax in two stages. The threshold for proposals, which include reforms inheritance tax exemption would of tax on alcohol and cars and a be raised and income tax categoreduction in income tax rates. ries simplified retroactively from The ruling party calculates it January this year. Higher thresh-

scheme is likely to run into con-eliminate existing taxes of 23 per siderable opposition from rank-cent on cars of 2,000 cc-plus and-file party members in the engine capacity and 18.5 per cent

on cars with smaller engines.
The panel recommended cuts ries simplified retroactively from might lose 40 of its 301 seats in olds for income tax would be the Lower House if the reforms introduced from next January.

## N Korea debt plan dissent

BY STEPHEN FIDLER, EUROMARKETS CORRESPONDENT

Disagreement has emerged Zealand Bank Corporation, among North Korea's leading whose leading was originally pribank lenders to a plan which calls for the forgiveness of two-thirds of the country's foreign the delt for the country the country the country the country that the country the country the country that the country the country that th

debt to western banks. The plan was presented at a giveness plan and legal action, meeting in London this month to the ANZ telex provides a further almost all of the country's 140 or choice: payment of the first 30 so bank lenders. It crystallised per cent according to the plan, the debt at \$900m, and called for and then payments on the rest to

Grenfell, the head of one of two be regarded as very unhelpful bank groups that made the loans to the country in the 1970s. How-

only two options, the debt forthe North Koreans to pay 30 per be deferred for 10 years with cent of this by the end of 1991 at fixed interest rates. The rest North Koreans would start repaywould be forgiven. ing the rest. This third option has
The plan was conceived by the
North Koreans with Morgan North Koreans and is understood

ever, opposition to the plan has come from the other bank group, led by the Australian and New is presumably based on principle.



## Corruption charges fly in India poll

HECTIC AND bitter campaigning for tomorrow's by-election in the Allababad constituency in the northern Indian state of in the northern Indian state of Uttar Pradesh ended last night amid renewed charges of corruption against Mr Rajiv Gandhi, the Prime Minister, from Mr V.P. Singh. Formerly, his finance and defence minister, he is now Mr Gandhi's

staunchest critic.
Mr Singh resigned from the
Indian Cabinet just over a year ago during a political contro-versy over payoffs in defence deals in which corruption charges were made against the Prime Minister.

The Allahabad by-election is being seen as a test of strength between Mr Gandhi's Congress
(1) Party and the opposition and both have thrown all their full weight into the bitterly-fought contest. The opposition has claimed that official machinery is being misused and that thousands of Congress (I) workers have been sent to rig the election. This campaign against Mr Gandhi appears to have been effective. The Allahabad parliamentary by-election is one of seven

in various states; there are also elections to several state legislatures. Because of the wide interest in the contests, tomorrow's poll is seen as a key test of Mr Gandhi's political standing. Equally, the outcome will be crucial for Mr Singh, now

being groomed by the opposi-tion as an alternative to the Mr Singh now heads the Jan Morcha (People's Movement). The Allahabad seat fell vacant when Mr Amitabh Bachchan, the Indian film star and a close friend of Mr Gandhi, resigned from Parlia-ment about nine mouths ago after charges that he and his brother had been involved in illegal foreign exchange deals. Until a month ago, it was thought that Mr Bachchan would contest the by-election to vindicate himself. Mr Singh

then announced he would stand against him. The ruling Congress (I)
Party decided at the last minute not to put up Mr Bachchan
as its candidate.

Its candidate is Mr Sunil Shastri, the son of the late prime minister, Mr Lal Bahadur Shastri, Another strong candidate is Mr Kanshi Ram, a leader of a new party of harijans (formerly the untouchables), which could eat into the votes of both leading

#### Israeli public-sector employees strike WORK AT government minis- grade employees stopped work at in Jerusalem are expected to join

tries and hospitals in Israel was many central government offices the strike tomorrow. Only the seriously disrupted yesterday at in Jerusalem and Tel Aviv.

The strikes look set to worsen.

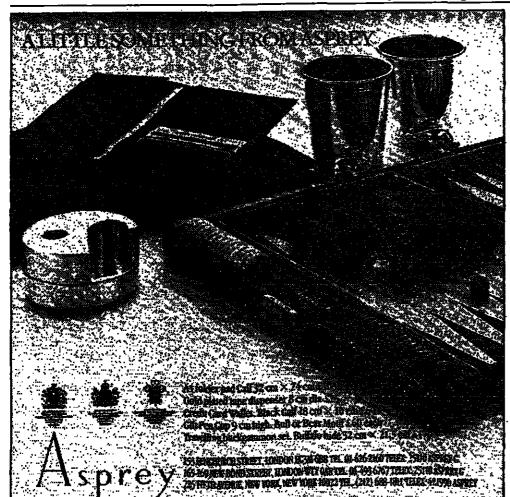
The strikes look set to worsen.

the start of a series of strikes called by public-sector unions in support of a claim for improved pay and fringe benefits, Andrew Whitley reports from Jerusalem.

About 60,000 mainly lower—

The strikes look set to worsen from tomorrow, when the Histadapay and fringe benefits, Andrew to call out 130,000 more members of other higher-grade unions.

Israel's senior diplomats based Secretary of State George Shultz.



## Nigeria in talks over stake in Elf

NIGERIA is negotiating with Elf-Aquitaine, the French state-con-trolled oil refining and petrol dis-which would help ease the finantribution group, about acquiring cial difficulties of its loss-making

He hoped the deal would be which acquired a 5 per cent stake in Total last year.

agreement would make Nigeria the latest major oil producing country to acquire a direct stake in the Western downstream oil a quarter of a century the French and a presence in the sale country the Selection of a century the French and a presence in the sale country the Selection of a century the French and a presence in the sale country the Selection of a century the French and a presence in the sale country to acquire a 5 per cent stake in Total last year.

Elf already has long standing country to acquire a 5 per cent stake in Total last year. market to help guarantee the sale of part of its crude oil production in the currently difficult international oil market.

Elf, in common with several other large Western oil groups,

Brash to become

chairman of NZ

to the French Le Monde newspaper that talks were underway which would see Nigeria taking a stake in an Elf refinery as well as in part of the French group's disciplation network.

Pétroles, the other large French downstream deals with a number of Middle East oil producing countries including Abu Dhabi acquired a 5 per cent stake

company has had a presence in Nigeria, where it is involved in oil exploration and production operations and owns a small pet-rol station and petroleum prod-

a stake in the company.

Mr Rilwanu Lukman, the
Nigerian oil minister, confirmed
to the French Le Monde newspa
Total Compagnie Française des

try keen to invest in the western refining and retailing sector. However, any eventual acquisi-tion by Elf in the US downstream Lukman: deal before August also has a 10 per cent stake in the business would have to be intriucts distribution network. Elf gas project in Nigeria.

Reserve Bank

By Dai Hayward in Wellington

THE NEXT CHAIRMAN of the New Zealand Reserve Bank will be Mr Don Brash, currently managing director of Trust Bank. He aging director of Trust Bank. He alections those claiming to be

OPPOSITION parties in Pakistan are facing a serious dilemma in their approach to the political crisis caused by President Zia's sacking of the Government and dissolution of the National Assembly.

OPPOSITION parties in Pakistan are facing a serious dilemma in their approach to the political crisis caused by President Zia's sacking of the Government and dissolution of the National Assembly.

If they press for party-based elections, confident in his some within the PPP blamed they are unable to unite in a too. The only alternative is to mass movement to achieve this.

Opposition infighting has been as a kind of self-styled pope."

The PPP's support has dwin-may even decide to call party-based elections, confident in his some within the PPP blamed they are unable to unite in a too. The only alternative is to mass movement to achieve this.

So damaging that President Zia may even decide to call party-based elections, confident in his some within the PPP blamed they are unable to unite in a too. The only alternative is to mass movement to achieve this.

Some with petty rivalries still the country couldn't functions that they are unable to unite in a too. The only alternative is to mass movement to achieve this.

Opposition infighting has been as a kind of self-styled pope."

The PPP's support has dwin-may even decide to call party-based elections, confident in his on Ms Bhutto's inability to probe Mr Don Brash, currently man-aging director of Trust Bank. He will succeed Sir Spencer Russell, elections,

If they press for party-based elections, those claiming to be national forces stand to be mir brash, who twice unsuce exposed as paper tigers, unable to cessfully stood as an opposition field more than a handful of candidate against the current Labour Government, was appointed by Mr Roser Dans.

the current Labour Government, was appointed by Mr Roger Douglas, the Finance Minister, as chairman of a panel reviewing submissions on the goods and services tax. Services tax.

Wet if they refuse to stand at all they leave the field clear for in value of the New Zealand dol.

Zia's reign and the depoliticisa-

compromises with him. Nothing would please Zia more than to have Ms Benazir Bhutto's parties formed to press for electronic has always claimed to be the largest member.

Mr Lukman said Nigeria was interested in the French market and that Elf and his country had

agreed the principles of the deal.

However, the financial conditions had still to be worked out.

was interested in an acquisition in the US downstream oil sector

as part of a broader deal involv

ing an oil producing country

interested in investing in Elf's downstream operations.

Elf believes that an acquisition in the US would make its down-

stream business more interna-tional and attractive to a Middle

East or other oil producing coun-

Elf recently indicated that it

intelligence reports that no party on Ms Bhutto's inability to pro-would win a majority and all vide inspired leadership; others would be dependent on making blamed the Movement for the Restoration of Democracy (MRD),

the voice of the people, under his thumb as a minority within the Assembly.

Mumaz Bhutto, Miss Bhutto's cousin and leader of the Sind-Baluch-Pushtoon Front, which will beyoutt elections explained. This combination of socialist, right wing and religious parties has always made it hard for the MRD to unite on anything more than a minimum programme.

Meanwhile, President Zia beyoutt elections explained. This characteristics are set to be a second of the property of the proper

## Dalai Lama to tell EC of plan for Tibetan rule

By Colina Macdougali

THE DALAI LAMA, Tibet's exiled religious leader, is to launch a new initiative on the future of Tibet in an address to members of the European Parlia-

ment in Strasbourg today.

He is expected to state that the whole of Tibet, which includes parts of other Chinese provinces besides the present Autonomous Region, should be a self-governing political entity in association with China, while Peking would retain responsibility for defence

and foreign affairs. His address will have followed visits to Britain and the US as part of efforts to attract world attention to the plight of Tibet.

The Dalai's plan includes pro-posals for a system of elections, and for a conference on demili-tarising the region.

Zia puts opposition in quandary He is also to urge that China cease its programme of transfer of ethnic Chinese into the region.

## Malaysia to try chief judge

By Wong Sulong in Kuala Lumpur

THE MALAYSIAN government has announced a six member tri-bunal to try the head of the country's judiciary. Tun Salleh Abas, for alleged misconduct. If found guilty. Tun Salleh, who is Lord President of the Supreme Court, would be dismissed.

The only formal charge against Tun Salleh is that he had written a letter to the King to which he The New Zealand governtion of Pakistan.

While almost all parties agree
that their single most important
embassy in the country.

The New Zealand governtion of Pakistan.

While almost all parties agree
that their single most important
objective is to topple the Presi-

ADVERTISEMENT

## **Kymmene Corporation**:

## More market share from a sound economic base

By Victor Thome, Helsinki

nland in the EC supermarket

Fundamental restructuring, a radical divestment of non-forest products activities and two important mergers are creating dynamic changes within Finland's Kymmene Group. The result should be a lean, more efficient and profitable forest industry concern, a major force in the sectors it knows best.

It was the merger of Kymmene-Strömberg Corporation and Oy Kaukas Ab in 1986 that started the ball rolling. Then, in December 1987, Kymmene Corporation initiated a merger process with forest products company Oy Wilh. Schauman Ab - a process officially due for conclusion by 31 August 1988, though the two companies have been co-operating since the beginning of the current year. The outcome: an £1300 million turnover group operating production faci-lities in sixteen commutries, with 16,000 employees of which 2,500 abroad and with a share capital of over £180 million and exports accounting for some 90% of

domestic output. The addition strengthens Schauman Kymmene's hand in chemical pulp, paper, sawn timber and plywood, and brings in chipboard pro-

Today, Kymmene Corporation, a company quoted on the Helsinki Stock Exchange and due for listing in London at the end of June, has a solid presence in the market for fine paper ing paper and has pulp production integrated.

Its production capacity 520,000 tonnes) and for pulp

CORPORATION

Étaläesplanadi 2, P.O. Boz 300, 00131 Helsinki, Finland Telephone: (+ 358 0) 177 242 Telex: 122275 kym sf

Telefax: (+ 358 0) 653 884

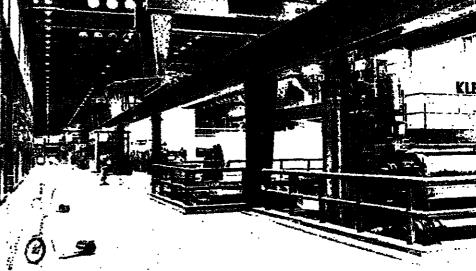
1,570,000 tonnes (chemical pulp, 1,200,000 tonnes). Though the corporation

is still in the throes of improving its competitive position through restructuring and consolidation. the figures for 1987 tell their own story of the wisdom of Kymmene's policy; turnover is above £900 million, profits after financial items are un 137% to around £106 million and among paper buyers than to earnings per share have purchase from a "home" mill. risen by more than 300% over the previous year.

nities in Finland and in four better position to expand paper mill near Glasgow, Western European coun- and to improve its market the first of its kind in Bri-Casimir

Kymmene's Chairman and units for double coating at CEO, faces the future with the Wolvercote mill. disarming equanimity. He brushes aside speculations Boucher's mill at Docelles, on any adverse effects of the the main investment was in throughout Europe but that expansion of the finishing on the company's LWC stock. even so the Scandinavians department.

and wood-containing print- Corporation is investing mill of Nordland Papier ing paper and has pulp pro- substantially in manufac- GmbH is busy installing a turing facilities in certain new coater in its plant. EC countries - notably "What we are doing is for all paper this year is put Britain - on the proven pre- concentrating on those at 1,860,000 tonnes (fine mise that there is nothing areas where our competi- paper. paper, 880,000 tonnes and that appeals more strongly tive position is strongest. coated magazine paper to a certain mentality says Ehrnrooth. "That



Coating at the mill: A growth sector for Kymmene in fine paper

Its wholly owned subsi-

diary, Caledonian Paper plc, It is doubtful whether is engaged in building a new the group has ever been in a lightweight coated (LWC) share, and its recent actions tain. And subsidiary Star show more than a willing- Paper Ltd commissioned a ness to grasp the current sixth Astralux machine at opportunities with both its Blackburn mill, along with a new coating prepara-Ehrnrooth, tion plant, and installed

EC watershed, a new automatic roll competition already exists ing of the winder and

certain qualities of paper. the wood-free printing, Nevertheless, Kymmene writing and copying paper

> means the full range of printing and writing papers what we call the wood-

ations.
"We are today the biggest producer in Europe of of magazine papers. uncoated wood-free paper, This is of course the purpose serve our existing cus-on our reorganisation and tomers in LWC papers." we need to follow through on our reorganisation and unitarity to utilise future notantial to plants and upgrading existing facilities."

tial growth area facing Ehrnrooth's words, be Kymmene - that of the publication grades of paper.

"We're Ehrnrooth: investing in this wood-containing segment, too, because our strength here lies in offering the full range of magazine papers."

graph prints its colour supplement on Kymmene's Housekeeping, Company, Farmer's Weckly, the new French import Marie Claire and a number of others do the same. In France, the pointing out that fierce wrapping machine, rebuild- Figaro magazine and competition already exists ing of the winder and Madame Figaro are printed

At the lower end of the are, for example, taking an At Dörpen, in the Fed- LWC range stands a soft-increasing market share in eral Republic of Germany, calendered hybrid called Kymtech, the product of an upgrading of a newsprint machine at the Voikkaa mill in Finland designed to serve the middle of the magazine paper range. Look Now uses this matt-finished coated

Ehrnrooth Casimir adds: "A new coating producers of sawn timber. machine is being installed at our Lappeenranta mill free or fine paper used in cater for the medium- is again a stabilising factor offices and for high grade weight coated (MWC) in that it brings us in a magazines and other public- market - a double coating regular income and reduces duce the top quality range purchases from outside."

and are moving increasingly upgrading in Finland, we're sound economic foundation into the coated sector of putting in additional gives us just the kind of base that fine paper business capacity in Scotland to we need to follow through

> With an output in white the full." papers nearing 2 million

There is a second poten- tonnes, it would in Casimir imprudent not to be at least partly self-sufficient in the bleached pulp that forms the milling base. Kymmene Corporation is more than

that. "We're in the fortunate position of being slightly Britain's Daily Tele- more than self-sufficient in pulp," he maintains. "One of the main attractions of LWC paper, and Good Schauman was its modern tide water mill in western Options, Motor, Classic Cars, Finland, which is ideally located for supplying pulp to our mills outside the country.

"In addition, we generate our entire needs in electrical power, which gives stability to all our operations.

"And, finally, there is our wood-based board and panel production and sawn timber. These are manufactured in part by the original Kymmene-Kaukas company, partly by Schauman. Together, we're the biggest producer in Europe of wood-based panels, and one of the continent's leading

"In support of this, we are the biggest single private here in Finland in order to forest owner in Finland. This process employed to pro- our dependency on timber

Kymmene's Chairman "To counterbalance this and CEO concludes: "This

Trade with the EC has grown steadily, David Marsh reports

EMS boost for W German exports

Louvre

1986

1984

1988

## Howard Baker resigns as White House chief of staff

MR HOWARD BAKER, the White House Chief of Staff who guided President Reagan through the turmoil of the Iran-Contra scandal to the triumph of two superpower summits, announced his resignation for personal reasons

Mr Baker, whose resignation will take effect on July 1, gave his wife's illness as the main reason for leaving. He will be replaced by Mr Kenneth Duber-stein, his deputy since March 1987, who will lead the White House through the final seven months of Mr Reagan's presi-

dency.

President Reagan said he had accepted Mr Baker's decision to resign with deep regret, and described the former Tennessee Senator and Senate majority leader as a "close friend and Nancy Reagan. He took the job signal any dramatic upheaval in lucrative law practice in his an administration winding down bome state above further politiin the run-up to the November cal ambitions. general election. However, Mr
James Baker, US Treasury Secretary, is widely expected to leave shortly after this month's Toronto economic summit to together as first Congress, then a hovemore calculated and the November of assume command of Vice-Presi-special criminal prosecutor, stay on the job.
dent George Bush's presidential investigated the Iran-Contra Thomas Griscom, White House

to scrap some new nuclear weap-ons in order to spend more build-

In his first major foreign policy address since victories in four

primaries a week ago assured

him of the Democratic nomina-tion, Mr Dukakis told the annual

meeting of the Atlantic Council

of the United States in Washing-

ton yesterday: "We do not need a laundry list of new strategic

and survivable nuclear deterrent

and we have a strong and surviv-

able nuclear deterrent. But we continue to have serious deficien-cies in our conventional forces."

He said he opposed both the

given to strengthening conven-

ing up conventional forces.

BY STEWART FLEMING, US EDITOR IN WASHINGTON



dviser" over the past 16 months.

Mr Baker's departure does not the US Senate in 1984 to put a As President Reagan acknowl-

**Dukakis** puts conventional arms

spending before nuclear weapons

GOVERNOR Michael Dukakis viding his likely Republican rival tance of maintaining the unity of insisted yesterday that the Vice-President George Bush with the Western alliance, sharply United States must be prepared a chance to label him as another criticising the Reagan Adminis-

Democratic candidate who is "weak on defence" Mr Dukakis is

argue that it is a mistake for a

weapons systems without getting

something in return from the

Soviet Union at the arms control

costly proposal for transforming the MX missile into a mobile missile by putting it on railcars and the development of a single warhead "Midgetman" mobile missile that the also insisted that in a far tougher position on South seeking to improve the balance of the development of a single warhead "Midgetman" mobile missile that the also insisted that in a far tougher position on South seeking to improve the balance of the draconian sanctions bill reductions that Mr Gorbachev should be also insisted that in a far tougher position on South seeking to improve the balance of the draconian sanctions bill reductions that Mr Gorbachev should be also insisted that in a far tougher position on South seeking to improve the balance of the draconian sanctions bill reductions that Mr Gorbachev should be also insisted that in a far tougher position on South seeking to improve the balance of the draconian sanctions bill reductions that Mr Gorbachev should be also insisted that in a far tougher position on South seeking to improve the balance of the draconian sanctions bill reductions that Mr Gorbachev should be also insisted that in a far tougher position on South seeking to improve the balance of the draconian sanctions below that the work that the work is the tougher position on South seeking to improve the balance of the draconian sanctions below that the work is the tougher position on South seeking to improve the balance of the draconian sanctions below that the work is the tougher position on South seeking to improve the balance of the draconian sanctions below that the work is the tougher position on South seeking to improve the balance of the development of a single warm that the work is the determinant that the work is the seeking to improve the balance of the development of t

increases in the defence budget summit. If we want to eliminate he did not like labels. "I am not could not be expected while as completely as we can the possure that putting labels on the higher priority needed to be sibility of a surprise attack we whole thing is as helpful

tional defences. from the side with the most think we ought to take, begin-In his efforts to unite the Dem-ocratic Party while avoiding pro-He also stressed the impor-sanctions."

bargaining table.

guan Contra rebels.

Mr Baker was instrumental in turning the administration away from confrontation with the Dem ocratic majority in Congress towards the creation of a biparti-san foreign policy, particularly in the shift to better relations with the Soviet Union.

The shift may have disap-pointed the conservatives, but it smoothed the way for the Intermediate Nuclear Forces treaty, the historic pact eliminating a whole class of missiles which was signed at the Washington summit last year, ratified by the US Senate last month and finally approved by Mr Reagan and the Soviet leader Mr Gorbachev at the Moscow summit

In recent weeks, the Bush campaign has privately criticised Mr Baker for not encouraging Mr Reagan to help their candidate. They have also suggested he still harbours support for the failed Republican contender and fellow Senator, Mr Robert Dole of Kan-sas. Such criticism — and the fact that his wife, Joy, is still suffering ailments after cancer

campaign.

Mr Howard Baker replaced Mr
Donald Regan as White House

scandal, the administration's communications director, and Mr
Baker's right hand man, is also
diversion of profits to the Nicaraexpected to resign shortly.

tration's decision at the Reykja-vik summit in 1986 "to adopt dra-

cratic Party officials to support a

ing South Africa as a "terrorist

state". Mr Dukakis hinted that he had permitted his representatives to adopt this position partly for tactical reasons.

## bribes case oil group

THE success of the European Monetary System in keeping the D-Mark competitively stable against other European currencies has emerged as an important factor behind strong growth of West German exports to EC SHAKEN officials at Ashland, the Kentucky-based oil refin-ing and marketing group, said yesterday it would appeal against a crushing \$70m damages awarded to two executives allegedly fired for blowing the whistle on ques-

tionable foreign payments.
The company, which contin-ued to contend yesterday that

Lawyers for the two men said the award, one of the largest ever handed down by a jury, was a triumph for the corporate whistleblower. The damages represented income the two men might have enjoyed as senior oil company executives. This was then tri-pled by the court under provi-sions of the federal racketeer-

ing law.

In their four-year suit, the two men claimed that they were fired in 1983 after raising questions about \$46m in payments to middlemen to gain access to crude oil from Abu Dhabi and Oman for its refineries during the second oil crisis of the early 1980s.

The payments were made under the chairmanship of Mr Orin Atkins, who resigned abruptly in 1981. In 1986, Mr Atkins and Ashland were charged by the Securities and Exchange Commission with paying \$29m to an Omani offi-cial. The payments were allegedly made to a company owned by a former British military officer with influence at the Omani court, Mr James Lan-

an admission of guilt but Ash-land and Mr Atkins agreed to conform to the anti-bribery provisions of federal law.

But many believe the treaty agreement may come too late to

salvage the UK's Vickers Shipbuilding and Engineering's chances of winning the contract. In normal circumstances, the

that South Korea is unfairly blocking imports of US wine,

Reuter reports from Washington.

expensive in South Korea

lation could congressional approval be obtained during the current presidency. This course is regarded as

highly unlikely, since it would almost certainly lead to public hearings and leave the proposals vulnerable to filibustering. While the Canadian Depart-

is still completing the evaluation, the smaller French Amethyste-

pressure from the Ministry of Finance not to exceed his C38bn cost projection for the submarine SNA Canada, the Ottawa-based

## Hamburg economic research institute, the "stable upwards trend" of West German exports is likely to continue as a result of the relative D-Mark depreciation against EMS currencies.

against EMS currences.

"After the French elections, many thought that the French franc would be devalued," he said. "Now however, it does not look like that." He expected no EMS parity changes until the end of the year. The others do not

Deutschen Wirtschaft, a Cologne research institute close to industrialists' organisations, said France had had to face a real appreciation of its currency against the D.Mark. This hurts France significantly. It's not good for [French] export performance,"

from Citibank in Frankfurt says strong order inflows from abroad indicate a marked improvement in West German export prospects for 1988. However, the regained competitive advantage in relation to the EC may be lost during the year as an EMS realignment will have to take place soon, it adds.

China may

seek foreign

power plant

CHINA is likely to enlist foreign assistance in the expansion of its

Qinshan nuclear power station in the eastern province of Zhejiang, despite a previous downgrading of long-term nuclear goals and an

original plan to rely on Chinese

technology for the plant.
Mr Bob Davidson, a director of

Britain's General Electric Com-pany, said Chinese officials have had discussions with his com-

had discussions with his com-pany over the supply of equip-ment for a 600-MW second phase, and, perhaps for a 600-MW third phase, for the Qinshan plant, which apparently has a 300-MW Chinese-made reactor nearing

Foreign companies have been

waiting for signs that China is willing to use imported technol-ogy, as two years ago the Govern-

ment revised plans to build 10 nuclear plants by the year 2000 and shifted the emphasis to

developing thermal power sta-

The decision was apparently made because of the expense of

importing nuclear technology

and because Chinese officials

conceded that the country would

take many years to master the building of large reactors.

It had seemed that the \$4bn

(£2.2bn) Daya Bay nuclear station

in Guangdong Province, for which GEC and France's Frama-

tome and Electricité de France

won contracts, would be the only plant to rely on foreign equip-

Mr Davidson predicted that there would be "extensive discus-sions" with foreign companies in

the next 18 months to supply

Qinshan, which was commis-

sioned by the Government in

completion.

help with

## **Court orders** to pay \$70m

the payments to middlemen in the Middle East were not Ille-gal bribes, said it would "pursue its appeal rights" against the \$69.5m in actual and punitive damages awarded to Mr Bill McKay and Mr Harry Wil-

The suit was settled without

The company says it has added outside directors to its board and decentralised its management since Mr John Hall took over as chairman from Mr Atkins.

#### Minister rejected

The Colombian Government has cancelled the appointment of Mr Jaime Bernal Cuellar, a law professor, as Justice Min-ister because he spoke out against the extradition of drug traffickers to the US, Reuter reports from Bogota.

President Virgilio Barco said he refused to "accept conditions" from civil servants on policy matters.

Louise Kehoe, in San Francisco, on anger following the collapse of trade talks in Tokyo

## US chip makers admit to Japanese class

have to have greater reductions as . . . all those steps that we

having to walk a narrow line.

He must on the one hand satisfy those in his party who want sulting our allies."

having to walk a narrow line.

natic new bargaining positions on nuclear weapons without consulting our allies.

defence expenditure cuts and on the other satisfy conservative decision of his representatives at Democrats and Republicans who last weekend's meeting of Demo-

presidential candidate to rule out a US commitment to new nuclear platform should include describ-

Sensitive to the latter problem,
Mr Dukakis yesterday said he
was not opposed in principle to
"modernising" the US nuclear
left no doubt that he would take

trade talks in Tokyo, this week chip makers to try to resolve the conceded that they had been out-classed and outmanoeuvred by than on a government level. In their Japanese counterparts.

Japanese market by 1991. This goal was stated and apparently acknowledged by both ernment. countries in a side letter to the 1986 US Japanese semiconductor whelming odds against their suctrade agreement, but Japanese cess, the US industry group has officials have repudiated the side left the door open to further talks

US SEMICONDUCTOR industry presents a dilemma in the US. leaders, frustrated and angry fol-Both the US and Japanese gov-lowing the recent collapse of ernments had encouraged the A third round of industry trade ship between the Japanese industry trade talks broke down over Japane's try and its Ministry of International to agree to a US goal of a tional Trade and Industry have meant that in effect the US industrial to the control of the trialists have been negotiating

Despite what appear to be overletter as a non-binding adjunct to the official agreement. and has agreed to co-sponsor an open discussion in October which will include European industry

representatives for the first time.
While taking a moderate public live up to the terms of the trade stance, US industry leaders who participated in the latest Tokyo

The tariffs are largely ineffectalks are unanimous in their sup-port for trade sanctions against Japan as a means of forcing the Japanese to comply with the

The industry group is, how-ever, unlikely to make a public call for sanctions unless it is reasonably assured of government But gaining government back-

ing for increased sanctions may be difficult in the waning weeks of the Reagan Administration.

There is little appetite for such a is, however, uncertain and would move in Washington," said an be counterproductive if it industry strategist. Administration officials "are too busy written officials are too busy written officials to be counterproductive if it industry strategist. Administration be counterproductive if it is industry strategist. ing their resumes to take up this issue." he commented. The chipmakers are also

unlikely to win support for sanc-tions from US electronics equipment and computer manufactur-

An alternative option, being mooted in the semiconductor industry, would be to transfer \$165m in punitive import tariffs imposed upon selected Japanese

BY ROBERT GRAHAM IN LIMA

demands to abandon his "hetero-

exchange rates, and shortages of

nomic orthodoxy after nearly

growth through non-payment of a year.

essential industrial items.

Garcia resists change as

PRESIDENT ALAN GARCIA of the \$14bn foreign debt appears to Peru is distancing himself from have been rejected as politically

dox" economic policies, despite a Financing losses caused by ar

dramatic drop in reserves, unrealistic foreign exchange pol-mounting inflation, distortions in icy are estimated to have added

A shock adjustment pro-gramme and a return to eco-alter his policy of restricting debt

three years of financing high favoured lenders, totalling \$300m

unacceptable.

Peru's economy totters

The tariffs are largely ineffec tive because Japanese manufac-turers have found ways to cir-cumvent them, but they remain a serious embarrassment to Japan trade pact, according to a close and their impact could be observer. range of products.

Another option being explored

by US chipmakers is to raise congressional support for increase pressure on Japan by elevating their fair trade fight into an election campaign issue.

The outcome of such a public

resulted in calls for strong pro-tectionist actions that would be resisted by many in the US electronics industry.

The new version of the Trade
Bill now under discussion in Con-

gress also represents a potential opportunity for the US semiconers, which fear that any such ductor industry, although no spe-action could backfire on US com-panies with business ties in believed to have been made at this time.

Whatever strategy the US semi-conductor industry adopts, it is resigned to three more years of haggling with the Japanese over the trade pact. The industry's iniproducts 14 months ago to a new tial optimism following the sign-range of products. These sanc-tions are the remaining portion now tempered by the realisation of \$300m in tariffs imposed by that any progress will be slow President Reagan in retaliation and painfully won.

at least 3 per cent to the fiscal deficit this year.

Advisers say he is unwilling to

service payments to all save

## BY PETER MONTAGNON AND MAGGIE FORD IN SECUL THE US and Australia are to continue their efforts through the General Agreement on Tariffs

which has lodged a complaint unsuccessful.
over the tariffs.

He added to

an earlier attempt to reach such

Despite the relatively small range up to only around \$10m examining ways of compensating (£5.5bn) — the beef issue has domestic producers. assumed major political importance in South Korea, where pro-ducers have been suffering from longer claim developing country sliding prices following a long status to protect its beef market

have drawn fierce criticism from farmers, which has spilled over into anti-US sentiment as the is pursuing its complaint inde-Reagan Administration has purpendently in the Gatt for the sued its efforts to force a market time being.

General Agreement on Tariffs overproduction following a deci-and Trade to force South Korea sion by the Government of for-to open up its beef market mer President Chun Doo Hwan in despite expectations that the 1984 to stimulate beef and dairy Government of President Boh production by allowing the Tae Woo will resume limited import of some 30,000 cattle. In the event, unofficial esti-

The two countries will make a mates suggest that as many as second request this week for Gatt 80,000 head may have been imported and producers have had to slaughter them at a loss because of lower prices.

The US is expected to argue in

want devaluations."
Mr Hans-Peter Fröhlich, an economist at the Institut der lised countries signed the Louvre sion, West German exports to the currency stabilisation accord. Europe, the real value of the D-Mark against a trade-weighted basket of currencies has fallen significantly over the past year, in spite of the currency's appreciation against the dollar, according to Bundesbank figures.

Based on the latest data for March, and making an adjustment for inflation based on differences in consumer prices, West German exports to the Community trade have risen steadily over the past few years, to 27.7 per cent in 1986 and 25.6 per cent in 1986 and 25.6 per cent in 1980-81.

Showing how the concentration on the EC of the Federal Republic's imports has diminished compared with other countries in consumer prices, West German exports to the EC a sa share of total intra-Community trade have risen steadily over the past few years, to 27.7 per cent in 1986 and 25.6 per cent in 1980-81.

Showing how the concentration on the EC of the Federal Republic's imports has diminished compared with other countries in consumer prices, West German exports to the past few years, to 27.7 per cent in 1986 and 25.6 per cent in 1980-81.

The latest economic report

## Call for tough patent controls

German exporters have gained a generally expect a 3-4 per cent roughly 2 per cent increase in increase in the volume of overall competitiveness since February 1987, when the main industria
According to the EC Commis-

A CO-ORDINATED worldwide

In view of inflation which is

lower in West Germany than in the rest of the EC, the absence of

any exchange rate changes in the

**EMS** since the last realignment

in January 1937 has led to a real (inflation-adjusted) devaluation

of the D-Mark against EC curren-

cies over this time.
The EC accounted for 52.7 per

cent of West German exports las

year. In view of the high and growing volume of trade with

Europe, the real value of the

ments of patents, copyrights, trademarks and registered designs in the current Uruguay round of talks in the General Agreement on Tariffs and Trade.
The call is contained in a joint paper published by Unice, the European Employers' Federation, the Keidanren, its Japanese counterpart, and the Intellectual Property Committee, a lobby group of US multinationals.

National controls on illicit copying conflict and are inade-quate, says the paper. It cites estimates that US businesses lost \$23.8bn (£13.2bn) in 1986 because

A CO-ORDINATED worldwide of poor protection against all the report is the detail of an crackdown on the growing problem of theft of intellectual property infringements including home arty was called for yesterday by top employers' lobby groups in chip designs and software, and international concern over the counterfeiting of drugs and control to the detail of an intellectual property outline accord reached among infringements including home that three groups last month and taping, illegal copying of micro-is the latest sign of increasing international concern over the counterfeiting of drugs and control to the detail of an intellectual property outline accord reached among infringements including home that three groups last month and taping, illegal copying of micro-is the latest sign of increasing international concern over the latest sign of intellectual property outline accord reached among infringements including home that three groups last month and taping and control to the detail of an outline accord reached among infringements including home that three groups last month and taping in the latest sign of increasing international concern over the latest sign of increasing increasing international concern over the latest sign of increasing incre The report is the detail of an

from counterfeit products has led to the loss of 100,000 jobs in the European Community, the report on copyright and trademark claims. The employers want the fraud which envisages specific

existing disputes procedures for conventional trade rows.

huge sums being lost by compa-nies having to defend their intel-Europe, the US and Japan.

They urged governments to agree tough controls on infringe-agree tough controls on infringe-from counterfeit products has led

It follows European Commissions of the Counterfeit products has led

It follows European Commissions of the Counterfeit products has led

nity imports has fallen to 22.6 per cent from 22.9 per cent in 1986 and 24.4 per cent over the period. According to Prof Hans-Jürgen

legislation and penalties rather than the international policing right under Gatt rules to stop legislation and penalties rather imports of illegally copied goods than the international policing at borders and to take out court system the employers want to

at normers and to take out court injunctions against intellectual property infringements inside their national markets.

If intellectual property holders cannot win redress on their own, the employers are demanding the establishment of disputes panels in Gatt along the lines of the existing disputes procedures for estimated \$150m\$ in 1982 for the estimated £150m in 1983 for the

## French may win submarine deal

US and Canadian negotiators are tive days to ratify treaty amend- as does the turn for the better in today expected to reach agree- ments. Fewer than 90 days of the the Franco-Canadian dispute ment on amendments to a 1959 nuclear co-operation treaty which would clear the way for Britain to release to Canada US technology contained in the Trafalgarclass submarine.

However observers believe that the French Amethyste class submarine is emerging as the more likely choice in the battle for the contract.
Canada intends to buy for

around C\$8bn (£3.6bn) a fleet of 10 or 12 nuclear-propelled subma-rines of either British or French design as part of its defence

present session remain.

Only if the Administration sub
Miquelon.

Canada's Defence Minister, Mr

Canada's Defence minister, Mr

the smaller French Amethypout class vessel, which is derived from the Rubis in service with gar's lengthy operational experiment is widely tipped ence, as well as superior performance. SNA claims a

US Congress requires 90 legisla- favour the cheaper French vessel, ger life expectancy.

Mr Clayton Yeutter, US Trade

because three years of govern-

company set up to pursue the French bid, believes it can supply 12 Amethyste-class vessels for C\$7.2bn-C\$7.8bn, including inframent of National Defence says it structure. There is some doubt that Vickers could supply even 10

In addition to the British bid's 10-year lifespan for the Ametechnology transfer problems, the thysic's transfum oxide core. The crucial cost factor seems to British nuclear cores have a lon-

tion of the matter, the US could retaliate against any unfair,

unreasonable or discriminatory

Korean government practice that limits access to its wine market."

what final action to take.

The US President will decide

Mr Yeutter also announced the

establishment of a task force to

look into South Korea's practices and policies on patent rights because he was concerned "there

may be a far-reaching problem".

## February 1970, though work did not begin until 1983. The late Pre-mter Chou En-lai is said to have approved the plant, intended as a symbol of China's self-reliance. US acts on S Korea wine tariff

Nuclear energy officials are known to have pushed for the expansion of Qinshan, particalarly when it became clear that other proposed projects were unlikely to proceed. They argued that the plant would allow technicians "com-pletely to master the technique of

nuclear power", and "lay a foundation for further development".

GEC is among seven companies represented in a British energy delegation to China, headed by Mr Cecil Parkinson. Secretary of State for Energy.

## US, Australia to push Seoul on beef market

THE US is to investigate charges sales in the past five years.

Representative, who announced the move, said he was acting on the wine industry's petition

because Seoul imposes a 100 per ment consultations aimed at ach-cent tariff plus a quota on wine, leving open and non-discrimina-

according to the US industry, tory market access had been

over the tarms.

He added that the US would

It estimates the barriers cost make further efforts to resolve

US companies \$45m (£25m) in the issue but "if those efforts do

mports this year.

to adjudicate on the issue after a ruling was blocked by South

period of oversupply.

Government policies on beef

Farmers say they were led into

This has now led to a shortage of beef which is to be met by a amounts of trade involved — estimates of the potential market to imports for the first time since value of high quality imports 1985, although the Government is

Gatt that South Korea can no and should open the market fully. Australia is concerned that the US might strike a private bilateral deal on beef imports. It

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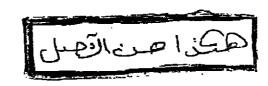
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Dated: June 15, 1988



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The second secon

Our work on fine chemicals has been used in everything from contact lenses to rocket projects.

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WELCOME TO THE WORLD OF PRHÔNE-POULENC

## Labour leader acts fast to resolve new defence row

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MR NEIL Kinnock, the Labour Party leader, moved quickly yesterday to stem the crisis created by the unexpected, late-night resignation of Mr Denzil Davies as the opposition party's spokesman

Within hours of Mr Davies' decision to step down, which was accompanied by a highly per-sonal attack on both Mr Kinnock's leadership style and his latest stance on defence policy. Mr Martin O'Neill was appointed to fill the vacent post. Mr O'Neill, a member of the

soft-left Tribune group of MPs, is a Kinnock loyalist and had been Mr Davies' deputy since 1984. He is not a member of the shadow

cabinet, the inner council of the parliamentary Labour Party, but will attend its meetings.

The appointment followed a series of meetings called by Mr Kinnock in the wake of his defence probes man's unexpected. defence spokesman's unexpected Attempts by the party leader-ship throughout yesterday to

contact Mr Davies in order to clarify his position failed. He is clarify his position failed. He is entitled to remain in the shadow cabinet, membership of which is elected, although he is unlikely to be offered another portfolio. In a statement given to the Press Association, which was fol-lowed several hours later by a letter of confirmation to Mr Kinnock, Mr Davies claimed he was "fed up with being humiliated" by his party leader, who he said never consulted him on defence policy. He stressed that he did not agree with Mr Kinnock's

defence strategy was now redun-Despite the way in which Mr Davies chose to make known his decision, it is understood he has been actively considering resignation for the last few days. He is thought to believe that Mr Kin-nock is now advocating a return to the bilateral arms reduction process which Labour unsuccessfully promoted during the 1983

recent suggestion that Labour's "something for nothing" nuclear

Mr Kinnock said yesterday he was "surprised and saddened" by the resignation. He had not had been given any hint of Mr Davies'

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sion in Europe prefer a base with a proven record for high per-

formance. That's why so many

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and excels in mechanical and auto-

ter of Germany's aerospace industries

Bavaria's technically advanced

Bavaria is West Germany's largest state with a no-non-



Denzil Davis: fed up with being humiliated

sised that shadow cabinet members could contact him at any

Supporters of the current leadership at once rallied behind Mr Kinnock, claiming that the resignation arose directly from a con-

flict of personalities described the resignation as anti-EC policy.

"very serious and very unwelcome" but he claimed the man-shire West in the European Par-"very serious and very unwel-come" but he claimed the man-

remarks were seized upon by the party's left-wing as evidence of ship, he admitted that it would Mr Kinnock's authoritarian not be feasible to withdraw."

Approach and of the internal He said he saw his task as approach and of the internal opposition building up to his being to work for British inter efforts to reshape Labour defence ests in the EC, including channel efforts to reshape Labour defence

policy. ling aid to regions likely to suffer Mr John Prescott, who is standing the creation of a single intering against Mr Roy Hattersley, nal market. More has got to be the present incumbent, for the done for some of the regions once deputy leadership of the party, the internal market has come intentions, although he emphassaid the resignation enforced the into effect," he said.

need for collective decisions dur-ing the course of Labour's current policy review.

In remarks which will increase the leadership's unease, Mr David Blunkett, a member of Labour's ruling National Execu-tive Committee, said that the words used by Mr Davies in resigning were very similar to those used by Mr Michael Heseltine, the former Defence Secretary, when describing his relationship with Prime Minister Mrs Margaret Thatcher.

He added:"We need to ensure that we do not have the same friction and tension, so cleverly hidden by the Conservative Party, up front in the Labour

Party."
William Dawkins in Brussels
adds: Mr Kinnock received another unwelcome rebuff yester day, from Labour's euro-MPs. They voted by a narrow majority to elect Mr Barry Seal, a staunch anti-EC campaigner, as leader of the 32-strong British Labour Group in the 518-seat Strasbourg

Mr Seal, who was only last year convicted for shoplifting, replaces Mr David Martin, a close supporter of Mr Kinnock. Mr Martin is devoted to trying to persuade Labour to take a positive view of the Community.

While the vote in the group's annual poll was close, with 16 for Mr Seal, 15 for his opponent and one abstention, the move was n in Strasbourg as a clear sig-Mr Bryan Gould, Labour's nal to Mr Kinnock not to push trade and industry spokesman, too hard to change Labour's

ner, uming and "highly coloured liament, immediately vowed "to fight to protect working people in reflected a clash of personalities rather than any conflict on policy. y. However, in an apparent soften-But Mr Davies' damaging ing of his earlier forceful denunciations of Britain's EC member ling aid to regions likely to suffer

THE BARLOW CLOWES AFFAIR

## **Investigators show** interest in tracing £1m loan recipient

BY NICK BUNKER

INVESTIGATORS of the Barlow Clowes insolvency hope soon to interview Dr Peter ciate of Mr Peter Clowes, who received a £1m loan from funds belonging to 11,000 investors in Gibraltar-based Barlow Clowes International (BCI).

Dr Naylor was a senior Barlow Clowes executive until he left late last year. He also appears to be a wealthy man; his UK address is Send Barns, a magnificent mock-Elizabethan country house with a ten-nis court set in extensive grounds at the end of a 50-yard drive in the Surrey village of Send, near Guildford.

The house-which local estate agents value now at about £700,000 was formerly the residence of the chairman of a leading life assurance com-

Dr Naylor now runs his own Gibraltar-based company, Brookwood Asset Management. Brookwood has been marketing itself recently as what it calls "an exciting new investment vehicle" aimed at giving non-UK residents a high level of income by using what it calls "wave-space analysis" as the basis for trading in

Its marketing literature describes Dr Naylor as having a double-first in mathematics and physics from Exeter University and a doctorate from Imperial College, London. It says that Dr Naylor takes the view that "offshore centres will play an important part in the new worldwide financial services industry.

Mr Malcolm London, a part-ner in Cork Gully, one of the insolvency firms acting as BCI's joint liquidator, con-firmed last night that the firm spoke briefly to Dr Naylor yes-terday morning and intended to meet him in the near future

about the fin loan. Records at Companies House depict a close business relationship over the past few years between Mr Clowes and Dr Naylor, which culminated in Dr Naylor's appointment in May 1986 as a director of James Ferguson Holdings, the ulti-mate holding company for the

Barlow Clowes group. He resigned from Ferguson's board on November 24 last year, 11 days after the Depart-ment of Trade and Industry anthorised the appointment of inspectors to look into the affairs of Barlow Clowes Gilt

It emerged yesterday that some of the business links between Mr Clowes and Dr Naylor concerned their involvement in three compa-nies whose names relate to properties in the immediate vicinity of Dr Naylor's Surrey home. The names of all three companies have changed at various stages over the past three years, but the latest available Companies House records show them as Southern Properties (Send) Ltd. Tudor Barn Farm Ltd and Tudor Barn Stables Ltd.

Dr Naylor and Mr Clowes became directors of all three companies in October 1985. Mr Clowes subsequently resigned from Tudor Barn Farm Ltd in March 1987, and from Southern Properties in October 1986. A property called Tudor Barn Farm is located about 100

yards up a country lane from Dr Naylor, who was not at home in Surrey yesterday morning, could not be reached for comment last night. At Brookwood's offices in Gibral-

tar, a woman who answered the telephone said that he was not on the Rock but was thought to be in England, but she would not give addresses where he could be contacted.

## Former monopolies commission chairman to study DTI conduct

BY PETER RIDDELL, POLITICAL EDITOR

The terms of reference indicate that he will be able to examine the whole of the department's involvement with the Barlow Clowes investment business.

This will involve going back to 1983 and will cover the circumstances leading up to the grant and renewal of a licence as a deposit-taker as well as its recent collpase owing £190m to inves-

Sir Godfray's appointment was announced yesterday by Lord Young, the Trade and Industry Secretary. This followed parliamentary exchanges on Monday when peers and MPs expressed

the Department of Trade and has been Judge of the Courts of Industry's handling of the Barlow Appeal of Jersey and Guernsey

No time limit has been fixed for the inquiry, which is unprecedented. It is on a non-statutory basis and differs from the forma tribunal of inquiry into the col-lapse of the Vehicle and General insurance group in the early

Ministers have said civil servants are expected to co-operate fully, though they will not be required to give evidence under oath and will not be granted immunity from any subsequent disciplinary action.

The detailed terms of reference are "to investigate and establish the facts relating to the exercise before the department took of its regulatory functions in action against Barlow Clowes despite a series of warming.

SIR GODFRAY Le Quesne, the former chairman of the Monopolies and Mergers Commission, has been appointed to look into sion between 1975 and 1987. He low Clowes International, with the Read Commission of the Monopolies and Mergers Commission between 1975 and 1987. He low Clowes International, with the Read Commission of t low Clowes International, with particular reference to the need for licences under the Prevention of Fraud (Investments) Act 1958 the granting and renewal of such liences and the monitoring of the activities of the licence holder, and to provide a report as soon as

> Ministers yesterday used the establishment of the investiga-tion to brush aside quations from Mr Tony Blair, the opposition Labour Party's trade spokesman, about the extent of the DTI's knowledge of problems at Barlow

He asked whether the DTI had been warned by the National Association of Security Dealers and Investment Managers about possible illegal trading prior to the issue of a securities licence. and when the DTI first knew that or its regulatory functions in respect of the carrying on of a manner likely to give concern investment business by Barlow to investors.

A.H. Hermann examines the affair's complexities

## Inquiry may open Pandora's box of legal problems

Clowes investment group by the estly and competently. DTI is likely to concentrate on

First, there is the question of licensing yardsticks. Second, business achieved either by should the licence have been refusal to renew the licence or by renewed when the group was already under investigation? Finally, how the suspension of business and seizure of assets ought to be timed in order to balance the interests of new and

old investors. In addition, a whole Pandora's box of legal problems will be opened if the inquiry should lead to prosecution of civil servants.

On the first question of licen-sing yardsticks, one will have to ask whether a suspect company ought to be given the benefit of doubt as long as the suspicion has not been proved.

The purpose of the legislation - protection of investors -

THE INDEPENDENT inquiry sonable doubt that it can manage insider trading. The appointment into the licensing of the Barlow investments entrusted to it hon- of an independent investigator to

The second and third likely points of the inquiry are closely connected. The suspension of seizing of its assets will protect potential investors by warning them off, but it may, under some circumstances, deprive the exist-ing investors of the chance that their losses will be reduced by a discreet rescue operation. This dilemma of the regulatory

body has been considered by the German Federal Supreme Court in the case of the great Herrstatt scandal which caused an upheaval in the German banking world. The decision recognised the need for a balancing act but reprimanded the Federal Banking Office in Berlin for insufficient activity and communication in

would speak for a reversal of the burden of proof, meaning that no company ought to be licensed unless it can prove beyond rea-

inquire into activities of a government department is a novelty.

The Government probably considers such an inquiry more manageable than one under the Tri-bunals of Enquiry Act, 1921. Lord Young made certain reservations on the publication of the resulting report and these should enable him to cut out anything protected by the Official Secrets

The situation would become more complicated if the inquiry led to prosecution of civil servants. In order to be able to defend themselves, they would have to be released from the restrictions imposed by the Offi-cial Secrets Act.

If the Government were not ready to do so, a fair trial would become impossible. The most likely practical outcome would be plea-bargaining, the accused giv-ing up part of their defence in exchange for a lower classifica-

## <u>Expanding in Europe?</u>

## Why so many companies are roaring about Bavaria.



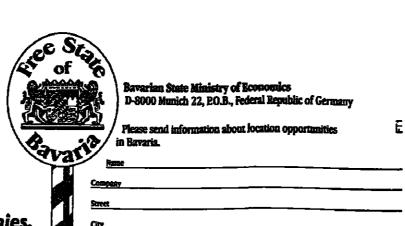
Bavaria has a mgn community tration of user industries Bavaria has a high concenof advanced technology products - with electrical and mechanical engineering, automakers and aerospace industries in the lead.

Bayana is a icaumo of research in Europe – the home of the famous Max-Planck Institute and the Fraunhofer-Gesellschaft. More R&D staff are employed by Bavaria's industry than by that of any other federal state.

The Bavarian economy freates more new jobs than any other major German state. The state continues to attract futureoriented people from all over the country - on the average more than 20,000 a year.

Bavaria is committed to fostering entrepreneurial drive through cutting red tape, strengthening the state's infrastructure and supporting education, research, technology transfer, and a variety of investment incentives.

Not had for a state known for beer and a charming lifestyle. If your company is looking for something to roar about in Europe, take a close look at Bavaria. You might be in for a rewarding surprise.



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By: THE CHASE MANHATTAN BANK (National Association), as Fiscal and Paying Agent Dated: June 1, 1988

EAST SUSSEX

The Financial Times proposes to publish this survey on:

15th July 1988

For a full editorial synopsis and advertisement details, please contact;

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**FINANCIAL TIMES** 

Bavaria. Fertile soil for high-performance companies.

Tomorrow Lord Caithness, Envi-ronment Minister, will be attend-ing an EC Council meeting in Luxembourg which is due to take crucial decisions on these mat-

ters. Britain is eager to rebut allegations that it is "the dirty

The Government can, however, take comfort from the Commit-

tee's conclusion that the draft EC

legislation on air pollution would be unfair to Britain and its coal

The report does not go far enough for some. Yesterday Mr

Ken Collins, Labour's environ

ment spokesman in the European

bid for the wagons contract. The

shi, Hitachi, Toshiba and Kawa

saki has similarly prequalified for both wagons and locomotives

the wagons contract are Siemens of West Germany and a consor-

locomotives. Detailed designs,

and the supply of a prototype will

Other bidders to prequalify for

contracts.

man consortium of Linke-Hof- ASEA Brown Boveri the merged

mann-Busch and MAN Gutehoff-nungshutte, an Italian group. consortium of BREDA Costru-The prequalifiers will be expec-

consortium of BREDA CostruThe prequalifiers will be expeczioni Ferroviarie and Fizt, a ted to produce basic designs and

European consortium of Brush of mock-ups for the wagons and

and Constructions Ferroviaires & and the supply of a prototype will Metalliques of Belgium and ABG later be sought from those still in consortium of British Rail Engi-

Parliament, described it as "a dis-

man of Europe" in environm matters.

## 'More should be done' on acid rain and aerosols

AIR POLLUTION, including related phenomena such as acid rain, is a major factor in damaging forests, a report published yesterday by the all-party House of Commons Environment Committee of the common committee. criticises the Forestry Commis-sion, which has overall responsibility for forestry promotion in Britain, for refusing to accept

such a connection.

The Committee says it is satisfied that atmospheric pollution is a major stress factor which, in combination with frost and

drought, would harm trees.
"The Forestry Commission stands alone in its refusal to accept a nexus between air pollu-tion and tree damage," its report states. "The health of Britain's trees gives us cause for concern. The maximum efforts must be made now to eliminate the emissions from fossil fuel combustion into the atmosphere. The committee's report on air pollution also describes the threat to the ozone layer around the earth from chlorofluorocarbons (CFCs), which are contained in aerosol

BY ANDREW TAYLOR

way equipment manufacturers have been shortlisted to tender

for contracts worth £250m to

design and build shuttle locomo-

tives and wagons for Eurotunnel, the Anglo French Channel tunnel

group. Five consortia have prequalif-

ied to bid for the wagons con-

tract. Another four groups have prequalified to design locomo-tives for the tunnel.

Contracts for about 400 shuttle

wagons and 40 locomotives,

which will be used to carry road

vehicles inside the tunnel, are expected to be placed in March

The shuttle trains, which will

be operated by Eurotunnel, are

separate from a £400m order for

through trains which will also use the tunnel and are to be

It wants to to tighten the Mon-sions by 60 per cent by 1995. treal agreement on reduction of Nevertheless the criticisms in treal agreement on reduction of CFC emissions and recommends CFC emissions and recommends the report come at an embarrass-that a ban on their use in the ing time for the Government. manufacture of aerosols in Britain should be considered, except where medical uses are concerned. The report urges the Government to join the "30 per cent club" of countries commit-ted to reducing sulphur dioxide emissions by 30 per cent by 1993. So far Britain has strongly opposed such a move. It would mean the Central

Electricity Generating Board would have to expand its costly programme to remove sulphur from power station emissions. Its industry and could not be implepresent plans to fit three existing power stations with desulphuris-ation equipment would have to be doubled, raising the cost of the exercise from \$600m to £1.2bn. "We have concluded that the CEGB programme is still not enough," said a press statement the Committee.

The 30 per cent proposal has Secrett, campaigns co-ordinator

annoyed environmentalists, who of the environmental pressure see it as a retreat from an earlier group Friends of the Earth, called report by the same Committee it "a step backwards." that endorsed an EC proposal to Environment Commit to reduce sulphur dioxide emis-Pollution, HMSO, £11.30.

EUROPEAN and Japanese rail- ordered by British Rail and SNCF neering and GEC Transportation

acquired the right to use up to 50 per cent of the capacity of the privately-owned Channel tunnel.

Among the groups bidding for the wagons contract is a Japanese consortium which includes

Mitsubishi Electric Corporation.

Heavy Industries.

Hitachi, Toshiba and Kawasaki

Other bidders are: a West Ger-

the UK, ANF Industrie of France

**Eurotunnel shortlists bidders** 

for £250m rolling stock deal

computer order may go to US

**Electricity** 

POWERFUL computers to con-trol the distribution of electricity into the next century are expected to be ordered in the US rather than the UK, electricity industry sources said lest night.

Technical staff at the Cen-tral Electricity Generating Board are understood to favour the system offered by Control Data Corporation of Minneapolis rather than a rival US-designed package developed by Ferranti, based at Wythenshawe in Manches-

ter, north-west England.
Although worth only £20m
to £30m, Ferranti's loss of this order would be a serious blow to the British computer indus-try's prestige. Manchester MPs are trying to persuade the Government that the order should be placed locally.

The CEGB's main board is expected to make the final choice this week. Barring a last minute surprise, the letter of intent will go to CDC. The computers, for controlling bulk transmission of elec-

fing bank transmission of elec-tricity through the National Grid distribution network, will take four years to instal and will not be operated until the board hands over the grid to a new private company, acting on behalf of the 12 area distribution companies. The board began work 11

years ago on a system for replacing computers installed in 1969, but ran into long over-runs and rising costs from an original estimate of £19m to and SNCB the French and Bel-gian state-owned railways.

British Rail and SNCF have

ABG has also prequalified to nearly £100m.

A Monopolies and Mergers Commission report spoke in July of the CEGB's "serions lapse in an otherwise good record of efficiency and service to the customer in the trans-mission of electricity."

On the commission's recon mendation, the CEGB decided to invite outside computer companies to supply both the programmes and the computers for a new grid control cen-tre, being built at Wokingham, Surrey, south-east England, and at four regional control

Ferranti, which employs 1.800 people at Wythenshawe, recently won a contract for the computers to run the Belgian National Grid.

## McVeigh affair hits **Anglo-Irish relations** like a tidal wave

BY KIERAN COOKE IN DUBLIN

HE FAILURE of the British Government's application for the extradition of Mr Patrick McVeigh from Ireland has come as something of a tidal wave, fol-lowing months of difficult discussions over new extradition arrangements passed by the Irish Parliament, or Dail, late last

In London the decision has enerated almost as much shock and annoyance as England's defeat in the European Cup by the Irish soccer team last Sun-day. In Dublin there is embar-

Mr Desmond O'Malley, the leader of the minority Progressive Democrats Party, said yes-terday that the whole extradition process between Ireland and Britain was now in jeopardy. Mr Tom King, Britain's Secretary of State for Northern Ireland, meanwhile described the court's decision as a "significant setback" and said the matter would be raised at the next meeting of the Anglo Irish conference.

Mr Ian Paisley, leader of the Democratic Unionist Party in Northern Ireland, said the court's decision showed that Dublin's commitment to fighting terrorism was "a colossal confidence

trick". Ironically, however, Justice Juriath Ruane's decision had lit-tie to do with Ireland's new extralition arrangements. His judgment focused only on the question of identity. Justice Ruane said that no evidence had

been provided to prove that the person in court, namely Mr McVeigh, was the same person named in the extradition war-

Both the Irish and British authorities say they did every-thing normally done to establish identity. But whatever the rights and wrongs of the judgment, there is little that can be done in the short term. The appeal against the decision, announced by Mr Collins yesterday, will probably take a considerable time. Mr McVeigh, who was arrested last month to face extradition after serving seven years' imprisonment in the Republic for terrorist offences, is now a free

If the appeal fails, fresh extra-dition warrants will have to be

Mr Gerry Collins, Irish Justice Minister, said yesterday that he planned to appeal against Monday's rejection by an Irish Dis-trict Court of a British applica-tion for the extradition of Mr Patrick McVeigh, who faced charges in connection with a number of IRA bombings in Lon-

Dublin correspondent that the District Justice's rejec-tion of the application, on the grounds that Mr McVeigh's identity had not been sufficiently established, would set new precedents on how much evidence of identification was required in

future cases.

He said this was an individual judicial decision and that freland's new extradition proce-dures, only recently brought into force after difficult negotiations with London, were not involved.

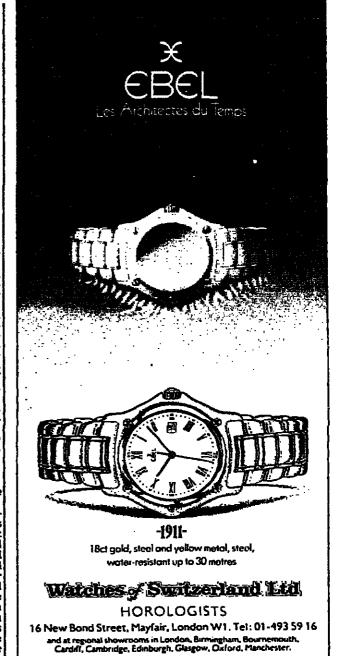
Ireland, will then have to be

There is no doubt of the exas peration felt in Dublin about this recent turn of events. In the past it was the British judiciary, and not the Irish, which was deemed to be at fault in holding up and creating difficulties in a number of extradition cases. Britain had also objected to clauses in the new Irish extradition legislation which insisted that the British Attorney-General provide his Irish counterpart with evidence of offences committed by those wanted in the UK.

The arguments between the two sides were only settled recently. Mr McVeigh was the first person to be arrested since the issue was resolved and the British Attorney-General agreed to work the new procedures.
In time Monday's decision

might come to be regarded as a judicial peculiarity rather than a direct slap in the face for Britain. By announcing so quickly that it is to appeal against the decision, the Irish Government is clearly seeking to limit the extent of damage caused.
Others have, however, been

quick to make political mileage out of the affair. A member of the Sinn Fein, the IRA's political wing, refered back to the weekprepared by the British authorities. Mr McVeigh, whose home "It's our second victory over address is in Belfast, in Northern England in 24 hours" he said.





TOTAL AIR CONTROL

Last month, American Airlines made a momentous decision. The engine they specified for their order of 50 Boeing 757s is the Rolls-Royce RB211-535E4. Said American Airlines, "It's a very quiet, fuel-efficient and extremely reliable engine that is also exceptionally cost-effective to operate."

It's also the only engine for the Boeing 757 approved by the airworthiness authorities for extended range operations over

water and remote areas. Hardly surprising then, that to date, three quarters of all 757 customers have chosen it.

American Airlines, well on their way to building the youngest, quietest fleet in the US air transportation industry, have made a choice that will be good for them and good for their passengers.



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## **UK NEWS**

Government 'Spycatcher' appeal begins

## y book 'could be first of many'

THE GOVERNMENT has begun its final attempt to enlist the support of the courts in its battle to stop newspapers publicising the revelations of former members of the security services such as Mr Peter Wright, a former MI5 officer whose memoirs, Spycatcher, have become a bestseller.

Five senior civil judges sitting

in the House of Lords were told yesterday that the Government feared an "open season" for breaches of confidentiality by formeaches of confidentiality by former members of the security service if the principle that they had
a lifelong obligation not to talk
about their jobs was not upheld.
Mr Robert Alexander, advocate
for Sir Patrick Mayhew, the
Attorney-General, said that 10 or
more people were planning to
write books about their own or
their close relatives' work with their close relatives' work with the security service and that newspapers were willing to give publicity to them and "follow up

The Government is appealing against the refusal of the High Court and Court of Appeal to impose a blanket ban on the British media publicising or commenting on Mr Wright's allega-

It wants the Law Lords to make permanent the temporary

Mr Peter Wright and his wife yesterday

injunctions granted against the give sufficient weight to the principle in issue, which remained as July 1986, and the Sunday Times in July 1987.

Mr Alexander said that it was sometimes asked what was the point of seeking to restrain further publication now that Spycatcher had been published in the US and elsewhere outside Britain, and many copies had alread he argued "our law will be sufficient weight to the principle in issue, which remained as valid as it had been in September 1985, when the Government had gone to court in Australia to try to stop publication there of Spycatcher had been published in the US and elsewhere outside because it had been published alread, he argued "our law will be sufficient weight to the principle in issue, which remained as valid as it had been in September 1985, when the Government had gone to court in Australia to try to stop publication there of Spycatcher.

If the newspapers were now because it had been published alread, he argued "our law will be a published in the court in Australia to try to stop publication there of Spycatcher. ther publication now that Spy-catcher had been published in the US and elsewhere outside because it had been published Britain, and many copies had come into the UK.

That approach, he said, did not countries which have permitted

Mr Alexander said the Govern-ment was not seeking a complete Mr Alexander said the toperiment was not seeking a complete han on mentioning Mr Wright's allegations, which were now well known and had been summarised in the High Court judgment instyear in the newspapers' favour.

It was, however, claiming a farther injunction designed to provent the media publishing accounts by other ex-members of the security services dealing with Mr Wright's allegations.

There was evidence, Mr Alexander said, that others "shapply and deeply" disagreed with Mr Wright's version of events and would like to publish their own versions, that there were newspapers willing to publicise and follow up the story, and that this was being held up only by the present appeal.

was being held up only by the present appeal.

Mr Alexander said other former members of the security service were also seeking to publish books about aspects of their work. They included two former employees of GCHQ — the Covernment Communications Headquarters in Cheltanham — against whom injunctions had against whom injunctions had been obtained. The hearing, which is expected.

to last two weeks, cont today.

## French group buys Lucas subsidiary

LUCAS INDUSTRIES, the auto- technological edge.

motive and aerospace compo-nents group, said yesterday that it had sold its Crosland Filters subsidiary to Précision Mécani-que Labinal of France for an undisclosed sum. Crosland Filters makes air, fuel and lubricating oil filters for the motor industry and employs 700 at its base in Nottingham, the Midlands, and another 50 in the

Netherlands and the Middle East. The divestment is not expected cost jobs.

PM Labinal is a leading European filters maker and will add Crosland as a subsidiary. It will

still supply the Lucas Service network with Crosland filters. The sale of Crosland is the latest in a series of divestments that have marked Lucas's gradual withdrawal from mature, lossmaking or low-margin businesses to concentrate on higher added components in which it has a

its withdrawal from the automo-tive lighting business by selling its 40 per cent stake in Fausto Corello, the Italian car lighting group, to Flat, the Italian car maker.

It then partially withdrew from the car battery business by set-ting up a joint venture with Yuasa, the Japanese car battery maker, to run its Birmingham car battery plant, and last month announced the sale of its plastics components business to Wolters Schaberg, the Dutch industrial

Lucas said its strategy was to concentrate on braking systems, diesel systems, engine management systems and body systems.
The stock market, meanwhile, is expecting news of a substantial US acquisition on the aerospace side following the rights issue in March which raised £162.7m.

## Shipyards chief cool over break-up plan

prospects continued to improve.

His comments underline a rift
between Government and the

poration which has accumulated losses of £1.8bn since 1979.

Mr Lister said talks on the sale of Glasgow's Govan yard to Kva-erner Industrier of Norway would

THE CHAIRMAN of British Ship-builders, the state-owned corporation, distanced himself yesterday from the Government's plans to break up the group by privatising most of its subsidiaries.

Mr John Lister told a House of Commons committee he did not see the logic of the Government's proposals while the corporation's prospects continued to improve.

His comments underline a rift THE CHAIRMAN of British Ship likely to be disposed of before the

appointment that he would preside over the corporation's fragmentation, Mr Lister said: "No, I would not have joined. I thought between Government and the safe over the curporation's management, which would prefer to see it privatised as a single business.

This has been rejected by Mr Kenneth Clarke, the Industry Minister, who wants to end the flow of public funds into the corporation's make it viable." He said British Shipbuilders could break even in five to six years in its present flow of public funds into the corporation which has accomplained. form assuming prices and orders continued their present rise. The removal of one yard from the corporation would reduce its

volume below the point at which it could support the research and development required to stay

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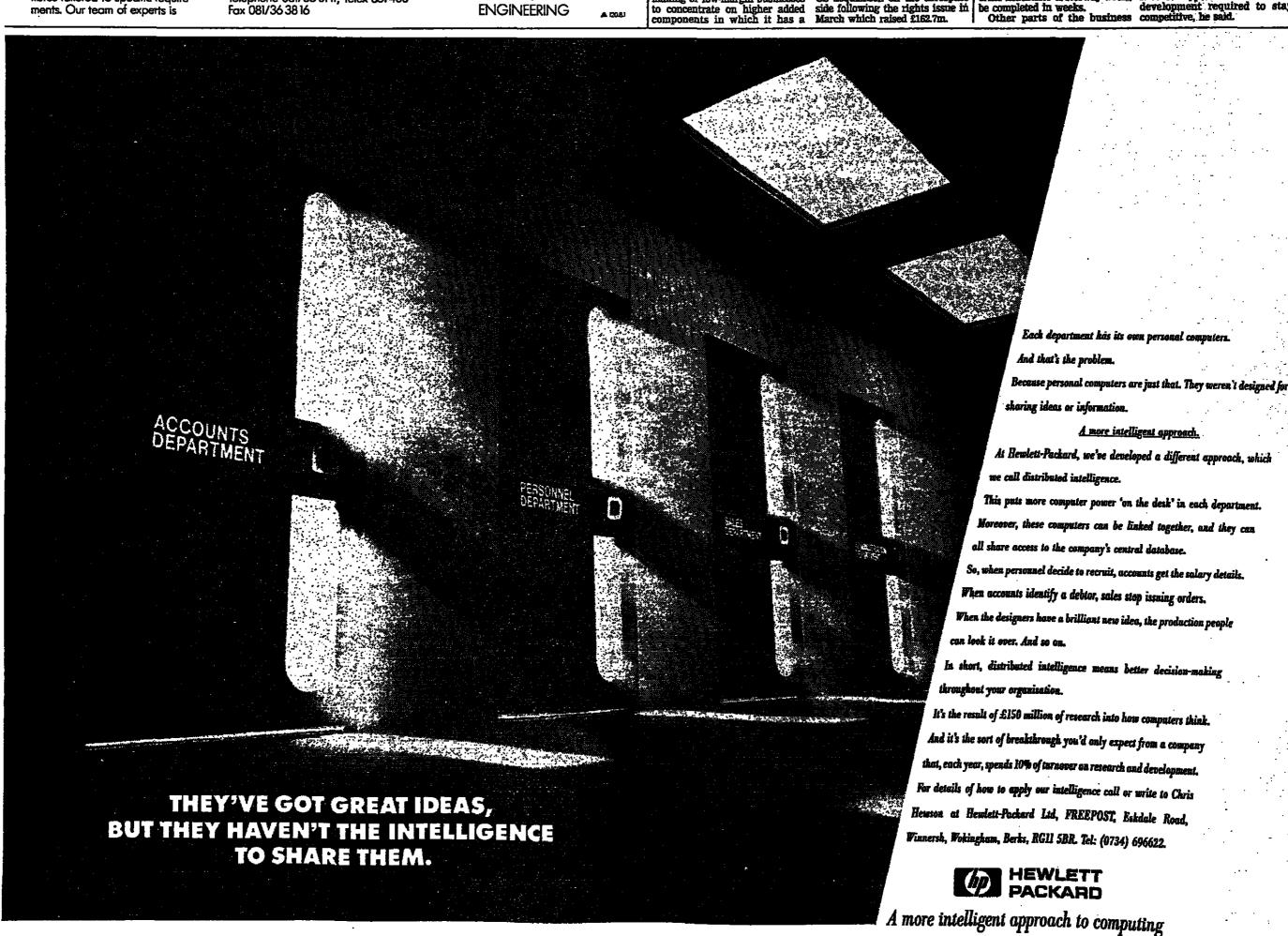
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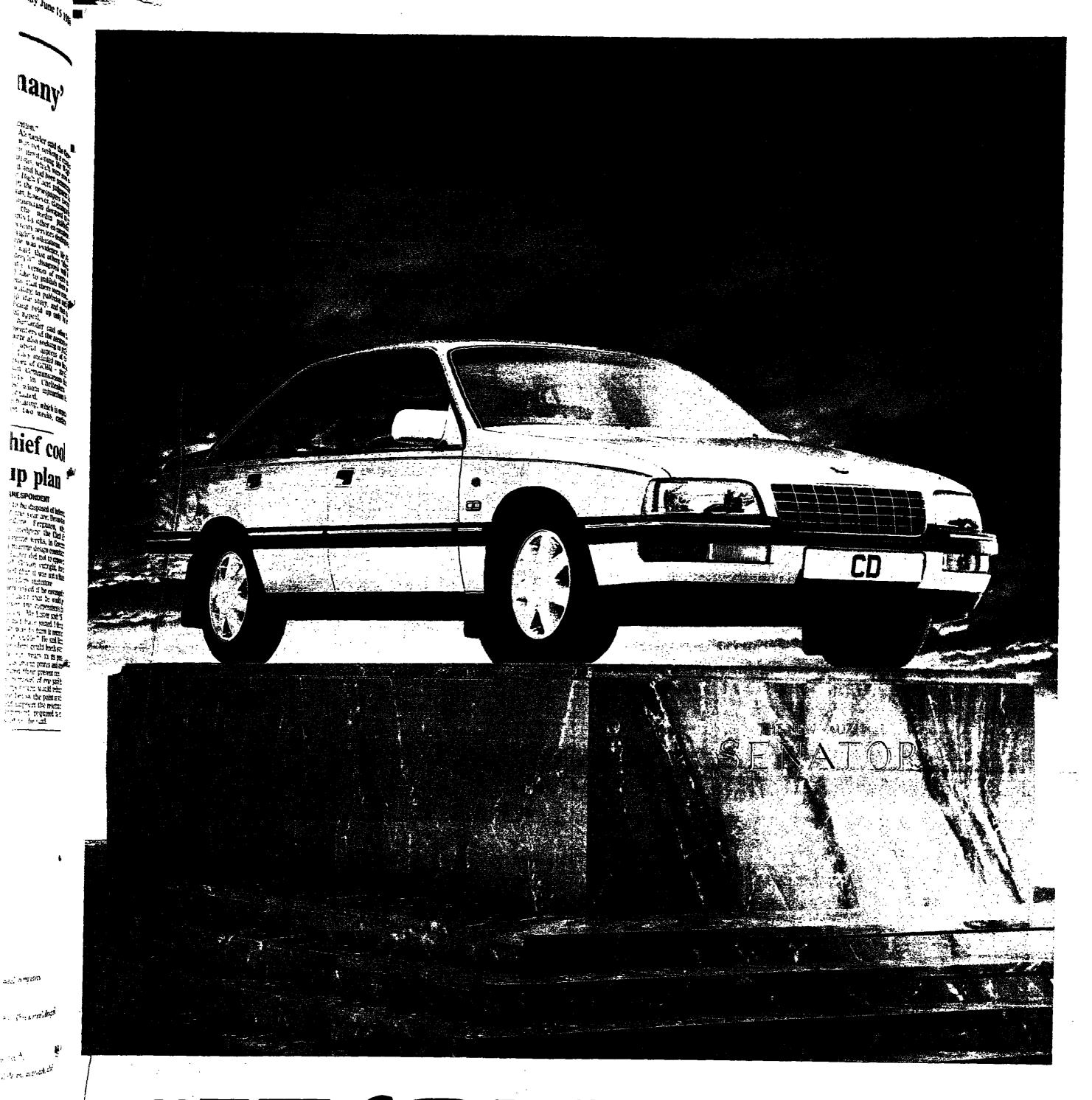
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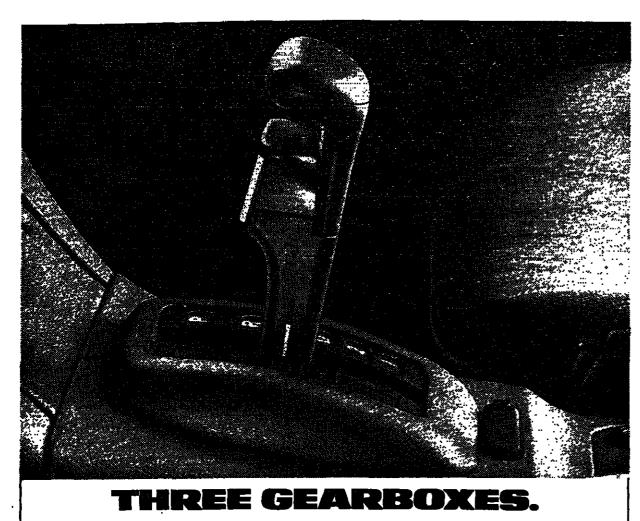
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# "AT£21,000 I'D EXPECT AT LEAST TWO OF EVERYTHING:

# SOBETT.



Over the years, people have come to expect a lot from Vauxhall cars.

None have been particularly expensive. Yet at each price level, few cars have matched them for value.

How then will the new Senator be received?

It replaces a car that had a fine reputation.

It has taken £700 million and 6 years to produce.

And at almost £21,000 for the CD version, it is the most expensive Vauxhall ever.

Expectations must be high indeed. Does the car live up to them?

Well, Frank Page in the Mail on Sunday described the Senator CD as "the car with everything."



A fair appraisal if only it didn't imply the Senator has just one of everything.

In fact there is far more to it.

The gearbox on the 3.0i CD, for instance, is no ordinary four-speed automatic. It allows you to alter the gearing to suit your mood or the road ahead.

Engage 'Economy' and the gears change up early to save on petrol.

Into 'Power' and each shift is at higher revs to make the most of the Senator's performance.

Switch to 'Winter' and you pull away smoothly in third gear, thereby avoiding wheelspin starts on snow and ice.

And because a computer matches the revs to the gear ratios, you glide through the gears with barely a murmur.

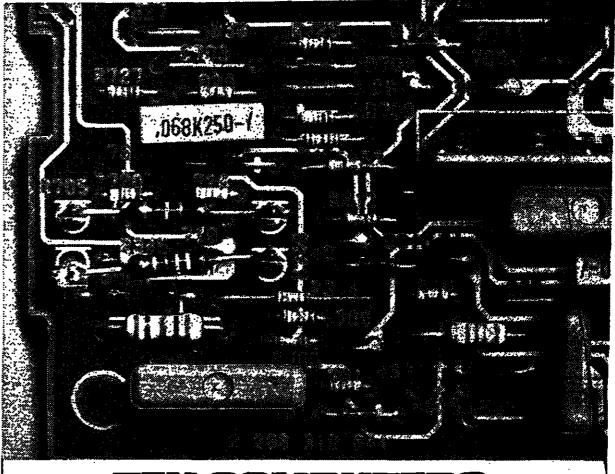
The engine too is the epitome of smoothness. Both the 2.5 and 3.0 have the very latest Bosch fuel injection and a six cylinder layout renowned for quiet efficiency.

Few rivals can muster their power. Or equal their top speeds of up to 130 mph and 137 mph respectively.

As Motor magazine says "the Vauxhall delivers its performance in a truly civilised manner."

It delivers you to your destination in similar fashion.

The Electronic Ride Control system contributes



TEN COMPUTERS.

to an unruffled journey by allowing you to adjust the suspension.

Flick the switch to 'Comfort' and the ride softens so that rough roads pass unnoticed.

Change to 'Sports' and a firmer ride allows you to fully appreciate the handling.

Select 'Medium' and you have the best of both worlds, a ride that is controlled and comfortable.

"The smoothness as well as the quietness of the ride bears comparison with the best class standards" was Autocar's verdict.

They were equally impressed by our new approach to suspension design.

It's called Advanced Chassis Technology, and in an emergency manoeuvre, such as a lane change at speed or sudden braking, it can mean the difference between losing control and staying on course.

Our brakes won nothing but praise from Motor. (Discs all round with ABS on the Senator CD.)

"The fade-free power and progressiveness of the system are beyond criticism. Full marks again."

The feeling of security is enhanced by the steering.

Power steering, naturally, but it is speed-sensitive to give you easy and positive control at all speeds.

ESTEM VALIXHALL IS BACKED BY THE WORLDWIDE RESOURCES OF GENERAL MOTORS. PRICES INCLUDE CAR TAX AND VAT BUT EXCLUDE DELIVERY AND NUMBER PLATES (MUD FLAPS OPTIONAL EXTRA). D.O.T. FUEL CONSUMPTION TESTS MPG (LITRES/100KM) 3.01 AUTOMATIC: CONSTANT

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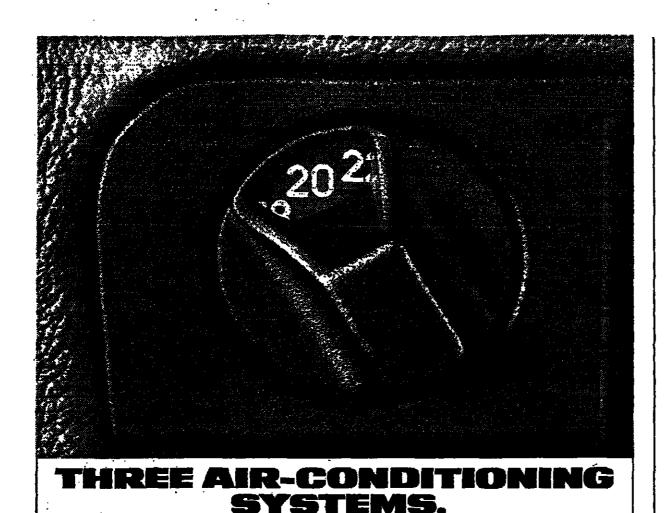
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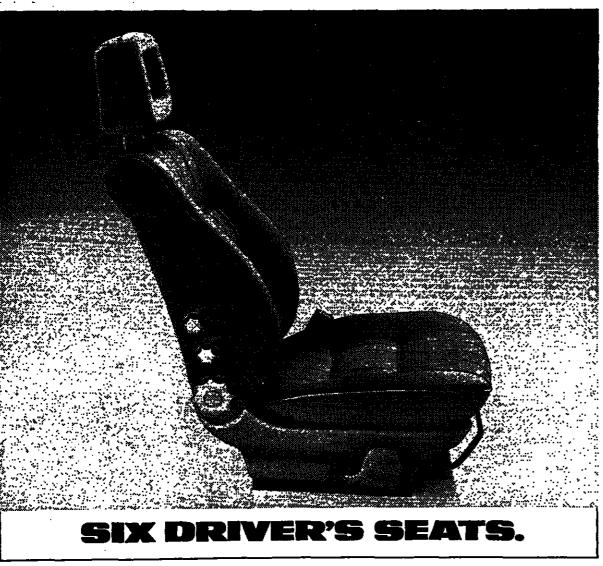
Herence



A computer works out how. It is one of 10 boxes of electronic wizardry on the Senator CD.

They oversee everything from the seven-function trip computer to the cruise control and one-touch electric windows.

Even the heating is electronically controlled. So once set it won't waver.



And as there are independent controls for each side of the car, your front seat passenger can be hot without you being bothered.

Back seat passengers haven't been given the cold shoulder either. They have their own heat outlets and separate controls. Along with air-conditioning on the Senator CD.

It cleans the air and cools it. Even in the glovebox. Melted chocolate and warm soft drinks become a thing of the past.

As do backaches halfway through your journey. The seats, which can adjust in six different ways, took two and a half years to design. And involved the first-ever X-rays of people using prototype seating.

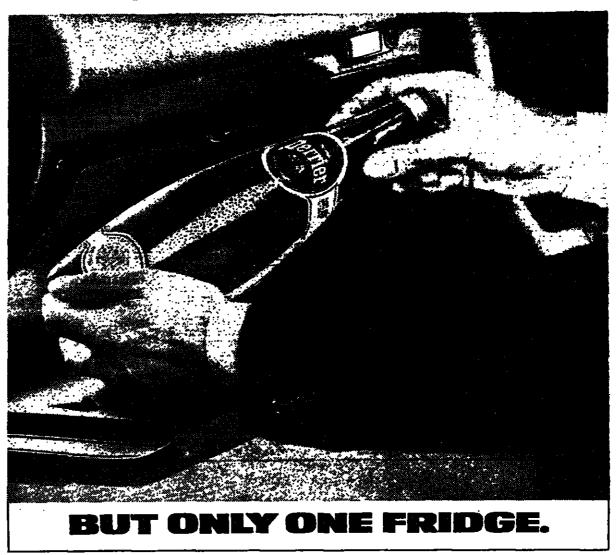
The results should leave our competitors feeling distinctly uncomfortable.

None of their front seats let you alter the lumbar support in two places.

(Naturally we also allow you to change the headrest position and adjust the seat height.)

Nor do they run to height-adjustable seatbelts front and back.

Our boot too is exceptional. All 18.7 cu. ft. of it. And if that isn't enough, simply fold forward the back seats, any of three different ways, to extend the boot through to the cabin.



Three suspensions, six speakers (yes, there is a security-coded stereo system), three gearboxes...

Surely that completes the picture?

Far from it.

As you will discover if you take a test-drive or telephone 0800 400 462 for an information pack.

That will also give you the opportunity to find out about all three versions of the Senator.

Your expectations will be exceeded by them all.

# THE SENATOR. FROM £15,642 TO £20,904



VAUXHALL. ONCE DRIVEN, FOREVER SMITTEN.

## Rogue elephant at the Hague

By Celia Hampton

THE EUROPEAN Commission in sion in 9 per cent of French com-Brussels has long dropped any munes, but covering about a thinking is the judgment's treat-idea of being the universal police-third of the population of France. The prices in th THE EUROPEAN Commission in sion in 9 per cent of French comman of European Community Their prices were higher than states" - a concept which gives competition law. It seeks instead to make examples of what it considers to be especially pernicious Chamber of the European Court might otherwise pass as a matter

reached on some matters that enables businessmen occasionally to collaborate in the fairly the EC Treaty since they were wish to compete in the supply of entered to perform one of the goods or services in that market communes' public duties.

- a broad base from which to

This modest element of cer-tainty is no longer safe. A rogue elephant has entered the jungle elephant has entered the jungle - the Sixth Chamber of the European Court of Justice. It pursues a ruthless course in search of logic, and tramples down the lences which the Commission has allowed to be built around it.

The Philip Morris case last November was its first serious adventure. It ruled that any anticompetitive terms agreed between competitors are illegal despite the fact that the purpose of the agreement is a transfer of

company ownership.
This surprised everyone, including the Commission which. until publication of the judgment, seems to have assumed as most others did that dealings in the ownership of companies took parts, the group is treated as a the whole agreement outside the single unit. As such it is not scope of the restrictive practices

The Sixth Chamber has now stormed several more of the fences confining the Commission. Mr Jean-François Verstrynge of Commissioner Sutherland's pri-vate office spoke<sup>2</sup> of its recent relationship of interdependence

iudement as "dangerous." The case involved French legislation of 1904 on funeral direction factual matters which business tors. The communes (local has to prove, and opens new ave-

Mme Bodson was a funeral company. director under a franchise from from offering her services on the ately went on to deal with the of the market. complaint of a local concession dominant position of the PFG In order to be ary. This firm was a subsidiary of companies, and for this purpose rules under Article 86, the enter-Pompes Funebres Générales proceeded on the assumption prises must abuse their position. (PFG), itself a subsidiary in the that they did in fact form an eco-Lyonnaise des Eaux group.

Mme Bodson's.

ruled that any anti-competitive for the national competition Business might not regard the aspects of the concession agree authorities, if at all. European regime as benign, but ments between the communes an accommodation has been and the funeral directors were can be restricted in a way which

> The fact that the concession start. agreements themselves required An abuse of a dominant posi-the concessionaries to charge certion has to affect a substantial the concessionaries to charge cert ton has to anext a substantial tain prices, however, was no defence to a charge of abusing a Commission to be interested. The dominant position by unequitable Commission itself argued in the pricing. These are not surprising Bodson case that restriction of a rulings.

Sixth Chamber's decision to tible impact on EC competition.

The judges disagreed, saying whether the internal behaviour that PFG's monopoly was greater of a group of companies is out in terms of population. They also side the scope of the competition said that the competitive structure of the market has to be looked at to decide whether a

Where subsidiaries in a group have no power to decide on their own course of action, and where inter-group restrictive practice achieve a distribution of tasks hetween the group's component of the Treaty does not apply to its

The Chamber did not contrahas to be proved to exist in every case. This will add greatly to the factual matters which business authorities) took responsibility nues of potential Commission other business (the supply of funeral flowers, for instance), the cession to a private firm to provide the actual services. The firm would be given exclusive rights in the area.

"Commission's inquiring into suspected "conspiracies" between it has not been granted monopoly privileges, and its financial "conspiracies" with the parent resources.

This ruling was, moreover, nomic unit. Whether unity was charging customers unfair prices. Between them, PFG subsid- or was not to be proved was iaries had the exclusive conces- extraneous to the argument.

Mme Bodson's. the Commission power under Uncontroversially, the Sixth Article 86 to investigate what

A single EC country's market

Much more surprising was the market would not have a percep-

looked at to decide whether a competitor from another EC country wishing to compete could do so freely.

This is so broad that it would eem that even something quite local could be caught by the EC

expected to compete with itself, criteria for deciding whether so the prohibition of anti-compet-itive behaviour under Article 25 and whether the group exercises sufficient economic power to affect the way in which independent competitors might behave. These include the importance

of the part of the market in which the group is wholly shel-tered from competition, as well as the advantages conferred by the monopoly in the conduct of other business (the supply of

The enterprises involved in the dominant arrangement might all M Michel Lecierc, an entrepre-wholly unnecessary. It did not be members of one group, but neur renowned for his low prices. form part of the court's core reaccould be independent operators She was stopped by a court order soning. The judgment immedi-collectively enjoying dominance

> In order to be in breach of the The judgment suggests a sim- Pompes Funébres des Régions Libple way of assessing this - com-

The rule is somewhat wayward because this method of calculation was rejected in 1975 in the United Brands case, when the Court ruled that the Commission must first analyse the supplier's costs. The Sixth Chamber's apparent reversion to the old method will make the Commission's sums a lot easier to work

The Chamber also ruled that Article 90 of the EC Treaty, which regulates the behaviour of public undertakings and allows the Commission to take direct action to enforce their good conduct, applies to the sort of exclusive arrangements provided by private firms of undertakers under the French legislation.

This confirms the breadth of that article and will give the Commission some useful support in its action against public monopolies, such as the telecommunications authorities, where last month it adopted a policy of direct action despite the disap-proval of the Council of Minis-

The judgments of the Sixth Chamber in the Philip Morris and Bodson cases pose a considerable threat to any certainty in decid-ing what the law is. Both rulings are terse to the point of opacity and state novel propositions in a way which seems to assume that they are perfectly obvious.

That they represent logical extensions of the rules is undeniable, but they also alter accepted theory and practice in a way which makes one wonder if the change was wholly intended.

It is significant that a senior member of the Commission staff should say that the Court is going further and faster than the Commission; where the Court leads, the Commission will surely follow, especially where it is plainly of so much benefit to its

Mr Verstrynge<sup>2</sup> suggested that the time is ripe for a few test cases - a volunteer to shoot the rogue elephant, perhaps. Cases 142 & 156/84, FT Busi ess Law Brief, December 1987.

<sup>2</sup> European Competition Policy and Your Company, Manager Centre Europe, Brussels (Rue Caroly 15), May 30-hune 1 1988.

Case 30187 Rodson n SA Case 30|87, Bodson v SA

érés (unreported), May 4 1988,

## **Treasurer** at Esso UK

ESSO UK has elected Mr R.E.Penn as treasurer from July . He is area manager Middle and Far East in the treasurer's department of Exxon Co International and succeeds Mr Chris Potter who is to take up an assign ment with Exxon in the US.

PROFILE INFORMATION, a wholly-owned subsidiary of Financial Times Business Information, has appointed Mr Robin Oliphant its managing director. He was previously with Windsor Television as director of sales and marketing - cable services.

At the UNION BANK OF FIN-LAND, London branch, Mr Charles Bailey has joined as trade finance manager. He comes from the global trade services. department of Midland Bank, where he led the team responsible for financing export contracts undertaken by the UK construc-

Mr Alan Fitzjohn, marketing director of Bacoglaze Systems, ALUMINIUM WINDOW ASSOCI-ATION for the next two years.

Mr Kim Taylor-Smith, commer cial director and company secre-tary, has been appointed to the board of FINLAN. Mr John Finlan, the founder of the group, and Mr Gerald Ames, former manag-ing director, are both leaving the board. Mr Elliott Rlack, senior partner of Black, Graf and Co, is also resigning from the board due to other commitments.

THAMES WATER has made Mr John Hurcom its operations director. He joins Thames from British Telecom where he has been district general manager, Solent, for the past four years.

EMERSON ELECTRIC CO has Rothschild & Sons on July 1. made Mr Graham Wilson president of the Rantec division and Mr Guy Billinge and Mr James Mr A.E. Jordan managing direcsion. Mr Wilson was managing director of Emerson Electric (UK) and Mr Jourdan managing director and group operations director of Prestcold, a Copeland com-

OCCIDENTAL has appointed Mr Mr Bill Thewlis, chairman of He replaces Mr Joseph Snape Volvo Trucks. who has been appointed president and general manager of Mr Don Lennard has been made aging director of BASS MITCH ysis at Chase Manhattan Securi-Occidental de Columbia.

Central, has been appointed manhead of electronics industry analogue aging director of BASS MITCH ysis at Chase Manhattan Securi-

## Reorganisation of Lloyds Merchant Bank company

Following a review of corporate ment; private client manage-structure, LLOYDS INVEST-ment) has Mr d'Adhemar as its MENT MANAGERS (LIM) has chairman, Mr Ackerman, managboard, which has been reconstidirectors. tuted, are also directors of LMB. The LIM board and the boards of Management (principal activities the subsidiary companies are as - institutional fund management

Mr C.N. Hurst-Brown is execu- Brookhouse and Mr Kysel man-

tive chairman with Mr P.M.R. aging directors, while Mrs S.M. d'Adhemar and Mr B.T Acker-Cartis, Mr I.A. Ebblewhite, Mr man managing directors. Mr A.J. Harris, Mr C.W. Knight, and R.C.P. Brookhouse, Mr B.C. Mr B.G. Williams have been Clark, Mr R.W. Haines, Mr K.M. appointed directors.

Jecks, Mr C.W. Knight and Mr Lloyds Investment Manage-P.J.A. Kysel have become direction ment International (principal activities - investment manage-

Mr Hurst-Brown becomes chairman, Mr Knight, managing directors, and Mrs Curtis, Mr Ebblewhite, Mr Harris, tor, and Mr Ackerman a director.

Lloyds Fund Management (
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established five subsidiary coming director, and Mr C.G. Ander-panies. LIM is a subsidiary of son, Mr C.P. Crosland, Mr K. Lloyds Merchant Bank (LMB) James, Mr R.H. Meadows, Mr and the directors of the LIM G.C.A Roads and Mr P.J. Slater At Lloyds International Fund

follows: for non-US overseas clients) Mr At Lloyds Investment Managers Hurst-Brown is chairman, Mr for non-US overseas clients) Mr

At Lloyds Bank Fund Manage ment for US clients) has Mr ment (principal activities - open/ Hurst-Brown as its chairman, Mr closed end international funds) Brookhouse and Mr Kysel as

Mr C.N. Hurst-Brown, executive chairman of LLOYDS INVESTMENT MANAGERS

agement) Mr Hurst-Brown has been appointed chairman, Mr Haines and Mr Jecks, managing directors, and Mr Ackerman, Mr

## Changes at N.M. Rothschild & Sons

Mr Bernard Myers will become managing director (group finance and international) of N.M. TORATE. He has been acting Charles Darby who will remain temporary director and chief as chairman.

ROTHSCHILD & SONS on July 1

executive since December 1987. when Mr John Loudon will be child Group in order to pursue other business interests. Mr Lou-don will become a non-executive director of N.M. Rothschild & Sons and will remain a non-executive director of N.M. Rothschild Asset Management. Mr David Sullivan will become managing director (administration) of N.M.

tor of the industrial controls divisubsidiary of the Bectone Group.

Gienn Shurtz as president, Occi-Wharfedale, has become a non-dental Petroleum (Caledonia). He executive director of CROSSwill be responsible for all aspects ROADS COMMERCIALS GROUP of the company's UK operations, the Yorkshire distributors for

relinquishing his executive Mr Bill McGrath has been director of Binder Hamiyn Investresponsibilities within the Roths- appointed managing director of ment Management, has been

appointed managing director of ment Management, has been WICKES BUILDING SUPPLIES, appointed a partner in BINDER the Wickes Group's UK retailing HAMLYN ASSOCIATES.

Bell is managing director of the appointed managing director of Standard Life Assurance Co and BIBBY DISTRIBUTION SER-Mr Lessels is a partner in the VICES (Holdings), a subsidilary of firm of Chiene & Tait and has the Bibby Line Group, He joins been chairman of the Standard from the Unilever company Van Life Assurance Co since March den Berghs and Jurgens.

Mr John Haynes operations poration. director (Bristol).

Mr Rupert Wilkins, managing become chairman of the TARGET director of Mitchell and Butlers COMPUTER GROUP. He was

Mr Paul Cattermull, managing

Builders Mate, which was acquired by Wickes last year.

At the annual meeting of the BANK OF SCOTLAND Mr A.

Scott Bell and Mr Norman Lessels was appointed Mr Civil C.

Tring from July 1.

sels were appointed directors. Mr Mr A.M. Thomas has been

At Merrett Underwriting Agency SCIENCE SYSTEMS has Management Mr Gerry Olijslager appointed two directors: Mr has been appointed property Bryan Hucker, chief accountant, underwriter for Lloyd's syndicate becomes financial director and 1068. He joins from CIGNA Cor-

Mr Michael Whitaker has

Half the population of Holland are clients of the same bank. The

Postbank.

Now some may say there is room for improvement. But you could equally claim that this is a unique achievement. For any bank in the world.

So why, you may ask, does the Postbank have such a low international profile?

The answer is rather complicated. The Postbank is the result of a recent merger between two national phenomena, which, until now, have concentrated on the domestic market.

First the "Postgiro", which handles nearly 50% of all bank transfers in Holland and issues the country's most used cheques.

And second the "Rijkspostspaarbank", which holds 7 million savings accounts (the population is just 14 million) and is the second



magine what would happen to Holland without the clients of the Postbank.

largest bank in the country for financing private property.

These two semi-governmental institutions have now joined forces and entered the market as the independent and commercial Postbank.

And the future aim of the Postbank? To intensify its relationship with the business world both at home and abroad.

At home that relationship already exists in the field of hightech payment facilities with 80% of all Dutch businesses.

And abroad? Well, there is room for improvement there. Which is why we are introducing ourselves here.

Because although we may serve half of Holland, we're not planning to do international busi-



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San San Be

He takes his secretary on every trip.

With the Cellnet system you need never be without the facilities of a secretary, even though you are miles away from the office.

Working men and women can work whatever hours they want. And working husbands need never be without the approval of their wives.

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Our operators will find numbers and make connections just as your secretary does. We even have operators who will organise flowers or champagne for you before you arrive for an anniversary that slipped your memory.

Cellnet are pledged to provide the best possible service to all their subscribers wherever they are. And

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We provide the communication services you need in running a business, in keeping with our position as the world leaders in cellular phone technology.

Apart from constant communication with customers wherever you travel, there are the benefits of the 600 messaging service. This will alert you when messages are received and store them until you've finished and are ready to deal with them. Just as your secretary does.

And equipment has also been developed so that you can fax plans or documents, use computers, and plug into data systems. As easily as if you were in the office.

When you choose a cellphone be sure to specify the Cellnet system. It's revolutionised business and you

can be sure you are not just getting the most advanced system but you will be kept up-to-date with all the latest developments as they happen.

Which is why all working men and women should post the coupon, or phone us now on 0800 424 323.

To Cellnet, Freepost, Conrad House, Birmingham Road, Stratford-upon-Avon, Warwickshire CV37 OBR. Please send me a Cellnet information pack.

Company\_ Position. Address.

Telephone Number



Clive Cookson examines international efforts to make coal a cheaper and cleaner source of fuel for power stations

## Cleaner coal warms up for a freer energy market

by traditional coal-fired power by traditional coal-lifed power ments on coal research stations and uncertainty about development – only 5p per tonne the long-term future of nuclear of coal used for power generation, compared with the US Govof international interest in new ernment's 31p per tonne, West

at the international Clean coal Conference, sponsored by British power and it is about time ressured to the Coal, the International Coal fuels got a fair bite of the Development Institute and the cherry, says Stephen Dawes, director of Grimethorpe. environmental group Friends of the Earth, which is being held in London today and tomorrow.

Meanwhile, the pollution associated with coal burning - par-ticularly acid rain - will be on the agenda at tomorrow's meet-ing of European Community environment ministers, when the UK Government is likely to come under pressure to accept much stronger controls on power sta-

Walt Patterson, the energy consultant chairing the conference session on coal combustion technology, says international enthusiasm for new types of coal-fired power station is growing, but the UK Government and Central Electricity Generating Board

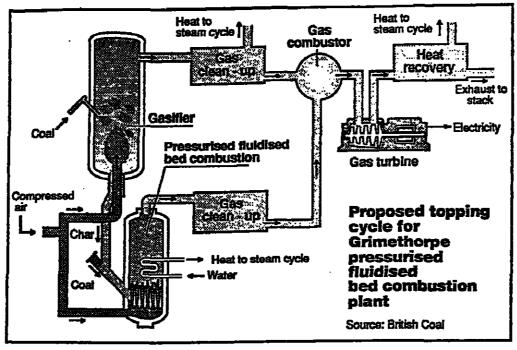
Britain's main experimental plant for advanced coal technology, at Grimethorpe in South Vorkshire, is threatened with closure because the CEGB has decided not to renew a three-year agreement with British Coal to Development Institute. "But in fact there is going to be a share research costs. British Coal says that it can only contribute part of the £38m required to continue work at Grimethorpe and as there is elsewhere in the has asked the Energy Depart-world."

GROWING environmental con. the UK Government spends far cern about the pollution caused less than other Western governments on coal research and "clean coal" technologies.

The extent of the world-wide research effort will become clear at the international Clean Coal Conference, sponsored by British power and it is about time fossil power and it is abou

For its part, the CEGB says it cannot justify spending more money on Grimethorpe because the process being developed would work well only in rela-tively small power stations - up to about 300 megawatts (MW). It says it can give UK electricity consumers better value for money by going for economies of scale and building large conven-tional plants with 900 MW turbine generators, even though these will require expensive "flue gas desulphurisation" (FGD) equipment to reduce sulphur dioxide emissions, one of the main causes of acid rain. FGD plant is expected to add 15 per cent to the cost of the CEGB's (CEGB) have so far shown little next generation of coal-fired sta-

> "The CEGB is locked into the dinosaur view that it has to build fact there is going to be a demand for a proliferation of



generating capacity in the 1990s. "Although the board believes big stations will be most economic. acid rain there will be opportunities for

private companies to develop dif-ferent sizes and types of plant." Indeed British advocates of advanced coal technology are pinning their hopes on the impending privatisation and break-up of the CEGB. Under the Government's plans, private com-panies will be encouraged to build power stations - most of which are likely to be small and so suitable for innovative generating systems. Walt Patterson says half a dozen of the private UK consortia now planning power stations want to use new

technology.
In a traditional coal-fired power station, a mixture of air and coal powder burns in the combustion chamber. Sulphur dioxide has to be removed after-wards by passing the exhaust gases through an FGD plant, although emissions of nitrogen oxides (NOx), the other main contributor to acid rain, can be reduced by altering combustion conditions. The CEGB is spending £170m on "low NOx burners" for its coal-fired power stations.

The new technologies remove both sulphur and nitrogen pollut-ants during combustion. They convert coal energy into electricity more efficiently than a conventional power station by using two turbines, one driven by steam and the other by gas, in a "combined cycle".

Although several advanced technology generating systems are being developed in different parts of the world, they fall into two categories: fluidised bed comas a saled the Energy Depart A CEGB spokesman says that bustion (FBC) and integrated gas-British Coal officials argue that the UK will need a lot of new ification combined cycle (IGCC).

## Power without

Fluidised bed combustion involves burning crushed coal in a bed of inert particles, such as ash, sand or powdered limestone. An upward flow of air keeps the bed in constant motion, bubbling like a boiling kettle. An FBC power plant has one turbine driven by steam produced in boiler tubes immersed in the flui-dised bed, and a second driven by the hot exhaust gases.

FBC systems have two immediate advantages. The first is that they can burn a wide variety of materials, including rocks so low in coal that it just shows as black flecks in the surrounding stone. The second is pollution control. Because the FBC combustion temperature is lower than in a conventional burner, less NOx is formed. Calcium-containing min-erals (limestone or dolomite) in the bed trap any sulphur in the burning fuel to form solid calcium sulphate; emissions of sulphur dioxide gas can be reduced

by more than 90 per cent.

The type of FBC with the best track record of power generation is known as circulating fluidised bed combustion (CFBC). In this process the air flows so fast that the bed loses its clearly defined surface and a swirling cloud of particles fills the combustion

The leading supplier of CFBC ystems is the Finnish engineering company Ahlstrom. Its largest plant is a 291 MW unit at

remarkable success over the last decade without any significant funding from government

An important variant of FBC - pressurised fluidised combustion or PFBC - has received considerable government support, without so far achieving as much success as CFBC. Its main fea-ture is that the entire combustion chamber operates at a pressure between five and 20 atmospheres. This means that the plant occupies much less space (and should therefore be less expensive to build) than FBC at normal atmospheric pressure; and that the exhaust gases can be expanded more effectively through a gas

PFBC was invented by British Coal researchers and much of the pioneering development work was done at Grimethorpe. But the only three commercial PFBC orders so far have been won by ABB, the giant Swedish-Swiss engineering group. The first and largest is a combined heat and power plant due to open in Stock-holm late next year, which will generate 135 MW of electricity and 220 MW of heat for the city's district heating system, while meeting extremely strict emission control requirements. The other two ABB plants are under construction in Spain and the US (in partnership with Babcock & Wilcox).

Sven Jansson of ABB expects these orders to lead to widespread commercialisation of PFBC during the 1990s, particularly in Sweden where the Gov-

#### Stepping on the gas

Integrated gasification combined cycle (IGCC) plants have a gas-ifier, in which coal reacts with steam and air or oxygen to pro-duce a raw fuel gas containing carbon monoxide, hydrogen and methane. This gas is cleaned chemically to remove pollutants before firing in a gas turbine to generate electricity. The hot exhaust is then used to produce steam to power another turbine.

British Gas and Lurgi, the West German engineering com-pany, have been working together on coal gasification since the 1950s. Until recently the purpose of their "slagging gas-ifier" was simply to produce gas from coal, but plentiful supplies of natural gas mean this remains

So the two companies are now focusing on power generation. Since 1986 the British Gas/Lurgi gasifier in Westfield, Scotland has driven a Rolls Royce SK30 gas turbine to produce electricity for the South of Scotland Electricity Board. To the delight of British Gas, the CEGB now sees more potential for future coalfired power stations in its gasifi-cation technology than in British Coal's Grimethorpe plant.

Several other companies have developed gasifiers for IGCC, particularly in the US. The world's largest IGCC demonstration plant, at Cool Water in California, uses a Texaco gasifier Cool Water has operated successfully since its completion ahead of schedule and under budget - in 1984

According to the Electric Power Research Institute (EPRI), one of the sponsors, the results from Cool Water show that a commercial IGCC plant could generate electricity more cheaply and cleanly than a conventional coal-fired plant with FGD.

Michael Gluckman, technical director of EPRI's advanced power systems division, says IGCC is a superior technology to FBC because pollutants can be removed more effectively, it produces less solid waste and it has a commercial by-product in sulphur-based chemicals. Sven Jansson, of ABB, disagrees. He points out, for exam-

ple, that FBC plants can burn lower quality coal than a gasifier. British Coal is working on a combination of gasification with PFBC. Its proposed "topping cycle" would have a separate gas-ifier to boost the temperature of the gases entering the gas turbine. Conventional power sta-Nucla in the US. As Walt Patterson remarks in a recent report on advanced coal-use technology for Financial Times Business Information, CFBC has achieved serious where the Government is trying to phase out tions with FGD convert 37 per nuclear power without adding to cent of the coal's energy into the acid rain that is blamed for poisoning the country's lakes and forests.

## Europe risks falling behind in IT

BY CLIVE COOKSON

UK computer software company, which analyses national policies on the communications and computer industries, warns that it prevent the US and Japan dominating the international market for information technology.

The report says that the US 

National policies designed to

Government has taken a much pean counterparts in persuading Japan to tackle its trade surplus in computing and communica-tions products, which has grown from \$3.3bn in 1980 to \$15.6bn in 1986 and a projected \$25bn in

European governments have been preoccupied with their own problems of creating a single European market and have lost sight of the international context of the informatics industry," Logica says.

The growing industrial impor-

tance of information technology

or informatics, as the report
calls it — is forcing governments
to play a more active role. But
Logica points to changes in the

towards regulation. The state has often been directly involved through the control of post, telegraph and telephone (PTT) monopolies, the creation of "national champions" among equipment suppliers and large-scale support for research and development. Now governments are becoming less of a player and more of a referee.

They increasingly address the

A NEW report from Logica, the directed towards giving users a UK computer software company, wider choice and better services. by liberalising the market for equipment and, in some countries, privatising PTTs. Computcould be too late for Europe to ing policies concentrate on proprevent the US and Japan domi- moting open standards, providing

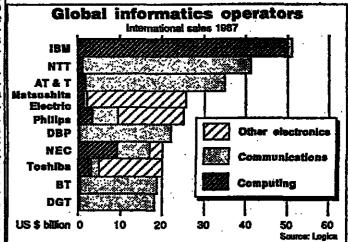
protect local markets are being more active role than its Euro- replaced by ones designed to attract international suppliers and users. Multinational companies can now locate their activi-ties wherever they choose. "Rather than directing the informatics industry, governments are increasingly having to compete

with each other to attract it." Logica argues that, with the convergence of computing and communications technologies, it makes sense to talk about a global informatics industry. An increasing range of goods and services combine information storage and processing with com-

munications. to play a more active role. But Logica points to changes in the way they participate:

• Governments are moving away from direct intervention towards regulation. The state has ish Telecom and DGT of France. The others primarily supply computers or electronic goods.

Logica concludes: "It is the Japanese electronics glants, NEC, Fujitsu, Hitachi, Toshiba et al to exploit the information age. They typically have a vertically integrated structure which stretches from component manu demand side of the industry facture through computers and rather than the supply side. Tele-communications to consumer communications policies are electronics and broadcasting."

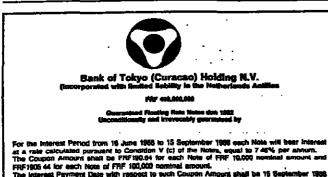




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> The above survey due to be published on Wednesday 22md June 1988 will now be appearing on Wednesday 29th June.

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Colorvision's Management Enterprises

## Keeping a hold on new entrepreneurial talent

David Waller looks at an innovative style of retail management

TV and video shops it operates ment Enterprise scheme as a Michaelson); a history of achievement and of extending the Colorviment; a desire to become agement Enterprises. The shopmanagers are not just shop managers, they are managing directors. And in each of the shops, the day begins not with a cup of coffee but a rousing chorus of the company song. "Izzy,

whizzy, let's get busy . . .
The managing directors talk about their jobs in the kind of language normally used by born-again Christians. "It's the best thing I've ever done." says 29-year-old Henry Churney, formerly a wholesale hinge sales-man. "I feel like a different per-son," agrees Barry Price, the 28-year-old managing director of the Stockport branch and once a store manager for rival consumer electrical products retailer, Dix-

It is not just the managers whose lives are transformed when they join Colorvision: their wives tend to benefit as well. Neville Michaelson, the company chairman, remembers one woman coming up to him at the company's annual get-together wearing a brand-new fur coat. "She said she couldn't have been wearing it but for me." he recalls. It was an absolutely fantastic

Michaelson is revered throughout the Colorvision empire as a marketing genius and a motivator par excellence. He founded Colorvision in 1964 with his brother Bernard, and developed

the Colorvision retail formula. The company concentrates on straight sales of TVs and video cassette recorders (VCRs), ignoring the rental side of the market altogether and other products such as cameras and computers sold by rivals. Aggressive pricing is supported by equally aggressive advertising. The formula helped Colorvision generate the commitment to the business. The highest net margin of any electri-cal goods retailer, according to a est in the profitability of the survey published by the Corporate Intelligence group last Colorvision does not advertise December, Colorvision's net marfor its management entrepre-

sion formula beyond its Liverpool base. The first Management Enterprise was opened in Bolton in 1983. This involved forming a

directors running 33 Management Enterprises (several of the more second shop already). It is planned to have 100 open within planned to have 100 open within 20 per cent of the company's two years, and the ultimate aim is to have a nationwide chain of the would-be entrepreneur is to have a nationwide chain of 350 such shops commanding 20 per cent of the market for TV and VCR sales. Reflecting the development of the scheme to date, pre-tax profits have risen from £77,000 in 1983 to £1.6m last year, and turnover from £3.2m to £12.9m over the same period. Yesterday's latest interim results continued the trend with pre-tax in the company of his wife, then profits up from £620,000 to £1.9m we wouldn't be interested." on a doubled turnover of £11.8m

against £5.6m previously.

The scheme was devised as a response to the perennial prob- go through the document with lem that a company expends his own lawyers: if the contract time, money and effort in train- is breached, the candidate risks ing its managers, only to have the best of them poached. "We had to create a scheme to stop people from leaving," the chairman recalls. "There was no point in teaching them the lot and then losing them to competitors."

Franchising was a possibility, but this was rejected on the grounds that the structure of a franchising arrangement creates a conflict between franchisor and franchisee. "The franchisor takes a levy on sales. That is his only

gin on sales was 10.3 per cent, neurs, but a brief list of what is compared with Divxons' 10.1 per required includes: ambition; a

COLORVISION is unusual. The Michaelson devised the Manage as it's within the law" (says wealthy; and, last but not least, £25,000 in cash.

The cash is secondary to retail-

- a 20 per cent stake entitling him to 20 per cent of the profits. And of course, the shop manager was no longer a shop manager, he was the first of the managing directors.

There are now 21 directors. Management Enterprise as a loan, repayable after four years from the new company's own resources. The entrepreneur must put up a further £200 for his

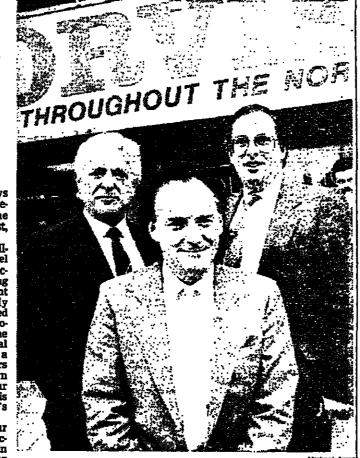
must undergo a rigorous selec-tion process which culminates in which is attended by the candidate's wife. "We try to put them off," says Michaelson. "We study the body language when we tell them they could lose their \$25,000. If the husband is a wimp in the company of his wife they

If accepted, the entrepreneur must sign a voluminous legal agreement. He is encouraged to forfeiting his £25,000 investment. He must set about finding a location for his Colorvision shop, taking full responsibility for assessing the local market and finding premises. While this is under way, his training begins with a period working in the Colorvision

shops in Liverpool They have something to lose, their own flesh and blood and money," Michaelson observes. "Believe me, they become very receptive pupils.

If they have something to lose, they clearly have something to gain as well. A typical outlet genshop," maintains Michaelson. erates £1,200 of net profit a year for each square foot of selling space - a margin of over 10 per cent on sales. A 500 sq ft shop is likely to go into profit within two cent.

In 1982, five years before the company joined the unlisted securities market, Neville supportive wife; "a genuine love months of opening, and in its first year could generate pre-tax ness to do anything to make a securities market, Neville sale, absolutely anything, as long around £500,000 on sales of around £500,000.



From left to right: Bernard and Neville Michaelson and Nigel Elton iming highest net margin in electrical retailing

20 per cent of this in the form of stock-levels; pricing strategies a bonus on top of a basic salary and special offers; recruitment of of £15,000, all payable out of his his staff and incentive schemes; own company's profit and loss advertising and his level of account. In time, if he opens a bank-borrowing. second shop, he could be earning over £50,000 a year. "That's the sort of number that's buzzing director of a recently opened Management Enterprise in West

According to Henry Churney, money is not the prime motiva-tion for most of the management entrepreneurs. The scheme represents an opportunity for a manager to "do his own thing" and to develop his career beyond the bounds of what would be possible in one of the multiple retailers. All there is to lose is the initial

The entrepreneur has the bene manufacturers, landlords and bank-managers – winning better prices and terms than the managspecifies the sign that should be caught "teeming and lading", and erected over the shop window.

Beyond that, the managing deposit.

Street, London EC1V 8BB.

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London EC1V 8BB.

Conference Manager, Forum London. Fee: £218.50, inc. VAT

Communications, London House,

The entrepreneur is entitled to director has total discretion: over

Management accounts must be through my brain," admits Steve submitted to Liverpool weekly, Lyons, the 25-year-old managing and there is a tier of management between the board and the managing directors whose job it is to keep a close eye on the sinesses to make sure they are heading for budget. It is also their responsibility to answer queries, offer advice and organise sales conferences. "Head office is genuinely helpful," observes Bob Murray, who has just set up shop in Carlisle. "It's not a question of Big Brother at all."

fit of being his own boss, with become more difficult to operate its Implications. June 22, Lonthe back-up of Colorvision plc. – and managing directors may don. Fee: £195 plus VAT. Details Head office negotiates with TV want to leave to take on even from AMED, Premier House, 77 and managing directors may don. Fee: £195 plus VAT. Details want to leave to take on even bigger challenges. To date,
 Oxford Street, London WIR 1RB. though, it has been successful in harnessing the talents of a group of aspiring entrepreneurs. There (RIBA members) and £143 plus ing director could do on his own. of aspiring entrepreneurs. There Head office also dictates the type has only been one casualty so far of carpet that must be used and — one managing director was

**Information systems** 

## A strategy for organisation

By Alan Cane

information systems specialists:

If new research from the PA consystems work. DP systems are sulting group is to be believed, concerned with the regular trans-the management information systems (MIS) which have been systems (MIS) which have been ness without which there would running on mainframe comput- be no business. Executives, on ers at head offices all these years the other hand, are more conhave been churning away in cerned with pattern matching, vain. The business information they produce is neither needed nor wanted by the senior managers for whom it is intended.

answer. This is based on two fac matching and algorithmic (data) tors: a new understanding of how professionals work together in ent. offices and the recent developments in the networking of personal computers.

Charles Brett, a PA consultant working on the barriers to effective implementation of office automation chiefly in the financial services sector, says the output from traditional MIS is illsuited to the needs of senior executives. "The average professional uses little, disappointingly little, data from information systems. PA's findings at one insurance client suggested that information derived from the company's information technology system came to less than 2 per cent of the knowledge applied to the

Professionals, he concludes, gather the information they need from many sources - television, However, performance is radio, Reuters and other informa-closely monitored by head-office. tion vendors, banks, chance contion vendors, banks, chance con-versations and so on. But they make use of very little material from their own computer

Charles Brett says this, at least n part, is a consequence of the difference between the way an

seeking a path through the analytical and intellectual processes and identifying a correct decision or recommendation. "In prac-However, PA suggests an tice." Brett claims "Pattern processing are consistently differ-

> cessing experts that their efforts are so little used. His investigations showed that "major systems, whether data processing or office systems, were technically officially and the major systems. cally efficient, run by able and efficient people but did not address the issue that individuals

wanted addressed."

All this begins to explain why office technology has not conferred the expected benefits and why there is now a marked reluctance to invest in any form of system for the office. "Nowhere has this disenchantment been clearer than in the City or Wall Street," says Brett. "Mention 'office automation' and most managements imagine increased systems investment and enormous manpower overheads. And in the past this scepticism has been well justified."

He now argues, however, that the combination of the personal computer, and the new understanding of how people work in offices, offers real and measurable benefits in the office.

The personal computer, he

(£172.50 for CCMA members).

THERE IS depressing news for executive works and the way that says, is a powerful tool - an ideal extension to an individual's intellectual and analytical powers. But it is no good on its own As much use, in fact, as a pencil and paper without a postal system. Professionals cross many different boundaries in their working lives, working individaally and as a member of a num-ber of different teams - for example, with their secretaries, or with other members of a task force. Their use of personal computers must reflect all these relationships, Brett argues. The means of doing this is to link personal computers together into networks or "group deak systems" to use Brett's terminology. Users must realise that they have all these different associa-tions and their use of the computer must reflect this.

The technology for doing this should be completely hidden from the user: "Group desk systems take off when small communities of people find common self interests, just as in ordinary life," says Brett. "Group desk systems excel when users dis-cover they are part of a multi-say eted group with similar equip-ment and similar freedom. How much more impact a user feels when he or she know that on the desk they have the means via the desk system to contact anyone else in the organisation or even

What about all those formal MIN systems? Will they end up on the scrap heap? Not a hit of it. Breit says, they are complementary to desk systems and the two should be linked as part of an organisations systems expressed. systems strategy.

#### **Business** courses

Competence and Enterprise: Colorvision's challenge now is training and Developing to test its strategy in the long Britain's Managers - The Manterm. As it is extended, it may agement charter Initiative and VAT non-members. Details from RIBA Services, 39 Moreland

Details from European Study Conferences, Donglas House, Queens Square, Corby, Northants Joint Venture Strategies: How to develop a strategy, get commit-ment, negotiate and manage successful joint ventures - struc-turing strateic alliances. July 11-12, London. Fee: £475. Details

from Frost & Sullivan, Sullivan House, Dept RE-838P, 4 Gros-venor Gardens, London SW1W The 1988 Rusiness Woman's Forum. June 27-28, London. Fee:

don W8 4PF.
The fundamentals of finance and accounting for non-financial managers. Brussels, August 29-September 2. Fee: BFr91,000 nonmembers, BFr81,900 members. Details from Customer Service Department, Management Centre Europe, Postbus 95, NL-3417 Montfoort, The Netherlands The 1988 European Summit for Young Professionals. St. Moritz August 31-September 3. Fee: £1,750, or £1450 for those making own travel arrangements. Details from Conference Manager. Forum Communications, London House, 26-40 Kensington High Street, London W8 4PF.

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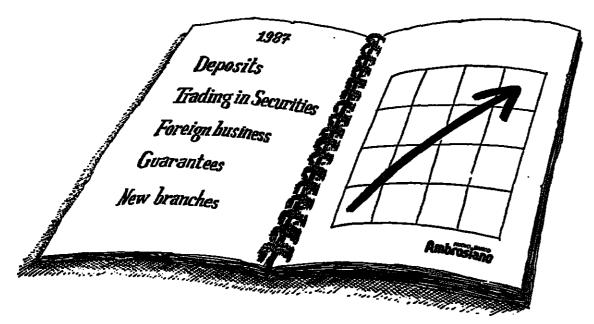
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Despite a difficult market

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SOCIETE GENERALE DE BELGIQUE

GENERALE MAATSCHAPPU VAN BELGIE As at 31 December 1987 Société Générale de Belgique's share

holders' equity stood at BEF 67.6 billion, of which approximate BEF 22 billion was new money raised during the last financia year. This is the highest figure for five years. The new funds were generated by an offer for sale, a capital increase out of authorized capital and, finally, the issue of a DEM loan with

The Extraordinary General Meeting of 8 September 1987 also voted to increase authorized capital by BEF 20 billion.

The company's accounts show a profit of BEF 4,318 million. This was due partly to the recurring result, which was up 6.2% following a substantial increase in dividend income, and partly to writedowns on capital expenditure. Given the year's results, the Board asked the Annual General Meeting of 21 June 1988 to approve a net dividend of BEF 115 for ordinary "part de réserve" shares and BEF 143.65 for AFV shares.

This new increase in the return on a considerably higher number of securities is in line with the Board of Directors' dividend policy.

The volume of investments was

very high in 1987. Portfolio acquisitions amounted to BEF 19.9 billion, mainly in the financial services, telecommunications and media sectors.

This formed part of the company's strategy, defined in the maximizing opportunities.

Generale of a stake in the stable shareholder base of three major French companies, following their privatization: HAVAS SA, CGE and COMPAGNIE FINANCIERE DE SUEZ.

annual accounts.

CLAL FINANCE N.V.

BANK LEUMI (UK) PLC Prencipal Paying Agent

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The interest rate applicable to the above Notes in respect of the interest period commencing 15th Jone 1988 will be 8% of per annum.

The interest amounting to US \$435,26 per US \$10,000 principal amount of the Notes will be paid on 15th December 1988 against presentation of Coupon No.6.

במק לאנתי bank leumi במק ל

GADEK (MALAYSIA) BERHAD

(INCORPORATED IN MALAYSIA)

NOTICE IS HEREBY GEVEN THAT I final divi-

dend of 1½ sen per share less 40% Malaysian income Tax has been declared in respect of firmneial year ancied 31,12.67 payable on 15th

July 1968 to shureholders registered at the

mess at 5.00 p.m. on 30th June.

By Order of the Ro AHMAD SHAHAB HJ DIN

The Company's Annual report can be obtained from: Société Générale de Belgique - Generale Maatschappij van België Information Department - Rue Royale 30, B-1000 Brussels using the reply coupon below

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Forename(s)
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Address
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NOTICE TO HOLDERS OF WARRANTS

HOKKAI CAN CO., LTD.

3¼ per cent Guaranteed Bonds 1991 with Warrants ("1986 Warrant") and

5 per cent Guaranteed Bonds 1993 with Warrants ("1988 Warrant")

Pursuant to Clause 3 and 4 of the Instruments dated 30th October, 1986, and 2nd February, 1988 the following notice shall be given.

At the meeting of the Board of Directors of Hokkai Can Co., Ltd. (the "Company") held on 31st May, 1988, a resolution was adopted for the issue of new shares by way of free distribution, particulars of which are given below. Consequently the subscription prices of the captioned Warrants shall be adjusted, as specifically provided in paragraph 3 below.

The free distribution of new shares will be made to shareholders of record as of 30th June, 1988, Tokyo time, at a ratio of 0.13 for each one

The free distribution shall be made on 19th August, 1988, but the dividends for these new shares will accrue as from 1st July, 1988, Tokyo

3. Pursuant to Condition 7 of the Warrants of both issues, the subscription prices will be adjusted (1) from Yen 682 to Yen 603.50 for 1986 Warrant and (2) from Yen 1,702 to Yen 1,506.20 for 1988 Warrant, respectively, per share of the Company's common stock. The new subscription prices will become effective on 1st July, 1988, which is immediately after the record date.

Dated: 15th June, 1988

Mitsui Finance Trust International, Limited as the Principal Paying Agent

The Mitsubishi Bank, Limited as the Principal Paying Agent for 1988 Warrant

on behalf of HOKKAI CAN CO., LTD.

**REPORT 1987** 

early 1980s, which consists in reinforcing its stakes in sector leaders, disposing of assets which do not form part of the group's medium-term plan and development

One important development was the acquisition by Societe

Finally, one year in advance, the company complied with the Royal Decree of 1 September 1986 and published its consolidated accounts for 1987 with the

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EVE has outshed the others because of a policy on fair play and value for regney. Supper from 10-3.00 am. Oheo and top musiciams, glamov-oue hombresse, sertime (gorphyre, 192.

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## Television/Christopher Dunkley

## Murdoch reaches for the sky in tabloid TV

AT ABOUT midday today engineers of the European Space Agency will attempt to launch the first of the Ariane 4 rockets from their base just above all and sell or rent converters, so that the equator in French Guiana, north of Brazil. If they succeed then Rupert Murdoch has a good chance of making Crossus look like a pauper, and viewers who thought there were already a lot of pop shows and old American series on their televisions may be surprised at how many more can be packed in when you really try. Moreover, the revolution you really try. Moreover, the revolution in television's technical standards which some of us hoped was about to arrive with the dawning of the satellite age may well be postponed or even cancelled.

If the rocket fails (and the Ariane programme has had its failures) then the pre-emptive strike which Mr Murdoch seemed to have contrived with last week's announcement of four new television channels, delivered free via

'All who see High Definition Television gasp at the beauty and the quality'

The state of the s transponders on Luxembourg's Astra satellite to anyone willing to spend £199 on equipment to modify their existing TV set, will look much more doubtful. etables will start to converge and the battle between Murdoch and his competitors — the BSB consortium (which includes Pearson's, owners of the FT) and Robert Maxwell — instead of being merely interesting, will

become fascinating.

Up to now all viewers have been pedestrians: earthbound because terrestrial broadcasting has been the only sort available. Satellites offered the prospect of acquiring a motor car: if you were willing to pay £300 and possi-bly considerably more for a receiving dish and converter and then either a regular subscription for whole channels or an ad hoc system of pay-per-view you could get something superior, and

nal and sell or rent converters, so that the pictures cannot simply be picked up free by every DIY enthusiast with a dish in the back garden. And to run encryption systems you need a higher technical signal standard than the PAL system we use at present; probably a new system called D-MAC.

The further advantage of D-MAC is that it enables you to provide "High Definition Television" (HDTV): pictures with the density clarity and contrast of

Definition Television" (HDTV): pictures with the density, clarity and contrast of a professional Kodak print achieved via 1,125 lines, in place of the somewhat hiered pictures produced by today's 625 lines. All who see it gasp at the beauty and the quality; it is wonderful for movies, opera and sport. However, you would have to buy a new television set, probably with a wide-screen shape set, probably with a wide-screen shape, in order to benefit from HDTV, and so far nobody has managed to make HDTV run successfully for very long off

a sagnine.

Both Maxwell's and BSB's plans call for the D-MAC system, which would at least put HDTV, the limousine of television, on the horizon. The cunning of the Murdoch plan is that as the pedes-trians stand about wondering whether, one day, they might be able to afford a Bentley, with its high initial price and perpetually high running costs, he offers horse-buses for all: for the price of a blanket to wrap round your knees you can ride his buses in perpetuity for nothing, because he will sell the space on the sides to Carter's Little Liver

In other words, Murdoch has (for the moment's turned his back on the high quality/high cost D-MAC system, which would presumably appeal initially to richer viewers and perhaps take a perilously long time to build a following, and decided to stick with the existing PAL system, to forget encryption, for-get subscription, finance the whole thing via commercials and offer all four



Rupert Murdoch: aiming for four new channels

channels for nothing to everybody willing to buy the £199 reception kit.

But even if it costs "only" £199 to start getting Direct Broadcasting by Satellite (DBS) and the little umbrellasize dishes become the latest status symbol on council estates (easier to flaunt than VCRs) there will clearly have to be some inducement in the

'Sky has always relied heavily on the old American programme stockpile'

form of programmes before most viewers will fork out. So what is Murdoch planning?

 First: His existing Sky channel, which for several years has been deliv-ering general entertainment to millions of Europeans via low-power satellite and cable.

• Second: a movie channel. Third: a sports channel. • Fourth: a news and current affairs

On the face of it, that plan sounds as though it could be very attractive, but there are points to be made about each of those channels. Sky has always relied heavily on the old American stockpile: it has not been unusual for the six hours between 6.00pm and mid-night to be filled by The Lucy Show, Green Acres, Charlie's Angels, A Coun-try Practice, Wagon Train, US College Football, and Monsters Of Rock.

We are told that when Murdoch goes onto the Astra bird, Sky will get a "massive injection" of money to improve its programmes, and that to give it an edge against BBC2 and C4 it will incorporate six hours of arts pro-grammes a day. Given the flabbiness of the current schedule it will need a mas-sive injection, and if last Sunday is a typical example we can expect those arts programmes to start at midnight.

Murdoch has some access to movies via his own 20th Century Fox studio and its library, and he can buy more. A well-run movie channel would certainly be a draw. However, we may have to grow used to the idea of the same film being shown seven, or 14, or even 21 times a week, interspersed with a few others shown in the same way. Nobody can run a perpetually changing movie channel: there are not enough movies.

The sports channel is, at present, the most problematic of all, with a lot of in-fighting already occurring between sports bodies, sponsors, and European broadcasters, and it would be a surprise if Murdoch's channel were not domi-nated at least initially by basketball, American football, wrestling and other

The biggest draw for up-market viewers could be the news and current affairs channel. Ted Turner's American 24-hour news channel, CNN, now reaches a considerable global audience (even if it does still lose money) and Murdoch has the multinational infrastructure to supply raw news for a similar operation. The Times already feeds

news to Sky. But to do this channel properly, and do it well, will cost a

Moreover, it is difficult to believe that Murdoch will pitch that channel, or any of the others, at FT readers, or even Times readers. Just as he realised in 1969 that there was a space for the Sun down-market of the Mirror, so he must have realised by now that while British broadcasters are outstanding at "broadsheet" television, and very keen on it, they are much less adept at "tab-

It has frequently been pointed out in this column that virtually all British television news and current affairs is middlebrow, and it would be odd if Murdoch did not go for the resultant gap like a dog after a rabbit. Signifi-cantly, terrestrial television is already beginning to gear up for the challenge: the recent expansions into breakfast and daytime television have produced

We are beginning to see an increase in deliberately populist programmes

far more tabloid programming than the traditional prestige areas of the even-ing, and in addition to the few existing tabloid series - That's Life (tabloid television at its best) and the local news opt-outs, for instance - we are

beginning to see a definite increase in deliberately populist programmes.

Derek Jameson's People, Channel 4's, Network 7, BBC2's DEF II, London Weekend's proposed Family Affairs, with people exhibiting their emotional with people exhibiting their emotional crises on screen, are all pitched at the sort of audience that reads tabloid newspapers.

If he is to support four "free" chan-nels on advertising revenue then Murdoch is going to need a mass audience, and he will not get that by copying Talking Heads and The South Bank



Joseph O'Conor as Caesar and Roger Allam as Brutus in the Royal Shakespeare Company's revival of Julius Caesar. Terry Hands's production opened at the Barbican Theatre in London last night and will be reviewed on this page tomorrow.

#### Lupu/Elizabeth Hall

#### **Andrew Clements**

Sunday evening recital. He made D.335 set and the Wanderer Fan-his task easier by beginning his tasy, proved something of a sur-programme with Haydn's F prise. The marvellously supple, minor Variations, which carries a inherently lyrical sound that had Neapolitan inflection in its theme carried the Haydn was unac-which unambiguously looks for countably thickened and in some ward to Schubert's expressive respects coarsened, and the fas-world. The sequence of variations tidious control of rhythm was proceeded to sustain that simula-often approximated for the sake tion, consistently favouring of a grander, more dramatic ripely expressive effects and a effect. The style lay uneasily warm-toned palette of colours; upon the two impromptus (the B late Haydn could hardly be proj- flat major variations and the first ected into the 19th century more in F minor), more confidently on

Op 30 offered Largu less scope for such as the transition between such explorations. The outer the first two sections were powmovements of the D major were ered with great theatricality. It dashing, extrovert affairs, the was an uncompromising assault, slow movement suddenly uncon- one that consciously omitted slow movement suddenly uncon-vincing, casting about for its some important details - the fili-point of balance. Predictably he gree with which the theme is dec-responded more intensely to the Starm und Drang world of the C minor, and found in its Andante memorable as that. But a perfor-mance by Lunu which exhibited particularly the kinds of expres. mance by Lupu which exhibited

Making Haydn aspire to the con-arrivved in the second half of the dition of Schubert seemed to be recital in the shape of two one of the points of Radu Lupu's Impromptus from Schubert's Sunday evening recital. He made D.335 set and the Wanderer Fan-

unambiguously or effectively the Fantasy.
than this.

A pair of sonatas from Haydn's superby realised, and moments sive tendencies he had exploited so fruitfully in the Variations. had lavished on the early parts of his recital would have been just

The real thing, when it as valid.

## Ry Cooder/Wembley Arena

## **Antony Thorncroft**

which is good for him, not so good for us. Cooder is a propagandist for the popular music of the southern states. He is not bigother of the passions have embraced the blues, gospel, rock, country, cajun music, and Latin. There was even a brief flirtation with early is not kind to good for us. Cooder.

But Wembley is not kind to with early jazz.

worked up about was smoking. can be. Serious and fun - its the For the rest the preponderance of ultimate accolade.

Oh, the penalties of success. For serious young men in the audimany years Ry Cooder was the ence could take or leave this focus for a select cult and could overflow of sound as casually as keep his British fans happy by they wished. The band did, wan-performing in such relatively dering off stage at will as Cooder intimate surroundings as the switched from blues like Hous can Hammersmith Odeon. Not quite a poor man stand such takes as the level Tayan bankutank or this Cooder titles say it allo to the local Texan honky-tonk or this (Cooder titles say it all), to a Louisiana blues bar, which is the buttoned down version of All ideal setting for his roots music, shook up to the countrylied

but bearable.

Now he is hig, big enough to pack out Wembley for two nights, which is good for him, not so good for us. Cooder is a propa-

His concerts unfold randomly even when they are accompanied for almost three hours without by a trio of backing singers that an interval and by the end you have had a crash course in the target like five year. have had a crash course in the tenor, while throwing themselves folksy music that has nourished around the stage like five-year-pop while rigorously excluding anything as banal as a commercial hit. It is the happiest kind of lecture, even at Wembley, which stretched Cooder's low key, head down approach to the limit.

About the approach to the limit. About the only thing he got ciate just how much fun Cooder

#### Saleroom/Antony Thorncroft

casualty was a press-moulded with a top estimate of 5500 sold "Royal Equestrian" dish of for £10.450, a profitable embararound 1715, probably by Samuel rassment for Sotheby's. The main Malkin and depicting King item, a Nuremberg stoneware George I it was unsold at £18,000, stove of the mid 16th century decorated "Royal portrait" charmanted state) was unsold at a contract of the mid 16th century decorated "Royal portrait" charmanted state) was unsold at 18,000 (estimate 550 000).

sinitive production derives along played by the popular TV actor, Ren Wakenabe, Ends June 29.

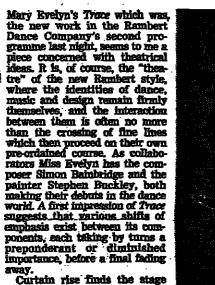
Knee Play (Awara Hall). Devised by Robert Wilson, the master of performance act, with music by David Byrns of Talking Heads. This production was created in 1884 and, according to the publicity handout. "uses the stage as a three-dimensional canvas to create poetic images." (Wed, Thurs) (209 7880).

NETHERIANDS

Was around 1680 was case Staffordshire white saltglaze "pew groups made around 1745. In 1886 a record price for an item of flooded the market. The total was paid for a similar pew group, depicting three figures in a row, seems to have waned. A Harold which only a score are known to have survived. Sotheby's was unsold at £22,000 and "Boys bathing its arm in officing two examples. One sold for £50,500, another Harold Harvey, "A test another Harold Harvey, "A

#### Clement Crisp

Trace/Sadler's Wells



Curtain rise finds the stage hung with large pendant panels, with dominant black checkered patterning. These divide the stage laterally, and a forwardplaced duet is matched and ech-oed by other dancers whom we see only partially. Gradually some of the panels are removed and a dance area is created in which the movement grows and develops. The cast of six are in dull, greental lectards, and much of their movement has a dutiful, school-of-Alston feel to it. The tensions of the work emerge from the isolation of the dance, the varying effects to be gained from astute changes of lighting, and the emotional vivacity of Simon Bainbridge's score. This had varying effects to be gained from astute changes of lighting, and the emotional vivacity of Simon Bainbridge's score. This had begun with electronic sound, but is soon antrusted to the must is receding from us, and a stunning coup de theatre when the remaining panels of Mr Buck-bay's set fall to the ground, making its seem for a giddying instant class of the Mercury Emscaphic, under Roger Heaton, who deal admirably with writing that has a constant edge of drama to it absolute minimum; the set has a constant edge of drama to it absolute minimum; the stage of the music seems at times to pro-



Alexandra Dyer and Mark Baldwin of Ballet Rambert in Rhapsody in Blue

pose situations that the dance is lif by two working lamps and only partially realises.

There are, nevertheless, bold effects which suggest that move what has gone before, and they

If there is one person to whom one of his most talkative pieces Bob Cartland's craggily relaxed the Sottish theatre owes a perma- (stand by for that with *Mr Bolfry* and sinister Sir Gregory, to Mary nent vote of thanks it is James at the Edinburgh Lyceum later McCusker's importunately flirta-Bridie (1888-1951), a part-time this month), but it is much more painter, editor and consultant serious a medical play than a Fenella Fielding purr, and Celia physician who wrote over 40 Shaw's *The Doctor's Dilemma*. It plays and founded the Citizens' is based on the notorious Glaswe-Theatre in Glasgow in 1943. The gian case of Dr Pritchard, who Robert David MacDonald present theatre in the Gorbals, murdered his mother-in-law and

Angelus (1947) to be a compelling acters floating through

At the end, Dikran Tulaine's pertinent discussion of ethics in powerfully earnest young doctor the medical profession. This element is underlined in Giles Haven of the training and the other training and training and training and the other training and training and training and the other training and training and the other training and train recital of the Hippocratic oath, a which play was in the first sea-speech dislodged from the second son at the renovated Princess act and shared among the play's Theatre. Otherwise, this is an unusually of Angelus's oddness deriving

formerly the Princess's, became wife in the 1830s. Bridie updated the Citizens' home in 1945.

Bridie's fame has dwindled rap-double bind on Angelus of Victo-

Dr Angelus/Glasgow Citizens'

Michael Coveney

I am not convinced that domestic restriction – splits lormade for Alastair Sim, who full-scale rehabilitation is on the open and the interrogation is scored one of his biggest succards, but the Citizens' reveal Dr shared among all the other charcesses in it.

ergal's production by the opening Priestley's Johnson Over Jordan,

Bridie was often dubbed the naturalistic Citizens' production, from his baving taken a degree in "Scottish Shaw." This may not be with acting styles varying from Edinburgh.

## seems to have modelled his Cyril Angelus on a camp version of Andrew Cruickshank in Dr Pinlay's Casebook, a television series idly since his death, though rian marital repression (he is that comes to mind more than Daphne Laureola, with its unfulfilled) and a more modern once, and not always happily,

Daphne Laureola, with its unfulfilled) and a more modern once, and not always happily, strongly written dipsomaniac heroine, a famous role for Edith (he is in thrall to the sluttish Evans and, more recently on television, Joan Plowright, remains popular. Perth Repertory has a play, hingeing on a central dream play's finest speeches, including, of a Scottish national theatre and of Angelus's new young partner, bath express of such distinguished signing of a death extificate ing alright but resolutely. the careers of such distinguished signing of a death certificate. ing alright, but resolutely artists as Alastair Sim, Duncan Stewart Laing's cramped, realisopposed to any hint of eccentric-Macrae, Molly Urquhart and tic consulting room - the use of ity that might crumble, as it Flora Robson, seems half con-only half the proscenium's avail-should, into trembling, infantile signed to oblivion. able width is a fine statement of madness. The part was tai-

merged motivation, but it does

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**FINANCIAL TIMES** 

## **Arts Guide**

#### THEATRE

LONDON

Cat on a Hot Tin Roof (Lyttelton). Ian Charleson and Lindsay Dumon lead this white bot National Theatre revival of Tennessee Williams's play directed by Howard Davies. Eric Porter, absent from the stage for 12 years, is an electrifying Big Daddy. (228 2252)

The Common Pursuit (Phoenix). Second London chance for flawed Simon Gray comedy about Cambridge graduates in love and publishing. Author directs good young cast including Rik Mayall and Stephan Fry. (336 2294, credit card hookings 249 3861).

nam FTY. 1855 220%, cream card book-ings 240 9661). Sasy Virtus (Garrick). Transfer of the King's Head revival of sarry Noel Coward, same period but lesser vin-tage than Hay Fever, but worth see-

ing. (379 5107).

South Pacific (Prince of Wales). Average, traditional revival of the great Rodgers and Hammershein musical, with Genna Craven failing to wash the baritonal Emile Belcourt out of least bare.

her hair.
The Phantom of the Opera (Her Majesty's). Spectacular, emotionally nourishing musical by Andrew Lloyd Webber. (859 2244, credit cards 379 6131/240 7200).
Follies (Shaftesbury). Stunning revival, directed by Mike Ockrent and designed by Maria Bjornson, of Southelm's 1971 musical in which noisoned marriages nearly under

Sondheim's 1971 musical in which poisoned marriages nearly undermine an old burlesque regulon in a doomed theatre. (379 5399).

Back with a Vengaance (Strand). Barry Humphries, indisputably the outstanding vandevillian of the sge, has extended his triumphant London season to July 9. Dame Edna Everage has now earned full immunity to good taste, while the bibulous diplomat Sir Les Patterson toaches new heights of degradation. (388 2360/4149).

Bapgood (Aldwych). New Tum Stop-pard mixes espionage, romance and higher physics in a spiendidly taut and clever entertainment. Pelicity and clever entertainment. Pelicity Kendal is the epanymous intelli-gence agent, Roger Rees and Nigel Hawthorne in elegant support. Dou-ble meanings and double identities abound. (\$36 8404, credit cards 379

#### **NEW YORK**

Rew YORK

Fences (48th Street). August Wilson hits a home-run, this year's Politzer Prize, with a powerful tale of an old baseball player raising a family in an industrial city in the 1850s, trying to improve their lot but dogged by his own failings. (221 1911).

Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically feline. (239 6263).

6262).

Charus Line (Shubert). The longest running musical ever in US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions, C239 6200. are used as auditions rather than emotions. (239 6200).

Les Misérables (Broadway). Led by Colm Wilkinson, repeating his West End role as Jean Valjean, the magnificent speciacie of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageautry and drama, if not strict adherence to its original source, (239 5200).

6200). Startight Express (Gershwin). Those who saw the original at the Victoria in London will barely recognise its transatiantic incarnation. The shat-ers do not have to go round the whole theatre but do get good exerwine means out of get good exer-cise on the spruced-up stage with new bridges and American scenery to distract from the hackneyed pop music and trumped-up, silly plot. He and My Giri (Marquis). Even if the plot turns on ironic mimicry of Pyg-malion, this is no classic, with formanon, this is no classe, with for-gettable songs and dated leadenness in a stage full of characters. It has nevertheless proved to be a durable Broadway hit with its marvellous lead role for an agile, engaging and defi actor, preferably British. (947

#### WASHINGTON

The Search for Signs of Intelligent Life in the Universe (Eisenhower). Lify Tomlin repeats her award winning solo performance of the crazy people who inhabit her funny and strange imagination. One major segment explores the women's movement over the past decade. Ends June 25. (254 3570).

## CHICAGO

Pal Joey (Goodman). Set in Chicago in the 1940s, this Rodgers and Hart classic, directed by Robert Falls, fol-lows in haunting melodies the esca-pades of a classic heel caught between the one who loves him and the rich lady he wants, Ends Aug 7.

## TOKYO

Kabuki (Kabuki za). Kabuki za is cele-brating its 100th anniversary in 1888, presenting both perennial favourites and new works with leading actors throughout the year. Excellent English earphone com-mentary. Ends Jun 27. (541 3131), pera-za no Kaijin (better known as The Phantom of the Opera) plays at the Nissei Theatre. The fact that Andrew Lloyd Webber's affectionate tribute to Victorian melodrama is getting a Tokyo production so soon after London and New York is more a tribute to the mighty yen than to Tokyo's theatrical and musical pre-eminence. However, Japan's leading musical company. Shiki, acquits

itself well in what is a virtual car-bon-copy of the London original. The Japanese translation is often awkward but Lloyd Webber's gift for musical pastiche, Harold Prince's romantically evocative staging and Maria Bjornson's stun-ning sets and costumes make for an enjoyable evening whether you understand the words or not. 6220

June 10-16

understand the words or not. (320 9000).
The Maharabhata (Ginza Saison Theatre). The great Indian epic, dramaticad by Jean-Claude Carrière and staged (in English) by Peter Brook and his international troupe of actors from Paris. In three parts, performed either on successive evenings or on a single day. Pull of enthralling images of earth, fire and water, but not without its longueur, but not ground yet it is longueur, but not but it in without its longueur it without one to use - and when The strong visual concept for this imaginitive production derives from Japan's Doll Festival. Hamlet is played by the popular TV actor, Ken Watmabe, Ends June 29.

The International Ceramics Fair, dog in the successful group.

Which closed on Monday at the Dorchester, seems to have been a success but it also seems to exhausted the pockets of dealers estimate, for an unrecorded and collectors of porcelain and southwark Deliftware fluted appropriate the successful group.

There were comparative successes. The London dealer Alissuccess but it also seems to exhausted the pockets of dealers estimate, for an unrecorded and collectors of porcelain and southwark Deliftware fluted. pottery. Sotheby's major auction armorial charger of around 1650 yesterday had its disappointments, mainly in the area of Stafpair of London Delitware "Bleu fordshire slipware produced persan" small jardinieres of the <u>around</u> 1700,

Amsterdam, Stadsschonwburg. The English speaking Theatre of Amsterdam continues its tenth anniversary summer season with Beyond Silence, a multi-laceted exploration of the female imagina-

late 17th century.

The main excitement in the major collectors of early English pottery, two of whom are Americans coping with a shrunkan delay and the main excitement in the morning session, devoted to continental ceramics, concentrated on two "later decorated" pottery, two of whom are Americans coping with a shrunken dollar. Perhaps they were sitting on
their hands yesterday when some
their hands yesterday when some lar. Perhaps they were sitting one their hands yesterday when some 1760. At least two prospective major dishes from the Pitts Rivbuyers were convinced that the decoration might be contemporated by the modelling and a jot ers Museum in Dorset came decoration might be contempo-under the hammer. The main rary with the modelling and a lot

## **FINANCIAL TIMES**

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Wednesday June 15 1988

## **Fixation on US** trade

quite out of keeping with the quality of the information. The about something else.

Only last week the Department of Commerce decided to release seasonally adjusted figures for US exports and imports going back to the beginning of 1986. In the process, a considerable part of what had seemed to be the wonderful improvement in March was adjusted away.

What the Commerce Department took away, the US economy has now given back. The announcement of a seasonally adjusted deficit in April of \$9.9bn is welcome, being well below the consensus of expectations, which was for a deficit of some \$12bn. Yet the surprise is that the market has been surprised, since the figures for April are on the trend of the previous six months. The improvement reflects the remarkable strength of exports, which have been growing at an annual-ised rate of 43 per cent since

#### Assumptions

The difficulty is in knowing where things will now go. The trade balance is a residual between two large numbers which are, at the moment, growing at very different rates. It folws that the outcome projected for a year or two hence depends on relatively modest differences in assumptions about the underlying rates of growth of exports and imports.

In the first four months of 1988, the trade deficit has been provi-sionally estimated at \$47.3bn on a seasonally adjusted basis. This is down on the \$55.3bn recorded for the corresponding period of last year, but is still pretty substan-tial. If April's figure were to continue for the balance of the year, the deficit would be \$126bn. If, by contrast, the last half year's trends for exports and imports were to continue, the trade deficit would disappear entirely There are good reasons for by the occasional sharp relapse.

LIKE convalescents watching the believing that export growth can thermometer, both financial mar- be maintained at a relatively kets and economic policy-makers rapid rate, if not at the extraordiare fixated by the monthly figures on US trade. Every small blip in the chart is greeted with a degree of euphoria or despair adjusted after-tax profits averaged. aged 6.3 per cent of sales in the first quarter of 1988, up from 4.7 figures released yesterday mean per cent in the final quarter of the patient should take heart, for last year. Improved profitability there is a definite improvement in his condition. Unfortunately, investment, which promises a healts oneeds to start worrying about something also reduction of imports in future.

The trade elasticities may turn out to be larger than expected in the long term, just as they turned out to be smaller than expected in the short term. If so, attention must turn to the domestic macro economic balance. In its latest Economic Outlook, the OECD expected the change in net US exports to cause an increase in demand during 1988 equivalent to % of a per cent of GNP. But this forecast was made with the volume of exports of goods and services growing at an annualised rate of 15% per cent, which may turn out to be an underestimate of what will happen.

The more optimistic one is about the trade balance, the more concerned one should become about inflation. The Bank for International Settlements was perfectly correct, therefore, in adding its plaintive voice this week to the chorus calling for further fiscal adjustment. It is more likely, however, that the private sector will make the adjustment instead. There has already been an increase in the household saving rate following Black Monday. If the worst comes to the worst, experience suggests that an increase in infla-tion is itself an effective way of

savings.
Without uncertainty and something concrete to worry about as well financial markets would be deprived of much of the turbu-lence on which they thrive. Fortunately, the prospects for the trade balance continue to be quite uncertain and worries about inflation are likely to replace those about trade. The combination should be quite enough to ensure that recovery from the consequences of the risks taken earlier in the 1980s

## **South Africa** and the ANC

IT IS TIME to start thinking tain of its support within the straight about South Africa. In London at the weekend a pop Buthelezi's Zulus, it seems to be London at the weekend a pop concert was held to celebrate the Toth birthday of the jailed nationalist leader Mr Nelson Mandela. It was broadcast by the BBC and relayed to some 60 countries. This upset both the South African Government and some backcan Government and some backbenchers in Britain's Conservative Party: they maintain that the African National Congress, of which Mr Mandela is the leader, is a "terrorist organisation" whose representatives should be

Across the Atlantic the opposite has taken place. Party advisers working for the Democratic candidate for President of the United States, Mr Michael Dukakis, have agreed to brand the South African Government with the label "terrorist," in defwhose command of the black vote is of no little importance in

this election year.

The label "terrorist" is not helpful in either case. On the Jackson side of the argument it is pointed out that a great many unarmed civilians and demon-strators have been shot dead by the South African police and security forces. Until recently this was seen to happen in televi-sion news reports. It is one thing to condemn such actions, but quite another to place the South African Government, which commands the strongest economy and the strongest military force in Africa, outside the range of normal diplomatic pressures. If Mr Dukakis becomes President he will be better placed to influence events in southern Africa if support in the Commonwealth he maintains a working relation-ship with Pretoria.

#### Casualties

On the Tory right side of the

between victims. another to misread the signifi- Britain's Conservative Governcance of the ANC. Formed in ment opposes apartheid, we could 1912, it is the oldest nationalist organisation in South Africa. In rest of the world shows greater chise it is not possible to be cer- to bear against it.

the main focus of black political

aspirations. It embraced Gandhian non-vio lence for half-a-century, without making headway. For two further decades it confined its limpet mines to power pylons and other installations well away from peo-ple, again to no avail. Its move into its present violent stance has marched in step with an increase in violent and repressive measures taken by the South acts may be relatively few in number, but they should not be condoned by its apologists. Yet any Western government whose long-range objective is a peaceful settlement in the republic must do business with the ANC lead-

#### Reappraisal

If Mr Dukakis wins in November, this will be well understood by the new administration. In that event, the British approach reappraised. Legislation on economic sanctions now before Congress is far stronger than 10 Downing Street would like; a Democratic President would probably support its implementation. to South Africa would have to be probably support its implementation, which might result in action against British exports. Mr Dukakis would probably support further United Nations action against apartheid (against a Brit-ish veto?) and mount a major diplomatic offensive against Pre-toria. This line would command and the European Community, Bonn perhaps excluded.

Britain would be best placed if it enhanced its current policy of giving practical support to the black-ruled "front-line" states argument, it is pointed out that that ring South Africa. It would the ANC has not shrunk from also be sensible to step back from inflicting civilian casualties in a platform (trade missions, South Africa. Its bombs cannot attacks on the African national be guaranteed to distinguish ists) which sends out the incoretween victims.

Again, it is one thing to consumpathetic to Pretoria. For demn such actions, but quite while there is no question that

wrote Catch 22 and the quotation refers to a pre-war era. But Mr Major's topsy-turvy farming world is not a thing of

who normally plants a mix of crops on his 5,000 acres, is only one of thousands of US farmers preparing to receive government cheques this summer for crops they did not produce: he reckons he will get \$82,000 (£45,000) for not planting maize on a fifth of his farm.

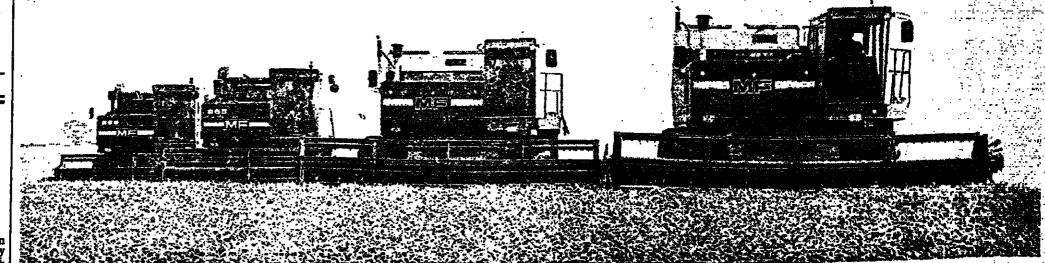
Next summer it will be Europe's turn, since for the first time each member state of the European Community (EC) is preparing to pay compensation to farmers who leave idle at least 20 per cent of their arable land. The first national scheme to be announced was detailed yesterday by Mr John MacGre-

gor, Britain's Agriculture Minister.
Such "set-aside" schemes, devised as
a means of cutting back grain mountains, are only one of the absurdities of the rich world's agricultural policies. Through tariff and non-tariff barriers, domestic and export subsidies and publicly funded stocks, the world's rich countries, with the EC nations and the US in the lead, have spawned a system which their treasuries find increasingly hard to finance.

all costs of support to the agricultural industries of countries in the Organisation for Economic Co-operation and Development (OECD) doubled to about Ecu 200bn a year (£132bn at current exchange rates). That sum is 250 per cent higher than the same govern-

ingly recognised as having a seriously distorting effect on world trade and a potentially devastating impact on developing states. One recent study estimates that if such farm support were abolished, developing countries would be \$26bn better off: most would benefit from higher world prices for their agricultural exports. The more efficient use of resources which liberalisation would bring would lead to bet-ter opportunities for trade and hence enhanced income.

Bridget Bloom looks at the slow progress of talks to free agricultural trade and the dangers of a trade war



farmer, a sober . . . law-abiding rugged individualist, who held that federal aid individualist, who held that federal aid to anyone but farmers was creeping socialism. His speciality was alfalfa, and he made a good thing of not growing any. The Government paid him well for every bushel of alfalfa he did not grow. The more alfalfa he did not grow, the more money the Government gave him, and he spent every penny he didn't earn on new land to increase the amount of alfalfa he did not produce." of alfalfa he did not produce."

IT IS 25 YEARS since Joseph Heller

Joe Hottel, a farmer from Virginia

Between 1979-81 and 1984-86 the over

ments' aid to developing countries.

Agricultural protectionism is increas-

The same study estimates that both the US deficit and its balance of payments would improve by as much as \$400n each, and the EC could create over a million new jobs in industry.
Yet the disturbing fact is that, while
the EC and the US pay lip service to
agricultural reform, they are today Stuck in the mud on farm reform

locked in a sterile war of words which, many believe, could lead to a bitter trade war. In the past few months, aca-demics and politicians alike have warned that failure to reform agricul-ture could threaten the General Agreement on Tariffs and Trade (Gatt) which is now accepted for the first time as the arena for international farm

reform negotiations.

In an effort to galvanise these talks, Mrs Thatcher, the British Prime Minis-ter and a devoted proponent of freer farm trade, is said to be planning to make agriculture a major issue at this weekend's economic summit in Toronto. But few observers rate highly her chances of breaking the logiam for

both fundamental and tactical reasons.

The Gatt talks began quite well, given that the 96-member body has parely tackled agriculture before. The breakthrough came in September 1986, at a meeting in Punte del Este, Uruguay. There, the participants not only agreed that Gatt should negotiate farm reform but that tackling domestic subsidies, which had led to the creation of surpluses in the rich world and the consequent flooding of subsidised exports on to increasingly depresse world markets, was the key to a sensi-ble ordering of agricultural trade.

For much of last year, momentum in the subsequent negotiations in Geneva was maintained as each of the major was manifestated as each of the major trading countries, or groups, submitted outline proposals. However, the gulf revealed between the US proposals, submitted last July, and those of the EC, submitted in the autumn, has stymied progress since. Such movement as there has been has seen these two apparently burrowing from opposite ends of a tunnel with no indication that they will meet in the middle. The most obvious difference between

Washington and Brussels is that while the US has proposed the complete abolition of all trade and production related subsidies within 10 years, the EC thinks this is unrealistic and unwise. The European Commission, which negotiates on behalf of the 12 member

states, rules out the abolition of the two-tier price system under which it pays its farmers higher prices than those pertaining on world markets. The Community's 11m farmers cannot be left defenceless against currency fluctu-ations and other unpredictable changes, its officials argue. The EC has said it favours a phased reduction in subsidies. But it has not said by when,

From this central difference flow others, such as, for example, the US insistence, not always welcomed by the EC, that non-tariff barriers such as health

regulations must be included.

Currently, the keenest dispute cen-tres on the EC's insistence on short-term measures which would halt the most harmful effects of the "subsidy war." In a paper to the expert negotiating group in Geneva last week-and, the EC called for a freeze on subsidies at 1984 levels on cereals, rice, sugar, oilseeds, dairy products and

It would also like minimum export prices agreed for these commodities, which would make competition with US products, currently favoured by the weak dollar, less costly. The US retort

Mrs Thatcher's chances of breaking the logiam at this weekend's economic summit in Toronto are not rated highly

to this has so far been that short-term measures can be at best a palliative. Until the EC commits itself to the long-term goal of reform, say US offi-cials, Washington will not agree to short-term measures.

Over the past few weeks, the public slanging match has become more stri-dent. Last week, following EC criticism of a decision to decrease the amount of land US wheat farmers will have to set aside this year, Mr Richard Lyng, the US Agriculture Secretary, spoke of his "deep disappointment" at the EC's failure to understand the US position. He called the EC's own set-aside scheme

Last month, in a outburst that shocked his largely expert European audience, Mr Daniel Amstutz, the US special envoy for agricultural trade and development, challenged the EC to come to terms with the "feudalism" of its agricultural policies and warned of "serious damage to western cohesion" if it did not.

Quite as important, since it could deteriorate into a trade war, is the current argument over soybean exports. The US Administration is taking up cudgels within Gatt on behalf of the American Soybean Association's com-plaint that subsidised EC exports have caused a loss of some \$1.4bn in US sales. In retaliation, the EC is querying with Gatt long-standing US restrictions on imports of sugar and dairy products. Neither in Washington nor in Brussels do these firmly held positions show much sign of weakening. In Geneva, efforts of the most important third group in the negotiations, the "Cairns group" of 13 food-exporting countries, have so far failed to produce proposals which could enable them to act as honest broker. Led by Australia, the group favours ultimate abolition of trade-distorting subsidies, but is striving to refine its proposals for interim mea-

sures.

Nearly two years into the Uruguay round negotiations, therefore, the most critical question is whether the differences between the US and the EC are so profound as to jeopardise the farm talks — and possibly even the whole Uruguay Round, since agriculture is such a vital element in it. Or are the differences merely evidence of tactical manoeuvring during very complex

There are many reasons for believing the lack of progress is tactical. Top of the list is the imminent US presidential election: despite the protestations of Mr Lyng, Mr Amstutz and Mr Clayton Yeutter, the US Trade Representative, that the Republican Administration has bi-partisan support for its so called "zero option" on farm subsidies, there are suspicions in Europe that a Demo-cratic President could well prove more protectionist. Even if Vice President George Bush were elected in November, field a new team in Geneva, after which negotiations could begin in earnest

Second, it may be argued that EC officials and politicians are currently in no mood to contemplate a more thorough review of their farm policies, if only because over the last year they have been preoccupied with the achievement of what they see as major reforms to the common agricultural policy (CAP).

These involve "stabilisers" for each

of the main commodities, under which or the main commountes, under which production ceilings will trigger cuts in payments to farmers. This week, EC agriculture ministers are battling in Luxembourg to fix farm gate prices for this cases. Luxembourg to ux tarm gate prices for this season. The next intra-Community battle, on how far the EC should go in offering production-neutral direct aid to farmers (which could be a vital part of a final Gatt settlement) is likely to

a final Gatt settlement) is likely to occupy the next few months.

Third, both the US and the EC are waiting to see whether the Cairns group will be able to find a compromise between the US insistence on long-term commitments and the EC's short-term approach in the proposals it is due to table next month in Gatt. Trade Ministers will meet informally in Pakistan in Sentember to premare for the mid-term September to prepare for the mid-term review of the Uruguay Round in Montreal in December.

Against the tactical arguments, how ever, must be set two critical political factors. First, while the EC refuses to spell out the areas in which it might spell out the areas in which it hight eventually compromise, it is clear it will not endorse the complete abolition of subsidies even as a long-term aim. This is principally because of divisions with the EC, highlighted by last Febru-ary's Heads of Government summit, over the ultimate goal of its own farm policy. Britain wants tougher reforms; France is divided over the advantages its cereal exporters would have on lib-eralised world markets and the harm liberalisation might do to the farming vote; West Germany, despite its big manufacturing sector, is in favour of

manuscrumg sector, as a sector, as a sector, as a sector, as the status quo.

By its own lights, the EC has moved a fair way to curb the excesses of the CAP (and is miffed at Washington's lack of recognition of the "sacrifices").

But the CAP has become as much a social as an economic policy over the last 20 years and powerful political and vested farm interests want it to remain.
The central problem for farm reformers is that for the time being the politi-

cal power of the conservative farm and associated industry lobbles is not counter-balanced by popular demand for change. There is little real apprecia-tion of the high costs of farm support

among EC voters and consumers.

So where does this leave the Gatt talks? It may not be necessary at this stage to take too seriously the direct warnings of disaster which emanate from Washington, which, for example, hald out the warners of a mich more hold out the prospect of a much more protectionist US Farm Bill for 1990-95 if there is no progress in Geneva. Negotiations on the bill will probably not begin in earnest for 18 months, which would certainly give enough time for honest broking in Geneva and the achievement of enough progress to fend off the worst battles of the threatening trade wars.

But until there is a sea change in political attitudes towards farm reform within Europe, the outlook for any more radical solution to the absurdities of the world's farm policies looks very

#### New look at the Bourse

architect of the reform of the French stock exchange and defender of stockbrokers' interests, Xavier Dupont has badly muffed his exit line.

His resignation yesterday morning from the chairmanship African authorities. Its terrorist of the stock exchange may bring regrets among many French and foreign bankers, but it had become inevitable after the suspi-cion that he had hidden from his members a FFr500m hole in the exchange's reserve funds.

Already the succession is

rousing controversy. Banks which have bought stakes in Paris brokers are irritated that the new chairman, Regis Rous-selle, comes from the broking community, which they see as the old brigade, and not from among the banks.

The 40-year-old Rousselle heads the Paris bourse.

The same criticism cannot be levelled at either Gérard de la Martinière, who takes over as chief executive of the stock exchange, or Gerard Pfauwadel, the senior Treasury official who is likely to replace de la Martinière at the head of the Matif financial futures exchange. Both are knowledgeable about financial markets and committed to internationalisation.

Their twin appointments may reinforce the hold over the Paris financial markets of the finance ministry, which has led the reforms. But the ministry will have to tread delicately. It was informed of the stock exchange reserve fund's trading losses in December, and some brokers are angry about the six months cover

Parkinson in red the absence of a free black fran- determination to bring pressures Cecil Parkinson, the British

## **OBSERVER**

a visit to Peking noting that China's economic reforms are thinly-disguised Thatcherism. "There was not one meeting at

which Thatcher was not men-tioned," he said. Moreover, the name was always used in the most favourable context, with Chinese officals making clear that they think her policies are right, he went on. Some Chinese students have

begun to notice the similarities between Dengism and Thatcherism as well. In recent days posters around Peking University have protested at the lack of com-passion for the poor in the reforms and have been demanding that the wealth of some Chinese enterprises should be curbed by higher taxes. Still, the Thatcherites seemed

in command, even though many Chinese tend to confuse Thatcher with the Queen. At one meeting Parkinson turned up in a red tie, but all the Chinese officials wore blue. There might be a market in Peking, he said, for the collected works of Margaret Thatcher along the lines of those of Mao Zedong.

Unfair to Wright

■ Sir Patrick Wright, Permanent Under-Secretary at the British Foreign Office, says that the Japanese have some difficulty in translating his title. He told a lunch for visiting Nigerians yes-terday that translated back into English, the Japanese version comes out as "immortal typist".

Subroto's return

Over the past year and a half Opec has had difficulty in agree-ing on almost anything. Yester-day, however, ministers were united in the choice of the Indonesian Dr Subroto as the new



"His door's always open."

unanimous decision could be obtained on a successor to the last incumbent, Dr Nan Nguema of Gabon, who was criticised for his long absences in Paris.

In case of failure to reach consensus on the appointment, the Opec statute says a "rotational basis" should be followed. The trouble was that the nationals of all member states have held the office and the first one was an Iranian in the early 1960s. The Arab states, who form the majority in Opec, refused to let the Iranians have it again.

An acceptable choice for most

members was Dr Alerio Parra, a Cambridge educated economist and a director of Petroleos de Venezuela. But Saudi Arabia wanted its own candidate and would not go along.

In the end, Riwalnu Lukman, the Nigerian Minister of Oil, team, has become a hero in the threatened to give up the Opec presidency unless Subroto was England in the European Cup on appointed. presidency unless Subroto was appointed, so consensus was Sunday.

The story is told that when he

Subroto is a brilliant tennis became manager last year player who was at Stanford and Harvard. He began his career as an army officer, then did a doc. Irish national anthem. Charlton an army officer, then did a doc-trinal dissertation on Indonesia's Secretary-General.

Secretary-General.

The post has been vacant for terms of trade before becoming a fix and a half years because no public servant and professor. He doesn't go on as long as that."

was his country's Minister of Mining and Energy until early this year. If anyone can put Opec

#### Buried in sand

■ Andrew Ross believes he can provide a fair representation of the Australian outback with 40 tons of builders sand deposited at the Riverside Studios, Hammer-smith, yesterday for a forthcom-

ing production.

The sand, arranged with a few pools of water and three "live" camp fires in two studios, will provide the stage - more accurately two stages - for No Sugar by Aboriginal playwright Jack Davies.

Ross, directing the play, says it is one of a new crop of Australian dramas "re-writing the history books" about the treatment of the Aborigines. Set in the early 1930s, it charts the uprooting of a family and their re-settlement in a camp 150 miles away. In keeping with the spirit of the play the audience is required to get up and move with the action as the family goes to the studio next door.

For the actors it is a novel setting. "We have never performed in a theatre before," said Ross. Previous productions were held in a 19th Century malt storage warehouse in Perth, two ice-hockey stadiums in Canada, and in the upstairs and downstairs halls of Fitzroy Town Hall. The play runs from 16 June to 2 July.

#### No Irish in him

■ Jack Charlton, the English manager of the Ireland football

**-1911**-18ct gold, steel and yellow metal, steel, water-resistant up to 30 metres Watches Switzerland Litt **HOROLOGISTS** 16 New Bond Street, Mayfair, London W1. Tel: 01-493 59 16 and at regional showrooms in London, Birmingham, Bournemous Cardiff, Cambridge, Edinburgh, Glasgow, Oxford, Manchester

#### Michael Cassell on the implications for the Labour Party of Denzil Davies's resignation

MR NEIL Kinnock's attempt to secure a cautious shift in Labour's commitment to unilateral nuclear disarmament appears to have run into trouble. The extraordinary resignation

of Mr Denzil Davies, Labour's defence spokesman, in a tele-phone call to a news agency in the early hours of yesterday morning, may partly reflect the character of a man regarded by fellow MPs as a bright, highly emotional and unpredictable col-But his decision has also dra-

matically underlined the sensitivity of an issue which always invokes deep and passionate emo-tions for Labour.

Mr Davies, a Welsh-speaking barrister who had handled the party's defence brief well for four years, has always been regarded as something of a maverick.

His unilateral decision to depart, criticising his leader openly as he did so, was immediately portrayed by a stummed Kin-nock camp as being entirely in character. Mr Kinnock's support-ers were anxious not to attack Mr Davies too fiercely, however -he has, after all, held an impor-

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tant brief for four years.
The portfolio he held was particularly sensitive: Labour lead-ers have become accustomed to the agonies involved in attempting to shape a defence policy for the nuclear age with which both the party and the electorate can happily live.
In the last two general elec-

the considerable and the consi tions, Labour campaigned on its commitment unconditionally to dismantle its own nuclear forces principles age and to insist upon the removal of US nuclear weapons from

The merest suggestion of a change in the party's commitment to providing a moral lead in the move towards global disarmament has invoked cries of

Following the party's third, successive election defeat, the bulk of the party believed it had little option but to go along with Mr Kinnock's post-election policy review, in which no party doctrines were to be considered sacranes. But defence entirely rosanct. But defence strategy was certain to be one of the most delicate issues — and it was sup-posed to be relegated to the sec-ond stage of the two-year policy review, after this autumn's party

want to be conference.
Ten days ago, however, Mr
Kinnock said in a television
interview that he rejected "something for nothing" unflateralism,
leaving it open to interpretation
what he wanted to see in its
place. The remark opened a vein
on the socialist body politic well
before the blood-letting was
expected to start.

expected to start.



## The fallout after the Kinnock bombshell

defence issues stemmed partly from the delicacy of the subject, partly from the leadership's wish to monitor international progress on arms reduction before reshaping Labour's own strategy.

While seven policy groups pen-cilled in the outlines of future policy on most issues over the past months, defence was effec-tively shelved. It is Mr Kinnock who has now forced the pace. If his intention, by expounding his views on TV,

help him gauge the readiness of his party to consider change, he has succeeded speciacularly. Some party critics claim he has gravely miscalculated the likely extent of the backlash and that he has undermined not only his own position but that of Mr Roy Hattersley, his deputy. It is clear Mr Kinnock did not expect the calculated snub earlier this month from the Transport & General Workers' Union, which decided to postpone its expected endorsement of the Kinnock-Hat-

leadership election.
Support for the view that a

tersley ticket in the forthcoming

The delay in considering with a timely tacking off might efence issues stemmed partly play into the hands of Mr John om the delicacy of the subject, Prescott, who wants Mr Hatter-

sley's job. To the Left, Mr Davies' resignation provides dramatic evidence that the policy review process is a Kinnock-dominated "sell-out" intended to provide the leadership with a cover for the dump-ing of socialist principles in favour of a quasi-Thatcherite

Allegations of Mr Kinnock's by expounding his views on TV, high-landedness, combined with was to signal a start to the necessity expressed doubts about sary debate on defence and to the influence of the small, select group of advisers who surround him have been used by his detractors to enforce their case. Few of his traditional supporters, however, accept the allegations; they emphasise the need for a Labour leader to rule firmly. Less vociferous critics blame him none the less for provoking an unnecessary row by failing to spell out in more detail, and in more appropriate surroundings,

his latest views on defence. Mr Kinnock's colleagues are insisting that he had no intention of pre-empting the review process and that he was not spelling out a final position on defence strat-Kinnock leadership - regarded egy. The intention was to begin as increasingly detached from the to acclimatise the party to parliamentary party - could do changes which he believes are

the deductibility of the redemp-

tions premiums, ought to be made clear.

mane clear.

Sadly, proper disclosure is an unlikely dream. The managements which incurred these obligations made much of the cheap-

ness of put convertibles, but very little of the dilution which was

the necessary premise of cheap-

disclosure do much to harm

- the excessive cost.

"new realities".
Those realities do not, above all, include the abandonment of Labour's commitment to a non-

pledge which he forcefully under-lined during his television

appearance. However, Mr Kinnock did spell bution to the international peace out his personal conviction that process, but which simultathe recent US-Soviet treaty on neously preserves the nation's intermediate nuclear weapons provides the first tangible signs of success on the long road to multilateral disarmament. In the light of that, he argues, Labour's own strategy must be updated. His view, with one eye fixed firmly on electoral acceptability, is that old-style, go-it-alone uni-lateral disarmament on the part of Britain will be unnecessary at time when the Soviets are

In place of "something for nothing" unilateralism, Mr Kinnock envisages a "something for something" process in which Britain could enter bilateral negotiations with the Soviets aimed at achieving missile-formissile cuts,

eaver to lower east-west tensions

The strategy could, depending on US-Soviet progress towards strategic arms reductions, con-ceivably elevate Trident to the

ating tool. Alternatively, a Prime Minister Kinnock could freeze deployment of Trident to await the outcome of superpower talks.

Either way, Trident would no longer be seen as something to be unconditionally ahandoned. Such a strategy which would still deeply divide those accepting Mr

Rinnock's new realities from those sticking to the CND creed. His critics outside the party will enjoy portraying his ideas as naive and untenable. A missile for-missile reduction could, they stress, undermine Nato strategy and would lead to an arms reduc-tion deal unbalanced heavily in the Soviets' favour. Governm ministers will try to exploit Mr Kinnock's difficulties and to emphasise that the successes so far achieved in arms reductions have only been achieved through mutual strength,

Mrs Thatcher, unlike President Reagan and Mr Gorbachev, cannot envisage a world without nuclear weapons and, whatever their aspirations, the Americans and the Soviets believe such a time remains a long way off.
Mr Kinnock's timetable is more pressing. The second stage of Labour's policy review will begin in the autumn and defence policy is certain to loom large in the remaining stages of the present leadership contest.

The crunch will not, however come until the 1989 conference when the party will be expected to pass judgement on a defence strategy capable of winning majority support among an electorate which remains deeply sus nuclear defence strategy, a picious of Labour's position. Mr Kinnock has to help formu-late an approach which can be presented as an important contri

> security.
>
> He will still have to sell the attractions of a non-nuclear defence policy in the face of evi-dence which suggests most peo-ple believe Britain should retain a nuclear strike capacity as long as any potential aggressor.

The party leadership appears confident that it can mastermind the transition. Mr Kinnock believes that when what he has been saying is fully explained and understood, his views will be accepted within the party as the basis for a realistic defence strategy more in line with changing world events than that of a "nuclear-obsessed" Mrs Thatcher

The debate has not, so far gone Mr Kinnock's way. Mr Davies' unexpected telephone call has introduced a new, highly damaging twist to the party leader's plan for an orderly proThe Soviet economy

## Joint ventures: a way to make perestroika work

under way in the Soviet Union is of office, and they have nothing potentially the most promising to do with efficiency. There is a historical development since the traly astonishing lack of under-end of the Second World War, standing of the market mecha-the war brought about the nism at all levels of society, demise of Nazism; the current Newly permitted co-operative changes could mean the end of enterprises encounter almost Stalingsm in the Societ Parish Mr. Stalinist past. There is no reason out the infusion of managerial much-needed price reforms in the to doubt his intentions; but one and entrepreneurial skills from rest of the economy.

The periodic auctions would doubts about his chances of suc
The Soviet Union has recogestablish an exchange rate

Stalin has been dead some 35 tures that he has left behind. Khrushchev tried but failed. Gorbachev has already gone much further than Khrushchev ever did in introducing free speech, or glasnost; but in order to attain the kind of popular support which is necessary for a more democratic regime, he must also succeed with his plans for eco-

In the absence of economic shown. progress, the hopes raised by glasmost will yield to disappointment and eventually disorder. Disorder will invite repression and the window opened by Gorbachev's initiative will be shut

tight.
The Soviet Union is at a great lisadvantage when compared with other communist regimes which are attempting to intro-duce market-oriented reforms. Both China and Hungary have been successful in agriculture and this has provided a solid base for further reforms. China has the overseas Chinese community to draw on and in Hungary the spirit of enterprise has never been totally extinguished. In addition, both countries have received considerable support rom the World Bank and other foreign sources. Even so, the reform process has run into difficulties, especially in Hungary. In the Soviet Union, the infra-structure necessary for economic Thi reform is simply non-existent. Job security on the one hand and the lack of anything attractive to buy with roubles on the other have removed all incentives for

THE INTERNAL transformation rewards available are the perks enhance its purchasing power all-out effort to break with the perestroika cannot succeed with-

nised the need for joint ventures but is unwilling to spend hard years, but so great has been the currency on consumer goods. by joint ventures would enjoy a devastation wrought by his reign Without proper access to the competitive advantage over of terror that the country has not domestic market, joint ventures imports due to their lower hard-been able to rid itself of the strucwhich would be needed for them to make an impact on the Soviet

The perceived wisdom, both in the East and the West, is that foreign borrowing is best used for of currency for the products of investment purposes. This doc-foreign companies which agree to trine is perilous for a planned set up joint ventures. Foreign economy because a state mecha-participation in distribution and nism cannot invest efficiently. nomic reform, or perestroika - The amounts wasted can be very for efficiency is even greater than and that is where his difficulties large, as the experience of East in manufacturing, would be also ern Europe in the 1970s has

It would be much better for the established by the periodic auc-Soviet Union to allocate a large tions, amount of hard currency for consumer goods. This would help re-establish the value of money and would have to be auctioned off build immediate popular support ever year. The auctions could tall for percstroika. Given the proper off gradually as both exports and incentives, joint ventures could import substitution pick up. Even be relied on to make the right so, the foreign exchange require-investment decisions. They ments would exceed both the would create an enclave of effi-willingness and the ability of the ciency, which would have a Soviet Union to borrow.

much-needed demonstration It is at this point that imagina-

roubles because it is through the developed countries, including enhanced purchasing power of Japan and even Korea, his money that the ordinary citi-Large-scale foreign credit zen would benefit from peres- would have to be conditional on a

This could be accomplished by allowing domestic distributors of issues are complex and time is consumer goods to bid for conshort, the two sets of negotiavertible roubles on a competitive tions would be best carried on basis. The resale of these goods concurrently.
for non-convertible roubles would

The author is adviser to the efficient production. The only reduce the supply of money and Quantum Fund

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Even so, it may be necessary to roubles by exchanging them for convertible roubles. The availability of desirable consumer goods at reasonable prices would render the exchange tolerable Stalinism in the Soviet Union. Mr insuperable obstacles and wide- and the enhanced purchasing Gorbachev has launched an spread hostility. In my opinion, power of the rouble would allow power of the rouble would allow the authorities to introduce

> between convertible and non-convertible roubles. Goods produced by joint ventures would enjoy a imports due to their lower hardreinforced by a scale of tariffs which would be stiffest for finished goods and most lenient for capital goods. Another option is to make a preferential allocation other services, where the need encouraged. Profits could be converted at the exchange rates

off gradually as both exports and

effect on the rest of the economy. tive leadership from abroad could Presumably, there would be a play a decisive role. An interna-two-tier currency system consist-tional banking syndicate could be ing of a convertible and a non-formed to finance the auctions as convertible rouble. The difficulty well as the credit requirements of lies in designing the proper transmission mechanism between the tal would be subscribed by the two currencies. It is imperative to Soviet Union (pledging some of avoid inflation in non-convertible its gold reserves) and half by the

> large-scale reduction in conventional armaments. Since both

Plessey has won the first stra-

tegic defence initiative (SDI)

hardware development contract

awarded to a non-USA company.

the contract is to demonstrate

the concept of a fluidic diverter

valve system for flight control

The technology has been developed from Plessey in-volvement in aerospace fluidic

systems in which the inter-

action of gas flows at different

pressures is used as a means of

One advantage of such a

Plessey systems based on

this concept are in use in Boeing 747 and Tornado air-

craft as well as Lynx helicopters.

applications in hyper-velocity missiles that are now under

Plessey believes such systems could also have

This contract is one of a

number awarded to Plessey for

SDI developments. Some of

the interface and test activities

will be sub-contracted to Boeing Aerospace of Seattle.

system is its ability to operate at

very high temperatures that conventional systems could

of defensive weapons.

paeumatic control.

not handie.

development.

Valued at nearly \$600,000,

#### This provision has two vices'

From Mr Christopher Morcom Sir for the first time in more than 30 years, Her Majesty's Government has, in the Copyright, Designs and Patents Bill, the opportunity and the means to remove some of the less sensible features of our existing copyright

the Government's failure to deal with one such feature: the theory (in the sense that the law is in practice unenforceable) that

recordings is illegal If a new provision, recently if it turns out that the pre-introduced into the bill at the mium is not deductible, the issucommittee stage, becomes law, people who make video recordings for personal viewing, of television programmes which incor-

The programme making indus-

financial loss to copyright own-ers. Even if it can be shown to do

The current debate consisso in some instances, is it beyond our legislators to devise a better compromise which, while duly respecting the rights of authors and composers, is fair and realistic as regards the individual, in allowing retention of recordings

Christopher Morcom, 1 Essex Court, ECA

## Letters to the Editor

## The true cost of put convertibles

From Mr George Lemos. Sir, The judicious observations Much has already been said of on put convertibles by Lex (June

13) omit a further significant problem for the companies which issued them: that the deductibility of the redemption premium "home taping" of phonographic for tax purposes is doubtful, to recordings is illegal.

ers will find not only that their anticipated interest savings will have evaporated, but that in after tax terms their borrowings will have cost considerably more than vision programmes which incorporate copyright material, will in theory be guitty of infringement if they fail to destroy or erase the recordings within 26 days:

The provision has two vices. It put convertibles, the tax factor is unreasonable, and it is also cannot be ignored; the weakness unenforceable in practice.

shareholder interests. George Lemos, Freud Lemos, in existing law, in the case for 36 Great James Street, WC1

The current debate consistently omits consideration of the real issue: productivity. New technologies, products and services are being developed which are revolutionising the delivery of health care throughout the of health care throughout the world. We have invested in sev-

Productivity applies to the NHS

ry must expect video recorders to be used to record programmes for personal viewing. Even if recordings made for personal viewing are kept indefinitely, in most (if not all) cases this is most (if not all) cases this is health service (NHS) is made constrained by the substitute of the annual budget; the manof the annual budget; the manager has no effective tools to

nologies and products, more effective use will be made of existing hospitals. Productivity is inseparable from professionalism. allowing retention of recordings world. We have invested in several solely for use which is personal and non-commercial?

If the Government will not vices enhance "medical productions again about this proposal, then it is to be hoped that members of Parliament will see that it does not reach the statute book, tage of these developments in a Commission of the comments of the comme If the NHS is made more efficient it will cost less.

In the UK, health care is syn- 32 St Mary at Hill, EC3

#### Proposals to end world hunger

From Mr John Mitchell Sir, Governor Dukakis is now cratic candidate for the Presi dency, but the next President of the United States (Leader, June 10). His views on US foreign pol icy are therefore of great interest In an important campaign

speech earlier this year he drew attention to the fact that: In the next 10 minutes, 300 children in the less-developed countries will die of preventable disease or hunger. 10m Africans in 15 countries are on the edge of starvation - in a continent that once could feed itself. The images ness. They are not more likely now to point out the outcome that presently seems more probaof human tragedy - the stick-thin legs and hollow eyes and swollen stomachs of our fellow human beings - rise up before us and challenge us as a nation I scarcely need to add that put convertibles are yet another case where inadequate standards of

and as a caring people."

He pledged that as President

he would: "...propose to Mr Gorbachev that on the day we sign an agreement making deep cuts in strate-gic arms, we should create an international humanitarian relief fund, and each of us should put up a half billion dollars a year of what we save in weapons expen-ditures to fight famine and pov-erty and disease throughout the

developing world."

He concluded by saying: "John Kennedy and Lyndon Johnson did not accept the inevitability of hunger in America. They did something about it. Now, we need a President for the 1990s who will not accept the inevitability of hunger anywhere

That Governor Dukakis has made specific proposals for US action to end world hunger a key part of his campaign platform for the Presidency is one of the most encouraging developments in this year's US presidential election. John Mitchell,

engine fuel boost pumps for the new McDennell Douglas C17A military transport aircraft for the US Air Force has a potential value of more than \$20 million over the next ten years. It was won against fierce competition from international as well as US suppliers.

leader in aircraft fuel pumping systems and will be providing pumps of proven design capable of operating at operating at extremes of altitude and fuel

temperature. To meet such demanding reliability, special vapour on the same aircraft.

used to cope with fuel that is

Plessey already has a McDonnell Douglas contract for the design and development of valves on a pressure regulating control system for conditions and ensure an inert gas generating system



## **NAUTIS FIRST** FOR US NAVY

disulay systems for the US Navy was delivered by Plessey six months ahead of schedule.

Nautis is being evaluated for the navy's new Avenger class mine countermeasures (MCM) ships under a NATO comparative test programme. The systems are the US Navy's first for MCM

command and control. The NATO test is taking advantage of a British MCM programme in which Nautis.

The first of two Nantis-M tactical the third generation of Plessey integrated navigation, command and control systems to be supplied to the Royal Navy, is being delivered for installation

in the latest minehunters. The similarity of US and UK requirements means significant time and cost savings. Sea trials of Nautis in the

USA are scheduled to begin Nautis is also proposed for the US Navy's new MHC-51

#### 70.000 CLUNK CLICKS Plessey played a key role in

Rover Group's launch of the Sterling model in the USA.

To meet new US safety requirements, cars sold there now have to be fitted with passive restraint seat belts.

Rover had to reproduce 10 years' use of its belts during a three-week test programme.

Six car bodies with 12 seat belts installed were placed in a Plessey climatic test chamber at Titchfield, Hampshire, and subjected to temperatures of minus 30°C - plus 70°C and relative humidity of 65%.

With the aid of a computer. the seat belts were activated 70.000 times over a period of more than 400 hours. Successful completion of

the test was an important part of the total package for validating the restraint system,



#### Port facilities change to serve the patterns of modern shipping nort, and we are confident that realise that this is merely the

From Mr Nigel Walker.
Sir, It is a pity that, in an oth-Sir, it is a pity that, in an otherwise excellent survey on the vegetables, metal and timber City of Cardiff (Financial Times, products. Indeed, additional June 9), Anthony Moreton seeks to perpetuate the myth that the port of Cardiff is dead or dying. While it is true that the part of the docks system in and around the Bute East Dock is no longer in use, and has been earmarked for redevelopment by Associated British Ports (ABP), the general

occurred during an exceptionally cargo, petroleum, scrap metal, port today might well reveal Nigel Walker, quiet period, he would have seen grain, and other bulks. A wide areas of apparent dereliction, but Associated Brid quiet period, he would have seen grain, and other bulks. A wide areas of apparent dereliction, but Associated British Ports, the quays stacked with timber, range of industries depend on the more perceptive observers will 150 Holborn, EC1

products. Indeed, additional national economy, whatever the warehouse accommodation is proposed developments in Cardiff currently under construction at

Perhaps Mr Moreton would like to consider the following: In 1967 the port of Cardiff handled a total of 2,600,000 tonnes of cargo; an increase of nearly 350,000 tonnes of cargo over and now largely concentrated on the Queen Alexandra and Roath Docks, which continue to flourdling a wide range of other car-Unless Mr Moreton's inspection goes. These include general superficial look at any traditional

Declining and derelict dockwhich ignores the true nature of the changes that have taken place in the ports industry over the past 20 years. The port of Cardiff has been in existence for accommodate the development in port transport systems which has taken place in recent times. A

Cardiff will continue to play an result of the changing face of important role in the local and port facilities needed to serve the port facilities needed to serve the patterns of modern shipping industry.

lands have become a cliche efficient service which can load and discharge vessels in the shortest possible space of time. The reception and distribution of cargo goes on apace. The sight of an empty and apparently deserted dock is frequently a sign that a port has been successful in turning round its customers' ships quickly and efficiently and not necessarily an indication that the port is no longer in use

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## FINANCIAL TIMES

Wednesday June 15 1988

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Bob King in Taipei reports on the run-up to the ruling Nationalist Party congress

## Taiwan wrestles with reform

SEEMING chaos rules as Taiwan prepares for the 13th congress of the ruling Nationalist Party in

July.

The Taiwanese Parliament has erupted time and again in fistights and name-calling; workers have pelted trade officials with eggs; railroad men have walked off the job, paralysing rail traffic throughout the island; and on May 20 a demonstration by farm-ers erupted into the worst violence the island has seen in 41

A more reasoned view suggests that Taiwan, after four decades in which such actions would have constituted treason, is wres-tling with questions that will be answered publicly during the Nationalist conclave next month. Most of the venerable National-

ist dogmas, to which the decades-old claim to represent all of China is central, have come under intense scrutiny over the past year or so by people who, before the surge in reforms launched by former President Chiang Ching-kuo, preferred to keep their misgivings about the system to themselves.

Even before Mr Chiang's death last January, bowever, many of their complaints had begun to surface – spurred, no doubt, by the more liberal atmosphere the reforms implied.

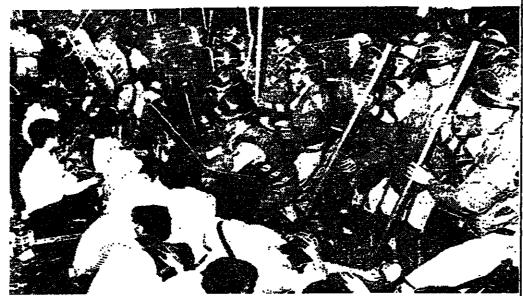
Suddenly, members of Parliament and other bodies have been current events as "system-tests" calling for investigations into leading up to the 13th party conpreviously sacrosanct areas such as dubious arrests and convictions of political and military fig-to many of the isolated changes tions of political and military fig-ures over the past five decades, the disposition of Taiwan's foreign-exchange reserves, and Taiwan's relations with China

ment, the national assembly, and the controlling body of the *yuan* – who last stood for election

**UK** outlines

farmland

scheme



Police use clubs and shields to subdue violent riots in central Taipei which followed a demonstration by farmers last month

which would have provoked the iron fist in earlier years. So intense has the agitation been, in Taiwan's dearly-bought stability of past decades, and the economic prosperity that followed, might be in danger.

More sober heads, though, read current events as "cystem-teets"

now taking place.
Also on the agenda are

details of the defence budget.

The Government has community. That means either responded to some degree to these and other queries. It has also set forth guidelines under which ageing members of Parlia. Salast year's decision to allow restrictions and the rest of the international community. That means either maintaining, expanding, or retreating from already-liberal-sized policies toward China, such which ageing members of Parlia. This mediants to wisit close Taiwan residents to visit close relatives in China and the sanc-

more than 40 years ago on the mainland – will be persuaded to mainland – will be persuaded to Hong Kong.

Conservatives, who believe the conservatives is already current liberalisations already concede too much to the Commu-At the same time, the Govern-ment has come under fire from loosening of the reins. The more nists, naturally oppose further

They also believe that the Gov-ernment should allow any Taiwan resident – not just those with close relatives in China – to visit there, on the grounds that more private contacts will better acquaint the Chinese rank-and-file with developments in the "ather China" and the least sample, is expected to formalise example, is expected to formalise the number of new seats to be visit there, on the grounds that more private contacts will better acquaint the Chinese rank-and-file with developments in the "ather China and provide the party, for example, is expected to formalise example, is expected to formalise the number of new seats to be opened in Parliament to candidates born in Taiwan.

These candidates will essentially the party, for example, is expected to formalise example, is expected to formalise the number of new seats to be opened in Parliament to candidates born in Taiwan.

many Taiwanese businessmen admit privately that they are already dealing with, and invest-ing in, China through entrepôts such as Hong Kong.

"other China."

industrialists by President Lee national bodies should be more Teng-hui, Chiang Ching-kno's representative of the island. anointed successor and acting Central to all of these quesparty chairman, indicate that the Government for the first time is considering the pros and cons of allowing investments in China if they can be shown to be in the

labour and farmers' groups for its pragmatic faction, in turn, sions across the Taiwan Straits. party is willing to tolerate differ handling of their interests – fire believes that the openings to Subsequent government pro- ing opinions within its ranks.

China should be drastically nouncements, though tentative, enlarged, even to the point of seem to point to increased priallowing Chinese to visit Taiwan. Internal issues will command no less attention. The party, for

tially replace elderly members elected in China 40 years ago – a tricky issue, because by whittling They also favour enhanced tricky issue, because by whittling trade ties, including the right for down mainland-born participation the party could be seen as tion the party could be seen as backing away from its claim to represent all of China.

But continuing to stack the deck in favour of the China-born nch as Hong Kong.

Recent comments to leading Taiwan who believe that the

Central to all of these ones tions, and to the party's avowed goal of accelerated democratisa-tion, is reform of the party itself, which will be a major concern of

the party congress.

Some pragmatists argue that
The Taiwan-born Mr Lee has Taiwanese society cannot become said he emphasises lessening ten- more democratic until the ruling

## **Hewlett-Packard chief says** chip shortage is hitting sales

BY TERRY DODSWORTH IN LONDON AND LOUISE KEHOE IN SAN FRANCISCO

By Bridget Bloom in London DETAILS OF Europe's first official scheme to pay farmers to leave arable farmland idle were leave arable farmland idle were announced in the UK yesterday.

Mr John MacGregor, Minister of Agriculture, said Britain would introduce the set-aside scheme to cover the autumn scheme to cover the autumn weight to recent evidence that the crisis is deepening at a time a year to leave land fallow or to cover it with woodland or a crop

The scheme will cost £16m in 1988-89 and £22m in each of the

duction in the hope of reducing cereal and other farm surpluses, as well as agricultural budgets. In the last five years, agricultural spending, accounting for two-thirds of the EC budget, has the world's leading spending, accounting for two-thirds of the EC budget, has abandoned the industry in the same with reducing the surplies were "get supplies. Serious supply shortages in the industry began to emerge in the first quarter of this year, with the supplier of memory chips. All but the supplier of memory chips. All but the supplier of memory chips supplies were "get supplies. Serious supply shortages in the industry began to emerge in the changeover to production of 1 megabit chips.

The EC has taken the set-aside idea from the US, where about 70m acres have been removed from Page 1 from cereal, oilseed and other excluded it from the second from cereal, oilseed and other crop production over the last five years. However, the US scheme is, in effect, mandatory, because the Government supports only

farmers who participate.

The EC set-aside has been conceived on a much smaller scale. Initial reaction from farmers yesterday was that the compensa-tion would be sufficient to attract only the most marginal land. which would mean the scheme would have relatively little

In a reply to Mr David Clark, Labour spokesman on agricul-ture, Mr MacGregor denied that

World Weather

ory chips is likely to intensify in ducers. Europe's only indigenous the second half of this year, Mr supplies come from Siemens of John Young, president of the Hewlett-Packard computer group duction in January this year.

the crisis is deepening at a time when many industrialists were expecting it to disappear. such as clover that would be ploughed in at the end of the season.

His speech also confirms that the shortages are producing an artificial slowdown in the com-

puter industry, which is highly dependent on memory semicon-ductors. Hewlett-Packard had The European Community wants to remove land from production in the hope of reducing four to six months, he said, while

nearly doubled and is perilously abandoned the industry in the users hit by rapid price increases. close to this year's limit of early 1980s because of the pres- In the UK, for example, the

THE WORLD shortage of mem- sure from low-cost Japanese pro- Amstrad computer group put up

Memory semiconductors are Mr Alan Sugar, chairman of key components in a wide variety of electronic products other than computers, including the latest generation of office equipment and consumer electronic prod-

Computer companies have been reluctant to admit produc-tion was being affected by the problems in the semiconductor industry but several leading US computer manufacturers, including Sun Microsystems, Apple and Compaq, have now acknowledged that sales are being constrained by their ability to find memory

prices of its personal computer by £50 (\$90) at the beginning of April to compensate for its addi

Amstrad, complained then that the company was being forced to pay heavily for spot market sup-plies by "pirates" in the dealer organisations. Spot market prices of the pres

ent standard range of memory chips - 256K dynamic random access memories (DRAMs) - are widely quoted as high as \$15 for products selling for \$3 last year, even for large volume purchas

Many users claim the shortage results from the anti-dumping trade pact between the US and Japan agreed last year. Others US chip makers outmanoeuvred

## G7 likely to augment indicator list

excluded it from the second index.

Gold is to be given a weight of 5 per cent in the index which includes oil and of 10 per cent in the non-oil basket. Those figures represent a compromise between the 1.5 per cent the metal would receive on the basis of its importance in world consumption of tance in world consumption of commodities and the 15 per cent

initially sought by the US to reflect its wider monetary role. There remain differences, however, on the importance that should be attached to commodity prices in national policy decisions. Mr Baker is enthusiastic the scheme would simply pay about their potential in guiding farmers for doing nothing.

Stuck in the mud, Page 18; Back-ground, Page 32.

A separate idea tabled by Mr Baker last month to establish "monitoring zones" for all the economic indicators is not expec-ted to be discussed in detail at the summit. US officials acknowledge that more work is needed before the idea can be significantly advanced.

The Canadian compromise on sub-Saharan Africa is an attempt to bridge differences between various aid plans - notably those proposed by Mr Nigel Lawson, Britain's Chancellor of the Exchequer, and by Mr François Mitterrand, the French President.

It suggests that instead of opting for a single form of debt debt write-offs. The signs how-

choose from a menu of options.

These would include the interest rate subsidies proposed by Mr Lawson, the debt write-offs suggested by President Mitter-rand, and the stretching out of debt maturities favoured by the

Officials say that there are still

It suggests that instead of opting for a single form of debt relief, the Paris club of Western nations should agree that each creditor country be able to debt write-offs. The signs, however, are that an agreement, in principle at least, will be reached at the summit.

## US tobacco ruling sets lawyers alight with

enthusiasm

THE US tobacco industry was putting a brave face yesterday on its first defeat in a product liability lawsuit. But plain-tiffs' attorneys around the country were jubilant about Monday night's decision by a Federal court to award \$400,000 in damages to the husband of a New Jersey woman who died of lung cancer in 1984 after a lifetime of heavy smoking.

Tobacco manufacturers shares fell only marginally yesterday morning in response to the verdict and Wall Street analysts mostly minimised the financial implications of what one of them called "this very

But the tobacco industry's opponents predicted that thousands of lung cancer victims and their families would be and their lamines would be encouraged to file lawsuits against the cigarette compa-nies after Monday's award. "This verdict sets a tremen-

dously important precedent. It shatters the aura of invincibility that has been the principal defence of the tobacco industry against a flood of lawsuits," said Professor Richard Day-nard, of Northeastern Univer-sity Law School in Boston,

The tobacco industry had neither lost nor settled a single one of the 300 lawsuits filed against it until Monday's case, in which Liggett Group, the manufacturer of Chest field, Lucky Strike and L&M cigarettes, was found partly liable for the death of Mrs

Rose Cipollone.
Professor Daynard, who ads the Tobacco Product Liability Project, an anti-smoking organisation, said that plaintiffs' lawyers were already appearing on television to

draw Monday's judgment to the attention of the public. While \$400,000 might seem a very small sum for the tobacco companies and for Wall Street, it represented a sizeable amount for individuals.
While Monday's \$400,000

of time and money put in by Mrs Cipolline's lawyers, Professor Daynard pointed out that this was unlikely to dis-courage new litigation. Similar lawsuits would be

far cheaper to bring in future because information about the because information about the industry's practices, which had cost hundreds of thousands of dollars to assemble for this case, would be made available to other litigants for only \$100, he said.

The industry, however, took

comfort from several details of the Cipollone verdict.

The jury decided that Lig-gett had implied an "express warranty" about the safety of its products prior to 1966, when the Federal Government mandated health warnings on cigarette packets. Liggett's advertising for L&Ms featured the physics "inst what the dethe phrase "just what the doc-tor ordered," while Chesterfields were promoted with the slogan "play safe – smoke Chesterfields."

In addition, the jury found that Liggett failed to warn customers about the known dangers of smoking.

No damages were assessed against Liggett on the failure to warn charge because the jury felt that Mrs Cipollone carried 80 per cent of the blame for her death — and the law says damages can only be assessed against a plaintiff who is liable for at least 50 per cent of the damage.

Even more importantly, the jury rejected the plaintiff's claims of a fraud and conspiracy within the tobacco industry designed to mislead the public about the dangers of smoking. If these charges had stuck, the industry might have found itself exposed to much higher punitive damages, on top of the limited specific damages, the could be meand in

## Moscow wins respite in Armenia

Continued from Page 1

in Moscow have refused to con- political support in his national template the Armenians'

programme of reform, as well as

rationing and left the local Com- lation by making too great con- bought time. But the vote will munist Party out of control. cessions to Armenian national not in itself prove anything. The Hitherto the Soviet authorities ism. That could cost him vital Supreme Soviet has no real authority - unlike the ruling

template the Armenians' demand - which in February brought an estimated Im people on to the streets of Yerevan - for the enclave to be transferred. They have agreed only to a major economic investment programme of reform, as well as dangerously inflame the ethnic passions which caused a race riot in the city of Sumgait, near Baku, last February. On the other hand, passions in economic investment programme of reform, as well as dangerously inflame the ethnic passions which caused a race riot in the city of Sumgait, near Baku, last February. On the other hand, passions in Armenia are clearly running so strongly that Mr Arutunyan felt unable to resist them on Monday. By promising a debate - and a positive vote in the Armenian parliament - this week, he has

THE LEX COLUMN

## One deficit down, one to go

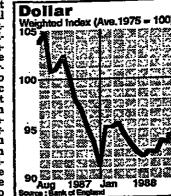
Snjoy the summer rally while it lasts. The US trade data for April was the best of all possible out-comes, and while the usual provisos about the dangers of attaching undue significance to one month's figures need to be under-lined, it would be churlish to ignore the potentially optimistic message coming out of the latest figures. The sharp decline in imports combined with the con-tinued buoyancy of exports sug-gests that the three year slide in the dollar is at last having an effect. More competitive US businesses are stealing market share from their overseas rivals, while the economy may be starting to make the transition away from the consumption-led growth which has worried the financial markets for so long. The US bond markets, where

yields have dropped to levels which would have been unthinkable during last month's inflation jitters, are clearly of the opinion that things have changed for the better, and judging by the for-eign capital that is once again flowing into the dollar, they are not alone in their judgment. However, while a strong dollar may underpin the confident mood in the short term, there is still a powerful tug of war going on behind the scenes, and, unless there is a marked slowdown in US economic growth or a reversal of the gradual acceleration in the pace of US inflation, it is hard to paint a year-end picture where US interest rates are much lower than they are currently. At this stage of the economic cycle, when authorities in both the US and overseas are facing pressure to tighten monetary policy, the bond market would not seem to be the safest long-term home for As long as the bond markets

remain in buoyant mood, equities are likely to be dragged higher. Ever since last October's crash, institutional liquidity has been climbing and, with the end of the second quarter looming, a lot of institutional managers must be re-examining the wisdom of keep-ing so much cash on deposit. This could prolong what still looks like a healthy rally in a

Northern Foods

Maybe it was the unpleasant sensation of Hazlewood's breath on its neck that explained the



months ago, and the extraordinorms ago, and the extraord-nary charge included such items as the cost of franchising its milk rounds, which arguably belonged above the line. Meanwhile, the benefits from rationalisation at Bowyers seemed to have been brought through somewhat hast-

Even if such doubts are war-Even if such doubts are war-ranted, the company has a strong enough story to tell of its imme-diate past and prospects to frighten any bidder, without using any fancy devices. A 23 per cent increase in UK profits in the second half shows that its savage second half shows that its savage efficiency drive of the past two years and withdrawal from the US is paying off. While the gains from that process should give profits another large kick forward this year to £87m or so, beyond that acquisitions will be needed to sustain growth at a needed to sustain growth at a market pace. With cash already mounting, the real constraint seems to be foot-dragging by the management, which is no doubt wary after its previous spotty

wary after its previous spoury record at making acquisitions.

These prospects do not quite support the earnings multiple of 11, suggesting that some investors expect a hid. Others do not, however. While Northern gets a decent return from producing chilled foods for Marks and Spencial or specicer and from its regional or speci-alised brands, such unglamorous businesses do not make it another Rowntree or Cadbury, or even a Unigate, in the eyes of a

Tobacco shares

mans, which does not sell cigarettes in the US, was at first deemed to be worth 5 per cent less. More startling was how quickly the shares recovered, and having received a little guidance having received a little guidance from BATs about how the apparently devastating judgment should be interpreted, investors at one stage judged BATs to be worth more as a result of the

In the end, the small fall in tobacco shares seemed to get the measure of it. The case appears to be specific to Liggett, strising to be specific to largert, arising in part from an unfortunate advertising slogan the company used in the 1950s, claiming Chesterfield cigarettes were "Just want the doctor ordered". On the other hand, to argue that for all other tobacco companies the verdict was actually good news because the industry was found not guilty of conspiring to withhold information on the risks of smoking - is pushing it a bit. This is the first time the industry has lost a product liabil-ity case, and the decision will surely invite further cases from victims of lung cancer. But even if - as is questionable - the Liggett verdict is the first of many investors should not be unduly alarmed. After all, BAT is not on a 6.5 earnings multiple for noth-

Paris bourse

There will no doubt be some smug self-satisfaction in the Lon-don and New York stock exchanges at the incredible finan-cial mess which has led to yesterday's abrupt departure of the two top officials at the French stock exchange. The idea that close to a third of the stock exchange guarantee fundcould disappear because of a failed gamble on the financial futures market, which was then covered up for several months, has clearly not helped French efforts to establish Paris as a serious competitor in the international financial markets. Given the undoubted success of Mr Dupont in modernising the exchange, his departure is a cruel blow, but there is really no alternative if the French authorities are serious in restoring credibil-ity. London and New York have both had their own stock Investors in tobacco companies exchange scandals in the past sensation of Haziewood's oreath on its neck that explained the unexpectedly strong increase in profits at Northern Foods. Sceptics may note the tax charge was four percentage points lower than the company indicated six investors in topacco companies exchange scandals in the past are so touchy that a decision by a and Paris will surely recover from this embarrassment. The for the death of a chain-smoker real danger is that the authorities initially reduced the market will overreact and impose new value of the whole industry by regulations which will stifle over a billion dollars. Even Roth-

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## SECTION II - COMPANIES AND MARKETS

## **FINANCIAL TIMES**

Wednesday June 15 1988



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## New York banks meet to bridge merger differences

are doubts on Wall Street that the meeting will lead to an agree-

ment to merge.
irving, which has rejected its crossown rival's approaches for the past eight and a half months, continues to favour a deal to sell majority of its stock to Banca Commerciale Italiana, the sec-ond-largest Italian bank. Its last meeting with Bank of New York ended testily after just a few min-

its offer, which is \$15 in cash per meeting's going to be a short Stearns.

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EXECUTIVES of Bank of New York and Irving Bank will meet today in another attempt to bridge their differences but there

Share and 1.575 Bank of New York shares, or about \$67%, valuing Irving at \$1.23bn.

Banca Commerciale's offer—

Banca Commerciale's offer— York shares, or about \$67%, valuing hving at \$1.23bn.

Banca Commerciale's offer — spanca for 51 per cent and New York after a New York

"I hope everybody brings foot-ball helmets," said Mr Jim McDermott, an analyst at the stockbrokers Keefe Bruyette. Analysts expect today's meet-ing to be equally unfruitful "Unless there is more meat to unless Bank of New York raises Bank of New York's offer, the

various other provisions - is judge told the two companies to thought to be worth about the patch up their differences. Judge Herman Cahn of the But these analysts think a raise is unlikely while Bank of New York State Supreme Court is due to rule, possibly this week. New York still has a chance of New York still has a chance of overturn Irving's "poison pill" company by-law that makes a hostile takeover prohibitively reserving for the reserving for the property of the prope

expensive for Bank of New York.
"If they win the poison-pill ruling, they can just go out and buy the company without raising their current offer," said Mr Mark Lynch, an analyst at Bear

In September 1989, 3M plans to

bring its board members to Europe to study the company's progress in preparing for 1992. "I

think the change is going to be evolutionary." Mr Jacobson said. "I don't think that January 1,

1992 is going to see a new world."
Europe is important for 3M,

providing about 75 per cent of international sales, which in turn represent 40 per cent of the

\$9.4bn annual group total.
Currency factors have there-

fore been a favourable influence

on the company in recent years, contributing about 8 cents a share to net income of \$277m

Mr Jacobson said he thought

the dollar should be somewhat

## 3M chairman says company in good shape for 1992 changes

MINNESOTA MINING and Manufacturing (3M), the US-based multinational industrial and consumer products group which makes Scotch tape, is in "good shape" for the unified European market in 1992, Mr Allen Jacobson, chairman and chief executive said in London restander tive, said in London yesterday. The company, whose 50,000 products range from household

products such as masking tape to sophisticated medical and analytical equipment, started setting up factories overseas in 1952, and began a programme of rationalisation in the late 1960s and early Consequently, said Mr Jacob-



Mr Allen Jacobson: Long way down rationalisation road

consequently, said are eachy son: "We feel we're a long way down that road towards the still be needed, however. The lower against most currencies, rationalisation which everybody thinks will be a characteristic of the unified market."

the dollar should be summer to company has set up pan-European teams to consider changes in distribution practices from a to the yen and the Swiss franc. In the current second quarter, At 3M, for example, this has national to trans-national basis, involved manufacturing products and to study how savings could from one or two plants for all be made on standardising marand to study how savings could be made on standardising mar-Further rationalisation may products.

## Fluor posts turnround in second quarter

By Our Financial Staff

FLUOR, the US construction group, has reported a sharp turnround in its financial per-formance, with second-quarter net earnings of \$10.3m or 13 cents a share, compared with a loss from continuing operations of \$42.9m.

in the year-ago second quarter, a loss of \$3.7m from dis-continued operations produced a final loss of \$52.6m. Revenue in the 1988 period rose to \$1.15bn from \$596.6m.

Allegheney plan

Mr David Murdock, the Los Angeles investor said yester-day he may submit to Allegheny international a plan to reorganise the consumer prod-ucts group, which is operating under Chapter 11 of the US

Bankruptcy Code.
In a filing with the Securities & Exchange Commission, Mr Murdock said he ordered his representatives to begin work on a plan which may be presented to Allegheny for consideration, subject to Mur-dock's review of Allegheny's own reorganization plan and other factors.

#### Crocodile bonanza

Gulf + Western, the US entertainment and publishing concern, said yesterday its film Crocodile Dundee 11, starring Australian Paul Hogan. has grossed \$61.3m in the US and Canada in its first 19 days of release.

Harnischfeger sale

Harnischfeger Industries, and was still "somewhat dear in historic terms," except in relation to the yen and the Swiss franc. the Milwaukee-based heavy equipment manufacturer, has filed with the Securities & Exchange Commission to sell 5.5m shares of common stock. 3M expects "very good growth" in sales and earnings, which The shares are worth around jumped 18 and 30 per cent respectively in the first quarter. \$130m at the current market

## Philips buys out Du Pont stake in tape joint venture

PHILIPS, the Dutch electronics group, is buying out Du Pont's 50 per cent interest in PD Magnet-ics, the two companies' financially-troubled joint venture in magnetic tape for audio and video electronic products.

Audio and video cassette pro-

duction will be shifted to Philips' cassette factory in Vienna and more than half of 470 PD Magnetics' employees will be laid off, Philips said yesterday.

Efforts will be concentrated on production and sales of chromium dioxide-based recording tape in an effort to turn around PD Magnetics, which has lost at least FI 90m (\$46.6m) in recent

setback in Philips' policy of cessfully to bring in Agfa-Ge-exploiting peripheral activities vaert, the film subsidiary of West through joint ventures in order to focus on core activities. Last

PD Magnetics will continue to year it failed to spin off large operate under the PDM brand domestic appliances in a joint name and Du Pont will supply venture with Whirlpool, medical equipment with General Electric of the UK and part of Polygram on the New York Stock Du Pont Optical, another joint venture in leser-optics media is

Philips refused to say what it was paying for the US chemical group's stake in the venture, which had sales of F1 200m last collapsing prices for magnetic ear. tape and cassettes. Last year The buyout represents another Philips and Du Pont tried unsuc-

venture in laser-optics media, is

## Philips also trimmed its role in unaffected by the buyout. PDO APT, a telecommunications venalso is in the red, incurring losses ture with American Telephone & since its start-up in early 1986.

## VDO doubles profit to DM25m

BY ANDREW FISHER IN FRANKFURT

VDO Adolf Schindling, the West DM6.50 on the quoted preference over ros-German maker of instrumenta-stock. The company came to the DM717m. wehicles, aircraft and industry, nearly doubled group profits last year and saw a further 6 per cent rise in turnover in the first five months of 1988, Mr Ulrich Woehr, the most of 1988, Mr U the chairman, said.

tion and control systems for stock market just over two years

the rest of Europe. Net income rose from DM13m Total turnover was 10 per cent double over the next decade. to DM25m (\$14.5m) in 1987. VDO, higher at DM1.94bn, of which 37 He stressed that VDO was cur-

based near Frankfurt, is paying per cent was achieved abroad. As rently investing nearly 9 per cent unchanged dividends of DM6 on well as its plants in Germany, of group turnover in research its ordinary shares, which are VDO also manufactures in North and development, which owned by the controlling Schindl- America, Brazil and Australia; employed about a tenth of its ing-Rheinberger family, and the foreign share of group turn- 1,470-strong workforce.

Mr Woehr said that the increased use of electronic components in cars presented a considerable growth potential for VDO. He reckoned that the share of electronic parts in the total value of a vehicle would at least

## Nordisk Gentofte earnings rise in year

from DKr83m to DKr106m (\$16.6m) on turnover up from DKr921m to DKr1.03bn in the year ended March.

Pre-tax profits were up from DKr123m to DKr143m. Net finan-

in, blood products and growth to DKr16m despite a continued 1988-89, said the company. hormone manufacturer, proposed increase in investments, which an unchanged 10 per cent dividend after increasing net profits

Sales of insulin products. Sales of insulin products.

accouting for 77 per cent of sales, increased by 10 per cent in volume, or twice the increase in the A satisfactory increase in sales sale of Danish North Sea gas.

NORDISK GENTOFTE, the insu-cial costs declined from DKr45m, and earnings is also expected in tion group, turned a 1986 loss of DKr458m to a profit of DKr52m last year, although sales were down slightly from DKr4.37bn to DKr4.22bn. The group's main activity is the distribition and

## Deutsche Esso falls to DM62m as prices drop

\_ By Qur Financial Staff

DEUTSCHE ESSO, part of the Exxon US oil group, said 1987 net profits dropped to DM62.5m (\$36.3m) from DM268.9m in 1986 due to price

falls for natural gas and oil.
Mr Thomas Kohlmorgen. managing board chairman, in disclosing the sharp profits reverse, said that the company wanted to return to profitabil-ity in the oil refining and marketing sectors within two

He added that Deutsche Esso had to withdraw DM82m from reserves for anticipated price rises to pay the DM145m divi-dend to Exxon, compared with

a DM38m withdrawal in 1986.
Mr Kohlmorgen said Esso
would invest up to DM300m in
its two refineries to end the refining sector's high losses in two years. Five independent profit centres would be created to cut costs in the marketing sector. Esso AG would also reduce its workforce by 300 people to 2,000 by end-1989 through an early retirement

Mr Uwe Joenck, managing board member, said the refin-ing and marketing losses totalled DM14 a tonne during the first six months of this year and net profits would be around DM50m in the half. He could not give a comparative figure for the first six months of last year.

The oil sector registered a loss of DM194m or DM14 a tonne, calculated on replacement costs, after profits of DM335m or DM23 a tonne in

Price declines for natural gas more than halved this operation's profits to DM100m, Mr Joenck said.

While oil sales rose to 14.9n tonnes from 14.7m and natural gas sales went up to 6.8bn cubic metres from 6.1bn, the slump in oil prices cut turn-over to DM8.5bn from

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Salomon Brothers Inc.



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June 1988

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## INTERNATIONAL COMPANIES AND FINANCE

After a shaky start France's first pay TV channel is proving a success, writes Paul Betts

# Canal Plus plugs in to a winning formula

JUDGING FROM the spectacular success of Canal Plus, the French

pay television channel which started from scratch four and a half years ago, Dan Rather read-ing the American CBS evening news at breakfast time and blue movies in the heat of the night appear to be an irresistible comnation for French television After an extremely shaky start

and a net loss of FFT330m (\$56.7m) in its first full year in 1985, Canal Plus has confounded all its critics. Europe's first pay television channel has seen its consolidated net earnings shoot up from FFr4m in 1986 to FFr407m last year. Mr André Rousselet, the net-

work's chairman, said yesterday that pre-tax profits this year were expected to grow by 45 per cent.

At the end of the year, the network is expected to have a total of 2.6m subscribers, compared with 2.2m at the end of last year, 1.5m at the end of 1986 and only 670,000 in 1985. The sharp rise in new subscribers, who pay a monthly fee of FFr150 each to receive the network, has pushed revenues up by nearly 78 per cent, to FFr3.35bn last year.

The flotation of Canal Plus last November on the Paris second marche, or unlisted securities to grow in the highly agitated market, has also been a big suc- and competitive world of French market, has also been a hig success. In spite of the October stock television since the privatisation enabled Canal Plus to concentrate on its own original and competitive world of French sion channels. In turn, it has television since the privatisation enabled Canal Plus to concentrate on its own original and Canal Plus. He expects to reach can markets.

André Rousselet: to set limit

share price has doubled from the original offer level of FFr275 to a peak this month of FFr550.

At nearly FFr10bn, the company's current market capitalisa-tion is among the 25 biggest in

undoubtedly fared best in the Moreover, the network is also newly deregulated French televithe only channel in France

FFr3.35on, and Mr Rousselet said cent, compared with 65 to 70 per he did not expect them to amount cent for the American HBO and to more than FFr250m this year. Show Time pay television net-The pay television network uses advertising to finance its noncoded broadcasting time, which
accounts for about 20 years and a

sion market thanks to its very allowed to broadcast films which

Advertising revenues totalled only about FFr240m last year, compared with the network's by the unusually high annual overall consolidated turnover of FFr3.35bn, and Mr Rousselet said

accounts for about 20 per cent of devoted to sports, including total airtime.

American football and Spanish American football and Spanish bullfighting and the more concarn watch the non-coded programmes which are designed to here new subscribers to the pay network: Mr Rousselet said about 70 per cent of new subscribers only 22 per cent and commercials a tiny 0.8 per cent.

To protect its special advangements

To protect its special advan-tages, Canal Plus has no inten-The coded programmes, which tages, Canal Plus has no inten-require a decoder box connected to the TV set provided for a advertising revenues.

Mr Rousselet also believes

financed by the subscription fees.

This extremely limited reliance on advertising has given Canal Plus considerable independence from the ratings war engaged in by the five other French television channels. In trum it has

this.

Mr Rousselet has decided to set

leading national network, and alternative programming concept the arrival of new privately which relies heavily on feature owned commercial channels.

Indeed, Canal Plus has of broadcasting time.

The argues that beyond this limit, the film and sports industrial than the sports in the sports industrial than the sports in the sports in the spor tries would start becoming worned by the impact of his network on audiences in cinemas and sports stadiums. This would make it more difficult for Canal Plus to negotiate future rights to

broadcast special sports events and maintain a constant flow of new feature films. We need to keep the best pos-sible relations with the cinema and the sports world," he explained, adding that at current subscription levels Canal Plus had no significant impact on sta-

dium and cinema audiences.

Canal Plus - whose major shareholders include big groups like Havas, Compagnie Générale des Eaux, L'Oréal, Perrier and Granada – is thus increasingly banking on its international

To this end, it is planning to take a 33.3 per cent stake in the Belgian Canal Plus pay TV network and has recently doubled its stake in the Spanish Canal 10 pay television channel to 20 per

Canal Plus is also investing in a new family pay TV channel called Canal Plus Famille and is planning satellite transmission

## NZI earnings hit sharply by market crash

NZI, THE New Zealand insurance before tax, compared with only and financial services company, NZS9m the previous year. suffered a deep erosion of profits. The result was a slide in over-in its latest year as a result of the all profits after tax to NZ\$59.4m October crash – from which real-for the year to March. The previised and unrealised losses on ous year, consolidated net earn-share investments amounted to ings had peaked at NZ\$145.3m. NZ\$142m (US\$100.2m). Mr Norman Johnston, chair-

Its banking arm also lost man, said yesterday that without heavily, particularly through bor-rowers defaulting on loans. NZI progress to NZ\$178m could have Banking had a reputation for advancing funds to entrepreneur—He said the company had

al companies. After the crash, adopted a policy of "conservative some of these borrowers were realism" which would allow it to

The result was a slide in over-

draw from equity investments. Brierley Investments, Sir Ron Brierley's New Zealand master company, is currently seeking to sell its 35 per cent stake in NZL Although it says it is considering

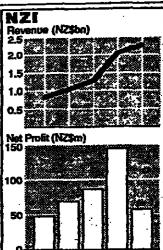
The Auch several offers, Brierley has not yet found a buyer. The AMP Society, the leading Australian institution, is no longer interested in

biddine NZI's expansion continued dur- cent lower at NZ\$27.5m ing the year, providing revenues which, at NZ\$2.250n, were up 12 per cent. In March it agreed to buy Arbuthnot Latham, the Lonburgh with the local dollar.

Mr Johnston said the insurance section had increased operating earnings but was affected by the rise in the local dollar.

tially reduce or completely with- don merchant bank, for £39m (US\$70.9m) from Nordbanken of Sweden Last December it paid SFr150m (US\$104.1m) for Foreign Commerce Bank (Focobank) of

> The Auckland company is maintaining its total dividend at 10.5 cents per share. This is in spite of the even worse attributable result - after extraordinary losses, earnings were 82.9 per



## unable to repay. perform better this year. It is NZI Banking wrote off NZ\$97m understood that NZI will substan-Linter launches A\$123m bid for dry cleaning chain

THE LINTER group, Australia's seen its shares come back biggest textile producer which strongly since the October crash, was recently acquired by Mr Abe Shares have risen about 50 per Goldberg, the Melbourne textile cent since May on speculation of magnate, has launched a A\$123m an offer, but until last night the (US\$99.1m) bid for Spotless Hold-most favoured suitors were its ings, a diversified dry cleaning own board.

Linter is bidding A\$1.20 cash a pany's capital has changed hands share on-market for the com in the past fortnight, with the pany, 3 cents below its close on main buying coming from

Australian stock markets yesterday.

But Mr David Gale, Linter
finance director, said the offer
was 40 cents above the Spotless
market price of less than a
month ago and represented a
substantial premium on the company's estimated asset backing of
\$ALO7 a share.

McCaughan Dyson Capel Cure,
the Melbourne stockhroker.

The company is about 53 per
cent controlled by four families,
which are also represented on its
board. The largest presence is
families and no takeover could
succeed without their acquiescence.

ALOT a share.

He said Linter was particularly interested in Spotless's rental director, said last night that textile and industrial sheeting directors would meet next Tues-

About 5 per cent of the com-

operations, which would complement its textile and clothing activities. Spotless is also Australia's largest producer of coathangers.

Spotless, one of the medium-sized quiet achievers among Australia's industrial groups, has directors would meet next Tuesday to consider the offer.

Linter came under Mr Gold-wing following a A\$300m bid in April. Only a year earlier Mr Goldberg had effectively sold the company at a considerably higher price to Mr Basil Sellers's AFP Investments.

## **ICI Australia** revises profit after tax change

By Our Sydney Corres

ICI AUSTRALIA, the chemicals producer controlled by the UK's Imperial Chemical Industries, has become the first Australian company to revise its March half-year profits upwards, following corporate tax changes announced in the Federal Government's May economic statement.

It said yesterday that after-It said yesterday that after-tax earnings had been increased by A\$10.5m (US\$8.5m) to A\$78m because its tax rate had fallen from 49 per cent to 39 per cent. The company had previously reported a 41 per cent lift in earnings to A\$67.5m, based on a 49 per cent tax rate.

49 per cent tax rate. ICI Australia, 62 per cent owned by the UK parent, con-firmed it would pay 39 per cent tax on its September full-year earnings, with the new tax rate officially effective

from July 1. Companies with a September balance date will thus be among the first beneficiaries of the tax change.

## **Nobel Industries income** climbs 83% to SKr258m

BY SARA WEBB IN STOCKHOLM NOBEL INDUSTRIES, the Swed-ish armaments and chemicals cent stake in Allied Ordnance of

strong performance of its pulp and paper chemicals, consumer goods and weapons divisions.

sponding period last year.

Government received in 1986 for and France. artillery systems. Profits at the division rose from SKr96m to ston started to make a small

group, reported an 83 per cent Singapore to the Singapore Gov-increase in profits for the first ernment's holding company, four months, helped by the Sheng-Li Sheng Li. Nobel Industries' pulp and

paper chemicals division reported a 20 per cent rise in sales to reached SKr258m (\$43.1m), com- 77 per cent to SKr76m, helped by pared with SKr141m in the corre-improvements in its bleaching chemicals operations.

Sales during the first four months rose by 64 per cent to paints division showed a 77 per cent rise in sales to SKr2.2bn, its SKr6.6bn. cent rise in sales to SKr2.2bn, its Bofors, the ordnance division, showed a 68 per cent increase on sales to SKr1.48bn, helped by a SKr8.4bn order from the Indian SKr8.4bn order from the Indian acquired last year in Denmark

Kri0im. profit, and sales rose by 30 per Nobel Industries announced it cent to SKr582m.

## **Bankers Trust New York Corporation** U.S. \$300,000,000

Floating Rate Subordinated Notes due 2000 For the three months 13th June, 1988 to 13th September, 1988 the Notes will carry an interest rate of 74% per ennum and interest payable on the relevant interest payment date 13th September, 1988 will be U.S. \$198.06 per U.S. \$10,000 Note and U.S. \$4,951.39 per U.S. \$250,000

Bankers Trust Company, London

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## MITSUBISHI CORPORATION, at Y13,365bn were up 5.6 per cent. the large Japanese trading house, achieved a 13.4 per cent revival in consolidated net profits to reach Y31.17bn (\$249.1m) for the with Y15,540bn, but it remains more profitable. This corporate review of Y15,779bn, and C. Itoh with Y15,540bn, but it remains more profitable. This corporate review of Y15,779bn, and C. Itoh with Y15,540bn, but it remains more profitable. year to March. more profitable. benefited from This came on revenues which ltoh, where sales grew 5.3 per nomic expansion.

BY OUR FINANCIAL STAFF

Auditors qualify accounts of NZ property group

By Our Wellington Correspondent

THE ACCOUNTS of Robert Jones Investments, a New Zealand property group which has expanded into Australia and Hong Kong, have been qualified by Coopers and Lybrand, the auditors, for failing to revalue all its properties and including direc-tors' valuations on some overseas properties.
The accountants said indepen-

dent valuations were not available for all overseas properties and they were therefore unable to quantify the effect of the departure from standard practice. Only one Australian property was included in the valuations, although the company holds about 60 per cent of its assets in Australia. The value of the com-pany's total assets has increased to NZ\$876m (US\$818.1m).

Shareholders of Robert Jones Investments will be asked to pay NZ\$75m, possibly rising to NZ\$92m, to buy a 25-year management contract owned by Mr Jones's private holding company. Under this contract the quoted arm pays 8 per cent of its gross income each year to Mr Jones's

holding group.

Mitsubishi Corporation edges ahead

sui last week announced after-tax earnings of Y23.15bn, up by more than half. The companies have benefited from domestic eco-

nce with the requrements of the Council of The Stock Exchange. It does not constitute an invi-to subscribe for or to purchase any shares.



Introduction to The Stock Exchange, London

**COUNTY NATWEST LIMITED** 

9,956,428 A voting shares of NOK 5 each

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NOK 49,782,140 NOK 71,028,140

Bergesen d.y. A/S ("Bergesen") is a major independent bulk shipping owner and operates 36 vessels which have a total capacity of 5.8 million tonness deadweight. Bergesen is a major independent VLCC owner and the world's largest independent owner of LPG tonnage and operates a fleet of dry bulk carriers. In addition to its shipping fleet, Bergesen has certain financial and property investments. Bergesen eshares are listed on the Oslo Stock

Application has been made to the Council of The International Stock Exchange of the United Kingdom and Republic of Ireland Limited for the whole of the A and B share capital of Bergesen in issue ("the shares") to be admitted to the Official List. It is expected that the shares will be admitted to the Official List, and that dealings

Copies of the listing particulars relating to Bergesen are available in the statistical services of Extel Financial Limited and copies may be obtained during usual business hours on any weekday (Seturdays and public holidays excepted) up to and including 28 June 1988 from the registered office of Bergesen at Drammensveien 106, 0273 Oslo 2, Norway and from the following addresses:

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Drapers Gardens, 12 Throgmotion Avenue London EC2P 2ES

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Copies of the listing particulars are also available for collection only, cluring normal business hours, from the Company Announcements Office, The Stock Exchange, 46-50 Firsbury Square, London EC2, up to and including 17 June 1988.

## INTERNATIONAL COMPANIES AND FINANCE

## Costs warning by German | DnC in the Ford despite record profit

West German arm of Ford Motor of the US, yesterday added his voice to the growing volume of complaints from German industry about the country's rising cost base and labour inflexibility.

About 895,000 passenger cars and light commercial vehicles and light commercial vehicles were produced in 1987 at the five production centres, a new volume record which Ford claims German industry. Any further consolidates its position as the try about the country's rising cost base and labour inflexibility. But, as with several other recent complainants, the force of the argument was weakened by the cimultaneous amountement. the argument was weakened by the simultaneous announcement of record volume and profit fig-

DM587m (8341m) in 1986 and has Europe has risen by 0.6 per cent now topped those with DM810m to 10.4 per cent. The response to Between 1987 and 1991 the comfor 1987. Total sales rose 2.4 per these sales has been to increase pany plans to invest DM5.3bm.

About 895,000 passenger cars

Mr Goeudevert also reported a "One thing is quite clear we ures for Ford-Werke.

After two years of heavy tic sales and exports rising for all lation, particularly if we remember the sales and recorded net profits of cent. Ford's market share in the world's larget domestic marting is quite cisar we buoyant start to 1988 with domestic cannot think of ourselves in isolation, particularly if we remember that in 1992 the EC becomes the world's larget domestic marting is quite cisar we buoyant start to 1988 with domestic cannot think of ourselves in isolation, particularly if we remember that in 1992 the EC becomes the world's larget domestic marting is quite cisar we buoyant start to 1988 with domestic cannot think of ourselves in isolation.

MR DANIEL GOEUDEVERT, cent, from DM16.5bn to DM17bn, production by 10 per cent, with chairman of Ford-Werke, the with car sales up 2.8 per cent. extra shifts being added at Cologne and Saarionis.

## SMH sees further improvement

BY WILLIAM DULLFORCE IN BERNE

EARNINGS of SMH, Switzer-said the Japanese price for a spring of small propose to increase the dividend from a group, during the first four months of 1988 rose substantially, mr Nicolas Hayek, the chief executive, said yesterday. He was December 1987. utive, said yesterday. He was confident that his restructured concern would report another profit increase to 1988.

The improvement in earnings last year and so far this year had been realised under pressure of severe price-cutting by SMH's main Japanese competitors, Mr Hayek noted. This had been particularly apparent in Japanese exports of watch movements to

Neue Heimat to

change status By Our Financial Staff

NEUE HEIMAT, the heavily debt laden West German housing co-operative, plans to become an Aktiengeselischaft, or public lim-ited company, switching from its present GmbH status.

A company official said the legal change was purely to give the company more flexibility for necessary restructuring. The move did not mean the group was seeking other shareholders. It is expected that Neue Hei-mat will be disbanded next year. Neue Heimart is owned by West German unions

Kr258m

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noing.

However, Mr Hayek said SMH had lost no market shares last year and was already implementing a policy of "selective counter-attacks." His confidence in a year and was already implementing a policy of "selective count-er-attacks." His confidence in a names, Omega and Tissot have good 1988 result was based on been returned to profit and Rado SMH's continuing sales growth is being similarly restructured. and the cost-cutting measures already taken.

As reported earlier, net earn-

BY JOHN WICKS IN ZURICH

SCHINDLER, the Swiss lift

to increase the dividend from 5 per cent to 6 per cent.
SMH, the result of a merger in 1983 at the height of the crisis in

Swiss watchmaking, has been completely reorganised and launched into technical innovation by Mr Hayek.

But the most prominent sign of

SMH's recovery has been the exports of watch movements to producers in Hong Kong.

As reported earlier, net earnings climbed 10 per cent to tic watch produced in a multiplicative of SMR's watch division, flow was up 8.7 per cent to been sold by December last year.

Schindler computer deal

maker, is to acquire a majority shareholding in Also Holding, a supplier of personal computer systems which last year had sales of SFri85m (\$128.5m). Also, which gets some 57 per cent of sales from West Germany,

has grown rapidly by acquisition since its formation in 1984. It had scribed by Schindler at SFr1,300 each to raise more than SFr23m.

Schindler will further acquire a packet of Also registered shares.

Schindler will further acquire a packet of Also registered shares.

SKr550m and SKr600m, represent
of our sales rose by 16 per cent to SKr3.37bn, against SKr2.89bn in the same 1986-87 period. Most of the rise came from acquisi-1986 profits of SFr8.1m. However, sales trebled in 1987 and Also said yesterday all main operations were in profit during the first quarter of 1988. First-quarter sales totalled SFr60m. group sales of SFrl.8bn.

## red at net level

By Our Financial Staff

DEN NORSKE Creditbank, the DEN NORSKE Creditbank, the big Norwegian bank, expects to lose some NKrl.lbn (\$174m) on loans this year but still hopes to show a net profit by the year-end.

For the first four months the bank's operating profits fell from NKr43Im to NKr276m, while at the net level there is a loss of NKr02m against a net profit of

NKr99m, against a net profit a year ago of NKr140m. DnC said that losses on loans and guarantees were expected to emerge at NKr1.1bn for 1988 as a

whole, compared with NKrl.194bn in 1987. "We are not satisfied with these figures, but we have achieved an acceptable operating profit before losses, and believe DnC will achieve a net profit by year-end," Mr Harald Arnkvaern, deputy managing director, said.
The bank was hit hard by the
October stock market crash and losses on loans, which this spring triggered a major restructuring

of the bank's management and investment strategy. DnC's total assets have shrunk to NKr119bn from NKr127bn on January 1 this year. Weak interest margins have hurt the bank's domestic operations, but foreign subsidiaries have shown a profit

so far this year.

The bank, formerly Norway's largest, has now slid into second place, behind Christiania Bank. The assets decline is due mainly to reduced deposits in other banks. However, the reduction in total assets has led to an increase in equity capital to 6.4 per cent of assets, up from 6 per cent.

The Norwegian central bank stipulates that Norwegian banks must have an equity capital of at increase in lending and better least 6.5 per cent of total assets. Interest margins for its Swedish Plans for a share issue may be kronor operations. Interest marunveiled during the autumn.

DnC said its foreign operations
were improving. They contributed a net profit of NKr57m for

## Perstorp 36% ahead at eight months

The Also acquisition marks a further step by Schindler to diversify. Last year it bought a controlling stake in a Swiss producer of railway equipment.

Mr Alfred Schindler, the chairman, said yesterday the Also transaction would not be the last group, increased profits (after financial items) by 36 per cent to SKr404m (867m) in its first eight large investments in new products and plants over recent years. Group sales rose by 16 per cent

packet of Also registered shares. SKr550m and Skr600m, represent-Schindler last year achieved ing an increase of 28-40 per cent

increased by 25 per cent to SKrl.21bn (\$200m), from SKr966m a year ago, helped by a strong increase in lending and better interest margins for its Swedish cent to SKrl.93bn.
S-E Banken's lending in Swedish kronor increased on average gins on foreign exchange activi-ties were lower this year. by 26.8 per cent, compared with the same period last year. Total costs increased by 6.8 per cent, Total income rose by 17.5 per cent to SKr2.56bn, helped by a 15 partly due to costs entailed in opening new offices abroad, the bank said.

CIR to gain \$1bn

from Buitoni and

Perugina merger

and. holders are being offered the The board of CIR, Perugina and chance to receive cash instead of

L1.98bn to L640bn. CIR's current L4.091 per share until June 28. total debt includes around Compared to yesterday's Bul-L700bn of exposure to those allies toni share price on the Milan

of Mr De Benedetti who wish him bourse the cash option is 18 per to buy out their shares in Société cent lower. The cash on offer is 43.7 per cent below the value per shared seven ordinary CIR merger proposal.

Swedish banks lift income

ken and Svenska Handelsbanken,
Sweden's leading and second
largest banks, respectively,
reported higher profits for the
SE Banken reported a 15.4 per

Handelsbanken's group profits on last year's SKr4.05bn.

shares for every four of Buitoni while 27 ordinary CIR shares are being offered for every 50 in Perugina. The deal will see the

issue of 89.4m new CIR shares. The net equity of CIR will increase from L1,578bn to

Buitoni and Perugina share-

paper, although the legal reason for the cash option is technically

separate from the merger. Buttoni ordinary shareholders can receive L7,064 per share and Perugina ordinary shareholders

Handelsbanken said it would

cent increase in profits to SKr1.42bn and forecast an

improvement in full-year profits

Total income rose by 11.4 per

cent to SKr3.11bn, with interest

income increasing by 18.6 per

BY ALAN FRIEDMAN IN MILAN

CIR, the holding company con-trolled by Mr Carlo De Benedetti, is to receive L1,340bm (\$1.05bm) of cash as a result of its planned

incorporation by merger of the still-quoted shells of Buitoni and Perugina, the pasta and choco-loate concerns whose assets have been sold to Nestlé of Switzer-

Bultoni, yesterday approved the merger plan. CIR owns 65 per cent of Buitoni, which in turn owns 82 per cent of Perugina. The Buitoni proceeds will

reduce CIR's borrowings from L1.98bn to L640bn. CIR's current

BY SARA WEBB IN STOCKHOLM

SKANDINAVISKA Enskilda Ban-

first four months of 1988, helped by increased volumes and higher

interest income.

and product mix.
Sales of specialty chemicals rose 16 per cent to SKr526m, and of surface materials by 25 per

cent to SKr884m.

Perstorp said it had invested SKr305m in fixed assets such as new plants so far this year, and that investments for the full tions (6 per cent) and higher vol-umes (7 per cent), with 3 per cent year, including company acquisi-tions, would exceed SKr500m,

g who appeldings in advance constant a bergan alteracting who appeldings in advance on more construct of the sit RIVESTMENT AB BELIER \$50,000,000 °C. Senior Notes due June 1, 1690 °C. White Notes 1,

(b) a price to give a gross redunction traid equal to that calculated by reference to the price at close of pursues in New York on the day before the date of acceptance (as set out in "Acceptance and Continents") belowed US Treasury Notes 5 LC per cent due May 21

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**TRADING** 

## George Graham on consequences of the French SE's FFr500m loss

## Bourse tensions bubble to surface

THE RESIGNATIONS yesterday of the chairman of the French Stock Exchange, Mr Xavier Dupont, and its chief executive, Mr Philippe Cosserat, have completed the turnoil raging in the Paris financial world since Friday, when the exchange admitted it had lost FFr500m (\$86.2m) in unsupervised dealings on its reserve funds.

Mr Dupont, as syndic of the old Chambre Syndicale des Agents de Change and chairman of the new Société des Bourses Francaises (SBF) which replaced it this year, has presided over a

far-reaching stock market reform. He has both kept up the pace of the bourse's much-needed modernisation and dug his beels in from time to time to defend the interests of the stockbroking

community and prevent things from changing too fast.

But his departure, and the call for FFribn of new capital to top up the exchange's funds as a sult of the losses, unleashes the barely concealed tension between the banks, which were this year allowed for the first time to buy into stockbroking firms, and the

old-school brokers.

Banks are still allowed to own only up to 30 per cent of a broker, rising to 50 per cent next year and 100 per cent in 1990. But it and not per tent in 1890. But it more prominent role.

will be mostly on them that the

This could mean a shift in the
burden of replenishing the exchange's stance on questions FFr1.08bm, falls,

The replenishment is divided into two halves: a FFr500m capi-tal increase guaranteed by the leading French banks and institu-

terday suggested that the capital networks, but the stock exchange increase, underwritten essentially by the leading French banks, would have to be paid for by an increase in their influence over the stock market's future



Xavier Dupont: presided over far-reaching reform

firms have maintained a clear majority of the SBF's board, and Mr Dupont will be replaced as chairman by Mr Regis Rousselle, head of the broking firm Meeschaert Rousselle. But the banks, which in financial clout far outweigh the generally small and undercapitalised French brokerages, are now expected to take a

more prominent role. such as the ending of the fixed funds, which had dropped to commission tariff or the treatment of small share transaction orders, which have grown to be a heavy burden in France since the privatisation programme tripled the direct share-owning popula-

tions which have bought into brokers, and FFr500m from a levy on broking firms.

Several bankers in Paris yesrejected this idea as an infringe-



Regis Rousselle: appointed

The details of the levy on broking firms have yet to be decided, and are causing a fierce debate in

Suggestions of a flat levy of about FFr20m per firm are being bitterly resisted by the smaller firms, especially those which have not yet sold out to a bank and which would be hard put to find the money - especially as commission income in the first four months of this year has been about 40 per cent lower than in the same period of 1987, even if trading volume is now picking

But the more traditional levy proportional to trading volume could also run into opposition, especially from some of the foreign institutions which have put off those who have already bought stakes in French brokers, such as Barclays, Warburg or James Capel.

They are expected to argue ment of its monopoly.

A recent compromise solution,

A recent compromise solution, which is being boycotted by such should be settled by the brokers taken a stake in Dufour-Kollerevelopment.

Which is being boycotted by such should be settled by the brokers taken a stake in Dufour-Kollerevelopment.

Lacarriere with the intention of the money the following day's opening price. The following day's opening price.

At a time when many firms are investing in computer equipment and new offices, the levy could weigh heavily on income, and bonuses are expected to suffer.

Trade unions representing the employees of broking firms met yesterday to discuss the situation, which could imperil the already delicate negotiations being undertaken on the collective stock exchange staff agree

The fallout from the affair may not spare the French Treasury, which has closely controlled the transformation of the stock exchange, from the introduction of screen-based continuous trading systems to the creation of markets in financial futures and stock options and the opening up of brokers' capital to outside

Some bankers are already demanding an explanation of why the Treasury, which is understood to have been informed about the stock exchange's FFr500m trading losses last year, helped to cover up the disaster for six months.

The revelation of the shortfall, the latest in a sequence of sub-stantial losses mainly incurred in the Matif financial futures mar ket or on options on Matif con tracts, has dealt a blow to Paris's declared ambition to become the leading financial centre of continental Europe.

"It certainly won't encourage foreign securities houses which were thinking of setting up here." commented one foreign hanker based in Paris.

But it does not seem to have set up shop.
"We are very pleased with our

acquisition, and have seen our market share shoot up," said Mr James Fergusson, of James taken a stake in Dufour-Koller-Lacarriere with the intention of

## Consortium to place shares after Enichem merger

BY ALAN FRIEDMAN IN MILAN A CONSORTIUM of Italian and foreign banks will be assembled to place between 15 and 20 per institute, has announced that his cent of the shares of the joint venture chemicals company expected to result from the merger of the state-owned Enichem and the bulk of Montadia.

Mr Luigi Arcuti, chairman of new chemicals venture, which is the medium-term credit that his tant post-war rationalisation of have about \$100n a year of sales, the Italian chemicals industry.

A letter of intent outlining the chem, which last year had knichem-Montadison merger plan L6,200m (\$4.85m) of revenues, was signed last month and a series of base chemicals, strips of working groups are at artificial fibros. chem and the bulk of Montedi-

ing companies which control Eni. series of working groups are at artificial fibres, fertilisers and son, the private chemicals con-chem and Montedison, are likely to have 40 per cent each of the

present preparing a business elastomers assets from Montedi-plan. The deal is expected to be son.

**NEW ISSUE** 

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Peter Engstroem: disagreed

## Engstroem to head Gadd advice service

By Stephen Fidler, Euromarkets Correspondent

THE FORMER head of the international borrowing of the Swedish national debt office, Mr Peter Engstroem, has joined J.S. Gadd, the finance house established early last year by Mr Staffan Gadd, former chairman of Samuel Mon-

Mr Engstroem, 43, left UBS Securities late last year, where he was managing director responsible for the primary market division of Union Bank of Switzerland (Securities). He cited disagreements

about the direction being taken by the firm and the diffi-culties in working in a large At Gadd, which he will join

in the next few weeks, he will be managing director of a new capital markets advisory ser-vice, to be part of the firm's corporate finance department.
The aim is to provide inde-

endent advice on the international markets to companies thinking about borrowing, and to financial intermediaries making decisions about their role in the international mar-Mr Engstroem said he had

known Mr Gadd, who established Scandinavian Bank in the late 1960s and was subsequently chairman of Midland Montagu until his resignation in December 1984, for many

Gadd's current activities in the international markets include private placements, international listings, mergers and acquisitions, stockbroking, insurance broking and encial public relations. The additional department was necessary for the firm to become a full service house, it

## **Building society** financing to securitise loans

By Our Euromarkets Staff

THE FIRST financing to secur ttise mortgages for a UK building society was announced yes-terday. The transaction will allow the Leamington Spa Building Society to move up to £200m in mortgage loans off its balance sheet, to a specially established company called United Mortgage Corporation, which will itself act primarily through the Eurocommercia

The BCP programme for up to \$350m has been rated A1 by Standard & Poor's and P1 by Moody's, and three dealers Moody's, and three dealers have been appointed: Credit Suisse First Boston, Citibank and Shearson Lehman Brothers. The funds from the programme will be hedged into sterling.

Providing liquidity support for the programme will be a £180m, five-year multiple option facility which was

option facility which was launched into syndication yesterday. The loan is being arranged by Banque Paribas and has also been underwritten by Banque Paribas ten by Paribas, Banque Nationale de Paris, Fuji Bank and Mitsubishi Trust. A further £20m is being provided by Paribas through a £20m bridging

facility.
Chemical Bank Home Loans will provide mortgage administration services and Baring Brothers has structured the

 Brysons International Bank, an affiliate of Hees Interna-tional Bancorp, a US merchant bank, has arranged a \$100m Eurocommercial paper pro-gramme through Merrill Lynch International, Citicorp and S.G. Warburg have also been appointed as dealers.

#### Austrian Airlines issue opens low

THE NEW shares issued by state-owned Austrian Airlines on the Vienna Stock Exchange opened at a lower-than-expected price, according to Austrian brokers, Our Financial Staff writes.

The offering of 435,600 ordinary shares at Sch2,100 per nominal Sch1,000 share ended their first day at Sch2,160.

## Optimists given go-ahead by low US trade figures

go-ahead to cautious optimists in little on the tight side but was in the Eurobond market, and prices line with the borrower's usual in most cartors closed markets. in most sectors closed markedly firmer after a brisk day's trade. well below median market fore-casts of \$12.5bn, sending the US dollar up to its highest levels in fees yesterday.

Europe since last October. The better-than-expected figures also took many Eurobond market participants by surprise, prompting an initial scramble to rectify short positions in Eurodollar and US Treasury bonds.

The key 30-year Treasury bond rose by well over a point in London trading, sending its yield below 9 per cent to close at 8.83 per cent in London. Longer-dated Eurodollar bond prices also rose by about a full point with rises of between 1/2 point and a full point. between % point and a full point posted by shorter maturities.

Dealers said the data provided the unambiguous good news which the market had been waiting for to confirm the vastly improved tone which had been detected over the last few weeks. Several issuers are now expected to come to the Eurodollar sector to take advantage of an improved investor appetite for dollar-de-

Syndicate teams remained on the sidelines until after the US trade data were announced yes-terday and only one dollar

nominated securities.

Motors Acceptance Corp issued a bank Girozentrale which are two-year \$250m bond at 100.925 joint lead managers on the issue. per cent with an 8% per cent The C\$60m three-year 10 per cent per cent with an 8% per cent the deal was priced to yield 39 A friendlier tone to the Austra-

Truer after a brisk day's trade.

The April figure, down from a Monday's two deals for issuers evised \$11.7 br in Words and a Monday's two deals for issuers evised \$11.7bn in March, came in who usually find more favour

> INTERNATIONAL **BONDS**

However, the short maturity on the GMAC deal was expected to appeal to investors who are keen to keep to the defensive end of the yield curve.

More US corporate borrowers

seem set to take advantage of the improved market tone to issue Eurodollar bonds in the next few days. Another major French bor-rower is rumoured to be in the market for a dollar issue but the deal failed to emerge yesterday. There was no further news on a straight issue for New Zealand. In equity-linked deals, Nomura

International brought Fuil Photo to the market with a four-year \$400m equity warrant deal on which the coupon is indicated at 3% per cent. Dealers said the deal straight bond finally emerged, saw healthy demand and was although several more are antici-well bid at 103 per cent against

coupon. The lead manager, Salo deal at 101% was bid at a level mon Brothers International, said around its total 1% per cent fees. around its total 1% per cent fees.

YESTERDAY'S NEWS of an basis points (hundredths of a per- lian dollar sector prompted the unexpectedly low seasonally centage point) over comparable direct issue in that currency this adjusted US April trade deficit of US Treasury issues at the launch.

Selve a long-awaited Dealers said the pricing was a problem of the continue optimists to the launch of t issuing policy. The issue was not deemed as aitractive as either of was bid at a discount of 1%

against total fees of 1%. Compagnie Bancaire issued a Y6bn five-year step-up coupon bond priced at 101%. LTCB inter-national led the deal on which the coupon will be 2 per cent for the first two years, rising to 6% per cent thereafter.

per cent thereafter.

Late in the day, Swedbank issued a five-year Yi0bn deal which will be redeemed at a rate linked to the Nikkel Dow stock index. IBJ International led the five-year targetted deal which the property of the stock index. was priced at 101% and on which the coupon will be 2 basis points over the Japanese long-term

prime rate.

In West Germany, the US trade figures boosted a firmer tone seen all day. Domestic bonds finished an average of % point better in brisk trading. Euromark

prices also ended firmer.

In Switzerland, prices finished mixed with lack of layers limiting gains. Swiss Bank Corporation led a SFT100m deal for Oestion reported substantial dollar terreichische Draukraftwerke. The 10-year 4% per cent deal is priced at 101%

Citicorp Investment Bank (Switzerland) brought a convert-ible deal for Japanese construction and civil engineering company, Uekigumi. The coupon on the four-year issue is indicated at

% per cent. Banca della Svizzera Italiana pated.

Yesterday's offering was at the opposite end of the yield curve to Monday's two 10-year deaf for Belglum and SNCF. General Motors Acceptance Corn issued a first Canadian dollar issue of the week for Helaba Luxembourg, a subsidiary of Hessische Landes-bank Climanatural and the five-subsidiary of Hessische Landes-bank Climanatural and the five-special first canadian dollar issue of the week for Helaba Luxembourg, a subsidiary of Hessische Landes-bank Climanatural and the five-special first canadian dollar issue price.

Banca della Svizzera Italiana Banca della Svizzera Italiana its indicated par issue price.

Banca della Svizzera Italiana Banca della Svizzera Italiana its indicated par issue price.

Morgan Stanley brought the week for Helaba Luxembourg, a subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-bank Climanatural and Stanley brought the subsidiary of Hessische Landes-ba

A SFr100m five-year 41/2 pe cent issue for Danish insurer Top Danmark was trading for the first time yesterday and closed the day at 99, 1% points below its

#### FT INTERNATIONAL BOND SERVICE

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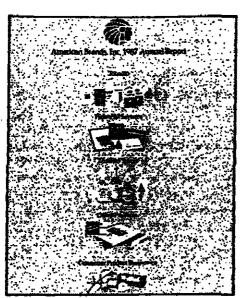
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# Annual Update

Part 1 was featured on June 14th.



**American Brands** 

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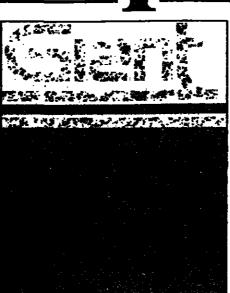
ICE

American Brands is a workfwide holding company. 1987 sales from continuing operations were \$9.2 billion and net income was \$4.60 per common share, both records. In the U.S. American Tobacco's brands toininin whate, but records in the U.S. American Totacco's in and include Pall Mail, Cariton, Tareyton and Lucky Strike cigarettes. In the U.K., Gallaher sells Benson & Hedges, Silk Cut and Berkeley cigarettes. Other leading lines include Jim Beam bourbon, ACCO office products, Titleist and Foot-Joy golf products and Master locks. Financial services consists of Franklin Life and Southland Life.



Georgia-Pacific Corporation

Georgia-Pacific Corporation, one of the world's largest paper and building products companies, has just posted a record year. Georgia-Pacific generated nearly \$800 million in cash flow in 1987 and earnings per share grew to \$3.88 (excluding a \$.35 unusual item), up from \$2.70 in 1986. Georgia-Pacific's 1987 progress was the result of better market conditions, improved product mix, increased cost competitiveness, and



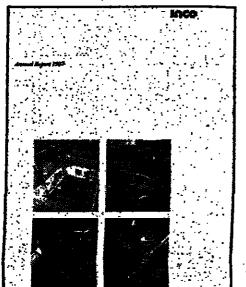
**Giant Yellowknife Mines Limited** 

Giant Yellowknife Mines Limited is a significant producer of gold in Canada. It was incorporated on August 4 1937 and today its operation include mines in Timmins, Ontario and Yellowknife, Northwest Territories. The Corporation also conducts exploration in Ontario. katchewan, the Northwest Territories and the western United States



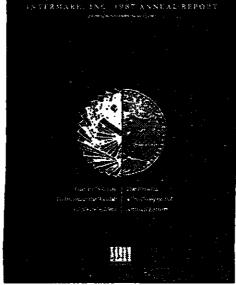
Hemlo Gold Mines Inc.

Hembo Gold Mines Inc. is one of North America's largest and lowest cost gold producers. to signs produced as the company produced 369,000 ounces of gold at an average cost of CA\$ 126 an ounce. Net profits after tox were CA\$ 53 million. It's first dividend was declared in October 1967. Hemlo has a commitment to growth. It has already budgeted CA\$ 7.5 million for 1988 grass roots exploration and has entered into equity financing arrangements with Viceroy Resources (California heap leach property) and Windarra Minerals (properties in northwestern Ontario south of Hemlo's Gold Giant mine).



**Inco Limited** 

Inco Limited had 1987 sales of US\$ 1,789.5 million. Inco is the non-communist world's leading producer of nickel and a substantial producer of copper, precious metals and cobalt. Inco is also the world's largest supplier of wrought and mechanically alloyed nickel alloys as well as a leading manufacturer of blades, discs, rings and other forged and precision-machined components made from special alloy materials. Inco employs 18,700 in 18 countries.



Intermark

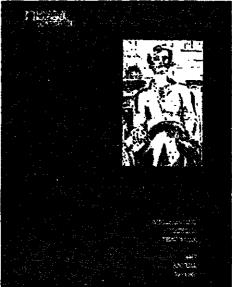
Intermark (ASE:IMI) is a billion-dollar operating/holding company which owns and adds value to well-established, mid-sized American growth companies. Intermark currently owns controlling interests in nine such "Partner Companies" which operate in broadly diverse industries. Intermark's goal is to increase the intrinsic value (orderly break-up value under favorable market conditions on a tax -sheltered basis) of its stock by at least 20% per year. Over the past 13 years Intermark's stock has appreciated at an annual compound rate of 40.3% versus 10.5% for the Standard & Poor's 500.



Jannock Limited

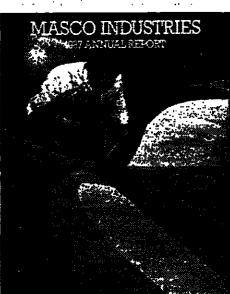
Jannock Limited had an excellent year in 1987. Consolidated net earnings for 1987 reached a record of \$58 million or \$2.46 per share which compares with \$46 million or \$1.77 per share during 1986.

Jamock is a diversified corporation with operations in a number of basic, high technology and service industries. It is North America's largest producer of ckey brick and is a partner in two steel fabricating groups, one of which is Canada's leading consumer of raw steel. Jannock holds a 50% interest in Lantic Sugar, which sells more than half the refined sugar consumed in Canada.



Lincoln National

Lincoln National Corporation (NYSE: LNC), is the nation's sixth largest insurance holding company. The company's assets exceed \$18 billion with annual revenues of \$7 billion. Life insurance in force totals \$150 with annual revenites individual group/life and health insurance, reinsurance, corporate pensions, annuities, property-casualty insurance and investment management services. Lincoln National enjoys the nation's highest market valuation among its peer companies on an earnings basis (as of 3/10/88).



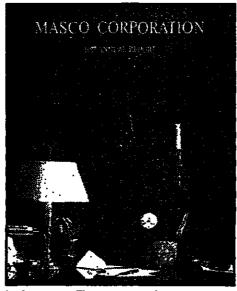
Masco Industries

unique industrial growth company.

"A Unique Industrial Growth Company"

Masco Industries is a technology-based company whose corporate objective is to achieve above average growth by utilizing our design, engineering and manufacturing skills to develop innovative processes and products for an expanding number of markets.

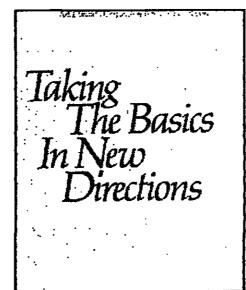
Our objective is to increase earnings per common share, on average, at least 20-25 percent annually and thus to establish Masco Industries as a unique industries around the company.



Masco Corporation

"A Unique Consumer Products Growth Company" Masco Corporation has reported 31 consecutive years of earnings increases. Sales and earnings have increased at average annual compound rates of approximately 20 percent.

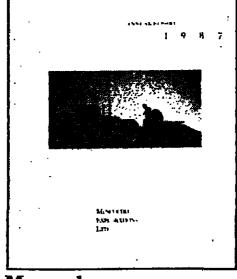
Send for our 1987 Annual Report to learn why, we believe, Masco's earnings will continue to grow at an average annual rate of 15 to 20 percent annually over the next five years with our sales in 1992 approaching or exceeding \$3 billion.



McDonald's Corporation

The McDonald's System is the largest foodservice organization in the The McDonald's System is the largest foodservice organization in the world. The Company, its franchisees and affiliates operate 10,000 McDonald's restaurants, each offering a limited menu of high-quality food, which can be part of a well-balanced diet. These restaurants are located in 47 countries around the world. The System has pioneered food quality specifications, equipment technology, marketing and training programs, and operational systems that are the standards of the industry throughout the world. McDonald's motto of Q.S.C. & V. translates into Quality food products; fast, friendly Service; restaurants known for Cleaniness; and a menu that provides Value.

Q.S.C. & V.\_McDonald's promise to customers every day around the world.



Muscocho

Please return coupon by August 19th, 1988.

Muscocho Explorations Ltd., a gold mining and exploration company operates in Ontario and Quebec. in 1987, the Company had an exceptional year, with an equity issue of \$18 million and positive production decisions. By early 1989, it expects to be producing gold at an annual rate of 100,000 ozs., versus the current production of approximately 20,000 ozs. As Muscocho matures it looks forward to further growth and progress from it's developing gold properties.

Part 1 was featured on June 14th.

Please send me the following Annual Reports:

☐ 13 American Brands, Inc. ☐ 14 Georgia-Pacific Corporation ☐ 20 Lincoln National ☐ 15 Giant Yellowknife

Mines Limited ☐ 16 Hemlo Gold ☐ 17 Inco Limited ☐ 18 Intermark

☐ 19 Jannock Limited 21 Masco Industries ☐ 22 Masco Corporation

☐ 23 McDonald's Corporation ☐ 24 Muscocho

☐ 01 American Brands, Inc.

☐ 02 Ametek ☐ 03 American Express ☐ 04 American General ☐ 05 Ameritech

06 Bank of Montreal

🗆 07 Bell Atlantic O8 BCE Inc. ☐ 09 CSX Corporation ☐ 10 Chicago Pacific

Corporation ☐ 11 Federal Mogul ☐ 12 Onex Corporation

"I also want these Annual Reports which featured June 14th and will feature on June 16th." ☐ 25 Nova Corporation of Alberta

☐ 30 Repap Enterprises

Industries, Ltd.

☐ 26 NYNEX ☐ 27 PacifiCorp 28 Placer Dome Inc. ☐ 29 Reebok International Ltd.

Corporation Inc. ☐ 31 Teva Pharmaceutical Country

To: David Owen, Financial Times

Or. Brian Richardson, Financial Times Bracken House, Cannon Street, London ECAP 4BY, U.K. 14 East 60th Street, New York, NY 10022, U.S.A.

The company plans to expand the UK sports shoe market and in Europe and the US and to develop other related leisurewear impressive; the main question is

products to complement its where it can go from here. Adisports shoe range.

a case relating to an alleged breach of contract; the company is facing other charges concerning alleged trade mark and copyright infringement. The directors intend to contest the proceedings vigorously.

On mance of the contract, they company to me enthusiasts should rush to fill their boots. But a prospective p/e of 11, assuming \$8.5m pre-tax this year, is not a high price to ask and the issue looks likely to get away safely.

Hi-Tec has certainly conquered

back in Britain; expanding over-seas, particularly in the US, may turn out to be a hard slog. The

company has a strong position in the squash and running shoes markets but it takes time, and marketing spend, to build up credibility in other sports like forthall and towning Managers.

football and tennis. However, the

use of sports shoes as casual wear is still not as common in the UK as in the US and Hi-Tec

has so far shown that it has the patience to build up such "cross-

over business. The shares will not repeat the phenomenal per-formance of Reebok; only sport-

## Northern Foods matches City estimates with £77m

which Hazlewood Foods has a 3.6 5.75p making a total for the year Two-thirds of Northern milk per cent stake, yesterday of 10p (9p). reported pre-tax profits of £77.3m Mr Christopher Haskins, chair with the remainder going to hear for the year to March 31 1988, a man, said the final phase of chise next year. Increased effi-

The results - in line with City expectations – were dampened selective acquisitions. He said — The convenience foods group by Northern's final withdrawal Northern would be prepared to — which includes recipe dishes from the US which inflicted a go back into the US should Marks quiches, pies and desserts — 27.8m reduction in North American contributions. This US food market. operating profit to £13.3m. More amounted to £2.8m compared Northern has reorganised its than 75 new products were

Northern Foods, a major supplier 9 per cent to 24.89p. The directors dairy market has led to heavy of foods to Marks and Spencer in recommend a final dividend of rationalisation of the group.

modest increase on last year's restructuring was being comciencies have been made in pro275.2m. restructuring was being completed and Northern, with no cessing and packing cartoned gearing, was looking to make milks.

rounds have been franchised Mr Christopher Haskins, chair- with the remainder going to fran-

- which includes recipe dishes, and Spencer decide to enter the showed a 30 per cent increase in operating profit to £13.3m. More with £10.6m last time. Northern intends to retain its Canadian business, Northern Fine Foods.

WK and Irish businesses into four launched with M and S. Problems at Park Cakes, where a change in customer distribution adversely

The convenience foods group Christopher Haskins - seek elective acquisitions. £13.2m. Cost reductions and benefits from investment improved profitability in the second half with McLaren Meat Pro-

Intends to retain its Canadian business, Northern Fine Foods.

However, the benefits of rationalisation and reorganisation in the UK started to come through in the second half with profits for the year increasing by 15 per cent.

Earnings per share were up by

groups: dairy, convenience foods, at Park Cakes, where a change in cessors and Baron Meats being customer distribution adversely sold.

Operating profits of the grocery group rose by 25 per cent to still had spare capacity.

The meat group, which includes the Bowyers sausage and pie business, showed a marginal increase in operating profit.

The continuing decline of the grocery group rose by 25 per cent to to 12.6m with sales of Fox's includes the Bowyers sausage and pie business, showed a marginal increase in operating profit.

See Lex

cessors and Baron Meats being

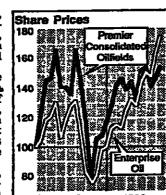
## Premier Oilfields doubles to £14.7m

Premier Consolidated Oilfields, Britain's third biggest oil explora-tion and production company, doubled net earnings from £7.2m to £14.7m in the year to the end

The figures, expected in the market, included a £3.66m extraordinary gain on the sale of Premier's stake in Tricentrol, which was partially offset by a writedown of Premier's 2 per cent stake in Ultramar. Ultramar's share price has risen since the end of the accounting year.

Mr Roland Shaw, chairman, said that Premier would be interested in acquiring Ultramar's Indonesian assets should Ultra-mar be taken over and split up, although he also regarded the share holding as a sound investment based on Ultramar's poten-

Mr Shaw has met with other major shareholders in Ultramar. although he declined to go into details of the discussions. Premier's turnover rose by 39



tion from the North Sea, Wytch Farm and Trinidad, from 5,770 barrels a day to 6,900 b/d. Aver-£8.6m to £14.3m.

Premier drilled nine wells as

North Sea wells, five appraisal one-for-10 scrip issue, wells in Trinidad and one well each in Thailand and Papua New Guinea. It will participate in 38 other exploration, development and appraisal wells.

Mr Shaw said cash flow was sufficient to fund current operations. The company has just completed a \$200m credit facility and had net cash of £25m.

The chairman added that Premier was in negotations with several major oil companies on a farm-out arrangement for its. exploration acreage in Thailand and Papua New Guinea. Under these arrangements, Premier's partner would undertake future drilling expenses in exchange for a percentage share of the field. Premier has completed extensive age sterling oil prices also firmed over the period. At the pre-tax seismic studies of the area and level, profits increased from has located several drilling pros-

other wells. In the current year. No dividend was declared, Premier expects to operate three although the company plans a

The benefits of Premier's

#### comment

share-for-asset deal with Burmah showed through again in yester-day's results. Premier now has a sizeable cash flow from which to finance its drilling programme. Premier has emerged as a solidly-financed company that is brim-ming with cash and the opportunities are probably better than ever to show that it has the ability to find substantial quantities of oil. On this score, its record has been middling at best, which perhaps explains in part why its share price performance has not matched its rivals in the independent sector. Even so, by most reckonings the share price has already outstripped its asset base. Whether that premium is justified is likely to be proven in Premier's turnover rose by 39 Premier drilled nine wells as per cent in the year under review operator since the end of March to £28.3m. This reflected an 1987, and has participated in 15 1987-88 rose from 1.86p to 3.14p. proposed drilling programme.

## Acquisitions help lift BSS to over £10m

BSS Group, industrial distribution company which supplies heating, pipeline and mechanical services equipment, yesterday reported pre-tax profits 29 per cent ahead at £10.12m for the year to March 31. The advance from £7.83m was achieved on turnover 22 per cent higher at £105.25m.

Earnings per share rose 27 per cent higher at the figures include a maiden over.

James to turnover for the figures include a maiden over. The figures include is all on the figures include in the figures in t

makes a total for the year of 12p

acquiring specialist distribution chants, hospitals and local Tax took £3.67m, companies operating in fields authority buildings, the oil and with £2.79m last year. where it has a good knowledge of petrochemical industry, mechanithe basic market. It acquired AM Supplies (pumps and controls) last October and Ivco Process Valves last December, which related to new construction and

In the past year, BSS, formerly British Steam Specialities, disposed of its manufacturing activities and continued its strategy of acquiring specialist distribution companies operating in fields cal services contractors and man-

ufacturing industries.

About half of BSS's business is

PREMIER CONSOLIDATED

**OILFIELDS PLC** 

**YEAR OF RECORD RESULTS** 

**PRODUCTION UP 20%** 

**TURNOVER UP 39%** 

**PRE-TAX PROFIT UP 66%** 

**NET PROFIT UP 104%** 

£000

20,344

8,625

7,211

1.86p

1988

£000

26,282

14,333

14,700

3.14p

A one for ten bonus issue will be proposed at the AGM on Tuesday 26th July 1988.

Premier signed on 7th June 1988 a \$200 million credit facility to cover Wytch Farm

66 Premier's holding of 6.3 million net acres of exploration

substantial credit facilities and a strong balance sheet ensure

Copies of the Annual Report may be obtained from the Secretary, Premier Consolidated Oilfields plc.

rights in nine countries backed by production cash flow,

the Company's potential for further progress. >>

The preliminary unaudited results for the year ended

Oil and gas produced 6,900 bld 5,770 bld

development costs and for general corporate purposes.

23 Lower Belgrave Street, London SW IW ONR from 4th July 1988.

31st March 1988 are as follows:

Turnover

**Net profit** 

Pre-tax profit

Earnings per share

Earnings per share rose 27 per cent, from 27.4p to 34.9p, and a proposed final dividend of 8p makes a total for the year of 12m makes a total

comment

PREMIER PLANS TO DRILL

• 3 wells offshore Wytch Farm

• 1 well in Papua New Guinea

THIS COMING YEAR:

3 UK onshore wells

• 1 well offshore Sicily

24 development wells

onshore Wytch Farm

Roland Shaw, Chairman

• 5 wells in Trinidad

1 well in Thailand

• 5 US wells

• 6 UK North Sea wells

It has been a good year for BSS

both industrial/commercial and domestic heating products was strong, as construction activity continued to boom, and the replacement market has seen a quite significant boost in the last few years. Though some doom merchants are predicting a construction downturn, others are equally vehement that trading will remain robust. Analysts are looking this year for pre-tax profits of between £11m and £12m, putting the shares on a prospective p/e of just above 9 - very

## Meyer offshoot in

Meyer International's builders' merchants subsidiary, Jewson, has sold a 14.5 acre site at Bury St Edmunds for £8m. The book value is about £400,000. The site is currently used as a Jewson branch which is being relocated on July 4.

In 1987 the group sold over 20 former trading sites which resulted in an overall net pre-tax profit against book value of £7m.

## £8m site disposal

## Hi-Tec ready to kick off stock market career with £55m offer

Pre-tax profits have grown from £773,000 in the year to January 31 1984 to £6.55m last year, while turnover has grown from £18.65m to £52.85m over the same project (Fitter Section 1987).

period. Citicorp Scrimgeour Vick-ers is offering 8.73m shares, 25 per cent of the equity, at 160p each putting the shares on a p/e of just under 14 at the offer price.

The company has made a £350,000 provision in its accounts

to cover the potential claims in a court case. Judgement has been

obtained against the company in a case relating to an alleged breach of contract; the company

and Europe.

BY PHILIP COGGAN

PETER REID. Steve McMahon sub-contracted to the Far Rast • comment By Clare Pearson and Chris Woods were all left on Dawson International, the the sidelines when England lost Scottish textiles group, yesterto Ireland at soccer on Sunday. day turned in flat pre-tax prof-But the sports shoe supplier its of £47m compared with which sponsors the three players, £46.67m, for the year ended Hi-Tec Sports, is about to kick off March 31 1938. its career on the stock market via Mr Ronald Miller, chairman, an offer-for-sale which values the group at £55m.

in the world.

said that it was a frustrating year.He explained that profits would have been about £3.8m The company was established in 1974 by its current chairman, higher without the dual prob-lems of the falling dollar and Mr Frank van Wezel, and traded rises in cashmere prices as a in its early years as Inter-Foot-wear (UK), selling the Dutch-owned Inter brand of shoes. But result of the "open door" pol-icy of China, the world's main supplier. The profits were, in the real growth of the company came after 1982 when the group any case, flattered by comparison with the previous year by created the Hi-Tec brand name; a £1.7m extra contribution its squash shoe became one of the ten best selling sports shoes from acquisitions.

Dawson hit

by \$ and

cashmere

price rise

Sales, about 65 per cent of which are outside the UK, increased by six per cent to £355.31m (£334.43m). Within this, Scottish branded knit-- which incorporates the well-known Pringle range increased by 2.2 per cent to £79.86m (£72.27m), European fibre processing by 7 per cent to £164.44m (£148.41m), and US operations by 8 per cent to £101.15m (£94.06m). The pretax margin was nearly one per cent lower at 13 per cent. Helped by a lower tax

charge, earnings per share came out at 20.4p (20.1p). But there is a final dividend of 5.4p making 7.8p for the year, a 13 per cent increase.

The change in China to entrepreneurial peasant pro-duction of cashmere led to shortages of supply, forcing

Dawson to pay a premium over contracted prices.

Mr Miller said the company had begun a new marketing push in the US market for cashmere - considered less price sensitve than Europe. Specialist retail outlets were acquired in January for the first time with the purchase of Cashmere Cashmere. Last week, initial distribution of two new upmarket ranges, one designed by Oscar de la Renta, the US designer, started in

New York department stores. The integration of two US companies acquired in 1986. J.E. Morgan, maker of thermal underwear, and Duofold, best known for its turtle neck sweaters, cost £1.5m.

Associated Products, a US shower curtain maker, achieved strong sales growth and the switch to higher priced curtains continued.
Within branded knitwear,

the UK market recovered from a poor first quarter. European markets performed strongly. In July last year Pringle's acquired, leading to increased

#### 6 comment

Does the person who pays £149 for a standard cashmere jersey today care if the price tag goes up to £209, as Dawson says it will next spring? The tricky question of the trade-off between price and volume is the cloud hanging over Daw-son's otherwise much improved prospects now that the above-the-line knock of integrating the two mature US operations, J.E. Morgan and Duofold, has been taken, European and UK non-knitwear businesses are generally per-forming well, and autumn season knitwear price rises appear to have been accepted by retailers. Dawson may make 552m this year, putting the shares — which have slumped on concerns about raw material prices and the dollar – still on a single-figure prospective p/e. Cheap indeed, if the company, with its well-established brand posi-tion in the luxury end of its market, really has turned.

Date Corres - Total Total

#### **DIVIDENDS ANNOUNCED**

	11	payment	or payment	ponding div	for year	last year
	Alphamericfin	2.5t	-	1.75	3.5	2.5
ı	Bradford Propfin	7	-	6	12.5	11
ı	BSS Groupfin	8.	-	6	12	9.25
ı	Chancery Secs.§fin	4.21	July 28	2.2	6	3.3
ı	Colorvision §int	2.6	Aug 19	•	-	1.65
ı	Dawsonfin	5.4	Aug 24	4.8	7.8	6.9
١	Devenish (JA)int	0.75	July 22	0.75	-	3
ı	Erskine Housefin	3.6	July 27	2.8	5.21	4
ı	F & C Smallerfin	0.8		0.7*	1.14	1.02*
ı	Feedback §fin	1.25	-	1.25	2.5	2.5
ı	Locker (Thomas)fin	1.05	-	0.92	1.43	1.3
ı	L'don/Clydesidesint	1.7	July 26	1.7		5.7
ı	Normans Groupfin	1.15	Oct 1	1.05	2.2t	2
ı	Northern Foodsfin	5.75	-	4.75	10	9
ı	Oceana Deviptfin	2.2		nil	2.2	nil .
ı	TGIfin	2.4	Aug 26		2.4	
ı	Wardell Rbts §fin	1.4 💠	July 21	1.4	2.3	2.3
1	Yellowhammerfin	1.75		1.5	2.5	2.1
١	D		<b>-</b>			<b>.</b>

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. fOn capital increased by rights and/or acquisition issues. §USM stock. §§Unquoted stock. \*Third market. \*Irish currency.

#### **BOARD MEETINGS**

The following companies have notified dates of board meetings to the Stock Exchange. Such	Partitink bartes	
meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interiors or lines and the sub-divisions shown below are based mainly on last year's time- tables.	Grainger Trust Kerstraw (A) Lowe (Robert H) Rank Organisation	June 23 July 14 June 27 July 14
TODAY Interima- Australia Imr Tst, Hodgsom Holdings, Jorsey Bectricity, London Scotilah Bank, Norion Opaz, Willoughey's Compolidated.	Amber Industrial Bristol Evening Post Caledonia Investments Crosby (James) Freshtake Foods Konell Systems Mt. Hollings	June 24 June 22 June 28 June 29 June 22 June 20
Murchison, Lyons Irish, Manstleid Brawery, Pilk-	NSM	June 21

## Rockfort plans £20m listing

portfolio.

Rockfort, the Reading-based commercial and residential property developer controlled by Mr Roger The group comes to the market. Smee, will later this month seek a full listing for an issue of new

Hi-Tec is now the leading sports shoe supplier in Britain, with 19 per cent of the market; it

sells around 6m pairs of shoes

worldwide. They are designed in Britain but the manufacture is

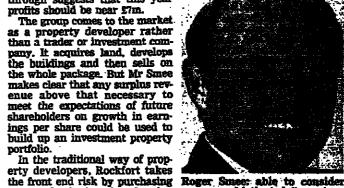
hares to raise £20m.

The disclosure of Rockfort's the buildings and then sells on intentions brings to five the number of property concerns which this week have announced martine whole package. But Mr Smeet makes clear that any surplus revenue above that necessary to this week have announced mar-ket plans or listed shares. The others are Billingsgate City Securities, Savills, Erostin and English and Overseas Properties. build up an investment property

A listing for Rockfort would dilute Mr Smee's equity from 68 per cent to under 40 per cent and Cleinwort Benson's 25 per cent stake to about 15 per cent. Kleinwort Benson, which is managing the issue, took 25 per cent of Rockfort in 1986. Mr Smee started Rockfort in

1976 following a career as a pro-fessional footballer with Chelsea and Reading. In between training sessions and matches, he qualified as a quantity surveyor and cut his property teeth in an estate agent's office.

Over the last three years, following an unhappy period with a construction subsidiary — "a bit like an own goal," Mr Smee conceded — Rockfort has achieved Rockfort Land, which undertakes — "We're good on our home "and the control of the control o ceded — Rockfort has achieved strong growth. Pre-tax profits, which had slipped to £26,000 in 1986, recovered to £664,000 in 1986 and reached £2.67m last year. The number of developments coming



Reading so far.

Residential property has lately provided 15 per cent of group pre-tax profits and the plans are that this should grow to 25 per

hi-tech and retail - has spread out from Reading into the City of London with projects of small consider more sophisticated fin- and medium size. The current

## Pentos floating off property side

English & Overseas Properties, ments for other retailers and then through the development of last year, while turnover expanded from £2.5m to £5.17m. The floated on the stock market with a value of around 19m.
British Linen Bank is placing
3.81m shares at 155p each,
thereby reducing the Pentos
stake to 29.9 per cent. Pentos has
agreed not to sell any of its

remaining shares for a year. E&OP was founded in 1978 to provide the Pentos group with suitable sites for its retail operations. During the 1980s, it has expanded, first via develop-

#### USM placing for Appleby Westward

By Flona Thompson

Appleby Westward, West Country grocery wholesaler, is to join the USM via a placing which values the company at £7.2m.
Stock Beech is placing 1.21m shares, representing 21.8 per cent of the enlarged equity, at 130p each, to raise £1.5m. Existing shareholders are selling 679,995 shares to realise £883,994 and 525,005 new shares will raise 2682,506, before expenses.

Appleby Westward has three distinct business activities — wholesale grocery distribution. shopfitting and refrigeration, and commercial vehicle repair and servicing through its Volvo commercial parts dealership. Grocery distribution accounts for 95 per cent of turnover. The

company trades in an area from Bristol to Lands End, supplying groceries on a wholesale basis to 205 Spar retailers and 84 VG retailers. The majority of the Spar outlets trade under the "Spar Eight till Late" banner. The VG retailers offer a similiar range of merchandise and those who open long hours trade under the logo of VG Latestop. The group has increased pre-

tax profits from £409,000 in 1986 to 1960,000 this year, putting the shares on an historic p/e of 10.7.

## Yearlings up 4%

The interest rate for this week's issue of local authority bonds is 94 per cent, up % of a percent age point from a month ago, and compares with 8 per cent a year ago. The bonds are issued at par and are redeemable on June 21 1989.

A full list of issues will be pub-

ments for other retailers and from £490,000 in 1963 to £669,000

sites and winning the planning consents for a project before seeking funding. To date, projects

have been pre-funded by the institutions and Mr Smee does

not see this changing much.
But Rockfort nonetheless will

have more financial flexibility

after a listing. This will permit faster growth — more projects in hand at any one time — and, said Mr Smee, "We will be able to

industrial units.

The percentage of turnover relating to developments where Pentos group companies were tenants was 44 per cent last year but that should fall to under 10 per cent during 1988.

Pre-tax profits have grown ded from £2.5m to £5.17m. The company is forecasting profits of not less than £1.15m for 1988.

The group has net tangible assets of 79p per share and the indicated gross dividend yield is 2.2 per cent. Dealings are expected to start on July 1.

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BID DEFENCES STRENGTHENED BY £35M ELECTRONICS SALE

## Low & Bonar on acquisition trail

BY CLARE PEARSON

Low & Bonar, the Scottish packaging and plastics company, has
strengthened its bid defences by
raising about £35m through the
sale of virtually all of its electronics interests.

"This gives us a strong balance
sheet and enables us to go on the
acquisitions trail," Mr Reland
darvis, chief expertitive said wedarvis, chief expertitive said we
The poor performance of the
The poor performance of the paper and packaging field in the
Tomkins stake, nor any other
interesting holdings, had been
uncovered by use of Companies
of the sales were "around the
middle of what the company had
been hoping for."

In the UK, Farnell Electronics,
a listed company, is paying £8m
of the recognizing field in the
paper and packaging field in the
paper and packaging

"This gives us a strong balance sheet and enables us to go on the acquisitions trail," Mr Reland Jarvis, chief executive, said yesterday.

Mr Jarvis said Low & Bonar terday.

Mr Jarvis said the electronics businesses were up lowing the discovery in April for saie when the company had a two per cent for the year to November 1987

Mackinstre pre-tax profits which rose to £20.6m from £18.8m only Letters of intent have been been boping for."

Letters of intent have been signed for the sale of seven of the electronics husinesses. Disposal of the remaining two, should raise about £1m.

After the deals are completed, Advance and Bonar Willis Hivolt. The US electronics businesses, and goodwill will that Tomkins, the industrial holding group, had a two per cent interest.

## Devenish falls short of City expectations

BY LISA WOOD

Devenish, which merged with Ish's chairman, said the group Imm Leisure two years ago has been re-organising its tied houses, with more made into managed houses, as well as rationalising its brewing activities and launching new niche beer products under the Newquay Steam and Prohibition brand names.

brand names.

ucts – brewed to satisfy strict
Investment in the Redruth German purity laws – were
brewery and its brands took the attracting large numbers of UK

Bergesen seeks

Bergesen, Norwegian bulk ship-ping group, has applied to the Stock Exchange to have its shares admitted to the Official

Listby way of an introduction

sponsored by County NatWest. At June 10 market capitalisation

of the group was NKr4.04bn

Recovery sees

Oceana in profit Mainly stemming from a high level of interest from fixed income investments, Oceans

Development Investments, Oceana
Development Investment Trust
has returned to profit in the year
ended March 31 1988.

It made £334,000, compared
with a loss of £76,000, and is also
returning to dividends with 2.2p.
Earnings were 4.43p (loss 1.71p).
At March 31 net asset value

Mowlem £4.5m sale

John Mowlem & Company has

**SE** listing

Devenish, which merged with ish's chairman, said the group

J A Devenish, the West country brewer, yesterday announced a pre-tax profit of £2.65m for the increased to £4.1m compared with £2.65m for the same period last year.

The result was below City expectations and the share price fell by 21p to 331p per share.

Earnings per share rose to 5.38p, from 4.69p with the board recommending an unchanged interim dividend of 0.75p per share.

Devenish, which merged with

Devenish, which merged with

Shine from the trading profit. accounts as well as getting attention from both Continental and Australian brewers. Devenish bit ters are already sold in Spain and Australian brewers. Devenish bit ters are already sold in Spain and Australian brewers. Devenish bit ters are already sold in Spain and Australian brewers. Devenish bit ters are already sold in Spain and Australian brewers. Devenish bit ters are already sold in Spain and Australian brewers. Devenish bit ters are already sold in Spain and Australian brewers. Devenish bit ters are already sold in Spain and Portugal.

Mr Cannon said the development programme for Devenish's managed estate in the South west had continued and should be completed by June 1989. He said there had been an increase in trading profit from the estate despite the upheaval from the closure of pubs under development.

Mr Michael Cannon, Devensel.

He said the managed estates in

have an impressive list of UK customers but just how attractive British brewed products will be to Continentals is more problematic. Underlying profit growth in retailing is strong with a contri He said the managed estates in London, Bristol and the Midlands were continuing to develop profitably and Devenish was seeking suitable opportunities for acquisition. The share price of Buckley's Brewery was "way over the top," he added.

• comment

Devenish's results should be retailing is strong with a contribution from Canonbury, a London-based wholesaler, coming in the second half. Analysts are looking for full year profits of about £10.4m — with an extraordinary item of more than £4m coming from the sale of plots on the Weymouth brewing site — putting the shares on a prospective p/e of 16. retailing is strong with a contri-

cut sharply

\$13.1m to \$4.2m.

Aviva Petroleum, a US oil com

pany listed in London and for-merly called Jackson Explora-

tion, yesterday announced a

#### Clayform attacks Stead Aviva losses

and Simpson performance BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

Clayform Properties yesterday overnight levels.

launched a stinging attack on the board of Stead and Simpson, the shoe and motor retailing chain, in decline, with margins lower charging that its operation would than in 1985 and that the group's be barely profitable if it paid a attempts at diversification have be barely profitable if it paid a realistic rental on its properties.

The attack is contained in a strategy. Clayform also attacked letter to Stead and Simpson the restricted voting rights of shareholders urging them to accept the Clayform bid, which expires on June 21. Clayform is for Stead and Simpson can sucoffering £12 for each ordinary is for Stead and Simpson can sucoffering £12 for each 'A' share. On the market yesterday the shares were respectively £14.15 nearer that of the 'A' shares', and 131p, unchanged from their Clayform said.

## **Bryson Oil improves**

from £99,326 to £111,694 in 1987. investments.

Bryson Oil & Gas lifted its profit 2903,000 on the disposal of UK But the inclusion of £610,834 Earnings were 0.6p, against a

At March 31 net asset value had fellen from 316.7p to 245.2p largely as a result of the October 1987 market crash. At the end of last month it had picked up to 247.8p.

Beceptional credits gives a pretax surplus of £722.528, against a loss of 6.9p. Mr Delo Caspary, chairman, said the directors intended to continue there was an exceptional debit of time building up the asset base, and had this year gained control, with a 70.95 per cent stake, of a £1.45m profit on the sale of US summit Energy, a US listed cominvestments less losses of pany.

## **Brent Chemicals expands**

Sold Welham Plant and Eynesbury Engineering to Hewden Stuart for 245m. The deal does not include the Welham Thamesside depot at Purileet, which is to be retained by Mowlem for residential development.

This move is another stage in Mowlem's rationalisation since it acquired SGB, with a number of the Welham trading activities duplicated by companies within SGB.

IN A further move in implement implement ing its strategy of becoming a companies sell printed circuit predominant supplier of wet board chemicals and their acquired the world-wide printed circuit board industion on the east coast of the US and will give it a predominant supplier of the Distinct of the Canada. Both ing its strategy of becoming a correct of wet board chemicals and their acquired the world-wide printed circuit board industion on the east coast of the US and will give it a predominant supplier of the Canada. Both ing its strategy of becoming a control of wet board chemicals and their acquired the world-wide printed circuit board industion on the east coast of the US and will give it a predominant of Canada. Both ing its strategy of becoming a correct chemical processes to the world-wide printed circuit board industion on the east coast of the US and will give it a predominant of Canada. Both ing its strategy of becoming a correct chemicals international for Canada. Both ing its strategy of becoming a correct chemical processes to the world-wide printed circuit board industion on the east coast of the US and will give it a predominant of Canada. Both ing its strategy of well and their acquired chemicals international processes to the world-wide printed circuit board industion on the east coast of the US and will give it a predominant of Canada. Both ing its strategy of well and their acquired the world-wide printed circuit board industion on the east coast of the US and will give it a predominant of Canada. Both ing its strategy of well and their acquired the world-wide printed circuit board industry. Brent chemicals international processes

## **COMPANY NEWS IN BRIEF**

AMALGAMATED FINANCIAL Investment — Assetment, a joint venture consum in the method of the county of the company. In the first quarter consuming the first quarter sensitive from the first quarter sensitive from the first quarter sensitive from the first quarter results from the first quarter results for the share to the year of the share to the year of the share to the year of the share for t

## Continental expansion move for Shandwick

By Vanessa Houlder

Shandwick, one of the world's largest public relations consultancies, yesterday announced its first acquisition in Continental Europe, in a deal that follows a string of takeovers in the US and Far East.

Shandwick is buying Kommunikations, a West German PR group for a maximum of DM 12m (£3.8m). In a separate move, it is also acquiring Rubenstein, Wolfson & Company, a New York based consultancy for a maximum of £8m (£4.3m). for a maximum of \$8m (£4.3m). Mr Peter Gummer, chairman, said that the acquisition of Kommunikations was the first stage in the creation of a arropean network. The growth prospects for Continental European public relations firms were particularly attractive as a result of the changes due to take place in 1992, he

Kommunikations is one of the nine largest PR consultan-cies in West Germany, accord-ing to Shandwick. It also services clients in Austria and vices clients in Austria and Switzerland and made pre-tax profits before non-recurring items of DM 893,000 in 1987 on income of DM 3.2m. Rubenstein, Wolfson & Com-pany has been Shandwick's New York referral agency for

financial PR services for over ten years. Pre-tax profits

before non-recurring items were \$330,000 in 1987 on income of \$1.96m.

The initial payment for Kommunikations will be DM 5.6m and that for R&W \$1.7m. Completion payments totalling £3.2m for the two companies will be financed by the issue of 690,608 new Shandwick shares. Further payments over the next five years will depend on profits.

#### Lopex purchase

Lopex, advertising and comsubstantial cut in net losses in 1987 from \$5.5m (£3.03m) to Lopex, advertising and com-munications group, has acquired 40 per cent of Adver-tising People, an advertising agency based in Finland for £300,000 in cash. The purpose of the move is to strengthen Loper's Alliance International Network The improved results, however, took place on a substantially reduced base of activity with gross revenues falling from \$7.5m to \$2.9m, while expenses fell from

## Diversification helps lift Yellowhammer 35% to £2.25m

BY RAY BASHFORD

Generator, a new marketing services group, and Boswell Services, an advertising services company, contributing 25 per cent of the pre-tax profits.

to 2.5p (2.1p).

and chief executive, said the com-pany had consolidated its posi-tion as one of London's top 30 agencies despite highly competi-tive conditions. Figures prepared by Campaign show that Yellow-hammer has moved five positions higher to number 28 during the 12 months under review.

Barclays dominated the com-highly reliant on Barclays and pany's billings, accounting for 30 the GiO for a large slice of its

31 following a 19 per cent rise in turnover to £52.6m. Following the acquisition last turnover to £52.6m. Diversification from core activities has aided the result with Generator, a new marketing serwhich is expected to be through the establishment of a new subsidiary rather than via acquisi-

Earnings per share rose 41 per cent to 13.7p and the directors into specialist corporate communications through the establishment of Yellowhammer Financial.

Mr Jon Summerill, chairman the former deputy chairman of Young and Rubicam, as group chief executive.

comment

While Yellowhammer remains

Yellowhammer, advertising and per cent of the total while the marketing services group, lifted Government Information Office pre-tax profit 35 per cent to (GIO) represented a further 10 able source for additional earnings. Due principally to these ings. Due principally to these expansions, the company has expansions, the company has exceeded analysts' expectations during the past 12 months and forecasts for pre-tax profits this year are £2.8m. Newstech is expected to make a maiden contribution of £250,000 and Generator is performing ahead of expectations. tations. Yellowhammer is well placed to benefit from its long-established ties with the GIO as its advertising budget rises from £80m to £150m in the current year. The company is also under-Recent changes in the company's management structure have cleared the way for the appointment of Mr Tim Lefroy, the former deputy chairman of Young and Party. chief executive will go some way towards allaying fears that the company is excessively dependent upon the management skills of Mr Jon Summerill. The company has performed better than most in the industry and its prospective pie of 10.5, at last night's close of 180p, is accordingly ahead of the sector's average.

Newarthill has

W. Lawrence

Newarthill, the civil engineer and building contractor which

trades as Sir Robert McAlpine, has built up a 6.04 per cent stake in Walter Lawrence, housebuilder and contractor.

Newarthill said it regarded

over 6% of

By Andrew Hill

#### **Falcon revises listing** plans after reconstruction BY PHILIP COGGAN

Falcon Resources, oil and gas formed into a new company; ar company, has abandoned its ear-approach has been received from lier plans to rejoin the stock mar-a listed US company which may ket after a capital reconstruction. lead to an offer for that part of the shares were suspended in the group. If an offer occurs, Fal-October 1985, pending news of an acquisition; since then new management has taken over from the discount to the market price.

old chairman, Mr Ronnie Monk.

The other part of the group
The new management, led by
Mr Jonathan Rosen and Mr Oliassets or quotation. Several indi-

ver Jessel, said that the company viduals have approached the will now be divided into two. The management expressing an inter-US oil and gas interests will be ests in developing the shell.

Invergordon Distillers, the Scotch whisky distiller and blender, said it had had no discussions with Greig Middleton, said that it had had no contact the London stockbroker, regarding and the contact of the London stockbroker, regarding with Greig Middleton regarding of the contact of the London stockbroker, regarding with Greig Middleton regarding on the contact of the contact

the London stockbroker, regarding a possible takeover offer.

On Monday, Greig Middleton announced that it was advising on a possible offer for the Edinburgh-based group but added that it could not predict whether that it could not predict whether a formal offer would follow.

With the same of the same of

Invergordon - no talks with broker

the stake as a trade invest-ment, one of several holdings in building companies acquired recently. The stake might be increased if the price was judged appropriate.

It was not Newarthill's policy to seek controlling interests or board representation, added the company. It was supportive of Walter Lawr-ence's management and would look for opportunities to work with them to mutual advantage.

Mr Trevor Mawby, chief executive of Walter Lawrence, said the company was pleased to have Newarthill as an inves-





For two of the country's leading names in vehicle contract hire to be in the same advertisement must be a

But since the common denominator is Cowie Group membership - it's a logical move for customers, prospects and the two companies concerned.

the amalgam of Marley Vehicle Leasing and Herondrive -are offering the enviable combined financial resources of the Cowie Group; across the whole range of vehicle service plans. Yet both retain their identities and characteristics which you, the customer, associate with in your own day-to-day dealings. That's because we listened to your wishes about keeping the service personal; whether it's through our people, systems or the smile in the receptionist's voice.

And so the scene is set; for two industry leaders. working in tandem you might say - to give you the best service in the business.



Mill Road, Dunton Green, Sevenoaks, Kent. TN 132UZ. Tel: 0732 749140

## Erskine seeks £25m for more acquisitions

Erskine House Group, the acquisitive office equipment company, 25.9m convertible preference is planning a £25m rights issue to shares at 100p each, on the basis fund further acquisitions.

5p to 227p on the news, but were has been underwritte supported by the announcement Henry Schroder Wagg. that Erskine House had increased

£10.4m. About £8.5m of the proceeds of the rights issue will be used for the initial payments.

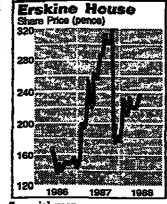
Shareholders are to be offered of four convertibles for every five Shares in the company slipped ordinary shares held. The issue has been underwritten by J.

The UK operations returned profits by 78 per cent for the year pre-tax profits of £6.01m (£4.39m) to March 31 1988. The group, which has invested on turnover up from £56m to some £39m in acquiring UK and £56.5m. Profits from the US busi-US businesses since June 1986, ness more than quadrupled to made £9.24m before tax, against £3.23m (£801,000) before tax. £5.19m in 1986-87, restated on a Turnover rose by 64 per cent to merger-accounting basis. Turn- £38m (£21.9m).

merger-accounting basis. Turnover rose to £108m (£77.9m) and
earnings per share were up 38 per
cent to 19.3p (14p).

Foruse is buying two

Pre-tax margins in the US rose
from about 4 per cent to nearly 9
per cent. Mr Brian McGillivray,
chairman, said this was mainly
chairman, said this was mainly
the inclusion of Mirex Coromneuded, mr more office equipment distribu-tion companies in the UK and US, for a maximum of about margins of about 30 per cent - Erskine and Ameritech Equipment, two versity Copy Systems Group, a copier distributors and servicers Los Angeles-based distributor of bought near the beginning of the copier and fax machines, for a



ommended, making 5.2p (4p) for

Erskine House is to buy Uni-

maximum of \$12m in convertible rights issues and numerous ven-preference shares, subject to per- dor placings in the last five formance over the next three years, but the company's decision

comment

to return to the City for funds The company is also buying should not be held against it, EPS, a UK distributor of laser given the problems experienced printers, and its sister company by any acquisitive service company trying to avoid high gear-ing. Mr McGillivray's claim that Erskine House increased pre-tax profits by 96 per cent last year, is perhaps overdoing it a little. The Now that Erskine House has 'merger-accounted profits disposed of almost all its subsidincrease is still impressive, but iaries not involved with office comes out at a more modest 78 equipment there seems little to per cent. On the other hand, the hold back the former bureau de company argues that for share-change and security company, holders an honest assessment of The copier servicing arm is still earnings growth (32 per cent up the biggest earner and should on the proper servicing arm is still earnings.

the copier servicing arm is still earnings growth (22 per cent up the biggest earner and should on the previous reported figure of remain so, barring the advent of 14.6p per share) is more importine paperless office. Erskine tant. This year, pre-tax profits of House is also eyeing the possibilabout £13.5m would put the ity of distributing and servicing shares on a prospective multiple microcomputers and wordprocessof about 10. Good long-term sors. There have been three value.

#### **Joplings helps Normans** London & Clydeside profits rise to £4m

INCLUDING A first-time contri-bution from Joplings, the Nor-mans Group of discount food retailers increased its profit from £2.32m to £4m in the year ended March 26 1988.

Cent, from Joplings £1.46m for nine months (nil), Wallis £430,000 (£241,000), and other areas £217,000 (£320,000).

The directors said the objective was to earn an improved net

in the opening weeks of the cur-rent year, and sales in the major subsidiaries had all exceeded

Turnover rose from £100.23m to the share from agriculture from 132.57m. The advance in trading 5249,000 to £18,000. £132.57m. The advance in trading profit from £3.33m to £5.16m included a contribution from included a contribution from improved considerably. Share-Normans Superwarehouses of holders' funds rose from £10.4m

Authorised

£1,400,000

£380,000

Warnford Court

Throgmorton Street London EC2N 2AY

Sales growth had accelerated margin on sales. The task was the opening weeks of the cur-being made easier by the very nt year, and sales in the major strong growth in sales currently subsidiaries had all exceeded budget, the directors reported.
For 1987-88 earnings worked through at 5.01p (4.3p) per 10p share and the final dividend is included a £93,000 lise included a £93,000 contribution from the Freezway business for its first six months. business for its first six months. Poor prices and drought reduced

The group's financial position 23.05m (22.77m) with net margins to 524m and the borrowing ratio improving from 3.1 to 3.2 per was reduced.

This advertisement is issued in compliance with the requirements of the Council of the International Stock Exchange of the United Kingdom and Republic of Ireland Limited (the "Stock Exchange") and is not an invitation to any person to subscribe for or purchase any shares.

(the "Company") (Incorporated in England under the Companies Acts 1948 to 1981 - No. 1791158)

SHARE CAPITAL

In Ordinary Shares of 20p each

In 7 per cent Cumulative Redeemable Preference Shares of £1 each

In connection with a placing on the Unlisted Securities Market of the Stock Exchange by Stock Beech & Co. Limited application has been made for permission for the Ordinary Shares of 20p

each in the capital of the Company now issued, and to be issued, to be dealt in on the Unlisted Securities Market of The Stock Exchange. Dealings are expected to commence on 20th June,

The principal activity of the Company and its subsidiaries is that of a grocery wholesaler within

Particulars relating to the Company are available in the Extel Statistical Services and copies of

the Placing Memorandum may be obtained during normal business hours on any weekday (Bank Holidays and Saturdays excepted) up to and including 6th July, 1988 from:

STOCK BEECH & CO. LIMITED

**Broad Quay** 

Bristol BS1 4DD

Bristol & West Building

the "Spar" and "VG" voluntary symbol groups to shops in the South West of England.

WESTWARD GROUP DIE

## trend continues

London & Clydeside Holdings achieved pre-tax profits of £336,000 in the six months to March 31 1988, against a £119,000 loss in the comparable six months. The result was in line with the recovery of the second half of 1987 when a profit of

The directors said the latest result was generated by an increase in the number of houses sold and also by a significant contribution from commercial development. However, they warned that second half sales were not expected to be as high as previously hoped.

The interim dividend is held at 1.7p on earnings per share of 2.4p

> Issued and to be Issued fully paid 1,105,000

## Colorvision surges to near £2m at midway

had continued to grow, and new outlets. shops opened in the period traded

The group was currently trad-ing well and increasing market share. It operates through a Manshare. It operates through a management Enterprise Scheme whereby a part of the equity of each outlet is held by a local managing director.

Figures for the comparative months were taken from the properties spectus issued a year ago when the group joined the USM.

See Management Page

shops opened in the period traded successfully from the outset, said Mr Neville Michaelson, chairman.

The group was currently trading well and increasing market share. It operates through a Maninterim dividend of 2.6p.

## TGI beats forecast and nearly doubles to £2.55m

been bolstered by the group's to its Coatbridge factory in Janubroadening activities. TGI, the ary will further increase its UK's largest designer and manucapacity.

Mr Norman Crocker, chairman,

## Pleasurama expansion

Pleasurama has made several In addition four hotels have acquisitions since the start of its been bought in Oban, Nairn, present year. It was announced Rochdale and Ostend in Belgium. at the annual meeting that two Pleasurama has also acquired the restaurants and a night club in company which owns the Kur-Orlando, Florida, werepurchased saal casino and entertainment Orlando, Florida, werepurchased by its US subsidiary for \$3.5m

(£1.93m) and a theme park called Fun 'n' Wheels for \$2.5m. Also in Orlando, the group has acquired a long lease on the 450-seater restaurant within the new Universal Studios Theme Park In the year ended March 31 1988 which is expected to open at the

acquired the 31 bedroom West Retford Hotel, Nottinghamshire,

#### Lofs loss increases

complex in Ostend.

London & Overseas Freighters ran up a substantially increased end of next year.

In the UK, Pleasurama has net loss of \$1.9m (£1.05m), compared with \$808,000. That was equal to 0.7 cents, against 0.3

## Colorvision, television and video continued to expand in the north retailer, lifted its pre-tax profit and midlands, and had begun to from £620,000 to £1.92m in the penetrate the south-east with half year ended March 31 1988. openings in Northampton and Profitability of existing outlets south London. There were now 39

TGI, which comprises three of products such as portable audio the leading companies in the UK systems, microwave ovens, televi-audio industry — Goodmans, sions and hi-fi equipment. Mordaunt-Short and Tannoy — Earnings per share were up 65 mordaunt-Short and Tannoy — Karnings per share were up 65 raised pre-tax profits by 92 per per cent to 14.5p (8.8p), 13.3p fully cent in the year to March 31 1988 diluted, and the the final divifrom £1.33m to £2.55m — beating dend is the forecast 2.4p. the £2.4m forecast when it came During the year Tannoy to the market this January.

Turnover of £38.88m, up 53 per its loudspeaker production, and cent from £5.4m last time, has completion of a large extension hear beletered by the group's to its Coatbridge factory in Janu-

entered the in-car entertainment was confident that the continued field and is marketing a wide growth budgeted for this year range of consumer electronic would be achieved.

general engineer and wire weaver, lifted profits by 34 per cent in the year to March 31 1988. The taxable result rose from £1.43m to £1.92m. on turnover ahead from £29.78m

After tax of £772,000 (£641,000) earnings came out at 2.59p (1.85p). The recom-mended final dividend of 1.05p makes a total of 1.425p

## Data broadcast side sparks second-half rally at Alphameric

to £4.92m By Graham Deller

Chancery Securities, the acquisitive merchant banking and financial services group, yesterday reported pre-tax profits of £4.92m for the year

Acquisitive

Chancery

advances

to end-March, up from a restated £3.05m last time. Mr Harvey Cohen, chairman of the USM-quoted group, said that before allowing for acquithat before allowing for acquisitions — Chancery completed eight purchases during the last financial year, seven of which were merger accounted — the underlying rate of growth was in excess of 40 per cent.

He said the acquisitions formed part of a long-term strategy of controlled expansions.

half resulted from the company's usual seasonal bias together with good progress on sales of the data broadcast systems that had been delayed in the first half.

Mr Crais-Wood said that marstrategy of controlled expan-sion into niche financial ser-Mr Craig-Wood said that mar-gins had temporarily reduced because of short term borrowings vices. Profit targets for the new businesses had been set at levels which would lead to enhanced earnings per share and would "motivate the estab-lished management of the indi-vidual businesses". There was a tax charge of and start-up costs of the data broadcast business - the new technique of sending commercial data via spare capacity on TV

£1.72m (£867,000), leaving earnings per share of 17.5p

The directors recommend a final dividend of 4.2p, making 6p (3.3p) for the year.

The acquisition of Tower
Acceptances added instalment

credit to Chancery's banking services, which together with the purchase of a factoring business, strengthened the division's capital base by over

The corporate finance side had sponsored eight issues under the Business Expansion Scheme during the year, rais-

chancery's stockbroking operation, established through the purchase of Branston & Gothard last August, had fallen below expectations due to the October crash, but had incurred no significant bad

Mr Cohen said the current year had begun well with encouraging prospects for the group's four divisions. He anticipated further growth in profits and earnings as a result of increased cross-marketing of services between

#### Thos. Locker growth

Thomas Locker (Holdings),

## Aurora talks off

Negotiations for Aurora to tone, Yorks, from David Brown Gear Industries have

# A STRONG second half belped has completed the bulk of its A SIRURG Second nail neiped nas completed the bulk of its Alphameric, manufacturer of orders for Coral betting shops computer keyboards, viewdata, and five high street major retail retail and dealing systems, lift pre-tax profits by 17 per cent has also recently won an order from £3.97m to £4.64m for the from the Halifax Building Society was to March 31.

for a new data broadcast system year to March 31.

Turnover rose by 43 per cent to with a potential project value of 230.03m. The results followed disSim-Sim.

Bishopspate's financial systems
Bishopspate's financial systems appointing interim figures, which disclosed pre-tax profits of \$2306,000, less than half the \$1.73machieved during the same matched those for the previous

period in the previous year.

Mr Dougal Craig-Wood, chairman, said that the strong second pany's recent rights issue will be pany's recent rights issue will be used to repay £3.9m of borrow-ings and for future acquisitions. Research and development spending was little changed from the previous year at \$1.8m. An extraordinary item of £192,000 was included in the figures, reflecting a doubtful debt from a former French subsidiary.

Earnings per share increased by 22 per cent to 21.1p. A final dividend of 2.5p per share has been proposed, making 3.5p for the year - an increase of 40 per

#### comment

Despite Alphameric's helf year setback — the result of over-opti-mism about its latest start-ups— the enthusiasm of its City isns is unabated. On the contrary, the company still boasts an envisible reputation for its commercial and technological prowess. In particu-lar, the data broadcasting busi-ness, which prompted the disap-pointment at half time, is expected to come up trumps in the coming year. Demand for this system could prove substantial from the likes of retailers, travel agencies and building societies. And in the meantime, good growth from the keyboards and dealing systems should be main-tained. Analysis expect pre-lax profits of about £7.8m, which obtained access to RBC's Data-puts the shares, at 3060, on an cast's transmission capacity. It inexpensive multiple of 11.

## Feedback rises by 9%

Feedback, USM-quoted electronic equipment maker, improved profits by 9 per cent from 2506,706 to 2552,599 for the year to March 31 1988. Turnover was slightly up from 58.6m to 58.7m.

The directors are proposing a final dividend of 1.25p, making an unchanged total of 2.5p. Earnings per share rose from 3.58p to 4.50p, a 26 per cent increase.

Group orders received during the year exceeded 210m for the

The results were much in line

with the company's forecast, released when it announced a

19m rights issue seven weeks ago. The shares eased 2p to 308p.
The figures have been merger accounted to reflect the acquisition of PC Communications for

an initial £Im last November.

Excluding PC Communications,

profits rose by 8.5 per cent.

The keyboards division increased revenue by 43 per cent to 19.2m. The French subsidiary reported turnover of £2.1m and

The viewdata and retail

systems division boosted turn-

over by 87 per cent to £10.3m.

although first half margins were

depressed by data broadcast start-up costs. Margins, however, recovered significantly in the sec-

In the data broadcast market,

Bishopsgate Systems has recently

mproved margins.

## **Bradford Property growth**

A big increase in profits from rose to £12.87m (£9.58m) while the sales of dealing properties helped surplus from property rentals Bradford Property Trust to lift was up to £5.68m (£4.99m). Earnpre-tax profit by bearly £4m to lings represented by rentals, at

£19.27m in the year ended April 5 tax and preference dividend, were 12.52p (11.03p) per share.

Earnings worked through at 44.59p (35.87p) per share and the Net assets attributable were dividend is increased from 11p to 825p per share, taking account of 12.5p with a final of 7p. the directors' opinion of the mar-Profit from dealing properties ket value of properties.

## F & C Smaller assets lower

Net asset value per share at F & C Smaller Companies stood at holders at £1.17m (£1.05m) gave 81.5p at April 30 1988 compared earnings per share of 1.28p with an adjusted 87.3p at the (adjusted 1.16p). The final divi-

Revenue available for shareearnings per share of 1.28p (adjusted 1.16p). The final divi-dend is 0.8p for a total of 1.14p

UTC lifts stake in Corporate Estates

UTC Group, the stockbroking

and corporate finance group, has increased its stake in fellow USM

company, Corporate Estates Properties, to 11 per cent. Last month Ensign Trust, the invest-

ment trust controlled by the Mer-chant Navy Officers' Pension Fund, acquired a 28.7 per cent stake in Corporate Estates.

Ladbroke buoyant

Mr Cyril Stein, chairman and managing director of the Ladbruke Group, told the annual meeting that business was buoyant and that first half profits would be sheet of budget

would be ahead of budget.

He added that all four divisions

were continuing to make excel-lent progress. The Hilton Interna-tional hotels were continuing to achieve record results

## Wardell Roberts profits fall by 22%

Wardell Roberts, USM-quoted £16.9m to £20.05m.

food distributor, returned profits of IS1.19m (\$1.02m) pre-tax for the vear to end-March, a decline of 22 per cent over .the I£1.52m achieved for the previous 12

## Turnover improved from gins.

Racal, the electronics group, has postponed the announcement of its preliminary results by a week until June 28, in order to give shareholders more information about the impending flotation of its Vodafone subsidiary.

#### Mono Pumps

ity pump manufacturer's UK development, construction and printing group, has purchased tions has been completed. The buy-out was arranged by Bankers Trust Company. The management team is led by Mr Kenneth Burlingham has a 50 per cent trusted by the cave of the company of the company of the cave of the cav Boddington, who becomes chief executive of the acquired group, which had turnover of about £29m in its last financial year.

plantations in Papua New chasers.

formed company, for £850,000 net assets of £80,000.

## McLeod Russel sale

McLeod Bussel Holdings has sold Guinea. In the year to end-De-its Warren Plantations (Mount cember it incurred a deficit of Hagen) subsidiary for a nominal £1.01m. Local bank borrowings of Warren, amounting to £2.39m, Warren owns tes and coffee have been taken over by the pur-

£16.9m to £20.05m. Profits were struck after taking
The directors blamed the profaccount of an exceptional provi-

is downturn on a depressed economic climate and increased transport for £165,000 (nil).

RKF £0.9m acquisition

**Investment Company** Investment Company, proposes a one-for-one scrip issue.

At the completion date, the partnership had about \$3.5m of work in progress and estimated

## NOTICE

Will all please note that Mr. G.B. Shepherd F. Inst. S.M.M. has no longer any association with Video Transfer Manufacturing Limited of Swindon, Wiltshire



Sonatrach

U.S. \$50,000,000

Guaranteed Floating Rate Notes due 1986 to 1992

Agent Bank

June 15, 1988

## Hachette Publications, Inc.

Callington Road

Cornwall PL126LT

15th June, 1988

has acquired for U.S. \$712,000,000

**Diamandis Communications Inc.** 

The undersigned initiated this transaction, assisted in the negotiations and acted as financial advisor to Hachette Publications, Inc.

## Salomon Brothers International Limited

Victoria Plaza, 111 Buckingham Palace Road, London, SW1W 0SB, England New York, Tokyo, Frankfurt, Zurich Member of Major Securities and Commodities Exchanges.

#### competition, particularly in the (£379,000). Earnings fell to 5.8p confectionery and snack market, (7.3p) but an unchanged final divwhich led to a tightening of marided of 1.4p makes a same again. competition, particularly in the confectionery and snack market, total of 2.3p.

Racal results delayed

The buy-out of Mono Pumps Group from Gallaher by the cav-

interest in a joint venture part-nership, the main assets of which comprise eight sheltered housing developments in the Croydon,

#### Strong growth at Crown Eyeglass.

Crown Eyeglass has achieved strong growth in its first full set of results since joining the Third Market in May 1987. Pre-tax prof-Ryan Hotels, Irish-based hotel its have been increased from £59,000 to £226,000 on turnover up from £1.04m to £1.73m. Earnings advanced from 2.7p to 9.8p.

The Blackburn-based company makes and distributes spectacles. Mr Joe Lee, chairman, said that with the proposed legislation changes regarding VAT and sight test fees a year of further growth was expected.

#### Ryan Hotels cuts first half loss

group, has seen an improvement in trading with the first half loss reduced by £500,000 to less than £200,000, Mr Conor McCarthy, chairman, told shareholders. The group was now in profit for the year as a whole

Since the end of the first six months the home market has been buoyant with an improvement in volume of 52 per cent over 1987. Both the US and the UK operations have been disap-



For the six months 13th June, 1988 to 13th December, 1988 the Notes will carry an interest rate of 8%% per annum.

Listed on the Luxembourg Stock Exchange Bankers Trust Company, London

## Why best days may be over for proudest perk

BY MICHAEL DIXON

Average Cost of Managers' Cars to Companies

Other

£ a year

directors.

"I WISH you wouldn't raise that subject" a personnel chief told the Jobs column the other day. "It's one that executives get most emotional about."

133 June 15 1988

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CAN HOVE

774 Michael

The subject he was referring to is company cars - which, not having one, I found hard to credit could stir anyone's feelings. But when I checked with a further dozen assorted managers, they all backed the personnel chief's

"Oh yes!," agreed a senior when offered a job of higher rank and salary, had rejected it solely because the four-wheeled perk provided was a bit less imposing than the one they already had. Given the self-esteem evidently invested in cars by those on the higher perches of pecking orders, drive by businesses over here to it seems likely that numerous cut operational costs to increase feathers will be ruffled by the profits," Mr Packer added. results of some recent research. It was done by the Rumzheimer employment which have later spread to Europe and elsewhere.

The study, of more than 200 US with an Oldsmobile. Those who corporations, found a marked tendency to curb the award of company cars. Of the biggest employers questioned, 19 per cent employers questioned, 19 per cent in a car stays, and the biggest that care the course of the care stays, are all fuel and running expenses.

Although the survey was made as well as salaries.

When the costs are measured the figures from USS to sterling by that yardstick, Finland and

"One is changes in taxation -not so much in actual rates as in in the executive lunchroom." They've spelt out that they're moreover a headhunter said he knew of several candidates who, when offered a job of higher than the several candidates who, given-cars really need than the several candidates who is the several candidat keep logs accounting for mileage

> insurance costs involved. But that is probably less telling than the third reason, which is the

head office (Rochester, Wisconsin 53167; telephone (414 534 3121). "There seem to be three major reasons for it."

and so on.
"There's also been a rise in the

It was done by the Runzheimer seem to be deciding that down-International consultancy in the grading the models of car they United States, the starting point give their executives can produce International consultancy in the grading the models of car they cars to four types of managers:

United States, the starting point of so many trends in executives can produce a pretty good saving. Top people middle-rankers in marketing and employment which have later spread to Europe and elsewhere.

The attractional consultancy in the grading the models of car they cars to four types of managers:

of the different nationalities. So them are small and unusually independent in their running, in importance I have calculated line with the group's belief that being told they must make do other pursuits. In a fair number each country's average outlay of the different nationalities. So them are small and unusually independent in their running, in importance I have calculated line with the group's belief that being told they make the first of the other rewards of managers of the different nationalities. So them are small and unusually independent in their running, in importance I have calculated line with the group's belief that being told they make the first of the different nationalities. So them are small and unusually independent in their running, in importance I have calculated line with the group's belief that being told they make the produce of the different nationalities. So the different nationalities are small and unusually independent in their running operations. All of the different nationalities are small and unusually independent in their running operations. All of the different nationalities are small and unusually independent in their running operations.

step was being taken by only
between 8 and 14 per cent of the
smaller concerns, there was a
general trend to supply staff with lower-price vehicles.
"We think it's a move that will
go on," said Runzheimer's Peter
Packer from the consultance's US

9.400 5,450 6,150 6,100 5,700 6,600 5,450 8,350 8,250 8,100 8,050 7,650 7,350 7,100 6,900 6,660 6,150 4,700

Chief

£ a year

executiv

Hiddle m

Sales & micto

£ a year

5,250 4,950 5,600 4,800 4,900 5,850

5,000 4,900

5,300 4,300 5,050 4,600

4,850 5,450

3,900 4,250

unter executives' chariots as a served by compact business units percentage of the chiefs' average total cash pay including bonuses as well as salaries.

When the costs are measured by that yardstick, Finland and the commercial director and the commercial director and the commercial director.

said they had cut the number of is a Yugo."

the figures from US\$ to sterling by that yardstick, Finland and executives receiving a car at all.

The potential for similar at the London market closing the UK yield place to Portugal and although the same drastic savings by European companies rate of June 8.

considerably aftered, as follows:

12% 12%

Portugal United Kingdom Sweden Netherlands Spain Belgium Denmark France West Germany

Switzerland

#### MD-designate

HEADHUNTER Alan Abern is looking for the next managing their work, and make companies keep logs accounting for mileage and so on.

"There's also been a rise in the insurance costs involved. But that is probably less telling than the third reason, which is the brive by businesses over here to cut operational costs to increase will make the document of the table above, and so on.

"As can be seen, the United equipment group's subsidiary kingdom — which apparently broducing advanced hardware took the lead in making the consultancy (18 Avenue Roger Vandendriessche, Box 3, 1150 per took the lead in making the consultancy (18 Avenue Roger Vandendriessche, Box 3, 1150 per took the lead in making the consultancy (18 Avenue Roger Vandendriessche, Box 3, 1150 per took the lead in making the second to Finland in the financial-outlay league.

But, since money costs are not to be identified to the employer at this stage of the proceedings.

The table shows the average total costs which companies in a dozen different countries and otherwise distributing and otherwise distributing information. As he may not name financial-outlay league.

But, since money costs are not constant from land to land, they stage of the proceedings.

The subsidiary on the countries and otherwise distributing took the lead in making the consultancy (18 Avenue Roger van object of producing advanced hardware took the lead in making the consultancy (18 Avenue Roger van object of producing advanced hardware took the lead in making the and software for broadcasting and otherwise distributing information. As he may not name be financial-outlay league.

But, since money costs are not constant from land to land, they stage of the proceedings.

The subsidiary on the countries and otherwise distributing took the lead in making the consultancy (18 Avenue Roger van object of producing advanced hardware took the lead in making the and software for broadcasting and otherwise distributing took the lead in making the and software for broadcasting and otherwise distributing took the lead in making the and software for br director of a British scientific-

expected to show the ability to to the two dozen readers who replace the present managing called asking where it was. The director, who is retiring, within answer is in bed with a virus.

about six months. After doing so, the new MD will remain much concerned with commercial affairs including sales, which are handled through agencies and other third parties, over 70 per cent being exports. There will be a good deal of overseas travel. Candidates must be technically

equipped to understand the 34employee company's markets. A formal qualification, preferably in engineering, would help. But even more important are proven leadership skill and commercial acumen including the ability to

negotiate at all levels.

Mr Ahern says the group would especially like to hear from people running their own smaller company in a similar field, who might be interested in managing the subsidiary in tandem with their own business with a view to an eventual Salary indicator £30,000, plus bonus on results and possibility of

stock options. Car among other benefits. Inquiries to Ahern Associates,

60-61 Quarry St, Guildford, Surrey GU1 3UA; tel 0483 503666, telex 859500 Sharet G.

#### Missing

FINALLY, the Jobs Column is sorry for not being here last week, and apologises particularly

# **Dealers**

We are currently assisting a number of international banks in the recruitment of spot and forward cable traders.

Applicants are likely to be in their mid to late twenties with at least one year's dealing experience in an active Treasury.

For the right candidates, remuneration will not be a limiting factor. Those interested should contact Nick Root or Nick Bennett on 01-404 5751 or write to them in strictest confidence at The Treasury & Investment Division, Michael Page City, 39-41 Parker Street, London WC2B 5LH.

Michael Page City

International Recruitment Consultants London Paris Amsterdam Brussels Sydney

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He have a number of specific requirements from our clients for European and

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an Benk currently expanding their Swaps Team at all le

#### FX DEALER

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225,000 + CAR & BANK BENS.

knowledge of the regulatory aspects of the Financial Services Act and an ability of the services and the services are an ability to get on well with people. A Legal or Accounting qualification would be used but not a prerequiate. Experience of internal Audit in a financial environment

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## CHIEF PRESS OFFICER

c.£35,000 + car

press releases.

Good communications are vital to the success of The International Stock Exchange, Few institutions are subject to more intense scrutiny, or have more facets to their public image.

Big Bang put The International Stock Exchange in the vanguard of technological and institutional change in its field, but it is a field in which international competition intensifies daily.

The Press Office has a key role to play in ensuring that the Exchange's achievements, policies and services are known and appreciated.

The Chief Press Officer leads a professional team

\* Provides a 24 hour service for handling media enquiries quickly and efficiently.

\* Analyses the image of the Exchange held by opinion leaders, identifies target audiences and formulates messages for each of them.

 Develops a strategy to enhance the image of the ISE as the leading Exchange for the European single market,

\* Establishes internal lines of communication with,

Jennifer Gregson, International Stock Exchang of the United Kingdom and the Republic of Ireland Limited. Old Broad Street. London EC2N 1HP. A market in progress

Identifies those areas of the Exchange's activities which could be of interest to the media.

and advises, senior staff, and drafts articles and

For this high profile appointment, you will be a graduate with substantial experience of press relations, some of it in a managerial capacity. Corporate public relations experience will be an advantage. Communication skills of a high order, political awareness, discretion and the ability to work under heavy pressure are essential.

Salary is negotiable c. £35,000. Benefits include fully expensed car, non-contributory pension scheme, free season ticket, BUPA and relocation assistance where appropriate.

Please write in strict confidence with full career details to:



STOCK EXCHANGE

## Vice President

Asset Based Finance

To £35,000 + bonus

+car+benefits

As an affiliate of a leading U.S. financial services organisation, our client has an established and enviable reputation in various fields which

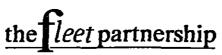
include: \* Acquisitions and leverage buyouts in Europe.
\* Leasing and Equipment/Aircraft Finance.

\*Property Finance. As a result of expansion a requirement for Vice President Credit and Administration has arisen.

The key responsibilities will include evaluation of credit risk, approval of proposed transactions, assistance with monitoring existing portfolios, training of junior credit staff and carrying out ad hoc projects.

The ideal applicant will be a graduate, (possibly M.B.A.) with 5-7 years experience of risk evaluation of diverse financial transactions of an asset based nature. The ability to work under pressure is essential as is a sensitivity to a highly complex and competitive market place.

For further details and an informal discussion please contact Roger Tipple M.A. who is retained to advise on this assignment. The strictest confidentiality is assured.



Financial Recruitment Consultants, 37/41 Bedford Row, London WC1R 4JH. 01-831 1101 (24 hours)

## **Investment Banker**

## **Brussels**

Our client is a well established member of the Brussels Bourse. They now seek to appoint a young, ambitious Investment Banker to play a leading role in the expansion and development of their fast growing

financial services activities. Applicants will be of graduate status, aged late twenties to early thirties and with at least three years' experience of swaps and currency hedging techniques, private placements and project finance. In addition, the candidates will be expected to demonstrate the creative qualities required to develop and market new products.

This is a key appointment and the successful

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applicant, as a member of a small team, must therefore be able to work independently without close

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Initial contact may be established by writing to Pierre Brynaert, at Michael Page International, Avenue Molière 262, 1060 Brussels (Telephone 010-322-347-02-10). Alternatively, contact Terry Benson at Michael Page International, 39-41 Parker Street, London WC2B 5LH

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14 June 15 1989

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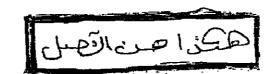
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confidence a comprehensive c.v. or telephone for a Personal History Form to, D. Venables, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, quoting

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For an initial discussion please contact our Recrustment Consultant Paul Chambers on 01 370 5252 (daily till 7 00pm) or 01 472 1847 (evenings and weekench)

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ideal candidates, almost certainly of graduate calibre, will have experience with a major bank, proven credit and marketing skills and probably be aged 28-40. The position is viewed as a 'jumping off' point for management and individuals will be judged on their potential for promotion as well as current abilities.

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sector of the company's fund management operations are excellent for those with flair and proven technical

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**Appointments** Advertising Also

> Appears Page 11

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Ideal candidates will be in the 30/40 age range and will come from a similar organisation, or from one of the professionally based consultancies. However, some with an established track record in Recruitment could well be older A generous base salary could be supplemented by a results oriented bonus/profit share plus, in due course a shareholding/

Please reply to Colin Barry, Senior Partner, Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD, Tel: 01-248 0355.

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Applicants should be in their early to mid 20's and have at least an upper 2nd class honours degree in economics or mathematics. A keen interest in international affairs and good interpersonal skills are essential.

If you are interested, please write enclosing c.v. to: M. J. Yardley, F.I.A., Investment Manager, The Royal London, Mercury House, Triton Court. 14 Finsbury Square, LONDON EC2A 1DP.



## Two Arab producers in oil-equivalent flood threat

BY RICHARD JOHNS IN VIENNA

SAUDI ARABIA and Kuwait are past two months they have been understood to have threatened producing about 1m b/d in excess other members of Opec.

are believed to have said they will flood the market with more reckoned to be marketing about than 1m barrels a day of oil 800,000 b/d condensates in equivalent from the start of next addition to other natural-gas year unless the organisation liquids derived from oil agrees by December on a precise production. In total the volume is

at Venezuela. The two Gulf similar sources of energy.

producers have accused A committee of Opec experts
Venezuela of reclassifying crude will continue to discuss the

This is the term for gas from certain hydrocarbon reservoirs which liquefies at surface temperature and is not covered

current much-abused accord on output limitation should be continued for another six months, until end of this year.

In spite of the shaky accord, oil one of the shaky accord on the shaky a markets took the roll-over of the agreement as a positive signal. Brent crude for July delivery

ther members of Opec. of it, quite apart from The two Arab heavyweights condensates.

Opec members are now technical distinction between 1.7m b/d. This raised questions crude and condensates. whether future sharing deals crude and condensates. whether future sharing deals
The warning is aimed mainly should take into account these

problem of condensates. The problem is one which Venezuela says the conservative Arab oilproducers have raised as a means of diverting attention from their by Opec production pacts.

Before the final session at Opec's meeting in Vienna last night members agreed that the conflict against Iran.

Opec did not even address itself, in a four-day meeting, to six non-member producers' offer

probability that Opec would drift into a free-for-all, similar to what happened in the first half of 1986, with disastrous consequences for

The likelihood has been increased by the United Arab Emirates confirming its repudiation of the quota, 948,000 b/d, agreed by it at the end of 1968, which in practice it has consistently exceeded.

The Saudi-Kuwalti threat has only tended to convince the majority of poorer, more populous members that Kuwait and Saudi Arabia do not want to restore prices to about \$18 a barrel, the level set as a common objective 18 months ago.

Because of the Neutral Zone Saudi Arabia and Kuwait, with the UAE, have been mainly responsible for Opec greatly ceeding its ceiling. Opec did, however, agree to

ask Dr Subroto, until recently Indonesia's Minister of Mines and Energy and chief Opec delegate, to be secretary-general.

Such an appointment, if he accepts, would fill the post left Intermediate crude on the New York Mercantile Exchange were unresolved were Iraq's exclusion from the production-sharing pact and how to treat the Neutral and how to treat the Neutral are committed to quotas with a Kuwait, which neither state ceiling of 15.6m b/d. Over the according to the condition of the production of the production

## **UK** annual set-aside payments will be up to £200 per hectare

BY BRIDGET BLOOM, AGRICULTURE CORRESPONDENT

£200 a hectare would be offered to £420 a hectare a year. LEQUE a nectaire would be offered to Manager a year.

On the production for five years, Mr John MacGregor, UK Minister of Agriculture, said yesterday. farmers would receive
He was giving details of the
first of the European out of production at least 20 per

Community's planned set-aside cent of arable land which had schemes, agreed in principle at the summit last February.

He said farmers' participation

The base year for calculating

women me womintary. It was an important new instrument in reforming the Common Agricultural Policy, complementary to action on Land set aside "will bette to be contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of allowing land set aside from the contact for five decided not to take up the option of the scheme after three years. prices, he said.

produced a set-aside scheme by farm.

The EC-wide scheme has been green cover crop, put to numbers. designed to have common rules, woodland or used for non-with some flexibility allowed to agricultural purposes," the member-states in their minister said. It must be kept in adverse effects such an option application. All member-good order, whether fallow was could have on existing livestock-governments must have permanent or rotated round the producers, especially in upland

uly 14. Land for residential- or Initial reaction from farmers Mr MacGregor yesterday made industrial-development last night was that the

Close

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ANNUAL PAYMENTS of up to EC's allowable range of £70 to uses at a lower rate of £200 a hectare would be offered to £420 a hectare a year. compensation, he said.

green crop, or put to woodland. There would be a reducing fallowed land in hill- or leastfavoured areas. This would be from £180 a hectare for fallowed crops.

The base year for calculating land, down to £130 a hectare for

Land set aside "will have to be arable crops to be grazed by maintained as fallow with a livestock subject to limits on the

M matchegur yesterday material that the compensation offered would not be eligible compensation offered would not be compensation. would fall in the middle of the aside for other non-agricultural arable land from production.

## Malaysia seeks higher prices for materials

By John Murray Brown in

MR MAHATHIR MOHAMED, Malaysia's Prime Minister yesterday concluded two days of talks with President Suharto of Indonesia urging further joint action in a bid to raise prices of key natural commoditie

Both countries are already party to the output accord agreed in March last year by the sevenmember Association of Tin Producing Countries. Yesterday Mr Mahathir said

joint co-operation on tin could be extended to rubber, palm oil and crude oil. "We believe we can get more income without having to

increase supply," he said. Malaysia and Indonesia were largely instrumental in winning support from other producers for the association's supply rationalisation plan aimed at cutting stock overhanging the

Mr Mahathir said prices, the highest since the tin market's collapse in October 1985, were proof of the importance of co-operation between Indonesia and Malaysia and other producing countries.

Malaysia and Indonesia are leading producers of tin, rubber and palm oil. Malaysia is also a leading player in world cocoa markets.

Indonesia has reacted coolly to earlier appeals for joint action. It feels it has price advantages over Malaysia, and suffers none of the land and labour constraints.

## South Africa and Australia branch out

value to exports of gold and other stock exchange.

precious metals by developing a He said the corporation, to be jewellery-making industry, said Mr Christian Stals, director that it had access to its own gold general of finance, Department of supply via a joint project to

largest gold-producer and last year accounted for 40 per cent of non-Communist world mine output but most was exported as

The Government was implementing reforms including changes in taxation, customs duties and value-added requirements, and in the system of providing gold from the Reserve Bank's reserves intended to encourage the development of

pewellery-making.

Development of a soundly-based jewellery industry would to become directly involved in not be easy: the international gold-mining.

The new bank intended to offer an integrated range of gold-bacer complement was a vital related services. For example, it labour complement was a vital related services. For example, it ingredient. However, under the was authorised to issue a gold-

past two years and the Reserve Bank's gold department stayed in close contact with developments in all sectors of the market. "The bank is acting more as a

dealer in the gold markets and not only as a conduit for the disposal of the gold production of Vontobel, said that over the past the country," he said.

DEVELOPMENTS IN two leading given a five-year tax holiday to gold-producing countries, South help it rapidly build its capital Africa and Australia, were base from A\$48m to about revealed yesterday.

A\$100m. Eventually some of the South Africa hoped to add equity may be floated on the Yalus to expects of gold and other.

Finance, South Africa recover the metal from waste-South Africa was by far the dumps in the Kalgoorlie area.

CONFERENCE

ingredient. However, under the right circumstances South Africa could become an important maker of gold jewellery.

South Africa had diversified its gold-marketing techniques in the past two years and the Reserve

corporation's philosophy.

Meanwhile, bankers continued to argue about the merits or otherwise of the metal.

Mr Robert Strebel, executiv

Vontobel, said that over the past 70 years gold offered an excellent

dollar bear market.

From the low point in dollar cent commodity tax would end terms of \$285 an ounce in This would cut total gold lest December, gold lost 17 per was likely to be a surge in gold cent of its value in D-Marks, 14 per cent in lies If commond interest.

The first tax changes this year

suffering from a new breed of and put Japan on track to import investor, one wanting quick 300 tonnes this year, compared profits from rising prices. with 239 tonnes last year.
Willingness to buy and hold gold had fallen, making the market more volatile.

He said the Japanese gold market would again be volatile next year because there was

vice-president, Deutschenank, rar Esst, word country said there had been no recent bull market in gold, merely a US-dollar bear market.

The changes would involve introduction of a 3 per cent value-added tax but the 15 per value added tax but the 1

cent in ira. If compound interest were included, the losses were much higher. In terms of the savings and encouraged a switch by 10 per cent in the period.

He said the gold market was suffering from a new breed of and put Japan on track to impose

The gold market's ultimate bound to be a rush by investors task, as for any market, was to to buy gold between the day full find a reliable, stable details of the tax reforms were equilibrium. Investor demand announced and the time they

equilibrium. Investor demand announced and the time they could not do this long-term. Were implemented.

Over-supply of gold was here to stay. "Likewise, the demand is there to stay but it is much less reliable and much more diffuse." Corporation. He said US Mr Dennis Suskind, partner in inflation, a hig influence on the J. Aron, said volatility was good gold price, seemed to be rising, for gold. For 10 hours in every This might increase the metal's gold-trading day New York was price towards \$500 an ounce this open for business and provided year. At the low end, Far East the world's most price-volatile support would keep the price market. Producers and above \$220.

market. Producers and above \$420.

Consumers could use volatility to good effect.

One of New York's advantages countries and of the US had was its liquidity, partly provided reached proportions which meant have reached proportions which meant would have to be liquidated in year would reach 310 tonnes. Canada and the US would would be by substantial inflation of a severe deflationary crisis world's second-largest gold was an open question.

the country," he said.

The bank was considering whether to use the gold futures the continue in years ahead. It could be assumed this would continue in years ahead. In any long-term investment companies to fund development.

Mr Don Mackey-Coghill, chief executive, GoldCorp Australia, said the new Gold Banking this should be raised to between Corporation to be set up by Western Australia would be Mr Fritz Plass, senior depreciation in years ahead. As for Japen, a leading gold to second stage of its tax-reform what severe deflationary crisis world's second-largest gold was an open question. He said hyperinflation implications for the gold price were obvious consumer, it was predicted the consumer, it was difficult to judge second stage of its tax-reform what severe deflationary crisis world's second-largest gold was an open question.

As for Japen, a leading gold consumer, it was predicted the consumer, it was difficult to judge second stage of its tax-reform what severe deflation would do programme next year would cut investment in gold by more than emerge eventually from the expectation.

The bank was considering was an open question.

He said hyperinflation implications for the gold programme next year would cut investment in gold by more than emerge eventually from the expectation.

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## Israel's diamond industry continues to surge

BY ANDREW WHITLEY IN JERUSALEM

ISRAEL'S DIAMOND industry. boosted by the weak US dollar, is sparkling like never before.

Exports topped the \$1bn mark in the first five months of the year, a third up on the corresponding period last year. This year wealthy Far Eastern consumers finally toppled the US from its long-held position as main client for Israeli-cut diamonds, reflecting the Pacific

region's growth in economic Strong demand is coming from Japan, Taiwan, South Korea and Hong Kong, the latter as a jewellery-making centre for the

Mr Moshe Schnitzer, president The Tel Aviv suburb of Ramat of Israel's Diamond Exchange, Gan has emerged as the world's

WORLD COMMODITIES PRICES

young people. "Youngsters want to live, they don't want to save,"

Last month exports reached \$255m (£140m), 42 per cent up on the corresponding month last Mr Schnitzer said the upward

trend was likely to continue for the rest of the year as the big US market begins to pick up in the second half. The first half has been unusually quiet for US He forecast Israel's diamond

industry would end the year with sales of at least \$2.5bn, compared with last year's record \$2bn. This is a very conservative

said Japan's diamond imports leading centre for cutting and rocketed by 70 per cent this year polishing rough diamonds. in US dollar terms, with Israel However, only about 25 per cent the leading supplier. Fastest growth is in sales to as value-added earnings.

#### Venezuelan aluminium output 'to rise' BY JOSEPH MANN IN CARACAS

THE Venezuelan Government is plans to export 47,000 tournes of and products. projecting primary aluminium output of 455,000 tonnes this year, up from 427,000 tonnes last year. Aluminium exports for this year are expected to reach 262,000 tonnes. The rest will be sold on the domestic market.

Venezuela's two main aluminium-smelters are joint-ventures involving the Government in:

· Venalum, with a group of Japanese industrial concerns -Showa Denko, Kobe Steel Sumika Aluminium, Mitsubishi Metals and Ryoka Light Metal Industries.

Alcasa, with Reynolds of the

Venalum will ship most of its exports, 160,000 tonnes, to its The Tel Aviv suburb of Ramat | Japanese partners. Other exports | Motors, ASV/Hydro and Wells Aluminum

Alcasa's main clients are Aleurope, of Belgium, Alunasa, of Costa Rica, and Reynolds. It ket, min. 99.99 per cent, \$ per 76 value, \$ per lb, UO, 15.75 (same).

primary aluminium this year.

Venezuela is progressing an expansion plan including:

Development of a bauxite the end of the 1890s. Venezuela is mine.

Capacity expansion for output aluminium operations outside of alumina, primary aluminium the country.

## WEEKLY METALS

8.00), sticks 7.90-8.05 (7.75-8.00).

cif. 52-61 (54-61). COBALT: European free mar-ket, 98.5 per cent, \$ per lb, in warehouse, 6.60-6.95 (6.65-6.95). MERCURY: European free mar-

All prices as supplied by Metal Ib flask, in warehouse, 316-320 Bulletin (last week's prices in brackets).

MOLYBDENUM: European free

handle of the first state of the 2.240). SELENIUM: European 12.240). SELENIUM: European 12.240). RISMUTH: European free mar. market, min 99.5 per cent, \$ per ket, min 99.99 per cent, \$ per lb. lb. in warehouse, 9.60-9.80 (9.70-tome lots in warehouse, 5.15-5.40 10.00). (Same).

(same).

CADMIUM: European free marfree market, standard min. 65 per
ket, min. 99.5 per cent, \$ per Ri, in
warehouse, ingots 7.90-8.05 (7.75cif. 52-61 (54-61).

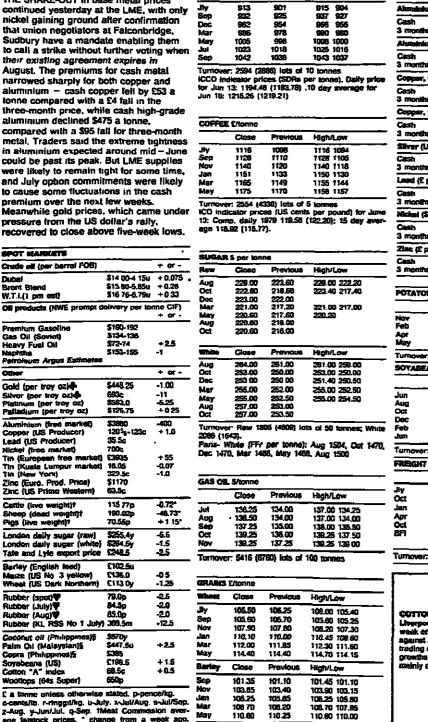
VANADIUM: European free market, min 98 per cent, VO, cif, 3.20-3.30 (8.10-3.20). URANIUM: Nuexco exchange

## **LONDON MARKETS**

THE SHAKE-OUT in base metal prices nued yesterday at the LME, with only nickel gaining ground after confirmation hat union negotiators at Falconbridge, Sudbury have a mandate enabling them to call a strike without further voting when their existing agreement expires in August. The premiums for cash metal narrowed sharply for both copper and aluminium - cash copper fell by £53 a tonne compared with a £4 fall in the three-month price, while cash high-grade aluminium declined \$475 a tonne, compared with a \$95 fall for three-month nctal. Traders said the extreme tightness in aluminium expected around mid - June could be past its peak. But LME supplies were likely to remain tight for some time, and July option commitments were likely to cause some fluctuations in the cash premium over the next few weeks. Meanwhile gold prices, which came under

pressure from the US dollar's raily,

SPOT MARKETS		
Crude oil (per barrol FOB)		+ 07 -
Dubal	\$14 00-4 15u	+ 0.075
Bront Bland	\$15.60-5.65u	+ 0.28
W.T.J.(1 pm est)	\$16 76-6.79u	+033
Oli products (NWE prompt d	olivery per to	ne CIF) + or -
Premium Gasoline	\$190-192	
Gas Oil (Soviet)	\$134-138	
Heavy Fuel Oil	\$72-74	+25
Naphthe	\$153-155	-1
Petroleum Argus Estimetes		
Other		+ or -
Gold (per tray ozide	\$449,25	-1.00
Silver (per troy oz)	693c	-11
Platinum (per troy oz)	\$563.0	-5.25
Palladium (per troy oz)	\$126.75	+025
Aluminium (free market)	53860	-400
Copper (US Producer)	120%-123c	+ 1.6
Lead (US Producer)	35.5c	
Nickel (tree market)	700c	
Tin (European free market)		+ 55
Tin (Kusis Lumpur market)	16.05 329.5c	-0.07 -1.0
Tin (New York) Zinc (Euro, Prod. Price)	\$1170	-1.0
Zinc (US Prime Western)	63.5c	
Cattle (live weight)?	115 77p	-0.72*
Sheep (dead weight)†	190.02p	-48.73
Pigs (live weight)?	70.65p	+1 15*
London deily suger (raw)	\$255,4y	-5.6
London daily sugar (white)		-1.5
Tate and Lyle export price	2248.5	-25
Surley (English feed)	£102.5u	
Mauze (US No 3 yellow)	£135.0	-05
Wheat (US Dark Northern)	C113 Dy	-1.25
Rubber (spot)♥	79.05	-2.5
Rubber (July) \$	84.5p	-2.0
Rubber (Aug)♥	85.Qo	-20
Rubber (KL RSS No 1 July)		-12.5
Coconut oil (Philippines)§	3570y \$447.5u	+25
Palm (si (Malaystan)§	\$385	723
Copra (Philippines) <del>)</del> Soyabeans (US)	£198.5	+1.5
Catton "A" Index	68.5c	+0.5



108.70 107.95

110.60 110.00

110.60

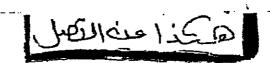
LONE	OH META	L TOKĆNU	TROS		(Pri
	Clos	•	Previous	High/Low	
Alumai	nium, 99.7%	6 purity (4	per tonne)		
Cash	2595	-615	4070-90		
3 mon			2680-906		
Alutai	nkum,99.5%	brings (£	per tonne)		
Cash	2010		2230-50		
3 mon			1578-80	1564/150	1
_	r, Grade A				
Cash	1376		1430-2	1415 1282/1283	. :
3 mon			1275-7	1202725	
	er, Standard				
Cash 3 mor	1265 oths 1220		1270-80 1230-40		1
	(US cents/				
Cash	(00 Cellor)		697-700		
3 mon			709-12		7
Lead (	per tonne	1)			
Cash	372-4		388-90	384	
3 mor			364-5	368/350	
Nickel	(\$ per tons	H2)			
Cesh	1600		15800-6000	4	
3 mon		0-600	14400-500	14700/145	100 1
<u> </u>	2 per tonne				
Cash 3 mon	729-3 11hs 690-1		740-2 698-8	731 704/688	7
				,	
POTAT	CES C/tone	<del></del>			LONE
	Close	Previou	s High/Low		Gold (
Nov	93.0	94.0	- INDIRCOM		Close
Feb	103.0	102.5			Openi
Apr May	142.1 152.5	145.9 155.9	145.5 141.1 154.0 158.0		Morne
_			100 tonnes.		Aftern Day's
	BEAN MEAL		TOU CONTINUES.		Day's
- TAI					Coins
<del>.                                    </del>	Close	Previou			US E
Jun Avg	176.00 169.40	168.50	175.00 169.00 168	50	Maple Britan
Oct	169.50	168.50	170.00 163	.50	Kruge
Dec Feb	171.50 174.00	171,00 174,00	171.50 170	.00	1/2 Ks
jin Jin	168.50		174.00 173 168.50 168		Angel
Tumov	er: 580 (22	5) lots of	100 tonnes.	<del></del>	1/10 /
	KT FUTURE				New 8
	Close	Previou		<del></del>	Noble
Av	1296.0	1285.0			
Jiy Oct	1355.5	1378.0	1260.0 123 1367.0 135		
Jen	1382.0	1400.0	1390.0 138	2.0	SPyer
Apr Oct	1427.5 1350.0	1441.Ş 1349.0	1430.0 142	7.5	Spet
BFI	1279.0	1283.5	(Libber)		3 mor
					Ĝ MON
Umov	er: 578 (210	7)			12 mg
				Ì	
					Almah
COTI		und ahin-	***		Strike
week	ending Jun	10 amo	ent sales for th unted to 370 to	nnes I	2700
again	st 535 izanik	be in the p	YBYIOUS Week	Fair (	2850
tradin	ig occurred the was reli	although divolvice	the variation of interest centres.	<u>.</u>	3000
	y on West			~ ]	Altumis
		_		1	2700
				l	28\$0 3000

وأدرادهن	Mainlum,\$9.5% purity (E per torme) Ring turnover 38,375 tons									
ish months	2010-1 1542-1		2230-50 1578-80	1564/150	5	2135-40 1544-5	1505-6	53,539 lots		
opper, Grade A (E per tonne) Fing turnover 45,800										
ish Months	1376-1 1271-1		1430-2 1275-7	1415 1282/128	3	1414-6 1276-7	1266-7	70,335 lots		
Sper,	Standard	(£ per tor	nuc)					Ring turnover 0 tons		
sh months	1265-1 1220-1		1270-80 1230-40			1275-90 1225-35		51 lots		
ver (U	S cents/īi	ne ounce	)					Ring turnover 0 co		
ish ronth	690-2 702-4	•	697-700 709-12			695-8 707-10	695-700	674 lots		
23) be	er tonne)	1			_	_	Rin	g turnover 11,350 tons		
sh Months	372-4 357-8		388-90 364-5	384 368/350		384-5 354-5	356-7	11,450 lots		
chael (S	per tonni	e)					R	ng turnover 1,578 toni		
Ah Monthi	16000 14500		15800-6000 14400-500	14700/14	500	16100-200 14650-700		00 6,019 lots		
e (£ p	er tonne)						Rin	g turnover 20,925 Long		
ish Months	729-3 690-1		740-2 698-9	731 704/688		730-1 690-1	693-5	21,249 iota		
TATO	S C/tonn				LONDON BULLION MARKET					
	Close	Previou	# High/Low		_	d (fine oz)		trelaviupe 2		
<b>Y</b>	93.0 103.0	94.0 102.5			Clo	ee Bring	448-448 <sup>1</sup> 2 450-450 <sup>1</sup> 2	250-250 l <sub>2</sub> 247 l <sub>2</sub> -248		
r	142.1	145.9	145.5 141.7			wed pr	450.8	249.375		
<u>y</u>	152.5	155.9	154.0 153.0			armoon flat	446.5	249,163		
mover: 385 (718) lots of 100 torines.					/'s hìgh /'s low	451-451 ½ 446 <b>¼ -446 ¾</b>				
YABE/	W MEAL				Col	ne	\$ pnce	£ equivalent		
	Close	Previou	s High/Low		_	Eagle	461 2-466 2	257 12 -260 12		
1	176.00		175.00		Ma	pleleat	481 <sup>3</sup> 2-488 <sup>3</sup> 2	257 12 -260 12		
•	169.40 169.50	168.50 168.50	169.00 168.1 170.00 163.1			tennia rgerrend	481 <sup>1</sup> 2 -468 <sup>1</sup> 2 447-450	257 <sup>1</sup> 2 -260 <sup>1</sup> 2 248 <sup>1</sup> 2 -251 <sup>1</sup> 2		
	171.50	171.00	171.50 170.0			Krug	234-243	131 12-136 1		
•	174.00	174.00	174.00 173.		1/4	Krug	116-124	65-69 <sup>1</sup> 2		
1	168.50		168.50 168.4	<b>40</b>	An		460-465 47-52	257 kg-260 kg		
nover:	580 (225	lots of	100 tonnes.			3 Angel v Sov.	105 2-106 2	26 <sup>3</sup> 6-29 <sup>3</sup> 6		
BGHT	FUTURES	\$10/inde	x point		Old	Sov.	1052-107	59-60		
	Çloşe	Previous	High/Low		No	de Plat	580.15-7.85	319.1-23.35		
	1298.0	1295.0	1260.0 1235							
	1355.5	1378.0	1367.0 1355		_					
	1382.0 1427.5	1400.0 1441.5	1390.0 1392 1430.0 1427	.0	SB	er itx	přílne cz	US cas equiv		
i	1350.0	1349.0	1350.0	a	Sp		384.45	698.00		
i	1279.0	1263.5				nonths	392.60	711,40		
						onths	461.30	725.15		
nover.	578 (210)	)			12	etinom	419.55	754,60		
				- 1		EDČNÍ MET	L EXCHARGE	TRADED OPTIONS		
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OTTON Perpool- Spot and shipment sales for the						ke prica \$		July Sept July Sept		
sails:	a- Spot #	no ampini	ent sales for th	• I	=:			оср.		

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Close	448-44812		250-6		
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NG KAND ANDERSONS	284-248		1311	-1361	
/4 Krug	116-124		65-6	ولاة	-
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did Sov.	10512-107		59-60		
ichie Plat	580.15-7.85		31B.1	21.35	i
Peer itx	p/filme CZ		US c	ts equ	ılγ
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700 850		218 139	214 157	91 161	247 338
<b>000</b>		439 83	113	254	441
	de A)	G	ella		uts
Coner (Gre		223	154	47	160
				71	100
250 400		132	97	105	250

(Prices sup	plied by Amal	lgem	sted l	letel '	Trading)	US	MAI	<b>KET</b>	S		CRUD
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4000 00			ng mun	iover .	O DOIPHE			lose. Ene			Adg
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	Rin	ig tu	nover	11,35	0 tonne			o follow to er trade b			-
384-5								nission h			
354-5	356-7		11,	,450 k	#8 	Cocoa	fell in ei	arly tradin	ng on ari	bitrage	Jul Sep
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pening	450-450 <sup>1</sup> 2		247 ½			GOLD 10	O troy QZ.;	\$/troy cz.			नेध
ternoon fix	450.8 446.5		249.30 249.10				Close	Previous	High/Lor		Sep
ey's high	451-45112					Jun	450.6	449.6	452.0	447.0	SUGAR
ay's low	4464-4464					Jul	451.6	450.8 453.8	450.5	450.5	
oine	\$ pnce		E equ			Aug Oct	454,6 459.5	458.8	455.4 480.5	450.3 455.3	-Just
S Eagle facielest	461 <sup>1</sup> 2-466 <sup>1</sup> 2 461 <sup>1</sup> 2-466 <sup>1</sup> 2		257 h	260 1 260 1		Dec	464.6	464.0	465.5	480.3	Oct Jan
ritannia	461 12-46612			2601		Feb Apr	469.8 475.1	489.4 474.9	470.0 472.5	468.0 472.5	Mar
rugerrand	447-450 234-248			-251 h -136 h		Jun	480.4	480.4	481.5	480.8	May Jul
/2 Krug /4 Krug	116-124		65-69	<sup>յ</sup> ը `			485.0	486.2			Oct
ngel	460-465			-2601 <sub>2</sub>	•	PLATINI		cz, Stroy o	<u>.                                    </u>		COTTO
/18 Angel ew Sov.	47-52 105 <sup>1</sup> 2-106 <sup>1</sup> 2		26 ½- 59-59				Ciose	Previous	High/Los	Y	
iti Sov.	10512-107		59-60	•		Jun	565.2	575.2	0	0	-Jul
oble Plat	580.15-7.85		31B.1-	21,35		Jul Oct	566.7 573.1	576.7 583.0	574.5 580.5	561.2 567.5	Oct
						Jan	560.1	590.5	584.D	578.0	Dec
						Aper Jul	587.1 594.6	596.0 605.5	560 <u>.0</u>	589.0 Q	May
Brer Itx	přítna cz		US ca	s equ	lv			oz; cents/tro		<del>-</del>	ايال
pat	\$84.45		698.00			SEALUS				<del></del>	ORANG
months months	392.60 461.30		711,40 725,15				Close	Previous	High/Los		
monuns 2 months	419.55		754,8	_		Jen Jut	704.0 707.0	702.5 705.5	0 7100	0 686.0	Jul
						Aus	711.8	710.3	0	0	Sep
						Sep	716.6	715.1 720.7	720.0	696.0	Nov Jen
	AL EXCHANGE		£ 8400			Dec Jan	731, i 735.8	729.7 734.5	734.D 0	709.Q Q	Mar
		_		_		Mar	745.3	745.1	749.0	732.0	May Jul
lambakum (99		_ [2		_		Tri May	756.9 767.9	766.9 767.1	0 752.0	0 752.0 ·	Sep
rike price \$	tonne	July	Sept	July	Sept	Sép	779.0	778.4	780.0	779.0	Nov
700		233	238	74	233		25,800 lbs	conts/fbs			
150 100		148 87	177 130	138 227	320 420		Close	Previous	High/Lov	,—	
tuniekun (99			ella		#S	Jun	108.50	112.15	109.00	108.50	INCOAC
700		218	214	91	247	Jul Jul	103.85	107.85	106.80	102.90	REUTA
50 50		139	157	161	24/ 338	Aug	99.45	102.80 98.15	0 97.30	0 94,40	1
00		<b>8</b> 3	113	254	441	Sep Dec	95.15 87.95	189.15	90.50	67.60	
opper (Grade	A)	C	alla	Pı	/ts	Jan	86.30	187.15	0	0	
\$0		ඎ	154	47	160	Mer May	83.60 83.60	183.15 80.40	85.50 82.50	82.50 80.00	DOW.
0g 60			97 CB	105	250 250	ᆒ	<b>30.00</b>	79.50	83.00	83.00	Spot Future
<b>60</b>		70	<b>CB</b>	193	350	Sup	79.50	78.60	9	Q	

	Latest	0 42,000 US Previous	High/La			icag			
Jul .	16.80	16.43	16.82	16.62	SOYAL	<b>EANS</b> 5,00	00 bu min; eq	ents/60fb	bushel
AUG AUG	16.95	16.57	16.96	16.72		Close	. Previous	HighA	ÓW
Sep	17.01	16.62	17.02	16,77	F-4	890/0			
Oct	17.04	16.65	17.04	16.80	Jul Auc	894/0	877/0 882/0	908/0 903/0	878/ 883/
Nov	17.02 17.07	16.66 16.67	17.02 17.07	16,85 16.89	Sep	- 203/0	.881/4	204/0	883/
Dec Feb	16.85	16.62	6	10.09 Ø	Nov	895/4	881/0	905/0	. 683/
Apr	18.85	16.58	ō	0	Jen	896/0	888/0	906/0	887/
	5 OH #1	000 US galls			- Mar	897/4	. 688/0	906/0	889/
				<del>-</del>	May - Jul	885/0 872/4 :.	876/4 . 888/0	894/0 885/0	882/ 872/
	Latest	Previous	High/Lo						0/2
loi	4455	4375	4480	4405	SUTAL		0,000 ibs; co	nds/fb	
Adg .	4515	4429	4520	4460		Close	Previous	High/L	DWT
Sep Oct	4590 4570	4500 4578	4995 4570	4540 4620	34	25.68	25.01	25.98	24.8
NOV.	4735	4951	4735	4700	Aug	25.92	25.26	26.21	25.1
len	4840	4759	4840	4823	Sep	26.22	25.51	26.43	25.4
Vier	4650 .	4589	4655	4640	- Dec	26.40 26.62	25.7% · 25.97	26.65	25.7
COCOA	10 tonnes	\$/10mmes			Jee	26.62	26.00	26.57 26.75	25.9: 26.0:
	Close	Previous	High/Lo		Mar	28.62	26.02	26.80	28.1
					_ May	26.40	26.05	26.65	26.1
lui 	1556 15 <b>8</b> 0	1582 1587	1562	1548	SOYAR	EAN NEA	L 100 tone; \$		
Sep Dec	1605	1818	1685 . 1616	1572 1588	-	Close			
Var	1640	1650	1844	1631	<del></del>		Previous	High/L	
May	1665	1675	1857	1657	Jul A.c.	263.5	252.2	288.8	283.0
kud 	1690	1700	0	0	Aug Sep	280.7 280.0	280.0 277 3	295.0	280.
Sep	1715	1725	1715	1710	- Oct	279.0	217.2 274.7	284.D 282.0	279.: 278.:
XXFFEE	*C* 27,5	Olbs; cents/	iba.		Dec	277.7	274.2	· 281.0	275.
	Close	Previous	High/Lo	M	- Jan Mar	276.2	271.0	279.0	274.8
lui .	135.05	136.30	136,10	134.65	_ Mer Mey	273.2 ' 272.5	270.5 270.5	<u> </u>	271.0
Sep	137.10	138.15	137.95	136.60				275.0	270.0
)ec	138.90	140.20	139.55	188.40	MAZE	5,000 bu #	ula; cente/58	ib bushel	
iter Jay	139.50 139.75	140.38 141.00	139.50	139.45		Close	Previous	High/La	344
ksi	140.25	141.50	139.50 0	139.50	Jul	269/4	250/4	269/4	2604
Sep	144.00	144.00	142.00	142.00	Sep	277/4	267/4	277/4	2894
AIG18	WORLD A	17 112,000	De serie		- Dec	289/6	279/6	289/6	2824
					Mer - May	296/2 298/4	296/2	296/2	288/
	Close	Previous	مالاتواا	<del>w</del>	_ Jul	297/0	289/4 290/0	298/4 300/6	291/4 293/4
koi .	9.87	9.68	9.89	9.63	Sop	272/4	268/0	277/6	2704
Oct lan	9.88 9.80	9.65 9.65	9.90	8.50	Dec	256/4	253/0	260/0	254/0
der	9.80	9.61	6 6.82	0 9.54	WHEAT	5.000 bu	min; cents/6	Wh. hombo	
Jay	9.76	9.63	9.77	9.55		Ciosa			
kut .	9.77	9.64	9.77	9.5B	5.4		Previous	High/Lo	
)ct	8.76	9.62	9.69	9.56	Jul - Sep	374/0 381/6	369/6	376/0	389/4
NOTTON	50,000; o	ents/lbs		_	Dec	391/2	378/G 388/8	384/0	378/0 387/4
	Ciose	Previous	HighAlo		- Mar	381/4	3900	394/0	389/
tul	66.91	68.55			_ May	375/0	372/0	378/0	374/0
un Det	65.65	65.42	67.00 65.80	65.5\$ 64.65	<u> Jul</u>	341/4	335/4	345/0	338/0
ec	64.61	64,04	64.70	63.60	LIVE C	NTLE 40,0	OC IDE; CHIN	vilba.	
lar .	65.18	64.55	85.10	64.20		Close			
lay	65.40 65.40	64.65	65.00	65.00	<del></del> -		Previous	High/Lo	144
	65.60	84.65	65.00	65.00	Jun Leo Aug	71.80	71.95	72.15	71.55
RANGE	JUICE 15	,000 lbe; ce	nts/ths		Oct	66.00 65.45	65.80	<b>55.20</b>	65.40
	Close	Previous	High/La		- Doc	67.52	65.72 67.77	65.85 ·	66.06 67.16
ui	173.50				_ Feb	68.80	69,07	67.95 69.26	97.10 68.50
op op	173.50 170.75	175.70 171.70	175.60	173.00	Apr	71.00	70.85	71.40	· 70.85
ph ph	160.55	160.90	172.00 180.75	170,50 160.50	<u>Jun</u>	71.05	71.20	71.40	70.90
20	155.95	156.00	156.00	155.50	LIVE IX	OGS 30.00	ib; conta/ib		
ter.	155.45	155.50	6	0					
lay 	154,60	155.00	Ö	ō		Close	Previous	مانطوناا	MK.
	153.45 150.45	154.70	ě	Ó	Juga Aut	50.65	51.56	51,60	60.60
ép ov	158,45 158,45	154.70 154.70	Ô	Ð	Jul Ave	49.57	50.47	50.80	49.50
	ICTAS	IJ-1/U	0	0	Aug Oct	47.25	48.22	48,40	45.85
					Dec	43.27 45 25	44.15 49.30	44.25	43.20
					Feb	47.40	48.30 48.20	46.60	45.00 47.37
					, Apr	45.57	45.30	48.32 45.65	47,37 45.00
HUNCE					Jun	48.80	48.37	48.85	48.25
REUTES	t\$ (Sese:	September	18 1931 ⋍	108)	PORK B	SILFS 20	.000 ibe; cen		
	June 13				<del></del>				·
						Close	Previous.	High/Lo	₩ .
	1924.5	1930.1	1766.6	1586.2	Jul	46,47	48.85	49.00	46,40
DOM 10	NES (Baz	e: Decembe	w 31 1974	= 100)	Aug	45.87	47 57	48.25	45.60
	140.37	138.52	131.70	130.73	Feb Mar	59.57	60.65	61,30.	59.45
3001						59.35	60.45	50.65	.20,70
Spot Futures			184.39	126.62	May	59.05	60.15	60.17.	\$9.05



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ETALS

- 20th

## Trade figures boost dollar

ing in the run up to this week's economic summit being held in

Monday's comments by Ar Manuel Johnson, vice-chairman of the US Federal Reserve Board, suggesting that the dollar had room for improvement, would now provide a strong base for the

US unit however.

The dollar moved up one and

Propins Chapt

and the tradam	suggesting that the room for improver now provide a strong US unit however.  The dollar moved				
e difficult to	£ IN NE	W YORK			
	June 14	Latest			
the one and other	£ Spot	1,7910-1,7920 0,07-0,06pm 0,37-0,34pm			

1870-189 0.08-0.07 0.35-0.31 150-1-00 STERLING INDEX 8.30 9.00 10.00 11.00 Bloom 1.00 2.00 3.00 4.00 20 \_\_\_\_\_ 20 \_\_\_\_ 20 \_\_\_\_ 20 \_\_\_\_ 940 940 940

**CURRENCY RATES** 

Basic Special\*
pate Drawing
finglish 0.662856 1.20244 1.45698 14.6692 43.4501 7.89345 2.207836 7.01383 7.01383 1543.98 130.726 7.58198 137.138 2.25398 1.25398

**CURRENCY MOVEMENTS** 

OTHER CURRENCE'S

**MONEY MARKES** London rates higher

MONEY RATES were igher in above target.

London yesterday as to pound reacted badly to beter than expected US trade figurs. Three-month interbank macy rose safely p.c. from 34.5% p.c. while the one year rat moved up to 34.5% p.c. from 34.5% p.c. and the Bank. A further revision took the surplus back to £150m, and the Bank sold £112m of Treasury bills at 6% p.c., maturing today.

In Frankfurt the Bundestank at 6% p.c., maturing today.

In Frankfurt the Bundestank allocated DM13.1bn at yesterday's sale and repurchase tender, coinciding with a maturing facility of DM7.5bn. The latest injection of facility was at the higher end of expectations, aithough dealers pointed out that corporate tax

firmer. Monday's producer prices index was seen as swarning that inflationary pressire could be building up, and win money supply already growing beyond the official target bank most traders saw the next more in rates as being upwards.

Overnight mone opened at 7-6% p.c. and easedto a low of 6 p.c. before touchings high of 7% p.c. Late balances were taken nearer 6 p.c. however.

The Bank of Engind forecast a

nearer 6 p.c. however.

The Bank of Engind forecast a surplus of around £150m. Bills maturing in officil hands and repayment of any ite assistance, together with a tage up of Treasury hills drained £112m while, after better than expected trade figures, dealers saw little chance out a further £59m. These were more than offset by Exchequer was given added weight when the transactions, which added £770m,

EMS EUROPEAN CURRENCY UNIT RATES

±1.5344 ±1.5464 ±1.0961 ±1.3674 ±1.5012 ±1.6684 ±4.0752 なるないないので

POUND SPOT- FORWARD AGAINST THE POUND

June 24 Copp والمحدد بحق 43-25-ds 43-25-ds 54-25-ds 54-25-ds 124-134-ds 3-13-pm 44-5-4-ds 24-2-2-pm 243-227-pm 37-3-0-m

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR

**EURO-CURRENCY INTEREST RATES** 

92.41 93.43 93.43 71.73 11.50 61.64 81.64 

Long term Empdellars: two years 65–65, per cost; three years 85–65, per cost; tear years 9-64, per cost; thee year 94–9 per cost mandagh. Short term cates are call for US Dollars and Japanese Year, others, but days' outlier.

**EXCHANGE CROSS RATES** 

DM Yes FFL SFL HFL Lies CS BFL 1.785 3.118 2255 10.52 2.610 3.506 2513 2.173 65.15 1 1747 126.3 5.894 1.462 1.961 1296 1.217 36.50 72.72 3.374 0.877 1.125 741.8 0.897 20.89 1000. 46.65 11.57 15.52 10257 9.636 288.9 1 13.83 2.964 214.4 19. 2.481 3.327 2199 2.066 61.93 1.195 86.40 4.031 1 1341 886.2 0.833 24.% 660.9 1000. 0.891 64.43 3.006 0.746 1 1.348 77.49 4.548 1.128 1.513 1611 1964 5372 2550

0.460 0.821 1.435 163.8 4.861 1.201 1.535 2.740 4.766 346.1 16.15 4.636 Yen per 1,000: French Fr. per 10: Ura per 1,000: Belgian Fr. per 100.

FT LONDON INTERBANK FIXING (1) (1) a.m. June 140 3 months IS dollars

6 months IIS Delians

**MONEY RATES** NEW YORK

3,40-3.50 7<sup>1</sup>q-7<sup>1</sup>q 7<sup>1</sup>q-7<sup>1</sup>q 3.75-390 71-71

LONDON MONEY BATES

88 88 88 88 89 7.55 7.55 66 66 778478 778478 7786-7.45 7.50-7.45 7.50-7.45 91 93 7.75-7.70 64 64 64 64

and repurchase agreements took of an early rise in West German' for an early rise in the early rise for an early rise in West German' for an early rise for an ear

FINANCIAL FUTURES

## US bonds sharply firmer

\$5 19.55 14.45 4.55 4.55 0.95 0.95 12.90 9.95 6.00 3.80 2.30

CHICAGO

Close High Low Pres. 186.30 186.60 252.40 182.90 187.25 187.40 183.50 184.06

Estimated Volume 18044(4995) Previous day's open Int. 5902/562 CURRENCY FUTURES LEFFE-STERLING £25,000 S per &

Latest High Low Pres. 1.7846 1816 1.7840 1.8225 1.7782 18090 1.7774 1.8136 1.7780 - 1.7780 1.8090

4.50 7.00

One Year

130 205 38 160 180 67 THE DOLLAR rose to its best, the definite in the April US trade definit. The part of the trade figures around 75.7 on its exchanges rate helps the could be appropriately a start potentiation in the April US trade definit. The part of the trade is a start of the adjusted shortfull narrowed to 82.98 fm rom a revised \$17.00 of Monday, against the synthetic finite in the April US trade definit. The part of the adjusted shortfull narrowed to 82.98 fm rom a revised \$17.00 of Monday, against the synthetic finite in the April US trade definit. The part of the adjusted shortfull narrowed to 82.98 fm rom a revised \$17.00 of Monday, against the synthetic finite of the synthetic fi 10 31 568 497 141 55 30 294 100 9.50 5.50 1.50 

TOTAL VOLUME IN CONTRACTS: 46.963 C-Call P-Pat B- 54

**EUROPEAN OPTIONS EXCHANGE** 

**BASE LENDING RATES** 

ASH Bark 84 84 84 Alaca & Corresty 85 Alaca & Correst 85 Alaca & Correst 85 Alaca & Correst 86 Alaca & Correst 87 Alaca & C City Merchants Bank ..... Clydesdale Bank ...... Cozon, Bk. N. East ...... Co-operative & Co.... 

Brit Bk of Mid East .....

Central Capital ...... Chartestoose Bank.

High 12.23 11.70 11.73 11.39 11.39 11.38 11.38

Cypros Popular Bk ... Denhar Bank PLC ... Duncan Lawre ..... Egestorial Bank plc ... Exeter Trust Ltd .... Hambros Bank
 Heritable & Gen Inv Bk...

PK Frazes Intilibits... Provincial Bank PLC R Raptori & Sens ..... Routingto G rambo .... Royal Be of Scottand ... Reval Unit Basit Smith & Williams Sess. Standard Chartered Figureral & Geo Sec First Mational Bank Pik ... • Robert Fleming & Co. ..... Robert Fraser & Ptirs. .... United Migrati Back ... Unity Trust Back Pic ...

Banking & Securities House Association. "7 day deposits 3 %". Saveyire 6 18". Top Ter-ELD 2001-Instant acces 8 00". 4 Mortgage bere rate. § Depared deposit 3,00". Mortgage 9,125%. - 9,5%.

Mar Street Kawast.

This announcement appears as a matter of record only.



Ahold USA Inc.

U.S. \$65,000,000

Multicurrency Loan Facility Guaranteed by:

Koninklijke Ahold nv

Arranged by Citicorp Investment Bank Limited

> Provided by Bank of America NT&SA Bank Mees & Hope NV Generale Bank

Kredietbank NV International Westminster Bank PLC

Rabobank Nederland Société Générale Bank Nederland N.V.

Agent Citicorp Investment Bank Limited

April 1988

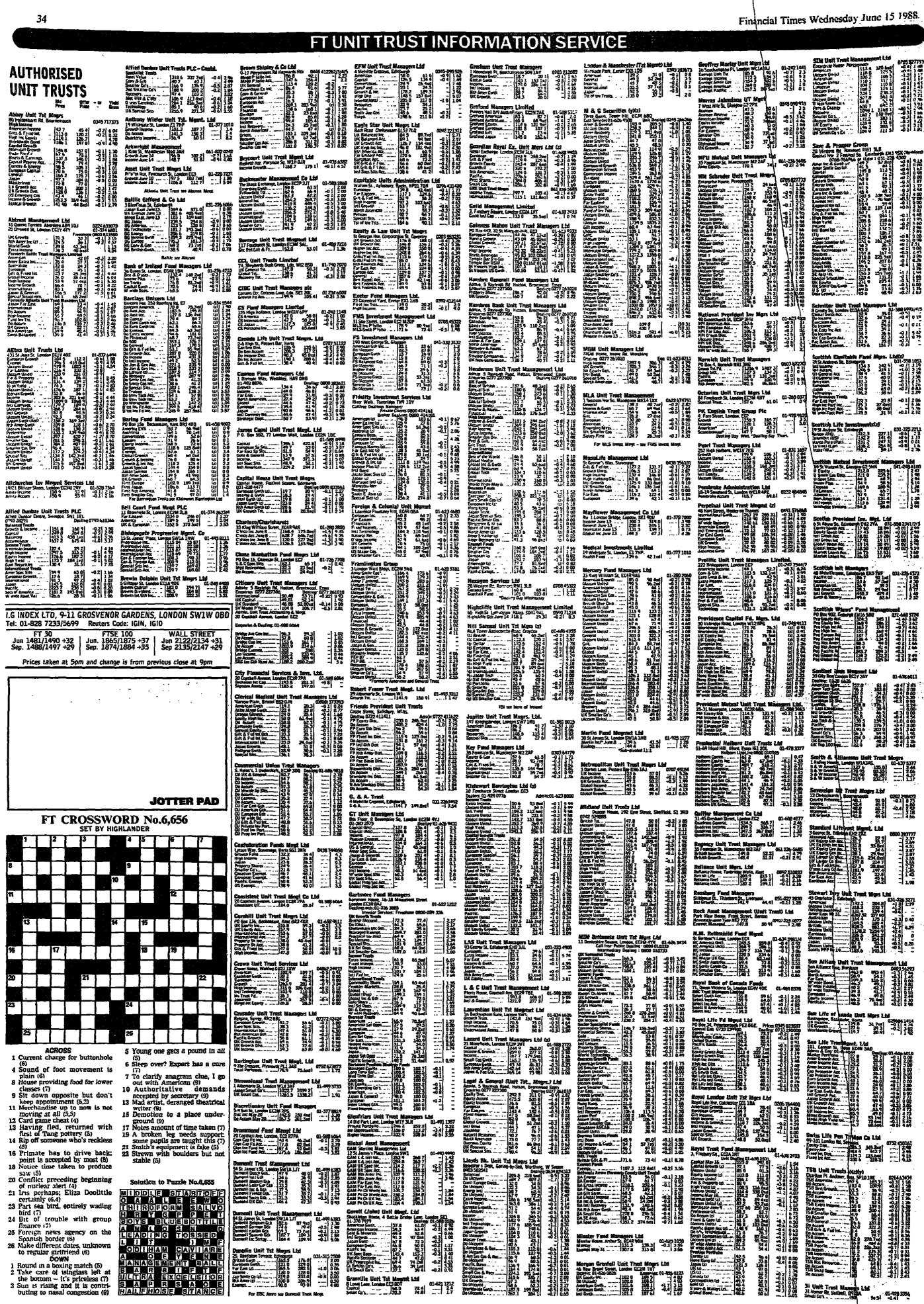
CITICORP INVESTMENT BANK

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DOWN

1 Round in a boxing match (5)

2 Take care of isinglass left at
the bottom — it's priceless (7)

3 Sun is rising and it is contri-buting to nasal congestion (9)

Salas June 15 194

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Studies Section 1

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Financial Times Wednesday June 15 1988 35 Target Trest Hengrs Litel
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Financial Times Wednesday June 15 1988 LONDON SHARE SERVICE THE PART OF THE PA LEISURE-Contd OTL AND GAS — Contd

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THE NEWS of a substantially lower than expected US trade deficit for April, quickly followed by a surge in the dollar and a bumper opening on Wall Street. brought a rapid turn for the better on the London securities markets yesterday. Equities burst through to a new peak for the period since the Crash of October 1987, closing 27 points up on a welcome improvement in business levels. Long-dated Govern-ment bonds gained a full point, reaching their best levels since the end of April, although the near dates, restrained by the pound's fall, were little changed

Equities were led by the major exporting stocks, which responded quickly to the fall in sterling against the dollar. Glaxo, a major dollar earner, stood out strongly, and currency factors also drove Beecham, ICI, BOC, and Unilever ahead. The excep-tion was BAT Industries, which fell in heavy trade following an adverse medical liability ruling in a US Federal court.

The FT-SE 100 Index, seven points down ahead of the trade figures announcement from 27.4 up at 1866.2 a significant move above the March 18 reading of 1855.5, the previous post-Crash beak and seen as an important chart resistance point. The Index stood at 2301.9 on the eve of the Crash in October '87.

Seaq turnover increased to 481.3m shares (320.8m on Monday). While much of the immediate gain in the market reflected price mark-ups by the market-makers, the Seaq total reflected the appearance of genuine investment buyers towards the end of

the day. Traders and analysts, while stressing that the market's advance was "very important", kept their enthusiasm under restraint. The dollar is the key", commented Mr Roger Charlesworth at Chase Manhattan. "It has to continue its upward progress". An arbitrage dealer com-There has not been a great deal of change. But the climate feels much better".

The market was virtually at a standstill ahead of the US news, and waited cautiously for the response from the US dollar, and then from Wall Street, before breaking out for new ground. The seasonally adjusted US trade deficit of \$9.89bn for April compared with IJK expectations of around

shift in the yield curve as the

**EQUITY GROUPS** 

& SUB-SECTIONS

CAPITAL GOODS (208) . Building Materials (29)

Electronics (31)...

Motors (13) .

Stores (35)

Contracting, Construction (35) Electricals (12)

Mechanical Engineering (56)... Metals and Metal Forming (8)

Other Industrial Materials (24). CONSUMER GROUP (187)..... Brewers and Distillers (21) Food Manufacturing (23). Food Retailing (16)..

Health and Household (12). Leisure (30)

Packaging & Paper (17) .... Publishing & Printing (16)

Shipping and Transport (12)...

47 Telephone Networks (2)... 48 Miscellaneous (26).....

49 INDUSTRIAL GROUP (487) ...

59 500 SHARE INDEX (500)...

Merchant Banks (11).

99 ALL-SHARE INDEX (712) ...

FT-SE 100 SHARE INDEX &.

**FIXED INTEREST** 

Investment Trusts (80)

nsurance (Life) (8) Insurance (Composite) (7) Insurance (Brokers) (7)

62 Banks (8)

# Equities at post-Crash peak and long Gilts higher after US trade deficit news

"long longs" added just over a point but the short dates stayed put. Yields on UK long Gilts dipped to 9.27 per cent, the lowest since April 22, cheered by the fall to around 8.8 per cent in yields on US long bonds. Retail buyers entered the market at the close. The credit markets consider

themselves safe from a further hike in base rates while the pound is at its present levels against the German mark. How-ever, expectations that domestic rates will be pushed higher again if the pound continues to fall kept buyers away from Gilts with maturities before 1991/92. Indexlinked bonds were largely over-

BAT Industries encountered heavy selling pressure following the first defeat for the US tobacco industry in more than 300 liability suits since the 1950s. A Federal court jury decided that the Liggett group along with two other US tobacco companies were smoker who died of lung cancer

BAT shares dropped from 439p to 418n before market fears were allayed and a strong recovery instigated by a statement from the UK group. It said "fears raised by Farmers group regarding tobacco product liability are groundless, and simply attempt to divert attention from the real issues. The narrow verdict against Liggett deals with spe-cific advertisements run by Lig-gett in the 1950s and clearly has

the Farmers' acquisition" The recovery in the stock was aided by the broad mid-afternoon surge in equity values after release of the US trade figures and, after turnover of 14m shares, the price closed a mere 3 down on balance at 436p. Rothmans International moved in sympathy, ending 8 down at 427p.
With crude oil prices still

weakening, and no news from the Opec meeting in Vienna, where a roll-over of current output agreements seems the best hope, the major oil stocks were left out of from a securities house "buy"rethe excitement in other dollar earning issues. Shell, 9 up at 1077p, saw little interest. BP closed unchanged at 70p on turn-over of 6.2m, with the old a touch better at 269p with only 2.1m traded.

It was an active session for composite insurance stocks, which paid little heed to currency factors moving the rest of the market. General Accident came in for a bout of selling, the shares dipping 15 at worst before closing a net 5 off at 937p on

FT - ACTUARIES INDICES

These Indices are the joint commitation of the Financial Times. the Institute of Actuaries and the Faculty of Actuaries

Tuesday June 14 1988

10.02 18.71

10.17 9.84 10.84 9.70 18.29 11.68 9.81 8.76 10.46 8.29 6.66 7.85 9.57 8.24 10.12 11.59 11.57 11.96 11.46

28.64

9.57 4.77 9.88

Day's High

Day's Chang %

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2037.73 1878.58 1343.96 504.34 3441.52 825.39 592.51 902.91 1206.42

1971.25 1212.61

1949.10 968.50 1181.69

729.68 689.75

1845.73 561.63 1008.88 373.87

1256.03 393.42

963,35

Mon Jun 13

Index Day's No. Change 1866.2 +27.4

	June	June	June	June	June	Year	19	88	Since Co	mpilation
	14	13	10	9	8	Ago	High	Low	Hiph	Low
Government Secs	90.03	89.80	89.89	89.80	89 78	92.28	91.43 (18/4)	86.97 03/D	127 4 (9/1/35)	49.18 G/1/75)
Fixed interest	98.20	98.18	98.12	98.08	98.21	99.08	98.67 (25/5)	94 14 (8/1)	105.4 (28/11/47)	50.53 (3/1/75)
Ordinary 🕈	1482.7	*1458.6	1468.2	1463.7	1455 2	1794.5	1482.7 (14/6)	1349.0 (8/2)	1926.2 (16/7/87)	49.4 (26/6/40)
Cold Mines	221.2	217.2	228.6	228.5	232.5	388.7	312.5 (7/1)	1954 (13/5)	734.7 (15/2/83)	43.5 (26/10/71)
Ord. Div. Yield	4.45	4.53	4.50	4.52	453	3.19		S.E AC	TIVITY	
Earnings Yld. %(full)	11.41	11.64	11.57	11.60	11.64	7.71	k	dies	June.13	Jone.10
P/E Ratio (setX")		10.48 25,040	10.54 25,790	10.51 27,359	10.51 22,647	15 99 52,118	Equity Bargains 202.8 19			101.2 195.8 3068.0
Equity Terrover (Em) , Equity Bargains		1304.26 31.294	1517.85 30,223	1101.55 28.930	1006.66 25.334	1715.75 63,295	5-Day avera	ge Barçains	104.9	105.9
Shares Traded (ml)		388.1	591.0	446.1	416.5	614.7		ains		183.6 2356.0

Day's High 1482.9 Day's low 1455.4 Sees 15/10/26, Fixed bit. 1928, Ordinary 1/7/35, Gold Milnes 12/9/55, S E Activity 1974. \* Nii = 10.58. \* Corrected figure.

12 p.m.

1455.7

1456.3

1455.7

1461.9

1459.2

10 a.m.

1459.1

fund-raising operation.

The strong feature in the sector was Guardian Royal Exchange, which jumped 17 to 933p as the shares, which have been left behind recently, attracted buyers on the basis of on Wall Steet also inspired confi-the high yield. County NatWest dence and helped generate a little WoodMac has Guardian on its more buying interest than of late.

Morgan Grenfell moved higher but ended off the top at 352p, a net 9 higher although market analysts expressed scepticism of recent bid stories, of which the latest hinted that a Swiss bank might be interested.

The clearing bank stocks closed firmly, Lloyds adding 10 to 309p and Barclays 5 to 415p, but business was moderate. The Brewery majors benefited

commendation and Allied-Lyons jumped 9 to 428p and Guinness gained 6 to 338p while Whithread "A" advanced 7 to 311p and Scottish & Newcastle 12 to 326p. Regional issues were less fortunate and J.A.Devenish dropped 21 to 331p on disappointment with the static interim profits. Buckley's weakened, reflecting possible ramifications from the collapse of Barlow Clowes and settled 11 lower at 155p. But Dis-tillery shares firmed behind Invergordon which shot 37 higher to 293p, after 309p, after a rumours that the group was higher to 293p, after 309p, after a about to take NZI off Sir Ron report that an unnamed predator

Fri Jun 10

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4.80 13.69 45.53 2058.46 2073.50 2008.85 2419.27
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3.89 11.94 6.02 461.61 466.04 467.37 526.52
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4.59 10.07 10.99 504.24 506.22 553.19 780.83
4.59 10.81 21.33 1034.97 1043.59 1043.95 1344.41
4.59 10.07 10.99 29.61 1928.85 1925.82 1917.32 2265.20
4.59 10.81 21.33 1034.97 1043.59 1043.95 1344.41
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950.57 955.97

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4.11

Day's Low

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889.25 531.65

Jan 8

1841.5 1828.2 1828.2 2309.8

Moa Jun 13

Year ago approx

The Jan 9

index No,

Year ago (approx)

Brierley's hands, a move which was considering a bid. Hawker could involve a rights or similar Siddeley, up 11 at 509p, holds a 65 advanced 17 to 277p, while Reuters moved up sharply to record a Siddeley, up 11 at 509p, holds a 65 per stake in the Scotch whisky

> International stocks were given a strong boost as sterling reacted sharply in the wake of the US trade figures. The early advance on Wall Steet also inspired confi-Activity expanded in Glaxo (some 2.8m shares changed hands) with the shares closing 39 to the good at 972p. BOC were also noteworthy for a rise of 20 at 416p along with Beecham which put on 12 at 477p. A sizeable in-house order lifted Reckitt and

> Wellcome, however, failed to participate in the strong revival, closing only 5 to the good at 550p as a possible future rival for the group's anti/Aids drug Retrovir emerged from the Stockholm conferecence London International. in contrast, featured a rise of 15 at 274p, as a number of analysts began to take a long-term bullish stance on prospects for the group's health and personal prod-

> Boots, the subject of speculative activity in the previous trading session, were again briskly traded (some 5.1m shares changed hands) before settling a penny firmer on the day at 228p. Pilkington, awaiting today's preliminary figures, nudged a few pence higher to 215p.

rise of 22 at 538p with the aid of

1476.1

3 p.m.

1476.7

US demand. Low and Bonar gained 6 to 245p on details of the sale of comnies in its electronics division which are expected to raise around £35m. Satisfactory preliminary figures left BSS 10 to the good at 383p, while Metal Clo-sures improved 3 to 213p on the increased its stake to just over 26 British Dredging continued to per cent. Toye, also reflecting attract considerable attention in stakeholding news, rose 10 to

Store shares showed more signs of life, particularly in the afternoon trading session. Interest in Marks and Spencer expanded noticeably after the recent lean spell, with the shares improving 3½ to 175p in a volume of some 5.6m. Dixons edged up 5 to 190p, while a persistent buyer left Sears 14 to the good at 120p. US influences, pron a gain of 6 to 132p in Laura Ash-

on the bumper preliminary fig-

been challenged by market sources, also improved to close 5 dearer at 663p. Gossip of a operations of the last-name break-up value of near £4 per United Newspapers flared into prominence when demand, thought to be aroused by a bround Farnell Electronic rose 6 to 167p after news of the prominence when demand, while Farnell Electronic rose 6 to 167p after news of the prominence when demand, available. Elsewhere Jefferson 167p after news of the negotia-tions for the purchase of two Low & Bonar companies for fam cash. James Cropper reacted 5 to 150.

Applied Holographics rose 8 to mere under pressure. Agencie

Applied Holographics rose 8 to 288p but Telecomputing fell 10 in a thin market to 113p.

Cable & Wireless led major Electricals higher with a late advance of 6 to 364p. Racal Electronics, marginally better at 313p, has re-arranged announcement of the annual results and ment of the annual results and details of the Vodafone flotation which will be made known before trading commences on the morn-

Tesco warmed to fresh institutional demand and rose 6 more to thought the first in the sector Mountional demand and rose 6 more to the first in the sector Mountional demand and rose 6 more to the first in the firs the Food sector were few. Slightly better-than-expected annual profits nudged Northern Foods up to 297p while sharply which should be with increased full-year results, plus a profit of some 250m.

the wake of news of Newarthill's increased holding (22.1 per cent and advanced 11 to 169p. Bid hopes together with Newcastle development prpospects prompted further demand for S. Miller which closed 12 to the

Currency influences were largely responsible for a sharp gain in ICI which moved ahead strongly to close 32 to the good at 1058. Volume amounted to some 1.6m shares. Other Chemical

23

11 24 44

13

y. issue also made a good showing, Colorvision jumped 25 to 300p Laporte improving 9 to 423p and

**NEW HIGHS AND LOWS FOR 1988** 

terday's annual meeting of a good year for the company aroused demand for the shares of Pleasurama which rose 6 to 199p.

Jaguar railied from the effects Emess featured brightly amid thoughts that the battle for control of French lighting group Holand, encouraged by sterling control of French lighting group Holand, encouraged by sterling control of French lighting group Holand, encouraged by sterling control of French lighting group Holand, encouraged by sterling control of French lighting group Holand, and the many sterling and the sterling control of the latest profits downgrading the sterling control of the latest profits downgrading the sterling control of the latest profits downgrading thoughts that the battle for control of the latest profits downgrading thoughts that the battle for control of the latest profits downgrading thoughts that the battle for control of the latest profits downgrading thoughts that the battle for control of the latest profits downgrading thoughts that the battle for control of the latest profits downgrading thoughts that the battle for control of the latest profits downgrading thoughts that the battle for control of the latest profits downgrading thoughts the state of the latest profits downgrading the latest profits d ophane could be swinging its way Motor Distributors provided a and ended 26 up at 477p. Thorn Motor Distributors providers, 5 EMI, whose recently revised couple of firm spots in Lookers, 5 micreased offer was believed to larly degree at 115p. but Composition. have received approval from the French authorities but has since slipped to 533p; analysts are cur-rently visiting the US aerospace

Smurfit jumped 14 to 460p but James Cropper reacted 5 to 198p

remains unclear, but British

ing an announcement that it had Paternoster complex in the City, which should be worth a tidy

bonus share issue, lifted Nor-mans 2% to 61%p.

Dawson International dis-closed preliminary profits barely The Building sector provided several noteworthy movements. British Dredging continued to higher at 210p.

Investment Trusts were on the move after weeks of neglect, and American stocks showed best because of the improvement in the dollar. Highlight of the bunch was Alliance Trust up 12 to 810p and Fleming American up 5% to

116% P. Among the overseas traders Incheape continued its good rur benefiting from a small bear squeeze and strong investment interest from several large buyers to close 6% up at 199p on a relatively healthy turnover of 2.4m. Otherwise there was little movement, save for Polly Peck, 4 better at 313p, Wills Group, 3 firmer at 115p, and Harrison Crosfield, 2 down to 618p and suf-

fering, like much of the sector. from a weak sterling. Business in Traded Options nicked up smartly after the US trade figures were released. Over-all, contracts totalled 39,722, with 30,547 calls and 9,175 puts. The oil sector was particularly active and the best of a good bunch was as BP's 2,350 calls, of which 1,000 were contracts for July and Octo-

## **Traditional Options**

• First dealings June 13 Last dealings June 14 • Last declarations Sept 15 • For Settlement Sept 26
For rate indications see end of Landon Share Service

Interest in the Traditional option market expanded considerably yesterday. Stocks to attract money for the call included Abbey Life, Rock, Bryant Hold-ings, Tyndall Holdings, Charter-hall, Normans Group, Camford Engineering, Far East Resources, Courtaulds, Pleasurama, Owners Abroad, Morgan Grenfell and in Logitek and Harris Queen-sway, while double options were transacted in Sovereign Oil, & Miller, Bryant Holdings, Tyndall Group and Cambian Venture.

## TRADING VOLUME IN MAJOR STOCKS



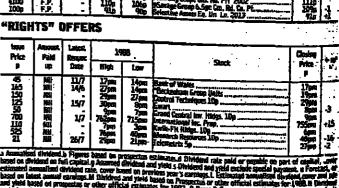
RISES AND FALLS	YESTER	AY	. : •
tish Funds	Rises 77 13 495 274 21 2 54 97	Falls 14 264 61 32 3 41 60	Same 22 34 805 320 54 8 96
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## **LONDON RECENT ISSUES**

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11 inflation rate 5%
12 inflation rate 5% 2.68 3.81 1.76 3.65 2.76 3.82 1.83 3.67 127.95 +0.22 127.67 13 Inflation rate 10% 14 Inflation rate 10% 121.19 +0.23 120.91 1.46 7 Over 5 years .. +6.23 121.29 10.24 10.59 10.62 10.26 10.60 10.62 9.84 9.93 9.97 0.03 5.88 9 Debesture & Lucy ... 119.48 +0.05 119.45 93.65 +0.23 3.22 93.43 18 Pref 9.57 9.59 10.11

† Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday Issues. A new list of constituents is available from the Publishers, The Financial Times, Bracken House, Cannon Street, London ECAP 48Y, price 15p, by post 32p.

#Opening index 1834.9; 10 am 1835.4; 11 am 1832.6; Nuon 1831.9; 1 pm 1832.3; 2 pm 1841.1; 3 pm 1858.5; 3 30 pm 1858.5; 4 pm

**LONDON TRADED OPTIONS** . CALLS 140 16 23 26 212 5 8 600 650 28 17 7

Racal (\*313 )

Barclans (°415)

Boots (\*228 )

BTR (\*271 )

Slue Circle (\*425 )

Dixons (\*129 )

. Hawker Ski (\*508.)

8 bustbild ( 883°)

Sears (\*119.)

(*152 )	160	145	123	肾	127	15 32	20 35	
Brit. & Comm, ("265 )	240 260 280	30 15 5	40 25 14	42 30 22	3 9 22	13 27	20 30	
B.P. (*269 )	240 260 280	32 15 41 <sub>2</sub>		30 175	1 9 15	5 13 22	20 26	
Bass (*815 )	750 800 850	72 32 10	92 57 33	70 47	13 47	8 25 55	42 65	
Cable & Wire (*364 )	330 360 390	40 16 6	48 28 13	58 42 -	4 12 35	10 22 42	18 30	
Cons. Gold (*1048)	1000 1050 1100	90 57 32	120 73	105	27 AN TI	58 105	75 125	
Courtanids (°344 )	330 360 390	26 9 3	40 25 14	48 32 21	9 27 50	19 33 55	25 49 60	
Com. Union (*397 )	360 390 420	45 20 9	50 33	60 42 -	12 30	<u>#</u>	14 27	
British Gas (°178 )	170 180 200	11 44 5	14½ 9 34	1312	5 9½ 27	7 121, 29	16 30	
6.E.C. (*148.)	140 160 180	12 2 1	15 6 21 <sub>2</sub>	1B 9	13 32	5½ 17 35	19	
6.K.H. (*315 )	300 330 360	22 8 1½	33 17	42 26	7 23 48	14 29	32	
Grand Met. (*517 )	460 500 550	39 7	72 43 19	器 57 艾	11 <sub>2</sub> 9 37	7 18 43	10 22 45	
1.C.1. (*1056)	1000 1050 1100	77 40 18	92 40	120 63	10 25 57	27 77	35 85	
Jaguar (*268 )	260 280 300	18 8 2	27 161 <sub>2</sub> 81 <sub>2</sub>	34 24 16	8 19 35	15 25 39	22 32 40	
Land Securities (*596 )	500 550 600	102 52 15	113 73 35	118 83 52	1 4 18	12 25	8 18 35	
Marks & Speacer (*174 )	160 180 200	17 5 15	23 12 4	26 15 8	10 28	13 29	7 15 30	
Britoil (*527 )	420 460 500	70 25	77 50	111	238	26	111	
Rolls-Royce (°125°)	110 120 130	17½ 9 3½	21 13½ 8½	24 17 12	1½ 3	3 6 11	8 14	
STC (*272 )	240 260 280	35 20 6	41 28 17	48 35 24	3 5 13	10 21	10 14 25	
Sainsbury (°223 )	200 220 240	25 8 2	30 17 8	34 20 13	2 6 20	10 21	12 24	
Shell Trans. (*1074)	1000 1050 1100	90 52 26	110	138 80	16 40	22 65	73	
Storehouse (*247 )	240 260 280	15 6 2	23 15 10	30 22 15	10 25 42	17 28 42	20.32.47	
Tratalgar House (*318 )	280 300 330	43 25 7	53 38 18	58 42 25	3 5 20	7 13 27	12 18 32	
T.S.B. (*107 )	100 110 120	2	12 6 21 <sub>2</sub>	14 8 -	1½ 7 15	4½ 9½ 16	11	
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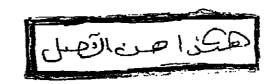
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407.B4	405.70	408.70	408.28	412.04 (11/4)	327.78 (28/1)
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## AMERICA

# Encouraging deficit figures May's nervous tone Paris and Amsterdam rally lift Dow to post-crash high

## Wall Street

EQUITIES surged yesterday in response to a set of very encouraging US trade figures in April, taking the Dow Jones Industrial Average to new post-crash highs, writes Janet Bush in New York. The Dow index drifted below its highs but its close was still the best since the October crash, surpassing the previous peak of 2,110.08 on April 12. It closed 25.07 points higher at 2,124.47. After the third lowest volume this year on Monday, activity picked up sharply and more than 220m

shares were traded.
US Treasury bonds were the star performers with prices jump ing by more than 2 full points. In late trading, the Treasury's benchmark long bond was quoted 2% point higher to yield 8.811 per

\$9.78bn in April from \$9.53bn.

Markets were impressed by the fall in imports. The decline was concentrated in the auto and consumer goods sectors, providing evidence of a weakening in always been a prerequisite of a substantial improvement in the trade balance.

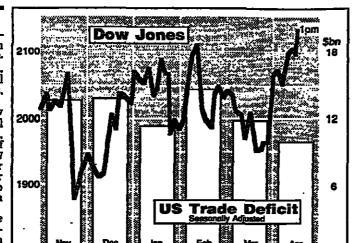
The bond market was particular of the provided substantial improvement in the trade balance.

The bond market was particular of the provided substantial improvement in the trade balance.

In the equity market, blue chip

imports came at the same time as a small decline in exports, suggesting that pressures on capacity, which had lain behind some of the fears about higher inflation, may have eased.

In both the equity and bond markets, traders reported genu-



While the trade figures were defeat in a liability case. Liggett plainly good for all markets, Group was found partially liable there was nevertheless a feeling for the death of a woman from that the sharp rally in bonds at long cancer. Its stock slid \$% to least could not be sustained. \$7% Economists said there continues

The bond market was particularly happy that the fall in issues were sharply higher. International Business Machines rose \$1% to \$118%. General Electric added \$% to \$43%, American THE US trade figures buoyed Telephone & Telegraph put on \$% to \$27% and Coca-Cola gained \$1/2 to \$339.

ine institutional buying, in stark. Stearns executed a huge block Treasury's beliwether 30-year bond since April 13.

The merchandise trade deficit fell to a seasonally adjusted \$9.99 bn in April compared with a revised \$11.7 bn shortfall in March. Without seasonal adjustment, the deficit widened to contrast to last week which saw trade in 7.7m Texaco shares rep-both markets raily on mostly pro-resenting a 3.2 per cent stake in

after news of the industry's first

Philip Morris fell \$1% to \$83%, domestic demand, which has to be healthy growth, but there RJR Nabisco dropped \$1 to \$47 always been a prerequisite of a are still concerns about capacity while American Brands held up

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stocks in Toronto where the composite index gained 19.51 to 3,396.15.

Texaco lost an early gain to However, turnov close \$% lower at \$50%. Bear. ate at 27m shares.

# Low volumes reveal

BY HILARY DE BOERR

TURNOVER continued to fall on per cent – are particularly susmost leading European bourses ceptible to events on Wall Street, last month and several stock and these two bourses recorded exchanges turned in their worst their lowest monthly volumes monthly performance this year in this year. terms of trading value, with only Frankfurt failed to attract sig-

Paris seeing improved activity.

Concern over the US trade fighigher interest rates hung over the use trade fighigher interest rates hung over the market and investors refused but Helsinki reached a fresh than the second of the market and investors refused but Helsinki reached a fresh than the second of the market and investors refused but Helsinki reached a fresh than the second of the second of the market and investors refused but Helsinki reached a fresh than the second of the second volumes down for the second to react to any news other than consecutive month as fears of bad. Volumes fell by 4.5 per cent bad. Volumes fell by 4.5 per cent bad. Volumes fell by 4.5 per cent peak, writes Our Markets Staff.

PARIS proved something of a surprise to analysts, with share tion unnerved investors after the moved in a narrow trading range. deficit turned out to be much

lower than expected.

The picture so far this month is much better, with turnover picking up right across Europe as the international economic scene improves, fears of interest rate rises recede and the dollar

Italy and the Netherlands were the worst hit markets last month. falling 23.5 per cent and 20.9 per cent respectively in local currency terms, according to figures from County NatWest WoodMac, the UK broker.

In Italy, foreign and domestic stage in volume terms, with turn-investors retreated to the side-ines amid concern over the bud-month in a row. A favourable ines amid concern over the bud-month in a row. A favourable get deficit and fears that government plans to tackle it were iton helped boost buying, along insufficient. The dearth of take-over speculation also took its toll, and buying interest all but dried with others in Europe. Takeover up, with the Milan bourse falling speculation and a small cut in 7 per cent over the month, interest rates also helped, and according to the FT. Actuaries the bourse saw renewed foreign according to the FT-Actuaries the bourse saw renewed foreign world Indices.

Both the Netherlands and Zur- umes rose 5.8 per cent last month ich - where turnover fell 129 over April.

Monthly total in local currencies (bn)											
Bourse	May '88	Apr '88	Mar '88	Feb '88	Jan '88	ग्रमणि <b>३४</b> '87					
Belgium	33.2	38.9	93.2	197.0	59.8	65.7					
France	55.0	52.0	48.2	67.2	46.4	85.3					
Germany	31.8	33.3	51.3	46.7	29.6	56.8					
Italy	9,704.0	12,692.0	22,424.0	15,196.0	6.396.0	11,264.0					
Netherlands	7.2	9.1	12.8	8.8	8.0	12.7					
Spain	418.0	429.7	555.4	329.4	389.2	610.1					
Switzerland	12.1	13.9	18.2	20.7	14.6	21.2					

CUDODEAN COUNTED THOMOVE

## SOUTH AFRICA

to put their money into bonds

to take advantage of dividends

year's average monthly level.

Paris meanwhile took centre

surprisingly low US trade deficit figure and the subsequent rise of the dollar.

Vaal Reefs lost R2 to R263 and Driefontein sank 50 cents to R32. Diamond stock De Beers was unchanged at R35.50.

## London

EUROPE

after better US trade news

A QUIET and cautious morning was transformed by the US trade figures and the FT-SE 100 index jumped from a 7 point decline to a new postcrash high, putting on 27.4 points to 1,866.2. Turnover improved to 481m shares. International stocks led the

moved in a narrow trading range. prices rallying despite the politi-Turnover in Brussels was 14.7 cal uncertainty caused by the per cent lower than in April as election deadlock and gloomy institutional investors preferred news from the stock exchange. recovery, with ICI, Glazo, Bee-cham, BOC and Unilever all The Indicateur de Tendance and other instruments, and pri-recovered from early falls to vate investors held on to equities close up 0.60 at 129.50 on news of BAT Industries and Rothmans fell in heavy trading after the Liggett tobacco rul-ing in the US, but losses were limited by a statement from the improved US trade figures. paid in May and June. The mar-ket, which saw dizzy activity durable by one trader, who said: able by one trader, who said: The market looked as if it was

trade deficit gave a boost to Euro-

pean markets that were still

ket, which saw dizzy activity the ing the protracted battle for conThe market looken as it is troit of Societé Genérale de going to tread water...now it soldiers in Fabruary and March, looks very much on the up and produced volumes at half last up." Investors appeared to shrug off the resignation of Mr Xavier Dupont, the stock exchange chairman, in the wake of the FFr500m losses suffered last year on the bourse's reserve fund, as well as news that members of the

stock exchange association would be asked to top up the fund.
There was good news late in
the session from Valeo, the car components maker, which reported its profits more than doubled to about FFr500m in the first half. The share price rose

FFr10 to FFr480. Other gains included Club Med, up FF10 at FF1460, and Per-rier, FF128 ahead at FF1891. Cie du Midi recovered to close at FFr1,523, up FFr13, after its sharp

fall on Monday.

AMSTERDAM took off after an uninspiring start, responding favourably to the US trade fig-ures and their implication of steadier dollar earnings for Dutch multinationals. At the close the all-share index stood at 89.8. up 1.3 from Monday, in only slightly higher turnover.
Philips rose 60 cents to Fl 30.70
on news it was taking full control

of audiotape producer PD Magnetics, a joint venture with US company Dupont. Elsevier rose FI 1 to FI 57.70 after announcing the takeover of US printer Springhouse for an undisclosed amount.

HELSINKI reached another record in turnover of FM300m, the heaviest this year. The Unitas all-share index rose 4.8 to 717.4 – overtaking the previous record of 714.6 set on June 6.

Forestry group Kymmene gained FM4 to FM129 after of audiotape producer PD Mag-netics, a joint venture with US company Dupont. Elsevier rose Fl 1 to Fl 57.70 after announcing the takeover of US printer Springhouse for an undisclosed

ing rumoured to be on behalf of foreign investors. Dow Chemical is expected to announce that it has added to its 5 per cent stake and Montedison shares continued to rise in after hours trading. reaching L1,580 before L1,553.
Ferruzzi Agricola also rose strongly, closing up L69 at L1,410.
Other stocks retreated, among them Cir, which gave up L96 to L5,255 after it announced a

SFri00m bond issue via its international subsidiary.

MADRID was hit by profit-tak-

ing after Monday's gains and the general index eased 1.04 points to close at 299.70. Analysts said

after the Liggett tobacco ruling in the US, but losses were limited by a statement from BAT.

announcing a rise in four-month profits the previous day.

FRANKFURT had another quiet session, with shares closing mixed in advance of the US trade figures. The FAZ index eased 0.95 aged speculation that Mr De Feldmühle Nobel was again the to 468.79. Benedetti is planning further Feldmühle Nobel was again the acquisitions, possibly in the foods main feature, falling DM35 to sector or the industrial area. DM290.20 after takeover rumours Motors were stronger, with were dashed on Monday when Iberica, the Nissan subsidiary, up

members of the Flick family abandoned their planned bid.

Most of the major blue chips eased, but Deutsche Bank managed to edge up 10 pfg to DM430. Index off 12.22 at 4,875.0 in light preussag, the metals, constructions.

tion, energy and engineering petrofina saw some trading but group, eased DM1.50 to DM166.50 closed unchanged at BFr12.200. after announcing higher first Société Générale gave up BFr110. Petrofina saw some trading but to BFr4,640 amid continuing spec-

guarter profits.

Bonds again moved up about allation over the company's future. The annual general meetings federal bond at 6.51 per cent against 6.54 per cent on Monday.

ZURICH closed slightly higher before the US trade figures came out. The all-share index gained 172 to 854 53 in improved that

1.73 to 854.53 in improved turn-released too late to affect the over, with banks leading the way.

UBS bearers rose SFr70 to
SFr3,240, Swiss Bank Corp put on
SFr2 to SFr355, and Crédit Suisse
rose SFr20 to SFr2,520.

Trading was moderate, with
SKr259m worth of shares changing hands.
Volvo moved up SKr4 to

# Surge in steels helps Nikkei recover A DROP in the bullion price pushed Johannesburg gold stocks lower yesterday. The gold bullion fall followed the release of the

## Tokyo

A LATE buying surge held the Nikkei average above the 28,000 level in Tokyo yesterday after an to the sidelines for the imminent release of the US April trade figures, writes Shigeo Nishiwaki of

day's high of 28,085.81 shortly to Y2,610 and Y2,220 respectivel after the opening, hit a low of while Sony was up Y30 at Y5,17 27,926.24 at the beginning of the afternoon session. But it recovered to close 25.26 higher at 28.061.80.

930m shares compared with Mon-day's 939m. Gains led losses by 432 to 420, with 203 issues

Institutional investors continued to be cautious and individuals also slowed down their pace of buying. But small-lot pur-chases of steels in the mid-afternoon session helped animate large-capitalisation and hightechnology stocks, pushing up the Nikkei average.

Officials at major brokerage houses said there was no specific incentive behind the rally. Investors were apparently encouraged by the recovery of steel share prices, which had been falling in recent sessions. Optimism grew that the US trade figures would have no major negative impact, the officials added.

Among large-capital issues, Kobe Steel lost Y14 to Y460 at one stage, before closing Y13 higher at Y487 on the day's most active trading of 65.21m shares. Nippon Steel ended Y14 higher at Y529,

NKK was up Y8 at Y520 and increased by 2.1m shares to 101m. high and late profit-taking Kawasaki Steel rose Y15 to Y549 after falls of between Y4 and Y12. Large-capital chemicals also firmed, with Sumitomo Chemical adding Y20 to Y1,090.

Among 120 to 11,000.

Among high-tech issues, Mitsubishi Electric, which dropped Y7 briefly, finished Y6 higher at Y622 and Toshiba rose Y10 to Y925. Matsushita Electric Indus-The Nikkei, which reached a trial and NEC climbed Y10 each while Sony was up Y30 at Y5,170.

Rumours of heavy purchase by a group of speculators swelled buying of Iwatsu Electric. It chalked up a daily maximum Turnover remained thin at allowable gain of Y200 to Y1,440.

30m shares compared with Monay's 939m. Gains led losses by lators interest with rumours that its second largest shareholder, Oscar Mayer, would sell its hold-ings in the company. The share jumped Y100, a daily limit increase, to Y907 and then finished Y78 higher at Y885.

Ajinomoto, which announced plans to apply to the US Food-and Drug Administration for clinical tests of its letinan anti-cancer agent as a drug to treat AIDS. registered a Y30 increase to

Bond prices continued to decline due to afternoon selling by major dealers amounting to several tens of billions of yen, apparently for position adjust-ment. The yield on the 5.0 per cent government bond maturing in December 1997 rose from 4.615 per cent on Monday to 4.660 per

Prices on the Osaka Securities Exchange seesawed, and the OSE higher at 27,853.84. Turnover index approached its post-crash

bicycle parts manufacturer, by risen 25.28 to 2,672.70.

Y40 to Y1,510 for a two-day gain of Y110, while Keihanshin Real HK\$1.60, down from HK\$1.83bn Estate rallied Y50 to Y1,090. Teijin Seiki, the machinery and air-yesterday for a holiday. craft parts maker, fell Y60 to Before noon the inde day's Y50 gain.

THE LACKLUSTRE outlook for bullion and commodity prices led the market lower for the fifth consecutive session and although the All Ordinaries index climbed off its lows it ended 17.1 weaker HK\$13.20 and Hutchison put on than on Friday at 1,569.5. The So cents to HK\$2.20. Shares in than on Friday at 1,569.5. The Sing Tao were unexpectedly market was closed on Monday for suspended and brokers were a holiday.
Investors were worried by the

weekend slump in gold prices and by a perception that the recent improvement in commodity prices was coming to an end.
There was also reidered. There was also widespread squaring of positions before yesterday's US trade figures. Persistent selling meant falls led rises by around two to one and most blue chip industrials followed the downward lead of gold stocks.

Among leaders BHP fell 14

cents to A\$8.50, Adsteam gave up 20 cents to A\$6.60 and CRA lost 16 cents to A\$8.50. Banks closed lower on moderate turnovers, while Woolworths lost 9 cents to

## **Hong Kong**

stock average finished 26.91 THE MARKET faltered as the

Continued speculative interest trimmed early gains. At the pushed up Araya Industrial, the close, the Hang Seng index had

craft parts maker, fell Y60 to Before noon the index was up Y1.120 on profit-taking after Mon- 32 points at 2,680, but it fell back

on profit-taking as it neared the post-crash high of 2,684.13 achieved in April. The market has risen 200 points over the last two weeks and investors were anxious to hedge their bets. Blue chips and property companies led the rises. Jardine

Matheson rose 40 cents to HK\$13.20 and Hutchison put on suspended and brokers were uncertain when they would

## Singapore

EARLY losses sent the Straits. Times industrial index down 3.98 points at noon, but news of the recovery in Tokyo boosted senti-ment and the index closed marginally higher at 1,045.3, a gain of

ings, but the return of specula-tive buyers in the afternoon helped to erase losses. Trading was fairly active. Turnover fell to 45m shares from 46m on Monday and gains led losses by 103 to 62.
Among active stocks, Industrial Oxygen rose 7 cents to 88 cents with 2.6m shares changing

## All of these Securities have been sold. This announcement appears as a matter of record only.

960,464 Shares

# Morgan Stanley Group Inc. Common Stock

Of the 960,464 Shares, 200,000 were offered outside of the United States and Canada by the undersigned and 760,464 were offered in the United States and Canada by the United States underwriters.

## FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

RATIONAL AND REGIONAL MARKETS	THESDAY JUNE 14 1988			MONDAY JUNE 13 1988			<b>DOLLAR INDEX</b>				
Figures in parentheses show number of stocks	US Dollar	Day's Change	Pound Sterling	Local Currency	Gross Div.	US Dollar	Pound Sterling	Local Currency	1988	1988	Year ago
per grouping	Index	%	Index	Index	Yield	Index	Index	Index	High	Low	(approx)
Australia (88)	141.05	-2.2	117.15	117.64	3.80	144.22	117.71	119.04	145.74	91.16	136.93
Austria (16) Belgium (63)	86.57 122.44	-1.2 -1.1	71.90 101.69	78.55 110.66	2.61	87.59	71.49	78.50	98.18	84.35	86.45
Canada (125)	125.39	+0.6	104.15	110.59	4.55 3.07	123.84 124.62	101.07 101.71	110.70 110.18	139.89	99.14 107.06	116.81 126.07
Denmark (59)	131.25	-1.1	109.01	118.26	2.46	132,68	108.29	118.33	125.49 132.72	111.42	120.11
Finland (25)	139.53	+13	115.89	120.73	1.74	137.79	112.46	118.39	139.53	106.78	120,11
France (128)	97.38	-0.5	80.88	89.97	3.60	97.82	79.84	89.38	99.62	72.77	109.76
West Germany (99)	77.09	-1.5	64.03	69.99	2.65	78.28	63.89	70.20	80.79	67.78	92.83
Hong Kong (46)	107.49	+1.1	89.28	107.68	4.25	106.37	86.81	106.64	107.49	84.90	125.49
Ireland (16)	138.47	-0.2	. 115.01	127.23	3.73	138.81	113.29	126.10	138.81	104.60	128.20
Italy (102)	69.80	-1.7	57.98	67.56	2.97	71.03	57.98	68.01	81.74	62.99	101.64
Japan (456)	173.50	-0.7	144.10	138.62	0.52	174.76	142.63	138.25	177.27	133.61	156.92
Malaysia (36)	143.25	+0.1	118.98	142.14	2.56	143.15	116.83	141.94	144.14	107.83	166.84
Mexico (14)	166.70	-2.4	138.46	415.56	1.20	170.75	139.36	425.65	176.90	90.07	244.02
Netherland (38)	107.86	+0.5	89.59	96.52	4.79	107.37	87.64	94.90	110.66	95.23	118.06
New Zealand (21)	87.09	-0.9	68.18	62.13	5.87	82.81	67.59	62.32	82.81	64.42	99.02
Norway (25)	126.68	+0.3	105.22	109.01	2.77	126.28	103.07	108.20	132.23	98.55	139.23
Singapore (26)	119.51	-0.1	99.26	111.38	2.25	119.58	97.59	111.20	119.83	97.99	140.21
South Africa (60)	131.49	+0.5	109.21	85.48	5.14	130.78	106.74	85.66	139.07	118.16	162.05
Spain (42)	162.72	-1.1	135.15	141.82	3.04	164.47	134.24	142.04	164.47	130.73	114.20
Sweden (36)	122.02	-0.5	101.35	109.60	2.59	122.57	100.04	109.24	125.50	96.92	114.88
Switzerland (55)	80.47	-1.0	66.84	72.97	2.34	81.25	66.31	72.66	86.75	75.60	93.66
United Kingdom (327)	138.33	-0.3	114.90	114.90	4.25	138.81	113.29	113.29	141.18	123.09	152.27
USA (578)	111.58	+1.0	92.67	111.58	3.50	110.49	90.18	110.49	111.58	99.19	124.86
Europe (1013)	109.54	-0.7	90.98	95.76	3.72	110,26	89.99	95.02	110.82	97.01	121.90
Pacific Basin (673)	169.60	-0.7	140.86	136.42	0.71	170.85	139.45	136.10	172.26	130.81	154.87
Euro-Pacific (1686)	145.58	-0.7	120.92	120.24	1.62	146.62	119.67	119.76	147.53	120.36	141.72
North America (703)	212.31	+1.0	93.28	112.54	3.48	111.25	90.80	110.49	112.31	99.78	124.92
Europe Ex. UK (686)	91.68	-0.9	76.15	83.79	3.23	92.54	75.53	83.61	92.99	80.27	103.06
Pacific Ex. Japan (217)	122.62	-1.0	101.85	108.62	3.95	123.85	101.09	109.05	123.92	87.51	130.00
World Ex. US (2885)	144.77	-0.7	120.24	119.69	1.70	145.73	118.94	119.22	146,49	120.26	141.45
World Ex. UK (2136)	131.31	-0.1	109.07	117.06	2.07	131.47	107.30	116.49	131.47	111.77	133.26
World Ex. So. Af. (2403)	131.92 111.98	-0.1	109.57	117.07	2.26	132.11	107.83	116.39	132.12	113.26	134.77
World Ex. Japan (2007)		+0.3	93.01	105.75	3.60	111.65	91.12	104.90	111.98	100.00	124.52
The World Index (2463)	131.92	-0.1	109.57	116.85	2.28	132.11	107.82	116.18	132.15	113.37	134.95

oe values: Dec 31, 1986 - 100; Finland; Dec 31, 1987 - 115.037 (US \$ index), 90.791 (Pound Sterling) and 94.94 (Local pyright, The Financial Times, Goldman, Sachs & Co., Wood Machanzie & Co., Ltd.1987

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# Finstat

## See FINSTAT at PIMS

Stand 505, NEC Birmingham, 16-18 June

FINANCIAL TIMES PRICES ONLINE

HISTORICAL DATA . RATE UPDATE . STATS PACK

## The Use and Misuse of **Statistics**

There are three kinds of he -

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lies, damned lies and statistics. Virtually every schoolchild knows Benjamin Disraeli's dismissal of a science that he doubtlessly saw as black as the art of politics itself. But while everyone knows that you can prove anything you want with figures, few have yet realised that misusing statistics when giving investment advice can now land investment professionals with a seven year prison sentence. The essential difference between now and Disraeli's time is the Financial Services Act which makes "misleading statements" an offence. The dividing line between a misleading statement and one that is merely over-optimistic has yet to be tested in the courts but judging by the caution now seen in the drafting of advertisements for unit trusts, insurance bonds and pension funds, the message is being taken very seriously indeed.

It needs to be. For while investors and their advisers might have a healthy scepticism of statistics and while publicity material always contains the small print admonition that past performance is no guide to the future, the past investment record of a fund or a fund management group cannot be ignored. The future is the great unknown. The past, however, may well contain some pointers, even if

they are only of the negative kind. If statistics were not deliberately misused before the Financial Services Act came into full force, they were certainly treated with a cavalier attitude in many quarters. Fund managers would select their period of comparison. The ABC Global Opportunities Fund might well have been the best performer over three years. But the managers omit to mention that all of that outperformance came in the first month of that period when the fund was lucky enough to strike an Australian gold

mining hotshot. Since then the performance has

been distinctly below average but nevertheless the table topping is clearly printed in black and white.

Another statistical abuse is the "fourth in its sector since inception" line. This will omit mentioning that the sector only had four other funds at the time of launch.

An all too common statistical trick during last year's bull market was to compare a unit trust performance with a building society account rather than a relevant stockmarket index or indeed the average of all other comparable funds. When share prices are booming, only the weakest trust fails to beat this test.

## Comparison backfires

Purists argue that it is wrong to compare risk-free investment to one whose capital value could fall. Pragmatists retort that most new unit trust money comes out of the building societies so that investors are being shown the difference between action and inaction. Whoever is right, this comparison has now backfired in two ways. Advisers realise that the best trusts compared themselves against the index whilst only the mediocre needed the building society return for flattery. And the post-October crash bear market makes a building society a very safe haven.

The Financial Services Act and the need for independent intermediaries to give best advice should cut out many of the abuses. Section 47 - which ends up with the threat of seven years imprisonment - says that any person who "makes a statement, promise or forecast which he knows to be midleading, false or deceptive or dishonestly conceals any material facts" is guilty of an offence.

And LAUTRO - the life assurance and unit trust regulatory organisation - says in its rules that advertisements shall be fair, clear and not misleading. LAUTRO

counts omissions as seriously as commissions. It also insists that statistics should include a five year record where the trust has one.

One of the benefits of the new financial services legislation is that it forces marketing departments away from the abuse of statistics. And this will enable advisers to see performance figures in a new light especially if they have access to the same database and software as the

investment companies themselves. This enables them to check if the claimed performance is due to a one off freak investment or if the fund has consistently been ahead of the

And once they have the raw statistics in their hands, intermediaries can look at factors such as volatility. Two funds might go from 100p to 150p in three years but while one might do so in steady steps, the other gets there in a snakes and ladders formation testing lows of 50p and highs of 300p on the way. Looking behind the statistics should help find a fund for the nervous investor and one for the brave. What is the client's risk tolerance?

Obviously statistics are only part of the story. The adviser has also to be acquainted with the fund manager and be aware of changes in arrangements for stock selection and asset allocation. And if a new team takes over, advisers armed with good statistics should at least be able to get some idea of their past record. In best advice terms. the honest use of statistics should be a defence against irate clients accusing their intermediary of giving somewhat less than best.

One answer to Disraeli's scepticism regarding statistics is to have equal if not better figures than your adversary. And the other is to quote that eminent Victorian lady, Florence Nightingale. "To understand God's thoughts, we must study statistics for these are the measure of his purpose."



Andrew Hughes, Finstat Manager, examining a file from the new historical database

# **Opening the past** for the future

History is far from bunk when it comes to financial services and investments. While the past is no guaranteed key to the future, it is an area of stability in the constantly shifting parameters of the investment world.

Finstat now not only provides a daily electronic feed of prices, it can also give the historical data necessary to understand each day's figures.

Knowing that a unit trust price is 94p bid and 100p offer allows the intermediary to do no more than work out the valuation of a client's holdings and calculate how many units a new holder will acquire for a set amount of cash.

These are essential tasks but they are mechanical, available to any person with access to a pocket calculator. The commission the intermediary earns represents the value added by being able to interpret that price.

And to do that means knowing what the price was the day before, last month, this time last year and five years ago. Or any other timescales that the adviser believes

to be relevant. But until recently, the Finstat historical database was only available for internal purposes, helping to produce the statistics pages of Money Management, Financial Adviser and the other magazines within the Financial Times Business Information group. This meant that while intermediaries could call up the most recent prices on their screens via their Finstat feed, they had to turn to non-electronic media in the shape of magazines for the historical data that would place the price in context.

The alternatives were expensive. One was to enter several thousand prices a day manually into a spreadsheet or other suitable software. This was costly and risked an unacceptable level of inaccuracies.

The other was to subscribe to an expensive online service which advisers could not shape to their own personal requirements. Now that historical data is available from Finstat, neither of those alternative methods are now needed.

With historic data, Finstat users can now support portfolio valuation systems and calculate the potential liability - if any - of the client to

capital gains tax. And that has a statistical proxy - is growing in become a more difficult task since public visibility even if it remains the changes in this year's budget. The price the client might have paid is no longer necessarily the base

price for calculating this tax. Historic data is also essential for users of graphical and technical analysis systems enabling them to create moving averages and indicators of volatility. The ease and comparative low cost of historic data from Finstat will doubtlessly convince many more intermediaries to use these forms of analysis, adding them to their armoury of "best advice" methods.

## Extensive coverage

The content of the historical database is being continually upgraded by Finstat but currently, daily prices for unit trusts, insurance bonds, pension funds and offshore funds are available since 1985 with monthly prices covering the period between then and 1970.

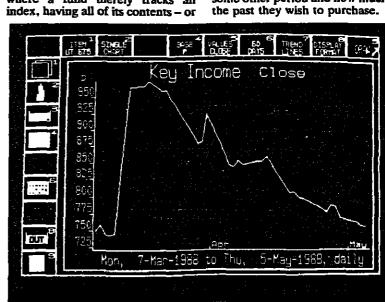
And even those advisers who have been manually updating data on a daily basis may not have realised the growing importance of currency exchange rates in the fund equation. In many instances, currencies have been a greater determinant of markets than share prices. Equally, it is important to have the major stockmarket indices of the world. Passive investment where a fund merely tracks an contentious to many.

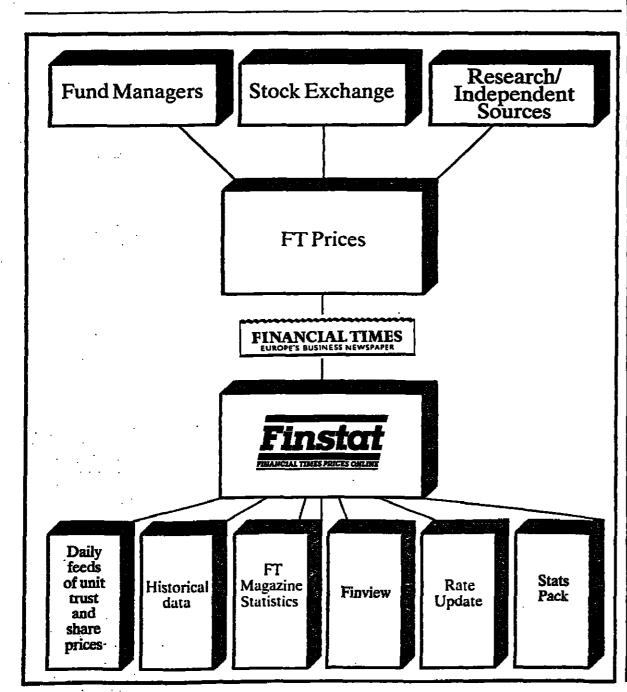
And recent research among United States pension funds investing internationally has shown that picking the right stocks and shares plays only a minor role in any outperformance by a fund compared with being in the right market and the right currency.

Finstat offers the daily values of the FT-Actuaries Index and daily figures for currency exchange rates and major international indices such as Standard & Poors in New York and the Nikkei in Tokyo since 1979. FT World Actuaries Index values are available daily from 1986.

There are two ways in which subscribers can gain access to Finstat's historic data. The more popular method is installation on the subscriber's computers by a software company who can adapt the format for the requirements of different programs. But historic data can also be provided on a disk in a format which most programs can use. Once the disk has been purchased or specialist program installed, there is daily updating via the normal Finstat feed each even-

However the data is installed. purchasers do not have to buy more than they need. They can choose which information they require, whether they want daily data or some other period and how much of





# No Finstat – no figures

A massive advertising campaign has taught the entire nation the slogan "No FT ..., no comment." But a more select group, whose professionalism and professional well-being depends on accurate statistics, have known for decades that no FT means having to rely on less complete and possibly less accurate sources for share, unit trust and insurance bond prices.

Equally, the FT has achieved worldwide renown for the quality of the various indices that it provides in its pages. The FT-30 Index - and more recently the FT-SE100 (the Footsie) - are quoted in daily general news programmes on both radio and television as well as by other newspapers, some of which have tried in the past to launch rival services but without success.

## Whose baby?

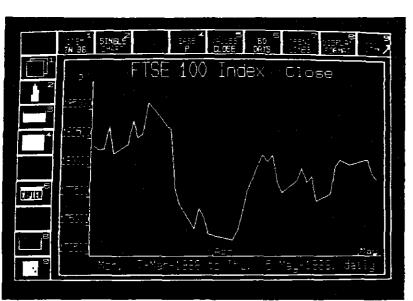
And in the highly competitive area of supplying world indices, the FT-Actuaries World Indices series has one great advantage over its rivals in that index figures for 24

major global markets are calculated in a standardized manner. Index values are quoted in several currencies to aid comparison.

But good figures are only a base the raw material to be analysed and used according to the individual's needs. Making them available electronically was a logical extension of the paper's commitment to providing the most effective means of communicating this essential information.

Finstat started in early 1985, the child of two parents. On the one side, there was the FT itself which at that stage was moving away from the old manual methods of typesetting towards electronic setting. As far as the various pages of securities prices went, that decision allowed prices to be directly input from an outside source.

On the other side were suppliers of software who told the FT that similar data available from other sources via electronic means was too expensive. If the FT could provide a low cost electronic feed of its prices, they said, it would open



the way to a huge market. They wanted material that could be sent in such a way that most intermediaries could easily receive it without having to spend heavily on new hardware. Some of the rival services were more suitable for the minority of users who had a mainframe computer. Market research confirmed what the software designers were saying.

## No conclusion

Finstat was born in January 1985. And it is constantly improving. A growing number of software companies design products fulfilling a variety of needs around Finstat data. At the last count, there were over 30 packages available and more are in the pipeline.

And as the applications grow, so too does the number of financial advisers who take Finstat. There are currently several hundred end users both in the United Kingdom, where they are by no means confined either to the City or even to the major conurbations, and abroad including Spain, Luxembourg, the United States, Cyprus, West Germany and Belgium. Banks, building societies and fund managers take Finstat as well as intermediaries.

It has proved to be reliable, cost effective and accurate as well as having price advantages and the flexibility to support a wide range of applications of which the three most important are portfolio valuations, analysis and sales support, including graphics.

The story of Finstat so far is one with no final conclusion in sight. Development into the scope and the speed of the service continue anace. And unless progress in electronics and the needs of intermedaries and others in the financial arena suddenly both become finite, the future story of Finstat has no concluding chapter either.

## All tastes...all pockets A major difference between Finstat lines such as home contents cover holding features. Inner Product,

and certain other electronic statistical services is that Finstat is effectively a stream of numbers which can be used by the financial adviser in a large number of ways. Other services often limit the end user to a restricted range of applications while a few can only be used in one prescribed method.

The Finstat user can choose between a wide variety of more than 30 applications ranging from portfolio evaluation to technical analysis on quoted securities, trusts, currencies and indices. Many Finstat subscribers use the same Finstat data in two software packages. Software to support Finstat can cost as little as £50 and as much as £5,000. Users pay for as little or as much as they need. There are packages to suit both large and small firms and the different types and classes of investment business. Many companies with their own technical staff write or adapt their own software to use Finstat. The extremely simple Finstat file format was designed for easy program-

## Greatest variety

Portfolio management applications for tracking client holdings and providing instant valuations have the greatest variety of software. Consort Data, which has been involved with Finstat since the service started, offers client record management and investment fund management systems. There is also a securities dealing system which issues contract notes and automatically updates client portfolios. One of the advantages of Consort Data software is that it has been built around Finstat. It features a validation process to doublecheck the Finstat feed for transmission errors.

Misys, a USM quoted software group with a stockmarket valuation of over £30m has supplied over 600 intermediaries with its Misys Dataller system which provides facilities for selecting all types of risk including commercial and personal or permanent health insurance as well as investment-related products. Mysis specialises in computer systems for financial intermediaries com that downloads Finstat and and offers a full range of network puts the files into Lotus 123 format. solutions for larger brokers. They are the only software company to hold a Finstat sales agency, allowing them to offer customers a 'one stop shop' for all or any of their software products that use Finstat

## **Investment performance**

Mysis also act as selling agents for Hindsight from HSW. This illustrates and analyses investment performance using high quality colour graphics based on historical data from Finstat. But because of the large amount of data that is now available, Hindsight is best when used with hardware more powerful than a standard IBM compatible PC. A machine with a 40 megabyte hard disk and high resolution screen

Another company with extensive networking experience is Bristol based Redcliffe Associates. Their package was initially developed for their internal use but is now winning acceptance as one of the top life portfolio and client management systems. It also incorporates full commission tracking and re-

LSD offers a popular and highly developed investment management package aimed primarily at managers of discretionary funds. Extra modules to handle a range of specialist functions such as CGT tracking are available.

West Midlands based Swift's system has also benefitted from extensive development over several years and is price competitive at just £700 for a standard portfolio management package.

Inner Product's Trustbase includes software to download Finstat files at cheap overnight rates and graphical representation of losses and gains on portfolio holdings, as well as the usual client record

who specialise in customised financial software and consultancy, also sell a simple package called Share-

Star, like Misys, are a large quoted company. They specialise in systems for accountancy firms, as do Orchard. There is also a package specifically designed for solicitors from AIM. Blueprint Portfolio from Spottiswoode & Spottiswoode is suitable for the larger fund management operation and is avail-

# Financial Times Prices

## Where the figures come from

Well before you go to bed each night and trading starts in the Far Eastern markets, thousands of Finstat prices have been downloaded to subscribers' computers along the telephone lines using Telecom Gold. But even before they leave on that journey, they have already

travelled a long way. To value the 6,000 Finstat quoted unit trusts, bonds, pension and offshore funds the fund managers have had to collect prices from bourses all over the world. Around half the figures sent out each day are the result of stock exchange trading in London. That market closes around 5.00p.m. each day. Immediately afterwards, some 3,000 share prices come off the main computer at SEAQ - the Stock Exchange Automated Quotation system - and into the Financial Times.

All the SEAQ prices are midmarket, halfway between bid and offer quotations but no other figures accompany them. Extra data such as the price/earnings ratio, highs and lows, cover, classification, the yield and the change on the day are added by the Financial Times Prices department, a thirty strong group whose sole job is to collect the prices and other financial data and turn them into the statistics in the back pages of the newspaper and on Finstat.

Once the raw SEAQ data has been checked and processed and the extra data added it is sent out over error correcting lines to Telecom Gold and on to Finstat subscribers. Users can get a daily check of the number of shares in issue for each quoted company, so that advisers can work out market capitalisations instantly, and an indication of the FT Actuaries grouping that a share belongs to.

## No pipe dream

Collecting the prices for insurance bonds, unit trusts and offshore funds is more complicated. Instead of one source of information -SEAQ - the FT Prices department has to deal with well over 600 separate companies. At one time, all the prices were processed manually either as a result of a telephone call or a telex from the investment

Now the Prices department is successfully moving towards auto-



lan Craig, FT Computer Services Manager, with the FT Prices collection team ...

matic price collection. Some prices come in via Telecom Gold. Others arrive via telexes which can be automatically read by the prices computer. A minority still arrive in the old way. Of the three main areas, automatic price collection is the most advanced in offshore funds where upwards of 90 per cent are automated. Around 80 per cent of authorised unit trust prices arrive in an automated form while the onshore insurance bonds are the laggards with just over 60 per cent automated. The proportions are increasing rapidly so that the even-

tual goal of total automation is no longer a pipe dream.

## First priority

Higher levels of automation give later deadlines and improved accuracy. Less rekeying of data reduces transposition errors and allows staff more time to spot and correct mistakes. Most of the 12,000 prices on the 6,000 unitlinked funds covered daily by the FT now reach the newspaper and Finstat subscribers' computers without any rekeying of the prices

Blueprint is also suitable for operations such as solicitors and accountants with a small cross section of

At the larger end of the portfolio management market is Clarke & Tilley's IM-PART. This is aimed at investment managers whose data volumes and budgets are below the level at which expenditure on a mainframe computer can be justiable in both single currency and fied. Clients include international multi-currency configurations. But banks, stockbrokers, pension fund

managers and unit trust groups. Clarke & Tilley is well known for mainframe software in areas as difficult as global custodianship.

With the FAIRS packages, advisers can buy as little or as much as they need to convert the Finstat' feed into their own needs. Fund Manager Plus keeps track of the clients' investments with automatic update of prices, giving a graphical display and portfolio analysis re-

And if you follow the investment theory that says this year's worst performer is likely to be one of the winners next year while it's unlikely that this year's best fund will repeat that outperformance over the next twelve months, then Investment Eye is worth considering. It automatically seeks out the best and the worst funds using criteria which are set by the user.

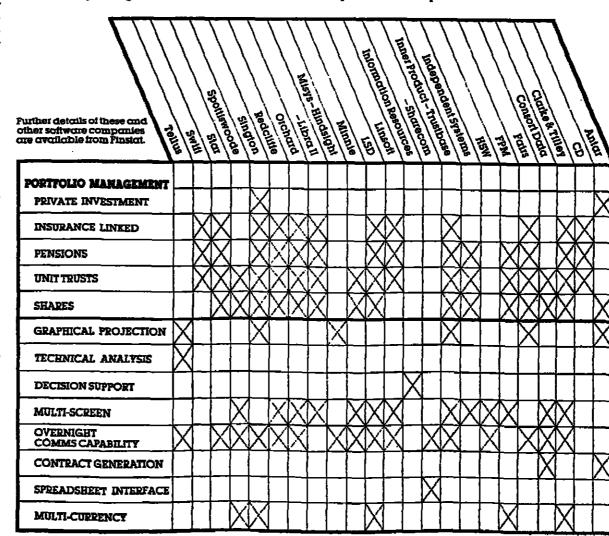
The concept of technical analysis - forecasting the future from graphs showing the behaviour of the share, currency or commodity in the past has as many fans as foes. Few are

Enthusiasts can choose between three very powerful systems and a low cost lower capacity program. Telegraph from Tellus allows the user to zoom in on the area on the chart of most interest and to scan through graphs as though flipping through a chart book in search of the ideal investment opportunity.

Indexia from Rowen Investments offers three moving averages in different colours and the ability to call upon up to 42 years of back history. In the bargain basement is Moneywise where software for technical analysis starts at under £50. It is aimed at the occasional user. It can cover 300 share or unit trust prices for up to three years using weekly prices.

Other products such as Investment Advisor from Antar - which updates from Finstat but prices at a a level to appeal to the serious private investor as well as the smaller intermediary - cover both technical analysis and portfolio management. Sharewatch from Sington Associates is similar in cost and purpose.

And for the bigger users, there is Minnie which can take care of thousands of trades a day on up to 200 terminals with disk storage capacities ranging up to hundreds of gigabytes (a thousand megabytes). Smaller versions are available. All sizes update from Finstat.



Guide to Finstat compatible software companies and their product applications

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# rice – gathering strength



calculated by the fund manager.

The first priority is using all this information to set the prices and related statistics in the newspaper itself. But once that has been done, the computer moves over to feeding the Finstat network. The names of the funds and their prices are ed to a code money on transmission time as well as making it easier for the receiving computer to read. Special characters - known as checksums - are added to the data to enable receiving computers to test for

itself has already been checked once. But as it goes through the computer and on to the Telecom Gold network, it goes through a further series of checks to weed out impossibilities that might happen if a decimal point were to slip.

The system has been continuallyimproved over the last three years so that the failure rate is negligible. The few failures that do happen can be attributed to noise on the transmission problems. The data telephone line, which can occa-

sionally erase a price, but the checksums make it simple to identify and correct any problems.

The importance of automatic price collection by the Financial Times Prices department becomes all the more vital later this year as unit trust groups move over towards once an hour valuation by the end | direction. of 1989. Automatic price collection combined with Finstat's electronic delivery system will make it possi-

# Finview sets sail on InView

**ADVERTISEMENT** IN FT UNIT TRUST SERVICE

Finstat, the online prices service which offers a daily electronic feed of Financial Times statistical data. is launching Finview at PIMS in Birmingham.

For the first time, intermediaries will be able to access up to date information on the entire range of authorised unit trusts and give instant hard copies to their clients via the InView screen service. InView is already in the offices of some 17,000 financial advisers who until now have used it largely to find the most suitable mortgage for a client and then to discover which endowment policy represents best advice. InView is the insurance industry's leading viewdata service. It claims the lion's share of the market.

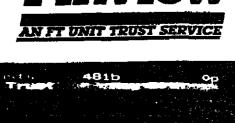
Finview has been specially developed by Finstat to meet the needs of the intermediary. It will offer the latest unit trust news so that advisers are no longer dependent on waiting for the post or scanning newspapers and specialist publications.

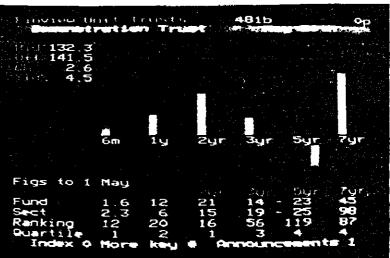
When stockmarkets fall by huge amounts between reading the morning newspaper and lunchtime as they did last October, access to the news becomes all important. But Finview will cover much more than the macro picture of world markets. It will also give the latest news and details of what is happening in the industry including changes in legislation and regulations, fund launches and - increasingly over the past months details of fund mergers. Finview can help the broker give the best advice that is a requirement of the Financial Services Act.

Most intermediaries realise that a growing number of clients now have access to a wide variety of information. Clients expect to be told by their brokers what is happening to their investments and not have to contact them with questions and then find not only that they do not know the answer but are also unaware of the question.

World stockmarkets were fast moving and volatile before October. But at least the general trend was in the right direction - upwards. Now markets are not only day. One large group is set towards | no longer any certainty as to trust sales and purchases.

Finview, however, can provide ble for brokers to keep in touch updated details in an easy to access with a more fluid set of fund prices. form which can highlight the best Finview has no minimum charge





Sample screen of fund performance details on the new Finview service

and the worst performing funds using Finstat historical data.

As well as performance tables, Finview also provides summaries for each of the 1,200 plus individual funds. Information on display includes the current bid and offer prices, the dividend yield of the trust and its total valuation, its annual and initial charges and the minimum investment level the managers are prepared to accept. Unit trusts which have monthly savings schemes - an area of increased investor interest since the crash are also indicated together with full details. Each unit trust has several on-screen pages in the Finview service. Some are dedicated to the performance of the individual fund showing its growth over several periods and its comparative ranking within its own investment sector.

## Easy to use

Finview has been designed with the needs of the busy intermediary in mind, being on the same InView system as mortgage and insurance information. But it has also been conceived with cost as a major consideration. Like many InView services, Finview is a 'pay as you view' system. And this is especially important to the intermediary who

This makes it an alternative to This makes fund performance certain costly systems currently on particularly difficult to monitor. offer which charge the same whether the system is used once a week or several times an hour.

nor is there any commitment to pay for more than is used.

There are two charges. The first is the cost of the phone call to link up with the InView service. Using the UK's largest private data communications network, 98% of all business telephones in the country can access InView for no more than the cost of a local call.

The second is a specific charge (approximately 35p per minute) for accessing the unit trust information on Finview. Billing for Finview payment is made monthly.

Finview has also been designed so that it is simple to access - and equally as important, it is easy for the least experienced staff to use. There is on-screen help to guide users through Finview step by step thanks to strategically placed "menus" which set out the many options available, help facilities and prompts to suggest the next action in a normal chain of events. And once staff become a little more experienced, they will use keywords which enable them to move rapidly between functions, not only saving time but also cost.

Clients will appreciate the full colour graphics and the facility that InView users have to make a hard copy. Giving one copy to the client and filing a second helps meet requirements of the Financial Ser-

Existing InView users are authorised to access Finview immediately. Others must join the InView system. The only hardware required is a viewdata set or a suitability adapted microcomputer - and a telephone line, of course.

## FINSTAT FEEDS

**ENQUIRY FORM** 

FT

HISTORICAL DATA · RATE UPDATE · STATS PACE

	e of leeds is described below.	SUBSCRIPT	ON PATES	PER MONT
GPOT	P 1: FT SHARE INFORMATION SERVICE	DAILY (VIA T.G.)	WEEKLY	MONTHL (DISK)
SIS):	quoted in the back pages of the FT.	£ 60	£ 50	£ 25
SIS2: SIS3:	PT Actuaries Indices together with prices for gilts.	60	50	25
	constituents of the FT Actuaries Indices together with pri- for gilts.	ces 60	50	25
SIS4:	Price and number of shares in issue for the 750 constituents of the FT Actuaries Indices together with an indication of the indices groupings to which a			
S155-	particular stock belongs, and prices for gills.  Price and P/E ratio for the 3,000 shares (approx) quoted	90	75	40
, <u>, , , , , , , , , , , , , , , , , , </u>	in the back pages of the FT, and prices for gilts.	60	50	25
GROU	P 2: FT INDICES			
	: FT Actuaries indices Table : FT30 Share Index	30	25	15
ACT 3	: FT Actuaries World Indices	30	25	15
	FT Actuaries and World Indices, International Indices and Currency Exchange Rates	FREE*/30	FREE*/25	FREE*/15
•	l:Sterling and IJS Dollar exchange rates, pound spot and forward rates (1 month, 3 months) lable tree of charge to anyone subscribing to a Group !	60 or Group 3	50 feed.	25
	P 3: FT UNIT TRUST INFORMATION SERVICE			
UTSI:	UTAS – Bid price and yield for Authorised Unit Trusts UTIS – Bid price and yield for Insurance Funds (Life and Fension) UTOS – Bid price and yield for Offshore and Overseas F	unds 60	50	25
UT\$2:	UTAX - Bid price, offer price, change and yield for Authorised Unit Trusis UTIX - Bid price, offer price, change and yield for Insurance Funds (Life and Pension)			
	UTOX – Bid price, offer price, change and yield for Offshore and Overseas Funds	60	50	25
GROU	P 4: FT DIVIDEND INFORMATION			
DIV1:	Dividend information relating to the shares and gilts within the SIS section of Finstat. Data includes the amounts dividend or interest payment, the ex-dividend			
	date, and the date of payment.	60	50	25
	Dividend information on the unit trust section of Finsta		50	25

For further details	contact Finstat, Financial Times Business Information,
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	01-925 2323

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Financial times prices online

## Finstat – hard facts in hard copy



Some of the FT publications that carry Finstat statistics

wide range of magazines aimed at private investors and their advisers within the Financial Times Business Information group.

After the weekly Investors Chronicle, the longest established title is the monthly Money Management, half of whose pages are devoted to statistics. It is the best selling magazine in its field. Ahead of all the changes in pensions legislation and practice now taking place, it was joined some three years ago by Pensions Management, which has rapidly become the leader in its market.

Two publications aimed at intermediaries, Financial Adviser and

Finstat provides statistics for the The International and Resident Abroad are read by expatriates.

Finstat's electronic data feed enables all these titles to update their statistics in a matter of minutes where previously it took days of manual labour. But equally important, the editorial statistics staff can explore the significance of these figures using one of the various software packages available. An exercise to check the week by week performance of a large range of unit trusts would have been virtually impossible by manual means. But using Finstat, that task presents no problems.

The statistics in the two monthly magazines cannot be with readers Offshore Adviser, make full use of until the rest of the magazine is Finstat as do The International, a complete. High quality colour newcomer this year, and the long printing is not as fast as users would established Resident Abroad. Both wish and there is also the need to ance companies.

check and double check articles for

But anyone who needs the figures that appear in Money Management and Pensions Management can subscribe to Stats Pack which provides Finstat data once a month by post just one day after the first working day of the month.

This gives anyone - intermediary or investor - a virtually instant update of data which carries all the authority of the Financial Times behind it.

Rate Update, the weekly guide to life assurance rates, is another offshoot of the magazine statistics available from Finstat by subscription. It provides, amongst other details, the full market surveys of comparative rates with the relative market position for different insur-

# Finstat - as seen by the software companies

suitable software package to turn it into useable information. And software companies have been associated with Finstat since its very

inception.
"We were instrumental in the setting up of Finstat," says John Everett the managing director of software house Consort Data.

"Back in 1983" Everett explains we introduced our Client Record Management system which was designed as a portfolio management tool for stockbrokers. It worked but the users did not like the chore of inputting prices each day. Towards the end of the following year, I had a meeting at the Financial Times where I suggested that the daily closing prices should be made directly available to users.

"We discussed certain design parameters that were necessary for a product that was to be transmitted over slow speed telephone lines. Everything possible had to be done to save time and there was the need for validation. Finstat was designed with this in mind and the requirement that the receiving brokers should not need elaborate hardware. While other statistical sermainframe user. Finstat is the optimum design for its purpose."

Keith Stafford is the software designer who created Hindsight from HSW. "When we were designing Hindsight, we had several requirements," he says. "We needed complete coverage of the markets, a daily supply of information and one that was transmitted overnight so that it would be useable as soon as work started the next day. We were also looking for

reasonable costs." At that time, Finstat was not supplying its historic database to outsiders but after negotiation, it was made available to HSW who put it in a form that was more user friendly.

"We were and remain enthusiastic about the security of supply which is very strong," continues Stafford, "We like the long term experience behind Finstat and the fact that they were prepared to price it so that it would not just circulate amongst the rich institutions of the City. For our product to be successful, it had to sell beyond that group.

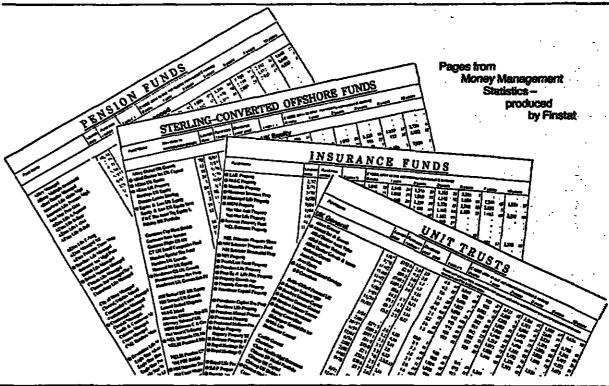
"It is extremely reliable. In the

Finstat is raw data. It needs a vices seem more designed for the two and a half years since we started working with Finstat, problems have been very rare and then mainly with Telecom Gold. We are confident of time targets.

"And it is an independent source of information. Others use information that comes second hand from another source, to which they then add value and redistribute. Users have to pay for the costs of the middle man. We would worry that the middle man is introducing a further level where something can

"We see the future as infinite. There are no space restrictions with Finstat - unlike the newspaper and we hope that even more information will be published. Finstat is taking the right direction, investing heavily where it matters."

Bryan Turnock at software group Misys agrees. "It is very good quality data. When it comes down the line, we never feel the need to question its accuracy. It is the industry standard. Everyone knows the position of the Financial Times. We believe that they will not limit themselves to the present day product for there are no bounds to what could be done."



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ven at the bottom of the market, some people were making money. Not many, and maybe not much. But opportunities are there, if you know where to look.

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Smarter than the average bear.

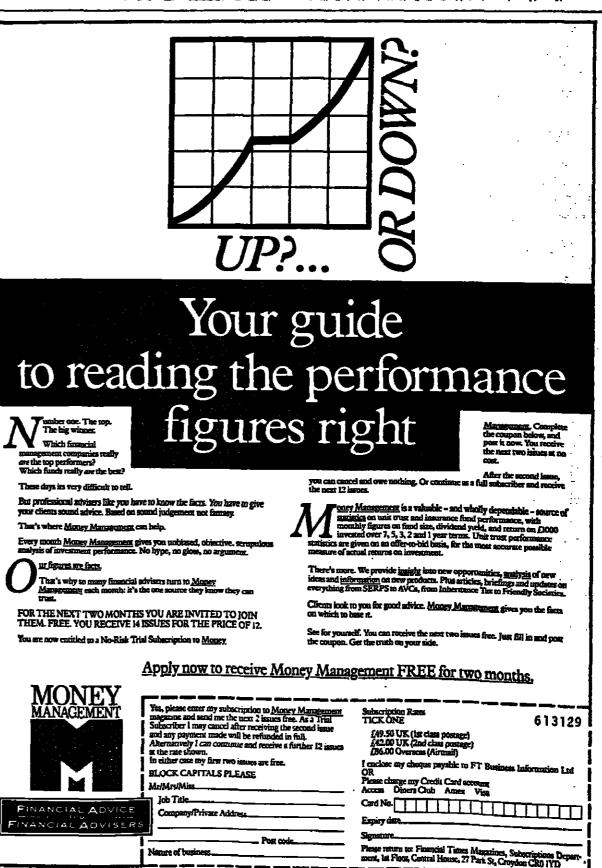
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• FINANCIAL TIMES MAGAZINES





# **SECTION II FINANCIAL TIMES**



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Later of L The street and soulist The proportion of executive cars made in Europe is nearing one in four of total production, boosted by

the volume companies. Japanese makers are becoming serious contenders in the sector as their general move upmarket achieves success. John Griffiths reports.

# **Big efforts** to compete

by the DRI Europe consultancy group, every fourth car coming off Western Europe's production lines will be of the "executive"

This compares with less than one in five at the end of the 1970s, in the immediate after-

math of the two oll crises.
In general terms, the growth reflects the sustained increase in affluence of the developed world's economies since the early 1980s. But it has also been given a substantial boost by the activi-ties of the volume car manufac-

Unlike the "specialist" executive car makers such as BMW or Mercedes, at the end of the 1970s volume car producers had the option of, and were much more interested in, investing in smaller, more fuel-efficient cars than in large ones.

As the volume producers' then-existing entrants in the executive sector - such as Ford's "old" Granada - aged, so sales fell of both their cars and the executive sector overall.

What no one was really quite sure of, at least for some time, was whether the executive mar-

BY 1990, according to forecasts ket was undergoing permanent shrinkage because of oil uncer-tainties and other wider eco-nomic factors or simply because of a lack of attractive vehicles.

In the last three to four years, the answer has been plain to see as Ford, Opel, Renault and other big makers have belatedly brought new executive cars into production. The advent of the Renault 25 year.

130,000 this year.

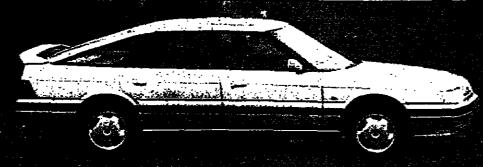
badges in Europe has virtually doubled, from 107,000 units in 1985 to 200,000 following the introduction of the new Opel Omega/Vauxhall Cariton range.

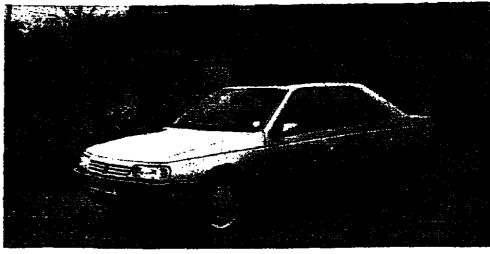
By far the biggest, and for exempt from the Japanese motor industry's attentions.

By far the biggest, and for exempt from the Japanese motor industry's attentions.

The Japanese trend to moving ers were still finding it very hard their car production up-market is to build cheap volume cars with









Executive cars, neglected by volume manufacturers in the early 1980s, are big ness again. The UK Rover Group's Vites (bottom left) launched last month is the latest arrival in a sector which also includes the Opel Omega/Vauxhall Carlton (above), Ford Scorplo/Granada (top left) and Peugeot's 135mph M16 version of its 405 saloon.

# **Executive Cars**

has lifted the French company's executive cars have provided - for the first or its interaction and Mercedes bashers, the Legventicles in 1983 to an expected vehicles in 1983 to an expected turers. For a start, they carry a end. high price. The starting point for

plo range has lifted Ford's execuunder an infiniti badge will be
already having marked success.
tive car output from 63,000 in launching large, lavishlyIt contributes to the achieving of
1984 to about 100,000 last year. equipped cars with V8 and V6
Meanwhile Peugeot, once the engines intended to confront tionist concern in the West by dominant force in European exec head on the very best and most keeping export units numbers utive car output, is forecast by expensive cars that Western down, while at the same time

Honda, which so far has used Fiat's output in the sector, a mere 17,000 units in 1984, hit is at least £11,000, according to America, caused something of a 203,000 drop in unit exports. 145,000 units last year thanks to its new Croma and Lancia Mr Hans Tauscher, Mercedes stir at the UK Motor Show last Part of the explanation, obvitis new Croma and Lancia Benz UK's managing director. October when it unveiled its Legously, concerns the stronger yen-And there is clearly the potential end coupe - and stressed, rather but a 28 per cent rise in large car Romeo 164 sports saloon starting to become available in markets outside Italy, DRI sees total output of Fiat group executive cars reaching 160,000 units this year.

The trouble is, there is hardly that the car would cost £24,000. This made it by far the most munist world that has not expensive Japanese car launched jumped, or is not trying to jump. There are several other notable on the bandwaggon. They include a laso served notice that, from the debate about the car would cost £24,000. This made it by far the most munist world that has not improve a launched profit per cent has in targe car. The trouble is, there is hardly that the car would cost £24,000. No less telling is the changing nature, even within the past 12 months, of the debate about the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The most support of the car would cost £24,000. The car would cost £24,000. The most support of the car would cost £24,000. The car would cos

examples. Annual production of even Hyundai of South Korea, now on, no sector of the car mar- or otherwise, of Japanese executive cars under General which plans to launch a full-sized ket no matter how rarified or tive and sporting cars vis-a-vis Motors' Opel and Vauxhall executive model well before the currently dominated by Euro- their as yet still more prestigious

Ford of Europe's Granada/Scor- its Lexus models and Nissan now firmly established, and is ride and handling even remotely

DRI to more than double its output in the sector when the longput in the sector when the longawaited 605 model makes its
debut, possibly at the end of this
year.

Executive cars have provided

Executive cars have provided

For the first of its intended BMW

They will be joining Honda, tion - such as Nissan's in North
which pioneered a separate name and distribution network - Acura
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Empirical evidence can be seen in last year's US-Japan balance of trade in cars. The US deficit rose

In the past 12 months the debate has focussed much more on whether the innovations the Japanese have been introducing ahead of everyone else, such as four-wheel-steering, can be justi-fied on cost grounds, and anxious discussions about precisely how soon some of the dazzling display of concept cars unveiled in Tokyo last autumn might be translated into commercial reality.

Only two months ago, at the Turin Show, one of the small straws in the wind that some industry observers found alarm-ing was the almost total absence of the usual large numbers of camera-toting Japanese.

Turin is the main showcase of the still world-renowned Italian design houses such as Ital Design, whose concepts in the past have been photographed and pored over in the minutest detail by "observers" for the Japanese manufacturers. Was this an indication some Western observers and development, which transcation, some Western observers and development, which transcouldn't help wondering, that the lates into spending of £1m a day
Japanese were starting to feel on product development alone if
they had not too much left to learn from Europe? The company also employs

ride and handling even remotely loevitably, these developments 11,000 scientists, engineers and comparable to best European have served to tighten the competitive screw on the more specialised executive and luxury car producers. Mr Tauscher, for one, rejects all notions that the spe-cialist companies were able to

> weak. "This is very far from the truth. The pressures on the spe-cialist car manufacturer are different, but they are equally severe. He has either to produce something very special at almost unrealistically small volumes and

reap large financial benefits from

that period in the early to mid-1980s when competition from the

volume manufacturers was very

still make a profit.
Or, if he produces in numbers in the executive car market, he

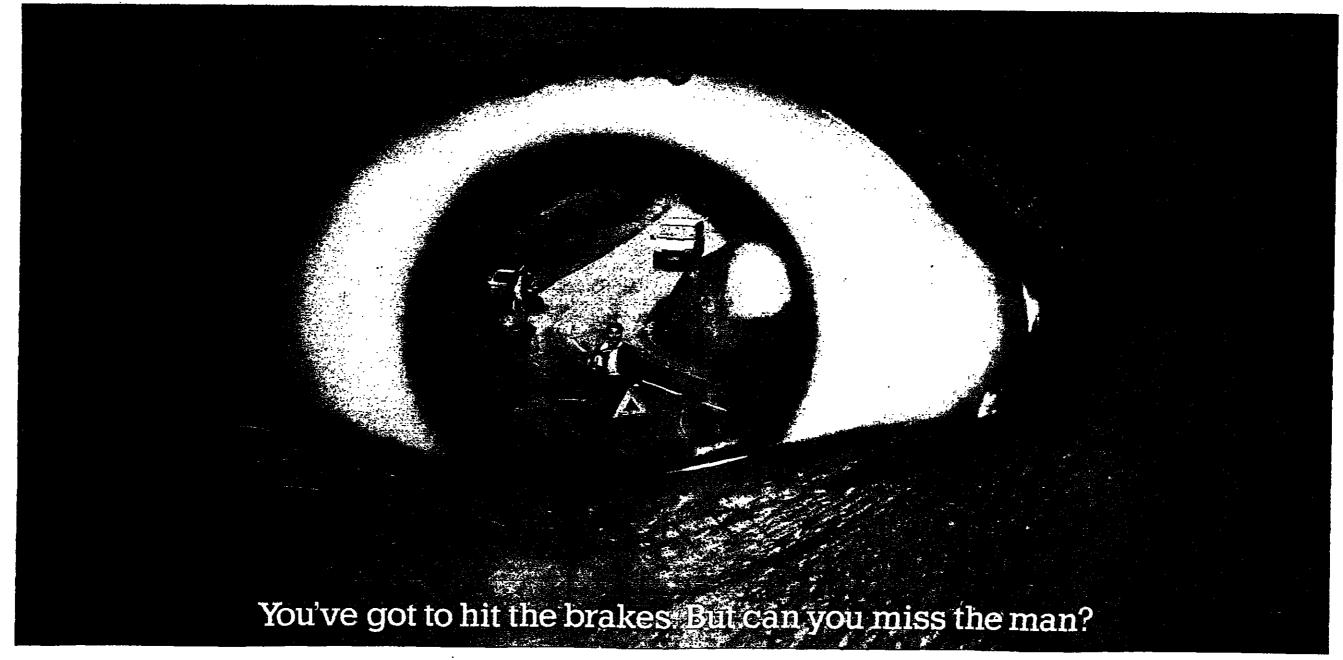
designers, and has acquired the electrical engineering, electronics and aerospace groups AEG, Dor-nier and MTU to broaden both its

technology and product base.
At least until last year, the European specialist car makers had beaten off most challenges remarkably well - with some partial exceptions such as Porsche. the luxury sports car maker, which has cut output by nearly 30 per cent and seen its profitabil-

ity sharply reduced.
Success had been particularly notable in the US market, by far the world's largest for executive and luxury cars. Volvo of Sweden, for example, has exported more than 100,000 of its large 700 and 200 series cars in each of the past four years, with Mercedes, BMW, Saab and Jaguar all mak-ing consistent and substantial sales gains, at least until last

which is now creating increas-ingly severe problems for the spe-cialists. The collapse of the dollar against the Deutschmark and sterling in particular last vear

Continued on page 3



You're looking at one of those freak

A wet evening a down hill comer, a car with a puncture, a man in the road, an on-coming vehicle . . .

None would be a problem by itself. But, all together, they'd test the skill of even the safest driver

If you brake too hard, you could lock

the wheels and skid into the man. But if you don't brake hard enough, you could run into the back of the station-

Such a situation may only arise once in a hundred thousand miles. But if it ever does, you'll bless the day you bought a Ford Granada.

Because anti-lock brakes are standard

equipment on every Granada in the range.

Faced with circumstances like these, the system is designed to stop the wheels from locking so, provided you're going at a sensible speed, you should be able to brake firmly, steer safely round the man and stop without drama.

In plenty of time to let the on-coming vehicle pass.

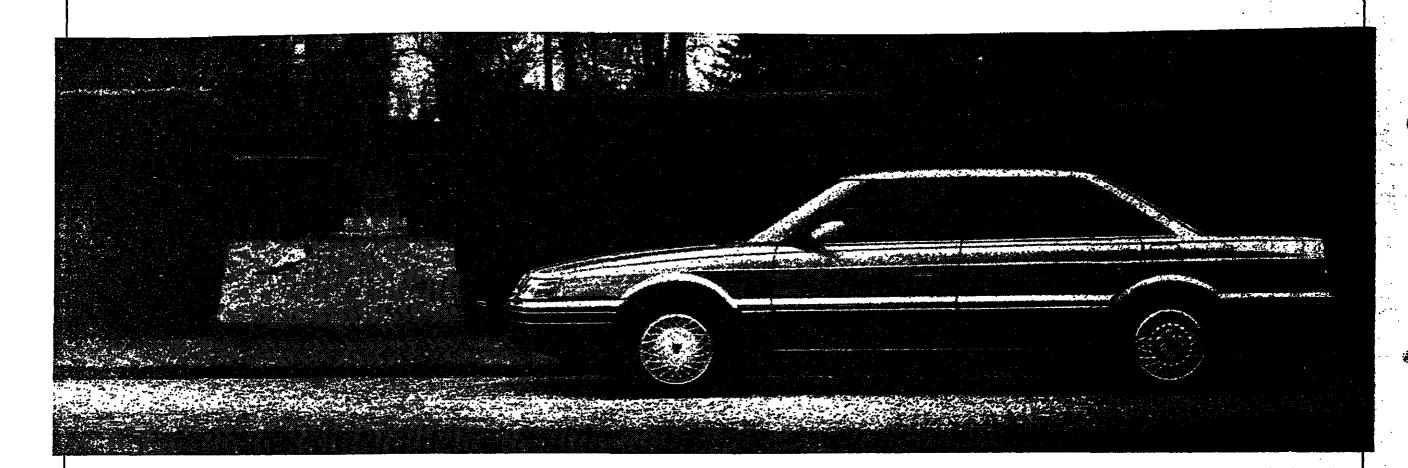
Of course, its brakes are only one reason for buying this sophisticated car. But you may think the security they give you is the only reason you need.

For however safely you may drive, there's always the other guy.

For further details on the Granada range, call The Ford Information Service free on 0800 010 112.



# THE REAL BEAUTY OF IT IS THE NEW 2.7 LITRE ENGINE.



The gracious lines and sleek good looks of the Rover 800 have already raised many an admiring eyebrow.

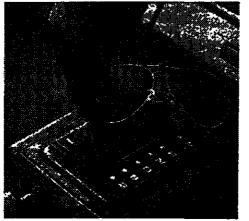
Look, for example, at how America greeted the arrival of the Sterling.

"With the possible exception of Concorde, no machine so nicely put together has ever before come out of England." US Car and Driver magazine.

Well now, to turn heads still further, the Sterling comes with another powerful asset. An all-new 24 valve, 2.7 litre V6 power unit. It's not only very powerful, it also thinks rather fast. The brain behind the 177 PS engine being a computer-controlled, electronic engine management system.

To ensure that the cylinders are constantly fed exactly the right quantity of fuel, it monitors the engine temperature, air-flow and fuel-flow up to

300 times a second.



Dynamic sports mode or effortless motorway cruising.

All from the same gearbox.

This results in beautifully smooth acceleration, whether you're powering away from standstill or enjoying the sprightly and most satisfying performance in the mid-range.

The 827 Si, SLi and Sterling also come with a remarkable new standard

feature. Electronic automatic transmission.

This means you can now match the car's gearing to the way you want to drive. You can choose between a relaxed four speed operation for effortless motorway cruising. Or you can select the more dynamic sports mode in which the engine reaches higher rpm before changing up.

The seven model Rover 800 series. From under £13,000 to under £22,000! Who said beauty was only skin deep?



## **EXECUTIVE CARS 3**

US manufacturers are uncertain but have raised their forecasts

# More buying luxury cars

economic prospecis, more buyers have been returning to the US luxury car market in recent cars this year than last, have begun, though, to raise their forecasts a notch.

्टत्<sub>रा</sub>ग्रस्ट्रवाने भूताक है।

Negative factors that piled up at the beginning of the model year last autumn now look far less menacing. Fears that the October stock market crash would trigger a recession have largely receded and some of the sting of the depreciated dollar, critical to importers' US pricing, has been to seen

has begun to ease.

Taking the broadest definition of the market, J.D. Power & Associates, the automotive consultants, its forecasting luxury car sales of im this year, equal to roughly 10 per cent of the total US car market. Such a level would be virtually flat com with 1987 and levels of 1.1m in

The good news for foreign manufacturers is that as a group they are taking a larger share of inxury Detroit cars or cheaper the market, rising from 21.9 per imports. cent in 1985 to a forecast 31.6 per

petition as more makers offering sive model of Legend at the top of a widening range of cars crowd its range sells for just under into the market. From some 49 \$30,000. models five years ago, the market now boasts more than 60.

At the lower end of imported huxury cars, around \$20,000, the russan and Toyota. The first to type of Japanese cars. Nissan and set up a new brand of up-market Toyota will have to spend heavily cars was Honda which introduced its Acura range in the same effect with the disadvanspring of 1986. The other two will tage of being later entrants big battle will be between Honda, try to emulate its success by introducing their own luxury looks as though they are aiming marques, Infiniti and Lexus even further up market than respectively, over the next 18 Acura, which will mean a far big-

One of the keys to Acura's success has been its dealer network. tial investments in the new fran-chise. The number of Acura deal-Rover 800 series from the UK, ers has grown from 60 in March, was praised by both motoring 1986, to about 250 now.

offer a level of unhunried, per it is often considered superior sonal service which potential in looks, features, price and perbuyers, many new to the luxury formance to the Acura Legend market, find welcome after the with which it shares Honda

down-market dealers.

While many other manufacturers have struggled to maintain their sales levels in a flat market tain they will sell somewhat against more competitors, Acura

Active believes it is developing an essentially new, and potentially large, market segment. Although it is winning some sales from the bottom end of Mercedes, BMW, Audi and other ranges, it is targetting buyers and costs, depending on options, about \$55,000. Sales to offset the currency disadvantages. To meet higher demand expected in coming years it is dominated by domestically-made ranges, it is targetting buyers cars which offer only a motion of the programme in new US facilities. cedes, BMW, Audi and other dominated by domestically-made ranges, it is targetting buyers cars which offer only a moderate

is well on track for selling 140,000 are rising.

to 150,000 cars this year com
Detroit is absent from the plu-

which sold a record 99,000 cars in ever, in that it was designed and 1998.

Actura believes it is developing an essentially new, and potenon options, about \$55,000. Sales

who are moving up market from step up in terms of engineering,

· As long as Honda can cope cent this year.

The reality though is that be increasingly the affordable despite the sales pick-up, foreign manufacturers are bracing themselves for even more intense communications. Currently, the most expensive by currency factors.

Another key to Honda's success has been the development of a distinctive image for the Acura which breaks away from the util-itarian and down-market stereotage of being later entrants. To make life even harder, it

ger leap for their present custom-The importance of image has Honda has drawn primarily on been borne out by Austin Rover's its existing dealers requiring difficulties to date in the US with

se selected to make substan- its Sterling. The car, which is 966, to about 250 now. press and public at its launch in Being new to the market they early 1987.

failure to establish a clear iden-expensive models and increasing tity is the main reason why its prices because of the Deutschesales last year were one third those of the Legends and are falling this year while the Legends' increases vary widely but on a control of the legends' increases vary widely but on a control of the legends' increases vary widely but on a control of the legends' increases vary widely but on a control of the legends' increases vary widely but on a control of the legends' increases vary widely but on a control of the legends' increases vary widely but on a control of the legends' increases vary widely but on a control of the legends' increases with the legends' increases wi 325 two-door, for example, they add up to 24 per cent since late

pared with 109,500 in 1987, its shest echelons of the luxury car first full year. In volume terms it market with the exception of "We're very confident that at importers such as Mercedes-Benz sports car. It is an anomaly, how prices will stabilise."

Foreign makers selling in the US are bracing themselves for even more intense competition as more companies offering a widening range of cars crowd into the market

> refinement and price from Detroit's other full-sized cars.
> Ford Motor has produced the biggest recent change for Detroit in style and engineering with the latest incarnation of its Lincoln Continental. Selling at about \$26,000, the front-wheel drive car offers computer-controlled suspension, anti-lock brakes and speed-sensitive power steering. The fact it its billed as a car which feels and looks European is the surest sign that the Ger-mans in particular set taste and standards in the US market. In fact though, the car's heritage is still more Detroit than Munich or

Stuttgart. The top end, setting aside exotic sports cars and specialist saloons such as Rolls-Royce, will see a wheel-to-wheel race between Mercedes-Benz and BMW now the latter has truly competitive products in its new 735 and 750 cars.

BMW has suffered a 16.5 per their finances to become Mercent decline in unit sales so far codes owners, has been widely copied by other manufacturers.

Ourself "the market is doing fall typical of European importers as a whole. In addition to the economic conditions earlier in the year, it also blames tax Mr Jordan says. "Time heals all reform in 1986 which made it far wounds" and customers are more expensive for businesses to own and run cars and the phaseout of its old 5 series cars. But most importantly "we have

BMW's long-term strategy of moving into higher-priced and

The shocks of tax reform and currencies are beginning to wear off, new models such as the 735 and 750 are selling well and it has high hopes for the new 5 series arriving later in the year. Overall it expects sales in the low 80,000s this year compared with 87,000 last year and a record 96,000 in 1986 which was boosted by a rush of sales to beat tax changes.

Mercedes-Benz's sales are down about 5 per cent so far this year from last, says Mr Hans Jordan, its vice-president of marketing in the US. The company's price increases have totalled about 30 to 35 per cent over the past two years but Mr Jordan says he is "detecting a level of acceptance" among customers. Most importers have been

offering financial incentives to dealers as a way of stimulating sluggish sales. Mercedes-Benz says it never actually cuts car prices or offers relates to CLIS- INVENTED SNOBBERY is tomers because "that would be inconsistent with our image." It has, however, initiated a pro-gramme this year through Mer-cedes-Benz Credit Corp. to enable dealers to offer attractive leasing terms to customers. The service. which has proved particularly

Overall, "the market is doing better than forecasted earlier few large companies which do considering all the impediments," beginning to adjust to tax reform, these days of corporate raiding, currency rates and the general wage givebacks on the shopeconomic optiook.



ment at Naperville, illinois. US executives prefer to buy their own cars

# **Fleet** stay at

almost as big a factor as tax legislation in the US executive car market. Both militate against the use of company cars as executive

having a company car for per-sonal use confers virtually no tax for his company. appealing to buyers of its chea-pest cars who typically stretch their finances to become Mer-the lower level travelling salesmen who are the mainstay of the

huge US fleet car business.
To make matters worse, the provide senior executives with cars mostly stipulate traditional and modest-looking vehicles. In

senior executives is definitely out shuttling groups of executives which has been struggling for of style - especially when it is the and clients to and from airports company that pays. company that pays.

There have been few complaints from senior employees about the new fashion for austerity. It has, after all, coincided

vestige of fiscal advantages in company car ownership. Employees who enjoy any personal use whatsoever from their companyowned cars are in theory fully

liable for the cost of the vehicles On top of the full tax cost borne by employee users, the erks. abolition of accelerated deprecia-For an American executive, tion rules has made the actual ownership of the car more costly

This has not prevented some small and private companies from continuing to buy cars for their directors. But in most large American corporations, the com-pany car is now essentially a vehicle kept in the company gar-age and taken out only for clear-ly-defined business purposes during the working week.

And even among the small number of such truly business floors, and universal emulation cars, discretion is now the watchof low-key Japanese management word. Obviously, a few stretched styles, ostentatious behaviour by limousines are de rigeur for

meetings. But most of the cars used for corporate transport are traditional large US sedans, with some companies pointedly eschewing the top of the range with a period of unprecedented eschewing the top of the range pay inflation in the executive brand names such as Cadillac suites, to say nothing of the big- and Lincoln.

That tax cut, which was the centrepiece of the 1986 tax reform, also did away with any vestige of fiscal advantages in rate officers. The cars are "busi-nesslike and in no way opulent." The company uses several US marques, but has one prohibition

> American Telephone & Telegraph makes the same point. It has a small fleet of Buicks, Chryslers, Oldsmobiles and a few Cadillac Sevilles for the use of about 100 executives. But these are definitely not meant to convey an image of excessive luxury. then goes out and spends AT&T is less than enthusias money on the car of his choice tic about any show of extrava with no arbitrary restrictions on gance by managers," the com-

> pany says.
> On the West Coast, Bank of to middle-range cars such as Ply-mouths and Fords. Part of its fleet runs on alcohol determined white nis company may be projecting an image of business-like austerity, in his private life he can be as ostential and the projecting and image of businessfleet runs on alcohol, dating back likes. to the energy crisis and the B of A garage is one of the few places left in the US which has its own methanol tanks.

five years to work its way out of record loan losses, joins in the austerity refrain . "not showy is what goes in Californian business

these days."

But if employers try so hard to impose a puritanical decorum upon their senior employees in working hours, how is it that America has the largest, most varied and still probably the most profitable, luxury car market in the world?

This paradox is much more apparent than real. The very fact that cars have become unusual as executive perks, has made the luxury market more open and profitable than in a country like Britain, where it is dominated by the fleet buyer.

In America, the senior executive earns for more in cash and pays far less in income taxes than would his counterpart in almost any other country. He price, marque, country of origin

And while his company may be

**Anatole Kaletsky Carolyn Valdez** 

# Not surprisingly, the bank, confused the consumer on values

# Mann **Behind** The Wheel

The name Mann Egerton is synonymous with all the leading motor manufacturers.

Mann Egerton's dealership network spans over 50 branches throughout

Each and every one has built an enviable reputation for the highest possible standards in sales and

But above all, care and attention to detail are the qualities that set Mann Egerton apart.

What's more backed by Inchcape PLC, they have over eighty years experience in the motoring business.

No wonder people feel reassured when they know Mann Egerton's behind the wheel.



NEW CAR SALES HEAD OFFICE: KING STREET, NORWICH ART 168. TELEPHONE (0603) 628383.

# German makers win on quality

**EXTENSIVE** wind tunnel testing eliminated the rough edges from West Germany's executive cars years ago. And the engineers at des-Benz and BMW put a lot of time and effort, plus a few billion Deutschemarks, into refining the parts you don't see to win customers and influence the mar-

The emphasis on high-priced highly-engineered cars has made West German car companies world leaders in the executive

But with Mercedes producing about 600,000 cars annually, and BMW another 460,000, both obviously aim at a bigger market than just government ministries and board room executives. But the top-of-the-line executive cars play a key role for the whole of West Germany's car industry by establishing an image of technical superiority.

Since West German wage earn-ers are now at the top of the mational scale, the only way to go is up-market.

Executive cars are especially important in Europe, where tax whose 100 model is one of the laws make them "the single most favourites with middle managetax-effective form of compensa-tion," says Mr Paul Curley, general manager of ECS, a Wyatt Company consulting group in Brussels. Company cars also erve as a status symbol, a visi-

almost 100 West German companies shows that their chief executives overwhelmingly ride in Mercedes-Benz cars, with the cent. Mercedes 280 SE, 260 E, 230 E and "W 300 E the most frequently men-

tioned, respectively. But chief executives in West Germany's chemical and pharmaceutical companies, as well as those heading food industry concerns, opted for the BMW 735i

and 725i luxury limousines. The competition at the top is getting tougher as the world's car market shrinks. West German car companies are expected to produce four per cent fewer cars this year, but still about 4.2m

Volkswagen's Audi subsidiary,



The Audi 90 2.2E whose 100 model is one of the ment, is to introduce a new luxder engine this September.

At the top of the tree, Mercedes claims its star still shines, but its rival, Bayerische Motoren Werke ble sign of where an executive (BMW), has definitely stolen stands in his organisation, he some of its shine. With the introduction of its new 7-series models A recent ECS survey covering in late 1986, BMW quadrupled its top of the line himousine sales in 1987, even while the sales of Mercedes S-class cars dropped 26 per

"We have managed to overtake Daimler-Benz in the S-class. This year we will sell more cars in this top category than Daimler-Benz," says Mr Hans-Peter Sonnenborn, BMW sales executive, referring to

the German market. The 7-series is acclaimed by many motor magazines and car testers as one of the best cars made. The 12-cylinder model (750i) needs a speed limiter to rein it in at 260 kilometres per hour, and there is an apparent market for it.

BMW expects to sell more than model set for 65,000, it is now

about the same as in 1987. But in niche. the first four months of 1988, sales were up 24 per cent com-pared to the same period last year, Mr Sonnenborn says. BMW claims its 7-series will capture 45 per cent of the country's luxury executive car market in 1988. "It's not the speed that counts, but the engineering achievement of producing a 12-cylinder motor, the first by any German car com-pany in the past five decades, according to Mr Reiner Eigenstet

ter, economist at Bayerische

otheken und Wechsel Bank

lends itself to the whole line. So even if its volume of sales is not that important, it's a shining technical achievement," he says. Last year 56,000 of the 7-series cars were built, about 12 per cent tists of all BMWs made. BMW fol-men lowed that up with its new 5-series introduced this year. With first-year production of the new

We, the German auto companies especially Mercedes and BMW would never allow an outside especially the Japanese, to break into this market. A company chairman is a decisionmaker, and our exclusive marques can't give up this market," says BMW's Mr

There is even a place for Jag-uar, he admits. Some German stomers "like a lot of wood and the Old England tradition. Plus Jaguar has made tremendous (Hypobank).

"There's a lot of prestige involved, which is very helpful to BMW. The image of the 7-series company chairman to pull up to a gathering of executives in a British-made limousine. "Jaguar has a relatively solid customer base here in West Germany. They're for architects and den-

That used to be the virtual sole preserve of Mercedes-Benz until BMW brought out its new mod-20,000 of its top-of-the-line 7-series sold out until April 1989. It, too, Mercedes-Benz S-class cars regis-

tists, but not for company chair-

tered in West Germany, down from 25.780 registered a year ear-100,000 of its S-class cars, which sell well overseas, with the United States and Japan the leading export markets.

No doubt we are the world eaders in this class, and the 300 SE is our major model," says Mr Hans-Georg Kloos, Daimler-Banz spokesman. "In the top category we have the leading position in Europe and the world

Obviously Mercedes is not prepared to continue losing customers to BMW's new models. But the introduction of a new S-class expected in 1990, will not be rushed, considering the start-up problems reported when Mercedes' middle-range models first

came out a few years ago.

The new S-class model is said to feature large glass areas, using double-paned windows for the first time to help reduce the "greenhouse" heating effect. Mr Kloos will say only that new models are "in the pipeline."

Mercedes has another winning argument in addition to its high

technology engineering - the high resale value of its used sedans. "This is a good selling point especially for executive cars They are normally replaced every three or four years," MrKloos

This rational argument coupled with the emotional factors of linking one's status to a car recognised for its quality has kept West Germany's executive cars ahead of the competition Mercedes alone has 8,000 people employed in its automotive

research division. The vast resources put into ment by West Germany' renowned executive car manufac turers is the simple dictum of the Autobahn: it's hard to overtake someone who is moving along smartly and never slackens the

That well matches the driving style favoured by many German executives travelling on the Autobahn. When you have the best, full speed ahead is the only way to go.

Dennis Phillips

## The UK

# Very healthy market

launch its latest executive car, the 800 Fastback, last month.

UK new car sales continue to similar executive cars. emharrass the majority of motor industry analysts who at the beginning of this year were forecasting a downturn from the record 2.014m units of 1987.

By the end of May some markets on the Continent were els were launched two years ago, starting to show signs that the the launch itself was admitted by starting to show signs that the long Euro-boom in car sales - then incoming chairman Mr Gra-which reached a record 12.35m ham Day to have been a disasunits last year - may be coming ter", with not enough cars avail-to an end. But in the UK sales able and an undue emphasis on were up by a further 10.4 per cent the most expensive Sterling

year.

Nor was this the result of a start-of-year sales bonanza gradually losing steam, as on the Continent. For sales were up by nearly 11 per cent in May itself compared with the same month a mistakes and, with the help of sales in the US, take output the product of the pro

cent more than three times the 2.7 per cent growth enjoyed by the overall market, and by 11.2 per cent last year, compared with

per cent for total new car sales. This year, while DRI is forecasting a very slight drop in total new car sales, to 2.04m vehicles, it predicts a further increase in executive car sales of 4.43 per

In unit terms, that represents 259,000, or just under 13 per cent of the total.

DRI's definition of what constitutes an executive car is fairly wide, for it includes not just luxury cars such as Rolls-Royces and Bentleys, but sports and Rover SD1-replacing 800 were sporting cars such as Lotus mod-only just getting under way. els and even Toyota's mid-engined two-seater, the MR 2. However, in a buoyant econ-

omy where competition for 14.2 per cent. skilled executives is leading to much greater choice in cars to has become only one criterion of what makes a "status" car, with 24,600. performance and styling assuming greater roles than hitherto. ing greater roles than hitherto.

This is exemplified in the popularity among younger executives

The fourth volume manuacturer with a UK base, Peugeot Talbot, achieved only 4,290 sales with its aged 505 and 604 models.

A buoyant market is needed, however, by Rover Group, whose sales of the Rover 800/Sterling executive car range so far have failed to live up to expectations.

When the first 800 saloon modfor the first five months of the model misleading much of the year.

boom over the past several years.

According to analysts DRI launch of the Fastback variant, currently from the UK's executive car market grew in 1986 by 0.2 and 1986 by 0.2 ley plant was running at 1,350 units a week, compared with a double-shift capacity of 1,800-2,000 units a week.

This partly reflects a disappointing performance in the US, where sales through Arcona, the distribution network set up spe-cifically to market the cars under the Sterling badge (there is no mention of Rover) have reached little more than two thirds of the

> Last year, using DRPs definitions, Rover captured 27,400 executive sector sales, representing 11 per cent of the sector's total. That was well up on the previous year's 12,600, when sales of the

els accounted for 35,100 sales, or Of the other volume makers, Vauxball benefiting from its new attract or retain staff, vehicle size Carlton and Senator ranges, saw

But this is well down on Ford,

whose Granada and Scorpio mod-

The fourth volume manufac-

THE UK's State-owned Rover inparticular of cars such as the But the situation is expected to Group could hardly have had a Volkswagen Golf GTi which in change markedly over the next healthier market into which to 14-valve form, for example, costs year as higher specification versubstantially more than even L sions of its already successful versions of the Ford Granada and new 405 medium saloon go on sale, followed by an all-new exacutive saloon, the 505, rumoured for possible unveiling at this autumn's Paris show.

Even Ford's performance, however, looks relatively mundane when set against that of some of the more specialist executive carmakers. Its sales last year, for example, could not match the 37,525 of BMW, while Merceles was even treading on Vauxhall's heels with sales of 21,365 units. And if sales of Volvo's large 200 and 700 Series cars are combined with those of its new sporting 480ES coupe, it is a potential contender for the UK executive car market leadership, based on DRI's definitions. It sold nearly 32,000 such cars last year, desp sales of the 480ES model only just

getting into their stride.

BMW. for one is confident that
this year it will exceed last year's sales by at last a small margin at 38,000 units, although it believes that if the market stays buoyar until the end of the year 40,000 could be in sight for the first

Mr Hans Tauscher, managing director of Mercedes-Benz UK also believes further modest growth is possible, while Volks-wagen's up-market sister com-pany, Audi, is looking for a reversal of the decline in its UK fortunes, helped by new models such as the latest Audi 80 and 90. Sales last year fell to 16,830 from

over 19,000 a year earlier. With Japanese manufacturers constrained to a total market share of 11 per cent, it is the West German manufacturers to whose image it most aspires. Apart from proclaiming its Fastback flagship, the 140 mph Vitesse, as the "fastest Rover every built" (except for racing), its advertising for the car is an unblushing reversal of Audi's orsprung Durch Technik pitch

With an entirely German script, it shows a West German executive impressing colleagues with his new British car - in the heart of Mercedes' and Porsche's home town of Stuttgart.

A. 18

STATE OF THE PERSON

# Driving far at high speeds

NO ONE DOUBTS that Mercedes knows how to build quality cars. But a perhaps legendary tale links at least part of the Stuttgart company's success to Chancellor Adenauer's hat

It seems that just when the first cabinet of the new Federal Republic of Germany was to decide which car should serve as their official transport, Konrad Adenauer discovered that he could get into a Mercedes without taking off his hat. The Cabinet opted for Mercedes, and local officials and executives through out Germany followed their lead. "BMW has still not broken through, especially with government officials." says economist Reiner Eigenstetter of Bayerische Hypotheken und Wechsel Bank when asked about the preference of top government decisionmak

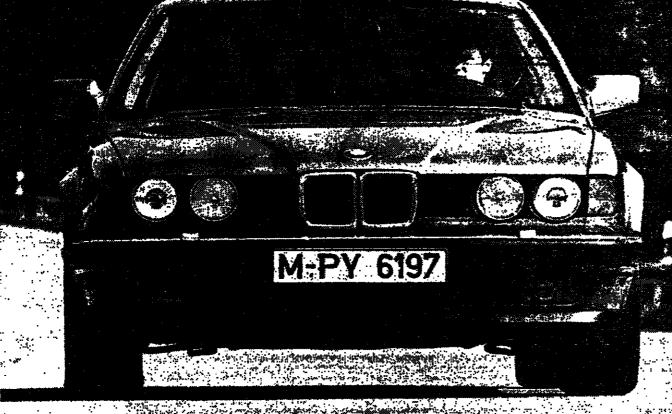
linless of course they come from Bayaria, where government Ministers insist on using Munich-made RMWs rather than any car coming from neighbour-

Bavaria's Christian Social Union ministers now serving in Bonn's coalition government also opt for BMW sedans. In West Germany's decentralised economy, executives can spend a lot of time on the road between Hamburg and Munich and points

Thus the top speed of a car, and the durability of its engine and other mechanical parts at 150 erations when choosing it. German car companies mod-

estly point out that their executive car models have "adequate power reserves for any situaand that the top speed is 200 kph-plus.

No car in recent memory has had such an impact on the luxury executive car class as BMW's new 750i model. Its powerful V12 engine makes it faster than most other cars on the road. BMW



The BMW 7-series: BMW has yet to break through with government Ministers - unless they come from Bavaria

Independent businessman Heimo Kramer knows some of his prefer something out of the ordiexecutive friends have made the nary, like a Porsche 911 Turbo. switch and now swear by their new BMWs. But, a Mercedes driver for the past 25 years, he is sticking with Daimler-Benz.

"For one thing, the new BMW can reach about 250 kilometres per hour, and I was afraid I'd be tempted to try it. But 200 kph is fast enough for me. And the main thing is, after three years, a Mercedes retains its high resale 45 years old, is usually male (98

With this mileage, the comfort ing (32 per cent), sailing (20 of the driver's seat is another cent) and golf (12 per cent). important factor when choosing a new car in Germany. "I spend more time behind the wheel than in my living room," he says, car. adding that he has ordered a special orthopaedically-designed seat 'executive car.' We build a sports

for his next Mercedes.

KING FOR AN EXECUT

block are also driving. Stockbro-ful.'
kers and private consultants may

This is the kind of car which clears the fast lane of the Autothe rear-view mirror of the cars ahead. Of the almost 35,000 cars sold in West Germany for more than DM65,000 last year, 17 per

value," says Kramer, who logs per cent), an independent busi-about 70,000 kilometres annually. nessperson (80 per cent), and like sports most of it in the Autobahn fast (80 per cent), and like sports such as tennis (46 per cent), skiing (32 per cent), sailing (26 per

But then a Porsche is not really your standard executive

interested in driving the same sales director for West Germany, car. And Audi has just Mercedes sedan which Herr "Whoever buys a Porsche must announced plans to introduce a

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of its new 7-series cars are former Schmidt or Mueller down the be an achiever, must be success- V8 engine for a luxury sedan this

But it might be inadvisable to buy such a swift means of transport if you don't really care to overtake whoever else may be driving along the Autobahn.

not cope with the expectation, or and "express your social status, peer pressure, to drive faster than anyone else on the road. ally have to be self-assured to drive a Porsche slower than others on a no-speed-limit highway, especially when every other driver glances over to see what

Not every executive car Made in Germany comes from exclusive up-market car companies. Volkswagen sold 44,170 of its Audi 100 models in the home market last year, and almost 150,000 of its new, sleek aerodynamic-looking Audi 80/90 models.
The Audi 200 Quattro, with its

four-wheel drive making it a or his next Mercedes.

Car in the exclusive class," says favourite with rally drivers, also
But not every executive is Ulrich S. Heyi, Porsche's new qualifies as an "exotic" executive

The mass market carmakers face difficulties in Germany toconvince executives that their top models are on a par with Mercedes or BMW. But they cannot Traffic psychologists found ignore the executives since such that some Porsche owners could cars establish a certain image says Karl Mauer, spokesman for

Opel.
"Opel's top-of-the-line Senato model is basically a luxury ver-sion of the Omega, but longer and with leather seats. Owners also get a Senator Card, offering counts at certain hotels.

High technology engineering is as important as the styling. Opel's Senator offers an electron ically-adjusted suspension system, ABS (anti-blocking brakes) and plans to offer an improved engine soon.
"A Senator driver wants a

sporty, hi-tech car, but maybe he thinks it would be inappropriate to pull up at his customers driving a big Mercedes 300. For the executive who can't afford to impress his customer in the wrong way, we think this is a sector with a future," says Mr

Executive cars are the image setters for every model line. As decisionmakers, the executive buyer also affects other purchase decisions, such as his family's second car. Opel's Senator and Ford's Scorpio are not trying to replace Mercedes or BMW as an executive's chosen car.

But even the mass market makers realise the necessity to offer something special to this especially influential group of

Dennis Phillips

## **France**

# Rivalry at home

COMPETITION IS expected to intensify sharply in the French executive car market in the next 18 months, as foreign car importers become increasingly aggres-

But more significantly, Peugeot, the private car manufacturer embracing the Peugeot and Citroen marques, is preparing to launch next year the replacements of both the top of the range Citroen CX and Pengeot 505 models in an effort to snatch back the lead in this market from Renault, its state-owned domestic

· Peugeot, which had long domi-French car market, was overtaken by Renault - which had had concentrated largely on producing high-volume, low-cost lenge from its private rival, Ren-smaller cars - when the state ault has just completed an exten-group took the bold decision to sive facelist of the R25 which has ket with its R25 four years ago. The success of the R25, which

was pitched against not only the Peugeot 505 and the Citroen CX the two new top range models of but also against foreign imports Citroen and Peugeot come on the such as BMW, Mercedez-Benz French executive car market, and Lancia, surprised even Ren-

After peaking at 5.8 per cent, the R25 has managed to hold on to 2.5 to 3 per cent of the overall domestic market. Its market share last year totalled 3.1 per cent, and in the first quarter of this year it was still in the lead of **a** its sector with 2.7 per cent of the

Before the arrival of the R25, we only had about 25 per cent of accounted for about 9.5 per cent the upper segment of the French of the overall French car market car market with the R20 and the five years ago, today the figure is R30." says a Renault official. only about 8.5 per cent. "Today we still command about 45 per cent of that market seg- top of the line models will not

In contrast, the private Peugeot group with its older Citroen finally help boost its disappoint.

CX and Peugeot 505 models now ing sales in the US market.

For its part, and although Rentalt withdrew from the US market.

For its part, and although Rentalt withdrew from the US market.

However, the private group trolling stake in American clearly expects to increase its Motors Corporation (AMC) to market share significantly with Chrysler, the French state-owned the launch next year of its new group continues to supply compo-top of the line Citroen and Pennents to its former American geot models. The new Citroen CX partner. replacement, code-named DX, is The sale of its AMC interest due out at the beginning of the last year was part of Renault's year, while the Peugeot 505, code overall recovery strategy of named Z-6, is due to be launched recentring the company on its during the second half.

erode severely the leading posi- egy is now paying dividends.
tion of the older R25 and help The state-owned group
Peugeot in its efforts to recapture returned to the black last year the lead in this particular mar with profits of FFr 3.7bn after ket. Indeed. Peugeot's strong several years of heavy losses. financial recovery during the last Renault is also about to launch few years has been largely the the replacement for its mediumresult of the company's success range R11 and R9 models while in bringing out popular new its R2I model in the medium to small and medium-range cars, upper range has proved both a such as the Peugeot 205 or the commercial and financial success Citroen BX, coupled with strenu- as is proving to be the new Peuous general restructuring poli- geot 405.



nated the upper end of the Peugeot's 505 V6: seeking the lead

ter the upper end of the mar given the model a new front bonnet and other improvements.

Even so, the R25 inevitably will be handicapped by its age when

> The private group expects to increase its market share significantly

overall French domestic car mar-which itself has been shrinking over the last five years.
Indeed, while executive cars Peugeot also hopes that its new

> only continue to sustain its high ket last year when it sold its con-

French and European car mann-The new models are likely to facturing operations. This strat-

Peugeot too has consolidated

In an effort to limit the damage its financial recovery with net and fight off the imminent chalprofits of FFr 6.7hn last year. The group is now expecting to report a similar level of net profits this year. However, the private car manufacturer will also be paying substantially higher taxes this year - between FFr 4.5bn and FFr 5bn - since it was able to benefit in the last two years of the carry forward of previous losses.

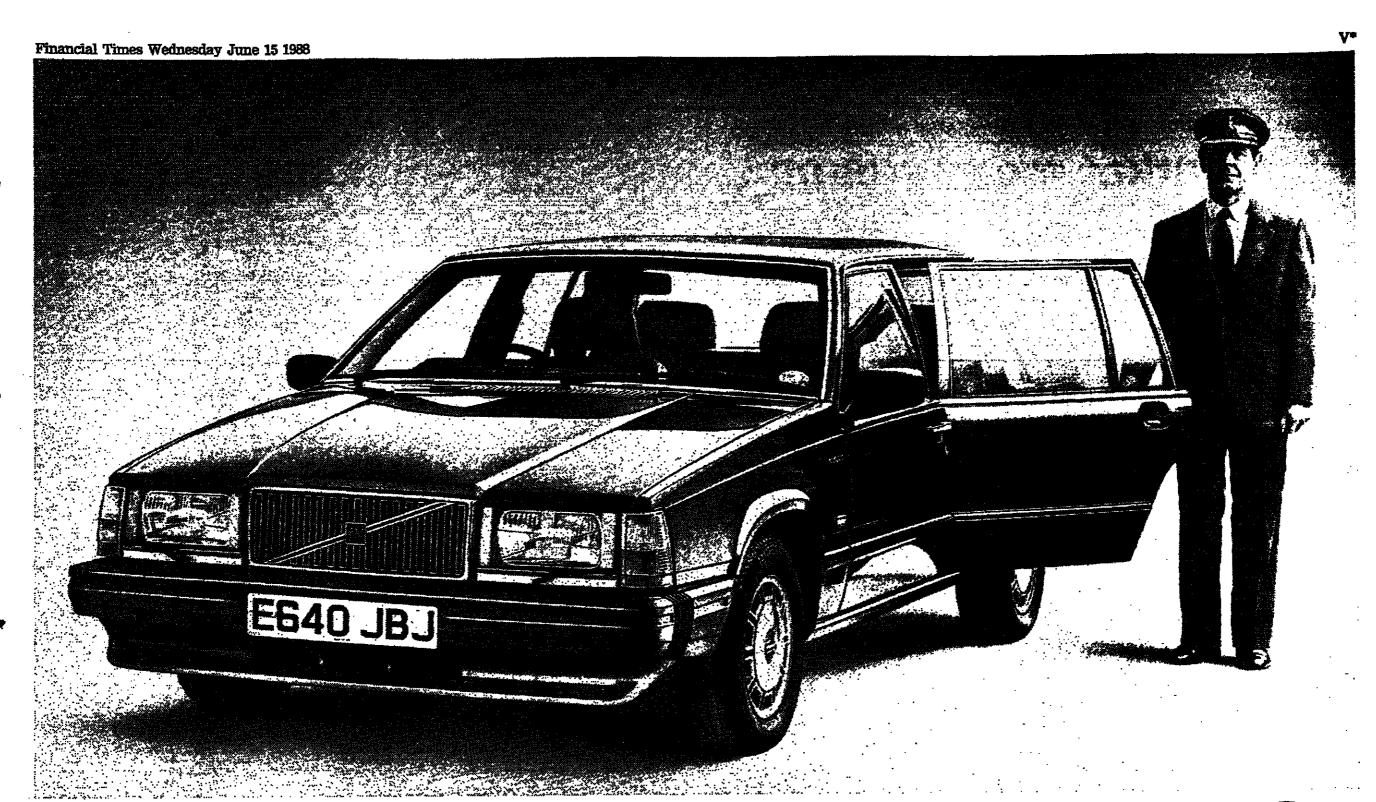
Indeed, in pre-tax terms, profits are expected to rise by between 30-35 per cent this year to more than FFr 11bn compared with pre tax profits of FFr 8.6hn last year.

The recovery of the country's two large car groups reflects several years of sweeping restructur-ing, major productivity gains, ing, major productivity said the success of such new models as, in Renault's case, the R21, mini; and at Peugeot the 205 mini, the Citroen BX mediumsized car, the new small Citroen AX and the recent Peugeot 405. Moreover, the French car manufacturers have also been boosted by the general recovery of the French car market last year. New registrations of pas-

senger cars and light vans rose by nearly 10 per cent to more than 2.5m vehicles. The upper end of the market, like the rest of the French car market, was also given a big lift by the decision last year of the former right-wing government of Mr Jacques Chirac to reduce the extremely high level of Value Added Tax on new cars in France. The tax rate was brought down to 28 per cent from 83 per cent, which was one of the highest VAT rates in Europe.

However, the industry does not expect that the substantial rise in car sales last year and during the first quarter of this year can be sustained. But the two domestic car manufacturers are now in a far more confident mood to tackle a slowdown in the car marke

Indeed, both have major ambitions to expand their penetration of the European car market in coming years while continuing to improve their financial structures and domestic industrial



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# **Up-market models carry** wealth of new gadgets

booming in Japan. Where once the Japanese bought small, boxy, economical cars, they are now rushing for the most expensive Indeed, most of Japan's classic

executive cars are now no longer what they used to be. All the leading automakers have been updating and improving their executive cars, with re-launches of old models and announcements of new models taking place almost monthly in Japan. This massive re-design was long overdue. As larger cars are taxed more heavily than smaller ones in Japan, most businessmen had been reluctant to trade-up to the more expensive cars. wasn't worth it, they were a little

like the cheaper ones, only big-ger," says a Nissan official. All that has changed now and customers are gratefully snap-ping up the bigger Japanese cars. of Toyota's re-launched Crown, now nearly as wide as the high in January that the up-market car outsold every other car on the market that month.

frustrated, because the more

expensive cars used to look just

The move to luxury has been spurred, in large part, by Japan's growing taste for imported cars, primarily from Europe. In 1987, sales of imported cars jumped by 43 per cent to nearly 100,000 units, with sales of Mercedes-Benz and BMW cars up by 36 to 38 per cent. Overall, sales of cars with engines exceeding 2000cc

have been booming in Japan. The newly-introduced models, such as Toyota's Corolla and Crown, Nissan's Cedric and Bluebird, Honda's Civic and Prelude,

Japan's boom in car sales Year-on-year change in units 550-2000cc <u>40%</u>

top-selling models for each of the companies, according to Nomura

ria Cima and Toyota's new Crown, have made the biggest plash. Nissan has needed the Cima more than perhaps any other company. Toyota, with close to 50 per cent share of the domestic market, has been sailing confidently through the era of the high yen, thanks in large part to the strength of its domestic dealership network.

Nissan, however, with most of its domestic dealers in losses and its overall earnings going side-ways, has needed a big winner badly. The Cima, with its entirely new, rounded body design, its ceramic turbo-charged 3-litre V6 engine, is proving to be that win-

Originally targeted to sell about 3,000 units a month, the Cima hit 5,300 units in February Mazda's Capela and Mitsubishi's and notched up 6,500 sales in Galant and Mirage, are all the March.

of Japan, down to street level. It uses magnetic fields and acts as a compass, helping to advising the driver which way to turn in Japan's complicated road systems.

The navigational system costs

Y350,000 and "is not perfect by any means," according to Toyota. Nonetheless, 60 per cent of the best-selling model of the Crown, the Royal Saloon-G, are bought with this option. Toyota explains fail when the car goes under a metal bridge or railroad tracks, as this action magnetises the

The navigational aid is the most glamorous part of Toyota's multi-vision system for the Crown Basically, the multi-vision system allows the driver to watch 8mm videos, watch television or listen to the radio at the touch of a button.

To prevent accidents, the tele-Thanks to the increased inter-vision/video system automati-est in up-market cars, the major cally shuts off when the car is put into gear to be driven. This themselves to add the newest electronic gadgets to their cars. Almost all the new models have immediately prompts the ques-tion of what is the point of having such a system in the front four-wheel drive, an option which seat. To this, Toyota explains is somewhat questionable as that it can be "enjoyed" during Japanese drivers spend traffic jams, or when the driver is their time in traffic jams, not on parked, waiting to pick someone

Following the Crown, Toyota is planning to launch a new 4000cc car. Lexus, in the US next year The company has yet to decide be available in Japan, but given the strong demand for upmarket gory Toyota has come up with executive cars, it can only be a what it claims is the world's first matter of time before Toyota sells navigational system, which it is its latest luxury product in the offering on its upmarket Crown. expanding home market.

chi Tsuchiya, president of Sanyo Securities, found when he decided to buy an imported car. ness is done in Japan, Sanyo Securities was an underwriter in

a public offering by Jax Inc, a retailer of imported and used cars, which listed its securities on the OTC market. After Sanyo Securities co-un-

derwrote the share offering. Mr Tsuchiya decided to buy some Fiat cars, which are imported by

Jax.
"With the high yen, foreign cars have become much cheaper," he says. "I bought 'three Fiats, one each for myself, my brother and my children.

"There are some things that I noticed after buying the car. In Japan, there is a classification of cars into large and small vehicles and so on; the licence and num-ber plates are different, and tax and insurance is also different.

Foreign car companies claims that it puts them at a disadvantage. With Fiat, with a small conductive and small con engine, and compact body size, because it is 6cm bigger than the average size of Japanese car, it is market. classified as a large car.

"Just because of the six centimetres extra width, the tax is higher and the insurance premium is higher. In some cases, driving on the expressway, you

have to pay 50 per cent more toll.

"My impression is that it is very uneconomical. There were were more toll is becoming more diffuse."

This is particularly to younger people, according so many problems during the six months that I had to send it Japan. There is a trend among many times to the garage for the population to look for Eurorepair, although it was a new car. pean products as having a big For example, the boot would not cachet, as being authentic, with open, and at one time the transcenturies of history.

bought a Japanese car. I share a market may restrain the absolute cars were seen as gaz guzzlers, Toyota Soara with my wife, and growth of foreign imports into and were bought almost solely by

**HUGHES 1** 

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Fleat Management.



Toyota and Nissan.

**APPOINTED DEALERS** 

By contrast, the Nissan President, which sells in about the

same price range, has been chug-

ging along with fewer than 100

sales per month in the same time

automakers are falling over

Other standard items are elec-

tronic air suspensions systems, wing mirrors which fold back to

allow for Tokyo's narrow streets

and rack and pinion power

Using a compact disc read-only memory system, this naviga-

In the more exotic extras cate-

mountain roads

steering systems.

Despite the problems encountered by Mr Tsuchiya, imports of 1990s. foreign cars into Japan have boomed over the past two years, as the rise of the yen has made

imports far cheaper.
But that is only a part of the reason; changing tastes and lifestyles have helped to expand the

tyles have helped market.

"In Japan," says Mr Luder Paynew Cima model, sen, president of BMW Japan. Her this year.

"there has been a clear-cut "For the past two years or so," says Mr Paysen, "our competition in the social environs says Mr Paysen, "our competition in this market was the other imports. Always imports held a share of the over change in the social environment. In the past, it was a very in this market was the obtain homogeneous society but now it imports. Always imports held a 20 to 30 per cent share of the over

This is particularly true of two litres car market. But now, younger people, according to Mr we must compete directly with-P.J. Woods of Austin

open, and at one time the transopen, and at one time the trans-

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my daughter drives a Toyota Cel-icia. In calender 1987, imported cars car manufacturers honing their skills on the large car market

"What I would say is this: if someone wants to sell cars to the someone wants to sell cars to the Japanese, they should study the it to rise by a further 35 per cent conditions in Japan, the regulations, the climate, and so on, and think of ways so that Japanese can drive the car comfortably; otherwise foreign cars will not sell in Japan."

This year, most importers expect domestically, they are preparing for an onsiaught on the big car market worldwide.

"The Japanese makers recognise that growth will continue at around 30 per cent a year until cars in the US and continue to profit in that market. So they sell in Japan."

Despite the problems around 30 per cent a year until cars in the US and continue to profit in that market. So they sell in Japan." expected in the first half of the wide of making upmarket cars, and they have initiated it first in their home market before taking That may prove optimistic,

Hit by the ravages of the yen on their own car exports, the hig domestic carmakers have gone aggressively upscale. Nissan was the first to pitch to the emerging

Nissan's three litre Cima was launched in January this year. It retails for over Y4m, more than for the highly successful Uno, the double the price of a normal comdouble the price of a normal com-pact in Japan. The top model goes for slightly more than Y5m. the top of the European market,
The targetted market is small says that cars are like clothes to business owners - the same market targetted by foreign car mak-

Despite the much keener competition that has resulted follow-ing the entry of Japanese car makers into this sector, import-There is a surging trend for upmarket cars at the moment. The Nissan Cima is selling 4,000 units a month, and Toyota the cars runs counter to the long dominant trend in the Japanese car market in Japan.

has resulted in a massive increase in demand for large

Mr Paysen says: "Seventy per cent of our cars are company cars. Our clients include doctors, dentists and other professionals, and we have enlarged from this to include owners of small-sized businesses, and Japanese yup-

With foreign groups facing stiffer comptetition from domestic cars - for patriotic, not tax rea-makers, they are now targetting sons - such as the Fiat Croma or the corporate car market to try to the Lancia Thema. The Thema

"Where we have not succeeded is in the real corporate car market. We have an excellent prod-uct, but all major corporations or business groups have connections somehow to the big Japanese makers. They don't demonstrate the corporate image, they just buy the group car."

Italy: new designs have become popular with business users

# Powerful marketing elbows foreigners out of the lead

assembly of Confindustria, Italy's comprehensively star-studded as any Oscars night in Hollywood.
The cast, of course is different but anybody who is anybody in the world of Italian business and government troops out to EUR -the satellite town outside Rome planned on a suitably grandiose

dent deliver business' view on The occasion offers a unique opportunity to study preferences in what the Italians call cuto biu the cars which are chosen as much for their value as representational symbols as for efficiency

to hear the Confindustria presi-

and comfort. Outside the Confindustria tor E sales in the first four building in Viale Turpini, shining months of the year.

Tanks of expensive machinery are Our observer would have had to deploy double and triple parked, with search rather diligently for a cigarette-smoking drivers either BMW, the company now having lounging proprietorially against to content itself with a compara-

would probably have noted that a percent of all sales). Other foreign presences would growing numbers, so that the porting private-sector businessmen to EUR would have been and substantially more so than the total Italian market last year.

Among these, the strongest probability was that they would have been BMWs or Mercedes. In that year alone, these two per cent of the market.

The Italian share of sector E in which the majority of executive cars are concentrated - was fractionally over 37 per cent of which 24 per cent was Alfa Romeo. The absence of strong contenders from the Fiat-Lancia stables kept their contributions down to 13.7 per cent. Anyone wanting to take a read-

ing of the prosperity of Italian business would have noted that segment E amounted to 90,265 vehicles or 5.51 per cent of that year's total market.

The same observer at this year's Confindustria gathering in late May could not fail to remark a major change in the names of ebicle badges. To start with, a significant majority were Italian, reflecting the fact that Fiat Lancia and Alfa Romeo have taken out of the front ranks by new subsidiary. While the Thema's



First came the Lancia Thema in 1985, then the Fiat Croma in

1986 and finally the Alfa Romeo 164 in the autumn of 1987. All

designed around the same floor-

pan - shared with the Saab 9000 -these cars appear to have found a very ready market among Italian

In step with the substantial increase in their profits over the

last four years, Italian managers

no less than 66.8 per cent of sec- designs from the Fiat empire tor E sales in the first four marketed with all of the consider-months of the year. marketed with all of the consider-able power which Turin can

their charges or - an increasing tively modest 12.8 per cent. The phenomenon this - sunk deeply proportion of Mercedes would be bout the same, some being the absorbed conversations on the 190 model which is taking 9.3 per cent of the market but rather During the last few years, the more being larger 200 and 300 physiognomy of these cars has series which come from the changed substantially. An higher-priced sector F (in which observer in Viale Turpini in 1984 the German producer holds 44.7.

they were in 1984. Renault for Their preferences partly reflect example, which captured 4.9 per a strong "buy Italia cent of segment E four years ago, but also an attraction to some-has slipped to 3.2 per cent in the thing which is completely new. first four months, Volvo from 5.84 In its first year, the Lancia to 2.6 per cent, Andi from 5.0 per Thema's novelty value helped cent to 0.6 per cent and Peugeot carry it to 22.4 per cent of the from 1.9 per cent to 0.6 per cent. market, while following its debut,

Sector E of course does not the Croma took 29.1 per cent in rive the full picture, since a num- 1986. ber of higher-priced models are One industry executive classified in sector F which last believes that fashion is a power-year accounted for 1.7 per cent of ful factor determining whether a the total market or 32,795 cars. new car catches on in Italy - and Here Volvo was particularly also how quickly it fades. "As strong with close to one third of soon as the local butcher is seen the market selling 10,361 of its driving a secondhand version, 740 and 760 models. then a model can go very quickly

The Swedish company was out out of fashion. sold only by Mercedes whose As a novelty in the market, total of 200 and 300 series sales and quite irrespective of its merreached 12,019. Saab, Citreon and its, the Alfa 164 is now rolling out Maserati largely accounted for of the showrooms in impressive

What has been happening in have been booked so far this year sector E is that although foreign and 10,000 had been delivered by manufacturers have updated their ranges and introduced new models, they have been elbowed mixed one for Fiat's Alfa Lancia

handsomely in 1985-86-87 from 40.715 (30.1 per cent), the figures for the first four months of this year suggest that the 164 is stealing sales off the Thema. The 1988 figures show that the

Lancia's share has fallen to 23.8 per cent while that of Alfa, which stood at a puny 6.3 per cent in 1987, have already climbed to 18.9

This is something that Fiat was probably prepared for, although before the launch of the 164, Vittorio Ghidella, the manag-ing director of Flat Auto, was confidently maintaining in public that it would not happen. In fact, he took deliberate steps to try to

After Fiat took over control of Alfa at the beginning of last year and Mr Ghidella took his first look at the 164, which was then in its late development phase, and concluded that it far too closely resembled the Thams in

both attributes and price. So he delayed its launch until the autumn so as to be able to make some important cosmetic changes which would more strongly differentiate the design from the Thema and justify charging a higher price than for the Lancia car.

The marketing concept has been to sell the Thema as a quality car of "class", the 164 as a quality luxury car with sporting characteristics, and the Croma as a no-frills price for performance

Fiat are unlikely to be too concerned at the Alfa prospering somewhat at the expense of the Thema. It is a higher-priced product, is reducing Alfa's continuing operating losses and is still serving to expand the Turin group's share of the market.

Alfa-Lancia plans to sell the 164 into the rest of Europe from October and into the US from the

second half of next year.
Although largely an inherited design, the model's success is crucial to Fiat's recovery plan for Alfa which involves selling 60,000 of its vehicles in the US by 1990-91. By then, the auto market numbers. Nearly 14,000 orders will know how successfully Fiat has managed to produce its own designs for the Alfa badge to replace the existing 23 and 75

# the car

NO OTHER nation has such a ionate relationship with the car. Not only are seven out of the drivers Italian, but it seems as though inside every Italian is a

Even Gianni Agnelli, president "Now, with Japanese makers of Flat, admits that he would like moving further into this (2 litres and above) sector, it has broadened the entire market."

Nissan's three litre Cima was vittorio Ghidella, managing

director of Fiat Auto, responsible which have pushed Italian cars to Italians - a way of expressing their personality.

When it comes to discussing

company policy on executive cars however, Italians are extremely secretive, preferring to talk about the Mafia or their mistress than less of foreign cars argue that by launching such up-scale models, they have broken the barrier that has limited expansion of the big or a Fiat Croma.

car market in Japan.

"European makers used to make a big fuss about the higher taxes on cars of more than two litres," says Mr Wood. "But the big effect is psychological. With (Toyota launching the new Crown, and Nissan the Cima, this has resulted in a massive

A partner at the Rome branch of the accountants Deloitte Has-kins & Sells says that most executive cars are in the 1600 to 2000 cc range (all angling for the 2000 cc models), but rarely over. VAT rises sharply after that and the owner becom come interest from the tax

Most companies give Italian consolidate their position in the domestic market. among executives and in general. It led the field for both foreign

and home-produced cars last year, selling more than 40,000. Alia had dropped out of the market until recently, due to the company's well-known promens while still under state control.

Now, under new ownership and eral of one of Italy's largest private banks, the San Paolo di LASBbn and staff of more than are driven to and from 1,000, and reckon that staff on the company's well-known problems



Thema (with a Ferrari engine).

Mr Carlo De Benedetti, chair-man of Olivetti, feels no particular loyalty to the Italian motor industry, and drives a black 16valve Mercedes 190 or a BMW, depending on the weather, "as well as Italian cars," a spokes-man adds hastily.

At Olivetti, only about 10 to 15 top executives are provided with cars, almost all Lancia Themas. As is common practice, users do not pay the road tax if the car is used only on company business. but make an agreed contribution towards it for weekend use.

Pirelli keeps a fleet of about ten cars, all Italian: Lancia The-mas, Lancia Deltas, Alfa 164S and Alfettas, for the use of senior executives. The president of the state conglomerate IRI, Prof. Romano Prodi, is driven in an Alfa 164 and the director-general in an Alfa 75. The spokesman claims that these are the only two with company cars.

164, it is becoming the managing director's first choice.

But the new Alfa is expensive and there is still a six months delay in delivery, so it is still too early to tell how it will affect the expensive acquired under a leasing system.

But the new Alfa is expensive are company-owned: a convenient fringe benefit usually acquired under a leasing system.

market. Mr Leopoldo Pirelli, president of the tyre company, uses to engine capacity, so that a 2-liboth an Alfa 164 and a Lancia tre car pays 1.138.000 a year. Diesel fuel costs about half as much as normal petrol, but the road tax is considerably heavier.

a 2-litre turbo diesel engined car would pay L813.000 a year in the smaller car range, the Flat Ritmo or the Volkswagen Golf, fuelled with normal petrol, would pay 165.000 a year and with diesel, 1443.000, while a 2.2. litre turbo diesel car goes up to just under

Demand for diesel engines appears, nonetheless, quite strong running at about 25 percent of the total sale of the bestselling Flat car, the Uno. Diesel fuel does provide more kilometres to the gallon, but to offset the higher road tax the user would have to do between 20,000 and 30,000 kilometres a year.

A firm of management consultants in Perogia, Asso, claim they can pinpoint not only the position in the company hierarchy, but even the department of an executive, from the car he or she drives. They examined 70 companies, with an average turnover of ringing home to get the pasta put following the launch of a highly-vate banks, the San Paolo di L450bm and staff of more than attractive new model, the Alfa Torino, are driven to and from 1,000, and reckon that staff on the

technical side favour Fiats (Regata, Croma and Ritmo) while personnel directors, managing directors and marketing executives favour Lancia Prismas and the Thema.

The sales side chooses the Lan-cia Prisma, Alfa 75 and the Flat Croma, with a small percentage going for foreign cars such as the Opel Kadett and Ascona, the Golf and the Audi.
They calculate that Italian cars

make up 75 per cent of the executive market. However, from a small private survey it emerges that while Italian executives claim they prefer Italian cars, they actually choose foreign ones when they are high enough up the company to do so. Car telephones are a fairly new

status symbol in Italy and a national network has not yet been completed. Liguria, Lombardy, Piedmont and the Veneto are the only regions fully covered (as well as major cities elsewhere). But if you see a driver telephoning down in the South, he may just be pretending on a phone that doesn't work.

These telephones certainly are proving useful, as an early leaver from a Confindustria annual review discovered. Walking out of the building, he found the chauffeurs of the ubiquitous dark blue ministerial cars all busily

Snags with foreign cars BUYING A CAR anywhere can be fraught with difficulties, as Yoi-

## Financial Times Wednesday June 15 1988

insectal quie le le

bows lead

It is a surprising fact that only Mercedes-Benz, of all the world's car manufacturers, routinely test their models for off-set frontal collisions. Why? Because government crash test legislation demands that car *tre impact* Bearing structure makers meet requirements only

for 100% frontal collisions - so that is the routine they all follow. Except Mercedes-Benz.

Their research shows that 40% off-set frontal collisions happen three times more frequently, so Mercedes-Benz design briefs demand that all chassis and crumple zones be tailored specifically to disperse the unique stresses of both types of collision. Which means impact energy is absorbed progressively and displaced into forked cross-members mounted onto extremely

rigid sidewall and transmission tunnel structures. The energy is therefore diluted by being Only Mercedes-Benz crash test their

cars for the accident that

transmitted and absorbed in three different directions. happens most often shells are not only light, but are also outstandingly

A CRASH TEST EVERY THREE DAYS

Mercedes-Benz conduct a crash test every three days, on average. Because safety research is an integral part of the Mercedes-Benzdesign process, many tests are conducted on prototypes prior to full scale production of a new model Consequently, the safety de-

velopment team are well placed to impose their priorities on the fundamental design of a car. Today's Mercedes-Benz models are the most thoroughly tested and safest the company have ever built.

The four-part Mercedes-Benz steering system, as an example, is fitted with a distorting cup under the steering wheel, and a collapsible, corrugated column that will not intrude into the passenger

compartment in THE ENBRGY ABSORBING STEERING COLUMN. either a headon or off-set collision. Nor can the clutch or brake pedals behave like blunt instruments. Because 20% of all severe accident injuries are to the feet, the pedals are designed to swing away from the driver on impact.

THE FATHERS OF AUTOMOTIVE SAFETY

The history of Mercedes-Benz safety consciousness dates from 1931 when they developed independent front suspension to ensure safer roadholding. And as long as thirty-seven years ago, long before 'crumple zone' and 'safety cell' became part of car industry jargon, Mercedes-Benz patented the first impact-absorbing body shell. But rather than protect the patent in their own

in everybody's interests, so other car makers could incorporate the idea into their own body designs. A gesture that speaks for itself. -

interests, Mercedes-Benz allowed it to be infringed

In 1959, Mercedes-Benz became the first manufacturer to crash test and roll-over test their cars.



SCIENTIFIC CRASH TESTING, CIRCA 1959.

In that year, 80 were destroyed in the search for greater passenger security. Since then, no car maker has placed greater emphasis on crash testing, and many others reap the benefits simply by adopting the results of Mercedes-Benz pioneering research.

STATE OF THE ART SAFETY CELL

Computer-aided design, combined with extensive use of high strength, low-alloy

steel, ensures that Mercedes-Benz monocoque body strong. Such a highly rigid shell is the basic safety

> designed to yield progressively in major accidents. They absorb kinetic energy and divert the full force away from the passenger safety cell. Strong cross-members are built into the floor pan to stiffen further the safety cell's resist-

> > Additional single section

element, its front and rear sections

roof frame cross-members enhance the total load bearing capacity of the roof in front, side and roll-over impacts.

HOW THE USE OF AIR CAN PREVENT INJURY

All inertia-reel safety belts fitted to the front seats of Mercedes-Benz cars, have electronic belt tensioners as standard. Above a predetermined level of impact,

the tensioner is activated and pulls the belt taut around the body in milliseconds, inhibiting forward movement of driver and front seat passenger. Above certain speeds, however, impact injuries

can still occur no matter how sophisticated the seat belts being worn. Therefore, Mercedes-Benz also offer

an electronically controlled airbag that is neatly stowed in the steering wheel hub. This innovatory safety feature has been available since 1981 and is already fitted to 350,000 Mercedes-Benz cars. A normally invisible guardian, it inflates in milliseconds. under impact, to cushion the driver's head and greatly reduce the risk of chest injuries. Further proof that the Mercedes-Benz commitment to safety is uncompromising, unchallenged and continues unabated.



ENGINEERED LIKE NO OTHER CAR IN THE WORLD.

# Change to sleek models

THE BEST-SELLING car model in equalitarian Sweden last year was the pricey Volvo 740. It is one measure of the success that Volvo and its domestic rival Saab have achieved during the 1980s in switching from making sturdy folkbilar (people's cars) to sleek

The two Swedish carmakers combined can claim 10-15 per cent of the loosely-defined Euro-pean-produced medium-size auto market that is shared by BMW, Mercedes and Audi. Sales and production have nearly doubled for both, increasing profitability. It is a far cry from the late 1970s when the future of the

Swedish car industry was in doubt. Volvo and Saab plants are operating at full strength, with the two adding new production facilities within the next year.

"It is a matter of selling everything we have the capacity to
manufacture," Mr Georg Karnsund, Saab's president, told
shareholders in May.

The move upmarket by the
Swedish companies was
prompted by concern that they
could not survive by turning out mass-produced cars. Their strategy was to increase profits on a stable volume of more expensive

They have benefited from their reputation for engineering quality, producing vehicles that can operate and survive in the tough Nordic winters.

One reason that the Volvo four-door 740 GL has become the new standard in Sweden is that consumers consider Skr122,500 a cheap price to pay for a car that is built to last two decades. But the next several years will test whether Volvo and Saab will be able to maintain high profit margins in the face of a falling dollar and fierce market competition.

Volvo's entry into the uppermiddle range began with the 760 executive car in 1982, the first of the 700 series that complements the company's older, less-expensive 200 series. The 740 family sedan and the top of the line 780 followed in 1984 and 1985 respec-

With a long product cycle, changes in the 700 series have been a series of gradual improve-ments since then. Volvo revamped the 760 and 780 models last year by replacing a third of their 6000 components, including the addition of a rearsuspension system to match Mercedes and BMW. A similar system for the 740 may follow.



in Sweden last year, with 191,400 in the 700 series class produced compared to 107,600 for the 200 series. Sales of the 700 series amounted to 185,700 while 114,400

200 series models were sold.

Production this year is expected to fall slightly due to a strike by key white-collar workers that closed Volvo plants for four weeks.

The 700 series now accounts to turn its attention to develop-for 60 per cent of the 300,000 ing a new car range that falls medium-size cars that Volvo built between the 9000 and 900 series.

Out of Saab's total production of 134,100 cars last year, 49,000 were 9000 series models and 83,000 were the 900 series, includamounted to 127,000 last year, including 41,300 for the 9000 series and 83,300 for the 900

Production is expected to fall

Volvo has come to rely heavily on its car division to generate profits for the diversified conglomerate

vehicles, although the company that affected Saab as well. is trying to recoup some of the executive car market with its 900

in practice means that a new market has been opened."

The strike cost Volvo 18,090 result of the white-collar strike

Although the executive car loss by stepping-up production. market is less susceptible to fully shift its marketing empha-Saab tested the waters of the cyclical downturns than other sis from the US, which accounted areas of the motor industry, Turbo in the late 1970s, but Swedish carmakers could see launched itself fully with the profit margins falling over the

Saab completed the 9000 series range this spring with the introduction of the four-door 9000 CD sedan, following the turbo and injector-engine five-door versions. "With this car. Saab completed the 9000 series on its car division to generate profits for the diversified conglowerate; the division accounted for 80 per cent of group profits injector-engine five-door versions. "With this car. Saab congressions." compete throughout almost the the US, where a third of Volvo entire up-market sector," says cars were sold last year, threaten Karnsund. "Saloon cars represent to reduce its estimated Skr 80 per cent of this sector, which 11,000-12,000 profit margin on medium-size cars.

market has been opened."

With the launch of the 26,000 six responding by emphasising sales in non-Nordic Burope, which bought 43 per cent

of the company's output last year. With the Swedish krona having fallen against the D-mark. Volvo believes its competitiveness has improved against German carmakers.

But it also hopes to retain profit margins by cutting production costs by another Skr 2000-3000 by 1990. Volvo is investing Skr 3bn a year to improve its production facilities, including opening an assembly plant this autumn at Uddevalla that will eventually raise output in Sweden from the current level of 310,000 to 350,000 by the mid-

Volvo has depended on an exceptionally loyal base of customers estimated at 4m worldwide - it has the second-highe proportion of return buyers after Mercedes. But Volvo may not be able to rely on this factor for steady sales as it once did.

Volvo's US customers, for example, tend to be wealthy sub-urban families who normally consider quality before price but the rising value of the krona is even starting to pinch their pocket-

For Saab, the problems are more difficult. Profits for the Saah car division, which account for about 10 per cent of group profits, have been drained by heavy investments for marketing, development and production expansion. The division's profits fell from a peak Skr 1.1bn in 1984 to Skr 579m last year. Moreover, profit margins for

Saab cars are about a third of Volvo's owing to to shorter production runs, poorer production rationalisation and more advanced technology in the cars. Saab believes it can successfor 36 per cent of sales in 1967, to Western Europe where it claims it has had difficulty meeting demand in recent years. The opening of a new assembly plant in Malmo next year, which will raise Saab's total production to 180,000 vehicles by 1992, is likely to improve production cost effi-

Saab is also spending Skr 1.5bn annually to overhaul its production facilities. It plans to increase the proportion of the higher-val-ued 9000 series, which will account for a planned 49 per cent of total output this year.



# Choice made by the boss

CONSPICIOUS consumption is frowned upon by Swedes, who consider conformity a virtue. For-tunately for Swedish managers they can have their cake and eat it too: driving executive class is socially acceptable.
The reason, of course, is the

resence of Volvo and Saab in Sweden. Despite their move up-market, the two companies' qualty-engineered vehicles remain

the norm for many Swedes. Of the 315,000 new cars sold in Sweden last year, 35 per cent Their prime competitors in theloosely-defined executive car Mercedes, have tiny market shares of 2 to 4 per cent each.

The corporate sector is a major rate cars according to a sliding buyer of the two Swedish car-scale based on the value of the makers' output, accounting for 40 vehicle. The new tax regulations per cent of their domestic sales, state that 22 per cent of the value according to the Swedish Motor of a corporate car downey according to the swedish motor of a corporate car downey account of the value of the val chases by Swedish corporations personal income.

of cars for their executives is the key reason why Volvo and Saab

"The tax is thought to have two greats are thought to have two effects." says Lars Nasman a

have such a huge slice of the corporate market.

"Executives with large compa-nies have little choice in deter-mining what car they will drive if the car is provided by the company - most big Swedish compa-nies prefer buying Swedish," says Anders Hoff, director of market

are the main customers of Mercedes or BMW. "Some of them are entrepreneurs who like to display their new wealth. Executives with small companies also have more influence in selecting

what car they would like to drive," Mr Hoff says.

Marketers, though, are trying how to determine what effect the introduction of a new tax on corwere made by Volvo or Saab. porate cars will have on sales to companies and executives, Corporate perks above Skr600 are subclass, including BMW, Audi and ject to personal tax in Sweden.

Mercedes, have tiny market. Under the old rules, executives

two effects," says Lars Nasman,a spokesman for the Motor Industry Association. "One is that it discourages executives indirectly purchasing "their carstbrough their tax base, which pushes mid-dle-rank executives especially into a higher tax bracket.

Last year's new car registra tion figures showed that Vol-vound Saab suffered a slight market loss to cheaper Japanese imports. Mr Georg Karnspind, Saab's president recently critic-ised the tax by claiming it "pen-slised the Swedish auto industry" in competition with foreign mod-

The tax has not had a mere drastic effect on sales of Volvo and Saab so far because credit conditions have been favourable ally in the past year." Under the old rules, executives during the last several years, Mr paid personal tax on their corpo-

in acquiring their cars through their companies was that the avoided having to finance their purchase But with the present existence of good credit condi-tions, they have been willing to purchase the cars on their own if they wanted to escape the com-pany car tax."

However, Mr Kjell-Olof Feldt, the Finance Minister, recently tions for car purchases by requir-ing that buyers must pay 40 per cent in cash as a down payment. The proposal was aimed at reduc-ing a boom in car sales which, he Anders that, the content of the cont

Executives are now finding other means to acquire corporate cars without hunting their pocket book. One method is purchase their ears individually but have their employers subsidise the purchase by paying "expensionarred in using the vehicle.

There is also a noticeable increase in "demand for older luxurious cars," Mr Hoff says. Prices have climbed dramatic-

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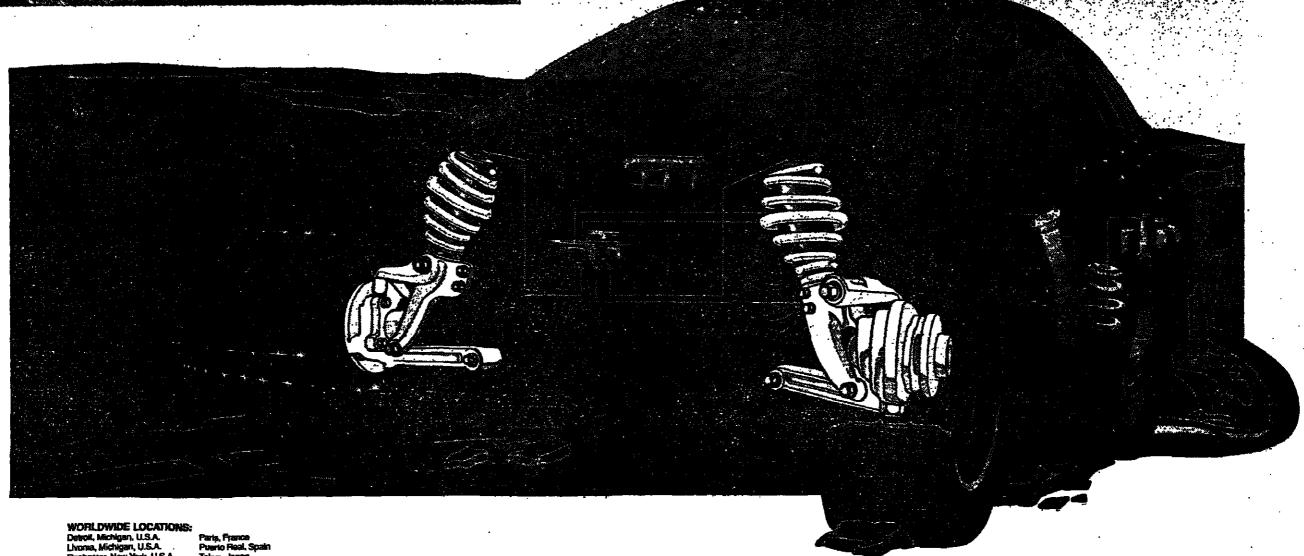
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The practice of offering cars to key personnel has become widespread in the South East. John Griffiths reports.

# Company perk car policies influenced by rivals

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White W. Belle.

Post Office even to get on the policy formulation can be subject first rung of the PO's ladder on to some complex and conflicting which a car is awarded for status, pressures.

Particularly in the booming

a perk car last year, according to a "research file" published a few months ago by the Top Pay Unit. The unit itself is part of scomes Data Services, the inde-Incomes Data Services, the mne-pendent research organisation which publishes a range of jour-

nals in the field of pay and indus-trial relations. its research, which unusually focused almost entirely on cars awarded for status, was based on case studies from 18 organisa-tions and written information from 14 others, together with published survey sources such as the widely-used Monks Guide to

Company Car Policies.

The study found that company policies towards car allocation vary widely according by type, size and location - and there is a growing blurring of the edges between perk cars and those essential for an employee to carry out their iob:

Some examples: Policies seem most influenced according to business sector, organisations approval of the pol-with all organisations contacted icy is a board matter - and one by IDS emphasising that they which has to be grappled with, in assessed their policies primarily most cases, on an annual basis. against their competitors. Thus oil companies in general have a looked at much more frequently. much higher "entry level" salary Accountants Peat Marwick for perk cars than computer com- McLintock, a major operator of

provide free petrol for private use rental allowances every week.

- a practice widespread throughout the food and drinks industry. reviews its allocations three

The car industry itself is rather times a year on the basis of price more generous to employees with or model changes by Ford and its products than the oil industry. Jaguar.

The car manufacturers have policies which provide not one but about whether it is best for a two or even three cars for senior company to buy its cars outright managers and executives+, IDS and run the fleet itself or, as the points out. At Jaguar, for exam-contract hire and leasing specialple, 220 senior managers and ists inevitably claim, hand the executives qualify for more than whole business over the "the pro-one car, while perk cars outnum-fessionals." her "job need" cars by a ratio of Statistics from the 1988 Monks

more than ten to one. company such as I. Lyons, where lessee company pays a monthly job need cars outnumber the perk rental and the lessor looks after variety by five to one.

THE PUBLIC SECTOR is no in such an amotive area as carplace to go job-hunting for UK allocation - which in some comercutives who value the status -panies has been known to take of a "perk" car.

If or she would have to qualhave been more fruitfully spent
ify for a very senior job at the on running the core business policy formulation can be subject

sons. The qualifying salary level last year was 23,000.

They would do much better at wang, the computers group.
There, a salary level of just widespread, according to IDS - 213,340 was enough to qualify for a perk car lest year according for a perk car lest year according to IDS - 114,000 was enough to qualify for a perk car lest year according to IDS - 114,000 was enough to qualify for a perk car lest year according to IDS - 114,000 was enough to qualify for a perk car lest year according to IDS - 114,000 was enough to qualify for a perk car lest year.

within compenies.
For example, one food manufacturer, short of skills in one particular area of its business, lowered its normal entry level salary to attract staff in the sector - only to generate much unrest and dissatisfaction elsewhere in the company, where the qualifying level remained

unchanged.

Although the front line of decision-making is almost invariably the personnel department, IDS, Monks and other survey organi-sations conclude that in most

There is a growing blurring between perk cars and those essential for an employee to carry out

their job

Detailed parts of it can be anies, status cars, was found to be Barely does an oil company reviewing monthly contract hire

ore than ten to one. Guide suggest that contract hire, That is in sharp contrast to a where, theoretically at least, the all aspects of running the car,

ber of companies buying their own cars fell by six per cent last year, the number using finance leases fell by 6 per cent, and the number of companies using con-tract hire increased by 11 per

The actual number of vehicles outright purchased by compar fell by nine per cent, while there was a seven per cent rise in the number of vehicles on contract hire and a rise of two per cent in the numbers finance leased. Yet IDS found a number of

companies travelling, so to speak, in the opposite direction: Renault Trucks moving from leasing to outright purchase; Peat Marwick McLintock from contract hire to hire purchase; and J. Lyons abandoning a combined lease and purchase policy in favour of outright

As ever, and as fleet management specialists such as Gelco International stress, the remerits of all the forms of vehicle acquisition will depend entirely on the nature, tax and financial position of each individual com-

The most recent Budget, how ever, did nothing to alleviate what is shaping up as a severe problem for the contract hire idustry - the resolute refusal of the Chancellor to raise the £8,000 purchase price ceiling above which the cost of leasing a car is disallowed as a full deduction from trading income in corpora-

tion tax terms.

The £8,000 ceiling has been in force since the Conservative govnment took power in 1979. At the time £8,000 bought an expensive executive model - now even a mid-range Ford Escort costs more than that

Like the £30,000 mortgage tax relief ceiling, the Government appears content to let the benefit be withered away by inflation - in keeping with its beliefs that perks are an undestrable manifes ation of high taxation the need for which should disappear as income tax rates come down.

A claim made by one of the contract hire companies to IDS, that as a result of the Chancel lor's unwillingness to shift ground "leasing will be dead within three years," might have been melodramatic. But it has led to some of the larger, more aggressive leasing specialists to launch schemes aimed at offsetting some, if not all, of the disad-



Sir John Egan, Jaguar chairman, with newly-built cars. Perk cars in the company outnumber "Job need" vehicles by more than ten to one.

Lease Plan UK and the TSB-owned Swan National group have gripe of the industry, that the launched contract purchase £8,000 purchase price celling schemes where the user company means that capital allowances actually buys the vehicle but it is restrict annual depreciation to

For example, Windsor-based to be offset against tax - although

the company itself, the company car from £700 to £1,400, with an car remains a very attractive proposition to its operator, says Mr Norman Donkin, co-author of reduced income tax rate of £5 per country of the typical country of the director of Lease Plan.

Monks Guide and managing cent, this means that the typical salesmen's car will carry a tax operated by the leasing/contract hire company.

Even if the company car is bled the assessed tax benefit to low cost for a fully-expensed an employee of a typical 1.6 litre car, Mr Donkin points out.

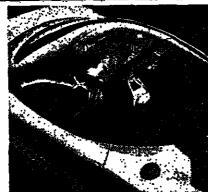
cars like the new Mitsubishi Galant.

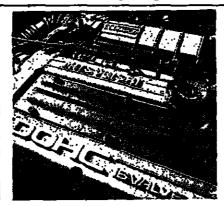
Already "Car

of the Year

Before the Budget, IDS calculated that depending on an execu-tive's tax band and the car model, the perk car could be worth up to £29,000 a year in gross salary terms - a figure that will have been lowered, but far from eradicated, by the income







cedented level of engineering sophistication and technological

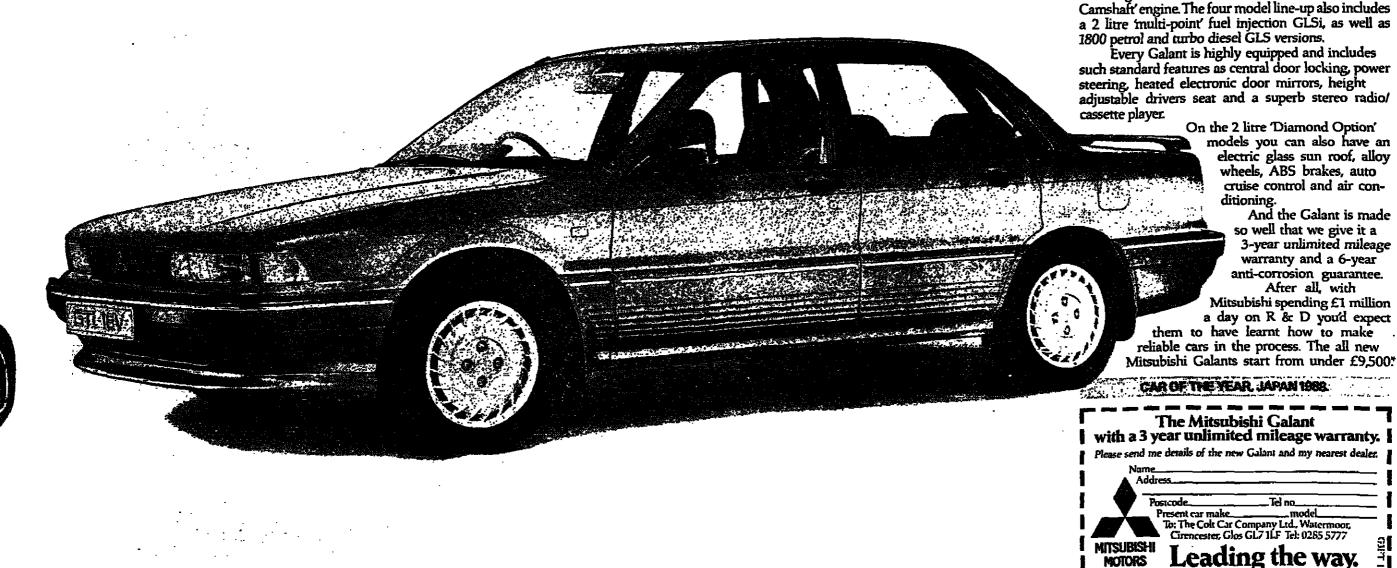
in lapan for 1988, the new Galant boasts an unpre-

the added attraction of an exciting 2 litre GTi model featuring Mitsubishis latest 16 valve, Double Overhead

Every day, on average, Mitsubishi Motors spends

million on research and development to produce

It took a company that spends one million pounds a day on R&D to develop the new Mitsubishi Galant. Developed from Mitsubishis unique HSR car (the fastest 2 litre in the world) the Galant range now has



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# When improvements have to stop

future executive, luxury and tighter turner circle for parking sports cars from the larger speand, so it was claimed, improved cialist and volume car makers is handling at speed - continues to already progressing beyond the be derided as a too-expensive realm of what might be technically possibly into what is techni-

cally desirable.

Mr Roger Smith, chairman of General Motors, has been fully launched its new Silvia coupe windlested in the West.

Number of the West.

Num technology would be almost the least of the industry's problems against the background of more instrum. than half of the world's entire

turn of this century.
To quote just a few examples of the debate:

Less than 18 months ago, Japanese car manufacturers, notably Honda and Mazda, unveiled the first cars fitted with four-wheel steering intended for commercial

A feature which appeared on paper to be an unalloyed benefit

vindicated in his assertion, made model in Japan, incorporates in it soon after taking over the job in another technology "first" on a the early 1980s, that developing production car - a "head up" instrument display (HUD) as an

The idea, employed in fighter aircraft, is to supply the driver than half of the world's entire arctart, is to supply the storehouse of knowledge being with pertinent information, most accumulated between the end of the Second World War and the turn of this century.

The storehouse of knowledge being with pertinent information, most notably speed, almost in his or her line of sight so their eyes never have to be taken off the Nissan achieves this by means

of a fluorescent digital display which is reflected, via mirrors, on to an oxidised panel on the inside

The system projects a sharply-defined digital display of the car's speed at an apparent point ers have suggested that some computer itself controlling the just beyond the windscreen and professed Western cynicism actual amount by which the

DEBATE ABOUT the nature of to the driver-offering a much saves the driver from having to refocuss his eyes after looking at the dashboard. The Silvia currently projects

only speed. But Nissan expects to develop the system further to and parts of the motoring Press flash up system failure warnings and other information. Will it be welcomed by drivers?

Or will it be regarded, like the third example, electronic display dashboards with voice computers, as yet another gimmick? Distaste among many motor-

ists for the voice computer was strong enough for the UK's Austin Rover group to have dropped them from its current car ranges, even though it was one of the Some, such as Prof. Ulrich Seiffert of Volkswagen, have suggested that it would be better

on lowering the cost of features offering proven, particularly safety, benefits such as anti-skid braking or four-wheel-drive.

Other motor industry observ-

for manufacturers to concentrate

sprouting on Japanese cars sim-Japan's automotive technology might soon outpace that of the

However, while views may differ on the precise ingredients which should go into making the executive car of the future, there is a general industry consensus that, as the end of the century draws near, executive cars will have become "intelligent", with computers having ultimate control of the dynamic behaviour of the vehicle as well as its engine

and transmission systems.

Taken to its extreme, such a car could be described as "driveby-wire." Just like a "fly-by-wire" jet fighter (which is aerodynami-cally unstable and would fall out of the sky if its computers failed) it would have the "pilot" providing physical inputs, such as steering, but these would be translated into electronic signals to the steered wheels, with the actual amount by which the

The thinking behind this sort ply reflects an unease that of system is that it could come to the rescue of an inexpert drive who might, for example, react wrongly to an unexpected skid.

Ford, for one, talks of the intelligent car of the future having everything "from piston to wheels" under one overall computer management system.

The heavy reliance on electronics for such systems is leading some of the executive car specialists to beat a path to the aerospace and electronics industries' doors in order to gain more widespread access to the technologies

It is partly for these reasons, for example, that Daimler Benz of West Germany has , over the past few years, acquired the Dornier aerospace and MTU and AEG electronics and electricals groups (although in the longer term it is concerned, too, to lessen its dependence on car and truck Similar considerations are said

to lie at least partly behind the intended acquisition of the UK State-owned Rover Group by British Aerospace, with Sir Roland Smith, BAe chairman, professing to see much "synergy" between the two industries. The executive car of the 1990s

all of these features:

calls its "Commitment to Life-

your car, long after the standard

In essence, so long as the car is well looked after - which in prac-

age or mileage of the car.

It telis its customers that this s "a recognition of our responsi-

time Care."

• "Adaptive", and eventually "active" suspension, in which

accurate construction of the car itself.

can be expected to have some or rolling in corners or nose-diving most grip;
under braking, as well as allow
the driver to choose sporting or
On a broader front, other projunder braking, as well as allow An electronically-managed engine mated to a continuously-the driver to choose sporting or

entire powertrain runs at optimum efficiency for performanse venting wheelspin under accel Electronic traction control, preation, to complement the anti-

Welding robots building bodyshells at Dakmier-Benz. Technology advances begin

skid brakes. • Four-wheel drive in which computers continuously change maximum traction is automatisuspension settings to prevent cally fed to the wheels pos-

Service standards

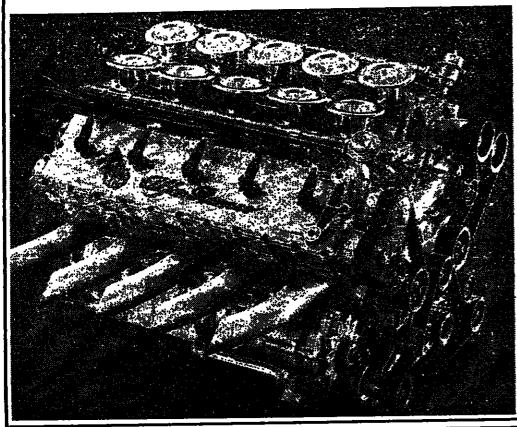
Makers taking responsibility

variable transmission, also electronically controlled, so that the flick of a switch.

ected features include collision avoidance sonar or radar, route guidance systems, moisture-acti-vated windscreen wipers and fully-programmable driving posi-

This last feature would enable the driver to press a button so that a computer automatically adjusts the seat, mirrors and steering wheel to a "remem-bered" favourite position.

# Investing in engines



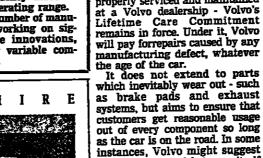
ALFA ROMEO, which has been owned by Fiat, Italy's largest private industrial group, since the beginning of 1987, has been investing heavily in new engine layouts over the past 18

Features of the racing engine (left), one of the few in the entire history of the car to explore a V10 configuration, are expected to appear in future production engines. However, there are no con-

firmed intentions to use the V10 itself in a roadgoing car. This year Alfa has also launched a four-valves per cylinder version of its Boxer four cylinders, horizontally opposed engine fitted to Alfa 33 and Sprint models, while a "twin-spark" 2-litre engine for the Alfa 75 executive car, incorporating two spark plugs per cylinder, has been well

Alfa is also currently the only manufacturer to incorpo-rate variable valve timing in a production engine in pursuit of greater efficiency across a wide engine operating range. However, a number of manu-

facturers are working on sig-nicant engine innovations, even including variable com-pression ratios.



is judged on its merits. The guideline is a leaf extracted from the book of English Law: what would a reasonable person expect if the car was looked after in a reasonable

"The Care philosophy is being aware of our customers' needs. Other companies nail customer care banners to their masts but we are actually doing something positive about it," said Jack Greaves, Volvo's After Sales Manager, when he introduced a follow-up to the Lifetime Care Commitment last year.

The follow-up is Volvo Care-

with the RAC which in the event Rover rum training courses and of accident or breakdown proincentive schemes intended to vides owners with free 24-hour roadside assistance, cartransport works. where necessary, 24-hour car In th

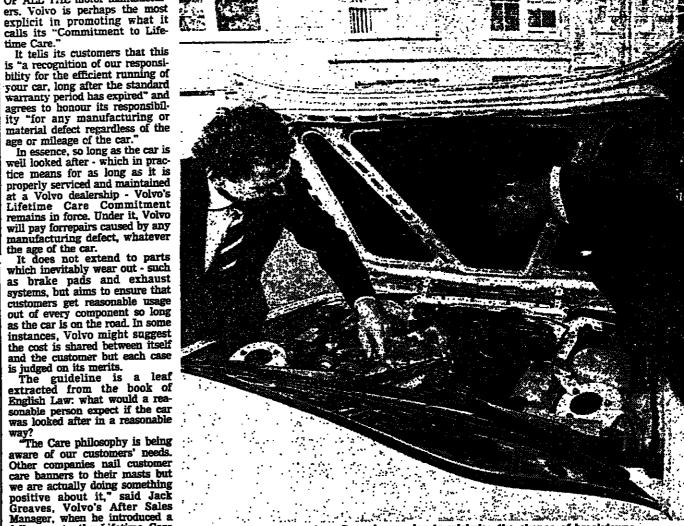
Volvo customers are already remarkably loyal, with more than 80 per cent being repeat purchasers. However, there is no compla-cency at Volvo's high-tech new Marlow headquarters. For some time the company has been operating mystery shopper exercises at dealerships and unless dealers can demonstrate that they are providing outstanding customer service, there are financial penal ties offset against annual sales

of service, based on a computer collection services to be made analysis of a research project available to them.
involving 50,000 drivers of new Audi recently changed its and used Volvo cars. Mr Philip dealer discount structure by Payze, chief executive, says. I reducing margins to 14 per cent retailing excellence. "However, the encouraging result does not mean we shall

become complacent. On the conrary, now that we are clearly dentifying the weaknesses in our customer interface, we shall entensify our training activities sphere. Customer care is what in line with our high ambitions." Volvo, of course, is not alone in striving to improve overall stan-

dards in the motor trade. Even in the volume sector manufacturers sales manager at BMW <GB): such as Peugeot are carrying out "The whole industry is now far mystery shopper exercises and more aware that it has ever been introducing new standards that of the need to raise service standealers are expected to work dards. Everyone is now into custowards and are encouraged to tomer handling and customer introduce through by various care.
"We identified this need some

financial inducements. Ford has told its dealers to pre- years ago, at a time when people caused problems is BMW dealers



line, a scheme operated Jointly lution; both Vauxhall and Austin, with the RAC which in the event Rover run training accident or breakfarm. improve standards in their net-

In the executive sector all dealhire, train tickets and taxi fares to enable Journeys to be completed; or overnight hotel accommodation for the driver and passengers if the journey cannot be resumed.

In the executive sector an oeal-mine train tickets and taxi fares ers in, for example, the Porsche, to enable Journeys to be completed; or overnight hotel accommodation for the driver and passengers and Rolls-Royce franchises have been expected for years to invest heavily in improving both their remains and the standards of premises and the standards of

At such outlets, customers

ought to expect their cars to be both a threat and an opportunity,

am convinced this research rep- and only paying the remaining 3 resents another significant step per cent if the money was forward in our efforts to achieve invested in improving overall

> Mr Allan Smith, Saab UK managing director, recently announced a series of measures requiring high investment by dealers aimed at "presenting the car in the right sort of atmowill give us the edge over the next few years," he claimed.

According to Peter Nochar, car

were trying hard to sell cars. Then it became clear that the best way to maintain of increase sales was to retain as many existing customers as possible; and the best way to retain them was to look after them all the time they owned their cars."

Since it falls to the dealers and their staff actually to provide the higher standards of attention and care, one of BMW's first jobs was to convince them of the benefits.

Getting the dealers to accept this new philosophy represented

For some time Volvo has been operating mystery shopper exercises at dealerships, with financial penalties for inadequate service

ought to expect their cars to be but it has worked. Now the service, for replacement cars to emphasis in terms of dealer According to Volvo, more than According to Volvo, more than Service, for replacement cars to emphasis in terms of dealer available either free or at investment and training is nominal cost, and for pick-up and mainly on aftersales rather than collection services to be made sales and there is no doubt whatsales and there is no doubt whatthe network have improved considerably, Mr Nochar says.

BMW attempts to quantify satisfaction among customers by making random visits to dealers and pulling out at random a number of customers' names from the sales and service department records. These customers are then sent a detailed questionnaire to discover the actual standard of overall service they received, and whether or not their expectations were truly sat-

> If a certain level of customer satisfaction is achieved, the dealer receives a substantial bonus from BMW, based on the total number of labour hours sold in the previous quarter. "In real terms, we are the only company paying a bonus to dealers directly for customer satisfac-tion," Mr Nochar claims.

One area in particular which

service bays did not keep pace with the increase in BMW sales so in some cases waiting lists for service were up to 10 or 14 days. "In all new redevelopments we try to increase service capacity and now have the waiting list

down to three days. And to main-

tain technical standards we insist that every mechanic in every dealership attends two training courses each year." From the customer's point of view, there is often some anxiety about the cost of servicing and repairing BMW and other executive cars. Uniquely, BMW cars are all fitted with a computerised are all fitted with a computerise service interval indicator which tells drivers when a service is due, based not simply on time of

mileage but upon the way in which the car has been driven. More frequent services are needed when cars are driven mainly on short runs than those driven on fewer, longer journeys. Now the indicator is accepted technology and customers like it soever that standards throughout now they can see it actually does the network have improved conwork. Mr Nochar says.

However, to counteract any fears of large repair bills, BMW has introduced a two-year extended warranty after the normal first-year warranty which will take care of most eventualities. But the bottom line, he says, is that "BMW cars are not agricultural machines but highly sophisticated and complicated vehicles. Dealers need expensive diagnostic and test equipment in order to go straight to the heart of any problem and this has to be

paid for.
"We believe that if you buy premium-priced goods, you should expect and demand to get premium after-sales service. The closest analogy is that the recep-tion and the standard of service you get at a BMW dealership should be the same as you would expect of a five-star hotel."

Martin Derrick





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again top the 2m mark, with prices generally increasing by about 8 per cent.

araday June 15 lk

Manual Comments

ket goes, it is expected to increase by 13 per cent, and residual values could well improve too. That is because there has been considerably less discounting to

However, the executive car

Autostat notes that at 30,000 miles, a year-old large car is worth 61 per cent of its cost new

as one of the major manufacturers started discounting to main-tain market share," Mr Allen cyclical peak in residual values

But workiwide, the executive car market has been falling, partern has moved through a trough ticularly in the US; and if sales in 1985 (high depreciation) folsoften, then so will residuals. If lowed by a new peak in 1987. The manufacturers try to compensate forecast is for another trough - for falling sales in Germany and a rise in depreciation rates - in

engines of between 2000 and But, however complex the pre-2500cc). Autostat notes that a diction of residuals, it is in every year-old car that has covered car buyer's best interests to do 30,000 miles is now worth 61 per all he or she can to find out what cent of its cost new, against 48 the vehicle they have in mind is per cent for a two-year-old car. A likely to be worth in two or three car that is three years old has a residual value of 88 per cent after 40,000 miles and a four-year old to difficult to twist a salesman's car has a residual value of just 25 arm and achieve a forthest expired \$200 to \$200

tions in testimal values, which ference in value when the time make an enormous difference to comes to trade in.

Take one, admittedly extreme,

ACCORDENG TO predictions in down to only 50 per cent of the Glass's Guide Autostat, new car price; while two-year-old sales in the UK this year will values vary from 55 per cent values vary from 55 per cent down to 42 per cent.

Different cars depreciate at dif-ferent rates, for a number of reasons. Some are quite simply bet-ter designed and built than others, and so remain in good repair for longer; some have cov-ered fewer miles than others; ing in recent months, according Leskis Allen, director of Glass's Guide, who says that, with dealers giving less away of the colour, the registration less are a wider number of people. ers giving less away at the front the year of registration all have end, used car prices are tending an influence on the value of a particular vehicle.

However, it is possible to make market is far more susceptible to one or two generalisations about international pressures than the residuals from published used-car values. The obvious factors are "On the volume side, alarm that the higher the mileage the bells would start ringing as soon less the value, and the larger the car the faster it will depreciate. But there is also another element, according to the 1938 Hertz Report Beyond the Fifth Dimen-sion: "Residual values – and

therefore the rate of depreciation - vary significantly over time according to trends in private and business buying. These factors in turn are related to wider

business confidence.
"There was, for example, a (meaning lower depreciation rates) in 1963. Since then the pat-

for falling sales in Germany and a rise in depreciation rates — in the US by attempting to increase 1989.

market share in the UK, that would be a real danger, and I depreciation varies with the wonder how long the present cycles of all models. However the strong reciduals could be maintained."

Looking at the large car group unpredictable, complex and defined as those fitted with engines of between 2000 and 2500cc). Autostat notes that a diction of residuals, it is in every

per cent after 50,000 miles. count of \$200 to \$200, that saving However, hidden in those gencan pale into insignificance com-

cartain vehicles. Autostat's fig-example of a purchaser looking ures show that residuals after for a sporty car in late 1965, and one year vary from 67 per cent now considering its replacement.



The British Car Auctions complex at Brighouse, in Yorkshire: residual value is one factor the experts

One possibility might have been a Porsche 944 at £19,497, though a Porsche 944 at £19,497, though a choice could have been made — a Nissan 300ZX Turbo (£17,396), a about £15,200, while the Lotus per cent, the Lancia the Missan 373 per cent and the (£15,966), a Lotus Esprit (£17,680), £7,300, the Nissan £8,500 and the

startling, the Porsche has more to run at £252 a month than

assessing the true cost of any particular car, the most accurate figures of all come from checking the whole-life cost - which would also include fuel, maintenance and insurance.

Each year, Leasecontracts, a contract hire and leasing specialist, produces its own company-

> The whole-life cost would also include fuel, maintenance and insurance

car cost calculator, which prointo what different models can actually cost. It also proves beyond a shadow of a doubt that the worst indicator of true value is the list price.

"Widely-ranging residual valnes and maintenance costs con-time to be a minefield to unwary businesses which can make hugely expensive errors if cars are selected on simple purchase price considerations alone," says Geoff Becque, Leasecontracts'

"People often boast of gaining an extra 1 per cent discount on the purchase price, perhaps worth only £75. But when it comes to disposal, there can be differences of £550 between iden-tically-priced models." 328 GTB, costing £35,950 new, would retail at over £40,000 now

Leasecontracts' calculations take into account depreciation, maintenance, vehicle licence, financing, temporary vehicle replacement, AA business mem-bership and fleet administration, plus insurance and fuel costs 

But, in between the extremes, bridge, Surrey KT13 OBX. the figures reveal that a Seat ID 22 SLX, costing 28,745, has the Box SLX, costing 28,745, has the Hertz Report 1983: from Hertz Leasing, Isleworth House, same monthly operating cost as a Great West Road, Isleworth, Ford Escort XR3i costing £2,400 Middx TW7 55N. more at £9,141. Similarly, the Information of the cost of th dropped in value £4.297, which is the VW Golf GTI which is priced
£2.333 less than the Lotus, £3.023 £2.525 higher at £10.324 yet costs
less than the Alfa, and £4.369 and only £248 a month to operate.
£6.599 less than the Lancia and Nissan respectively.

The Calculator also shows that the German BMW 251 and the Skipton, North Yorkshire, BD23

At the moment, West German cars tend to retain the strongest residual values, while Italian cars, followed by French ones, tend to have weaker secondhand

"The reasons are mostly historic," said Bob Rider, Director of Operations at Lease Plan UK. "Remember how Vauxhall sufferred for years from one model – the Victor of 1958 – which quite literally rusted away? It probably took them 20 years to live it down. The Italians are still trying to live down their own rust problems and the distress marketing that followed, even though they

occurred years ago.
"But each model has to be treated on its own merits, because it's very difficult to generalise. If you mark down all Italian cars, where does that

The CAP Black Book of trade and retail values shows that a clean low-mileage 1985 Ferrari

At the moment, West German cars tend to retain the strongest residual values

And if you bought a Daytona model in the 1970s for under £10,000, you could sall it now for upwards of £150,000. Which per-haps goes to show that the most useful tool for calculating residuals might be a crystal ball.

House, St George's Avenue, Aley-



# Germany heads the company car league

of the particularly favourable tax regime towards them, the UK has a uniquely high proportion of company cars compared with the rest of Europe.

This is simply not the case. according to a survey carried out category. by vehicle leasing group Lease Plan, using both its own research statistics and those from the European Car and Truck Rental

According to Mr Norman Donkin, Lease Plan UK's managing director, and author with Mr Tony Vernon-Harcourt, of Monks Guide to Company Car Policy, the statistics show a higher proportion of company cars, relative to total car numbers, in West Germany than in the UK.

According to Mr Donkin, 4.2m of West Germany's 27.9m cars, or 15.1 per cent, are registered to

The differing taxation and VAT regimes are another facet of the Community's struggle towards the 1992 Internal market

companies. That compares with 2.5m out of a total of 19m - 13.2

per cent - for the UK. Lease Plan's figures exclude Italy for the simple reason that, unlike the six EC markets under study, the company does not

have operating subsidiaries.
Of the six, however, it does become apparent that West Germany and the UK are well above average in terms of the size of

their company car populations. Using the same statistical source, France has 550,000 company cars out of a total of 22m (2.5 per cent); Spain 600,000 out of 10m (6 per cent); the Netherlands 400,000 out of 5m (8 per cent); and Belgium 130,000 out of 3.2m (4 per

In most cases, the figures understate the real size of the business car population, as many

ONE OF THE most often heard names and, in one way or characterisations of the UK com- another, have some or all of their pany car sector is that, because operating costs paid by busi-

> By precisely how much varies from country to country. In the UK, it is estimated that between 15 and 20 per cent of all new car registrations might fall into this

For obvious reasons, Lease Plan's particular interest in picking apart the European business car scene has been to assess the potential prospects for expanding contract hire and leasing busi-

The research threw up so

wide variations. In the UK, where contract hire is regarded as the main growth area in terms of company car acquisition, Mr per cent of company cars, or 750,000 units, are subject to some form of leasing arrangement. This percentage is not dissimilar to those of Belgium (27 per cent) or the Netherlands (35 per cent).

The lower level in Spain - 20 per cent - reflects the relatively more recent growth of the car population and introduction of

The really big disparities are purposes, which are indexed and between West Germany, where require annual recalculation.

There are also no firm rules ed, and France, where the wel rises to 55 per cent.

The figures, observes Mr Donkin, illustrate yet another facet of the complexities of the EC, now struggling towards internal m ket harmonisation by 1992. Each country has its own particular problems - and opportunities. The differing taxation and VAT regimes illustrate some of the dif-

In Belgium, 25 per cent VAT is imposed on new cars, or 33 per cent if it is over 3 litres. Only half the VAT is recoverable by a busi-

There is even a 25 per cent tax price obtained by a purchaser.

Two different rates of VAT are imposes on leased vehicle rental payments: one rate for maintenance, one for everything else only half of which is recoverable

And in case that is considered cars primarily used for business too simple, there are limits on will be registered in individuals' allowable depreciation for tax



directors in 16 countries.

These were: the UK, West Ger-

many, France, Italy, Belgium, the Netherlands, Spain,

Greece, Luxembourg, Ireland,

The 10 most popular models,

eyed; BMW 5 Series and Ford

Scorpio/Granada (8.8 per cent);

Mercedes 200 Series (7.6);

25 (5); Volvo 200 (4.5); Saab 900 (3.7); BMW 3 Series (3.2);

Volvo 700 Series (5.9); Ren

according to the survey, were the Audi 100, mentioned by

Austria, Denmark, Finland, Sweden, Switzerland and Nor-

covering the private use element of company cars - tax asessments being strictly a matter for negoti-

WEST GERMAN-BUILT execu-

tive cars are those most

favoured by company chief executives and other directors

At least they are according

this year by the Executive

sels-based consultancy which

specialises in the size and

structure of executives' remu-

ECS arrived at its conclu-

ions, which include a "Top

20" ranking for both manufac-turers and actual car models,

after surveying some 3,500

chief executives and other

ensation Service, a Brus-

throughout Western Europe.

ation between companies and their local tax offices. (Pegueot) believe prospects are Despite this, contract hire companies like Lease Plan, Avis and the to win new business to be Hertz Leasing, together with going on. vehicle manufacturer-linked com-

TOP 20 REVEALS MOST POPULAR MODELS

sufficiently bright for a brisk bat-

The "second division", occu-

Opel Rekord/Vanxhall Carl-

ton (2.6); Mercedes 190 (2.5);

Peugeot 505 (2.4); Opel Sena-

tor/Omega (2.1); Lancia Thems

(2); Renault 9 (1.6); Saab 9000

(1.6): Lancia Prisma and

Citroen BX (1.5); and Honda

The manufacturer rankings

show substantial differences, reflecting the fact that while

the total volumes of some of

the models sold to the compa-

nies may be low - because, for

example, they are very expen-

sive models at the very top end

Accord and Mazda 626 (1.4).

pying places 11 to joint 20,

A quick glance at the fiscal sit- age allowances for executives to

panies such as Locaterm nation in France is all that is required to see why the market penetration of company cars is so low, and why employers are

of the market - the presence of

the marque itself is quite wide-

This factor provides some

consolation to UK companies

Rover Group and Jaguar, which achieve 13th and 19th

The actual Top 20 list runs:

cent); BMW (12.5); Ford (11.9):

Volvo (10.6); Mercedes (10.4);

Renault (8.3); Opel/Vauxhall

(6.3); Saab (5.5); Lancia (3.8);

Peugeot (3.1); Citroen (2.9); Alfa Romeo (2.2); Rover and

Honda (1.9); Fist (1.6); Mazda

(1.5); Volkswagen (0.7); Toyota

(0.6); Jaguar (0.4); and Nissan

Audi (mentioned by 14.2 per

places in the rankings

erable by contract hire compa- company for the car's private nies, but not by other purchasers, Mr Donkin points out.

However, 28 per cent VAT is also charged on the finance and depreciation element of of contract hire rentals and this is not recoverable by the user.

There is also a specific annua tax on company cars irrespective of whether it is bought or leased and which, depending on vehicle size, ranges from Ffrs 4,800 to Frs 10,500. And just to complete the picture, there are also limits on denreciation allowances.

That more than half of the company car population that does exist is subject to contract hire and fleet management agree ments reflects a strong pitch by French vehicle manufacturers hemselves to promote their

Their uniquely strong position when it comes to providing relatively attractive terms has resulted in Renault, Peugeot and Citroen between them accounting for some 60 per cent of leasing

Indigenous manufacturers also dominate the West German leas-ing market, estimated at some 850,000 vehicles.

But nearly half of these were eased not to companies but indi-

The low penetration of leasing appears to reflect the relatively benevolent fiscal climate under which cars are operated. Cars bought by companies are subject to 14 per cent VAT but it is all recoverable, as is the 14 per cent VAT charged on contract hire

The Netherlands and Spain differ sharply, yet again. The 35 per cent penetration of leasing in the Netherlands, says Mr Donkin, probably reflects most strongly strict controls through the tax system over mileage reimburse-ments by companies to employees using their own cars.

But there is also the matter of the system whereby the Government adds 20 per cent of the cost

of a company car each year to its VAT is imposed on cars at a user's income minus any pay-rate of 28 per cent. This is recovement the driver makes to the

> That, in turn, is thought to account largely for another wrinkle in the Dutch company car scene not seen elsewhere the widespread use of liquefled propane gas (LPG) as a fuel. Some 40 per cent of company cars run on it, compared with 30 per cent per-rol and 30 per cent diesel. Drivers do not like to out for diesels because of their higher purchase price relative to petrol models. And cars are cheap and easy to convert to run on LPG - which is less than half as expensive as

VAT (20 per cent) on purch and rentals are fully allowable against tax except for banks, insurance, government agencies and some non-profit institutions

In most cases the figures understate the real size of the business car population as many are registered in individuals' names

With no large volume car mai ers present in the market, the Netherlands remains one of the more attractive markets for the leasing companies, with estimates of as many as 1m drivers using their private cars for busi ness purposes.

Lease Plan claims market lead-ership, but with strong challenges coming from smother pan-European company, Interleasing, as well as Audi/Volkswagen and Opel-linked leasing concerns.

Spain, despite its growing use vehicle production - to the extent that Spain's vehicle output out-strips that of the UK - has a stiff VAT regime discouraging domestic sales. The tax is impos rate of 83 per cent on both car purchase and rentals, and in nei-

# Resistance to switch-over

the UK. Diesel Car. was launched this spring with a cover story proclaiming that British business was nassing up annual savings of £3bn by continuing to run petrolengined cars.

The magazine claimed that many companies were in fact poised to make the switch - but one major obstacle is resistance to the idea from directors and would have to drive diesels if 'the troops' did.'

The article went on to assert that this resistance was based largely on inaccurate and out-dated perceptions of diesel cars as slow, noisy and smelly. That sales of cheaper diesel

cars, used by private buyers or high-mileage business drivers, are nevertheless enjoying high growth rates is not in doubt. Total diesel car sales in the UK last year reached 93,235, a 20.1

reached 48 per cent, compared with well under 1 per cent at the end of the 1970s. But there is virtually no sign that resistance to diesels in the executive car sector is being

For the majority of executives there is too small an incentive, and too obvious a drawback in performance, for the dlesel to appeal

overcome, or will be in the future at least in the absence of either a really sizeable financial carrot, such as the Government introducing a tax regime much more other manufacturers, which sug-favourable to diesel fuel vis-a-vis gest their pricing puts them more petrol than exists now; or an equally hefty financial stick in the form of a third oil crists and consequent quantum leap in the

Why, for example, should an executive ask his company to pay £12,500 for a Ford Granada 2.5L diesel, with a top speed of less than 90mph and leisurely accelerthan 90mph and leisurely acceleration of nearly 18 seconds to 60mph, when the injected 2 litre petrol version, in GL specification. can be had for marginally The market is so small that tion, can be had for marginally less and offer far superior, near-120mph performance?

For the majority of executives, particularly if the company provides their leisure-use petrol, there is too small an incentive, and too obvious a performance drawback, for the diesel option to two main reasons why we are not

company car in personal taxation terms that there is a widespread



The Mercedes-Benz 230, a cleasel widely used by European drivers

35,090 Granadas/Scorpios sold in the UK last year, just 567 - or 0.02 per cent - were diesels, most of which are believed to have been

bought by taxi operators.

Similarly, just over 500 diesel
Vauxhall Caritons were sold; Rover group does not even have an executive sector diesel car, and Peugeot Talbot's Peugeot 505 executive diesel sold just 140

Mercedes, much the most dom-imant force in the executive die-sels sector, achieved just under 2,100 sales - including estate cars or about 10 per cent of its sales

Even when models like Ren-ault's 21 and Citroen's BX diesel car ranges are included in the "executive" sector - considered very much open to debate by other manufacturers, which suginto the utility sector - total sales last year reached only 13,265 units. This was barely up on the 1986 figure of 13,160 - despite a record new car market up by

Over 7 per cent Even then, nearly 8,000 of the above total was accounted for by the best-selling BX. An additional 4,825 diesel estate cars were sold

BMW of West Germany, which expects to sell some 38,000 cars to British executives this year, does not even bother to import its own range of diesel cars to the UK and has no intention of doing so in the forseeable future.

A spokesman says: "There are

tendency not to worry too much market is so small in our price, despite total new cars sales in the about the fuel bill unless private sector. The second is that a large region rising by 6.1 per cent to a mileage is very high.

The situation is all too evident sel vehicle sales are of estate cars

Market analysts Automotive per cent rise over the previous mileage is very high. proportion of more expensive dievear comparing with only 14,530 in the sales figures. Taking the and we are not really in that UK market share for diesels ford example again, out of the market.

Advocates of the diesel put forward other arguments in its favour, notably lower mainte-nance costs and better resale valnes compared with petrol-engined cars. Cost savings can also come from businesses installing their own diesel pumps and the vehicles having a longer life.

While most of these arguments are accepted, that relating to resale values increasingly is

being called into question. Mr Leslie Allen, director at Glass's Guide, agrees that resale values of diesel cars were a lot stronger than their petrol equiva-lents in 1985 and 1986. But he suggests that rarity value was at play as a factor and that as more vehicles have come on to the market they are probably approaching or are at parity with

their petrol-engined equivalents. All these arguments, however, are about economy - which studies by Monk's Guide to Company Car Policy and others have among private buyers and busi-clearly shown is hardly para-mount in most executives mind when making the frequently transport for the higher paid. The pany Car Policy and others have when making the frequently emotive decisions about their

Events in the overall European car market in the past two years' tend to bear out the view that what happens to the diesel car sector will be decided almost appeal of the cars themselves. appeal.

And even when the executive importing them, even though we have diesel and turbodiesel veries paying for his own fuel, such is the acknowledged "benefit" of his cars which sell well elsewhere.

Last year, a boom in West European diesel car sales which had gone on virtually uninterrupted for 14 years came to an about the cars which sell well elsewhere. ars which sell well eisewhere.

abrupt halt. Sales in fact dropped

"The first is simply that the 1.9 per cent, to 1.99m units.

Market analysts Automotive Industry Data identified the set rvor do we think there is any prospect of the situation changing without a big shift in fuel taxation policy" (of which the UK government has given no size.)

ous year which, AID and other analysts believe, had been trig-gered solely by the uncertainties prevailing over exhaust emis-sions legislation, prompting what AID describes as "a mad dash" into diesels Now that catalyst cars have

become a known quantity - offer-ing only marginally-reduced performance from a non-catalyst petrol car, "the popularity of oil burners is falling rapidly,"

The boom in diesel sales which had gone on for 14 years came to an abrupt halt, even though sales of new cars rose

Growth is continuing in other markets such as France, Italy and the UK - but predominantly notable exception is Italy, where one in every four cars sold is a

The Italian fuel tax regime is such that diesel fuel costs only about half as much as petrol. Combine that with the diesel entirely by factors which have Combine that with the diesel little to do with the intrinsic car's roughly 25 per cent better fuel economy compared with a petrol engine, and the combina-European diesel car sales which the most carefree executive to

## Exhaust emissions

# EC closer to full commitment

back in the early 1980s, from October of this year the buyer of automatically have taken delivcatalyst system to clean up the pollution from its 2 litre-plus engine.

engine.

To the intense disappointment of some quarters, such as the "Greens" of West Germany, it hasn't worked out like that, even though further progress was made at the start of this year towards clearing up more of the longstanding confusion surrounding legislative standards for car exhaust pollution in the EC. The Commission has now accepted a set of standards first

agreed in principle in 1985 but which subsequently fell foul of national political considerations. They will restrict the amounts of oxides of nitrogen, carbon monoxide and hydrocarbons and will be applied with varying

degrees of severity and under varying deadlines to cars of all sizes between this coming Octo-ber and the early 1990s.

That is the theory. In reality, implementation of the standards is on a permissive basis. In other words, those EC member states which are not too worried about the subject, or at least do not wish to impose further burdens on their national motor indus-

tries, are under no obligation to impose the standards inside their own national boundaries. Other major issues remain unresolved. Precisely how to tackle particulate emissions from diesel cars is not yet agreed, for example; nor is there even a final agreement on a driving test cycle example; not is there even a final that context is beginning to agreement on a driving test cycle disappear as the conviction engine, unlikely on large cars over which a car's exhaust emissions should be measured. The dards which are less strict than tury, will require high-tech feacurrent EC test cycle is based those of the US and Japan, where tures such as a variable compression.

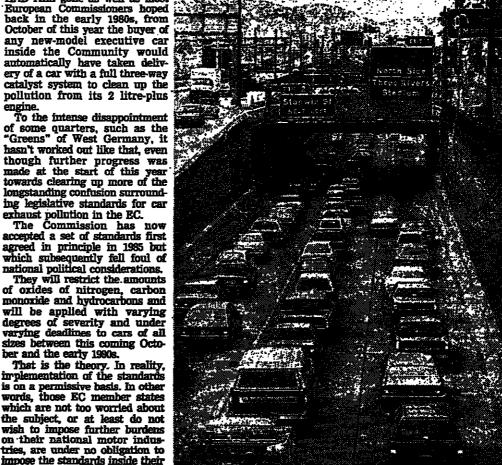
present-day driving conditions equipped ones.

and a revised cycle will certainly volkswagen has been offering contain an element of high-speed catalysts on every model in its driving to lift the average sub-

cleaning up exhausts exclusively argue that vehicle manufacturers
will have little choice but to equipped cars compared with
downgrade their efforts to cut
pollution by means of "leanburn" engine technology in
favour of the catalyst.

A full three-way catalyst sys-

least \$400 to the price of a car. out catalysts."
This is no great deterrent in the VW envisage This is no great deterrent in the luxury and executive sectors. But French and Italian vehicle manufacturers, with a large part of their output devoted to small cars, were alarmed by the high require none of the complex sensing and other electronic equipment associated with full three-way catalyst systems.



Traffic on the Penn Lincoln Highway in Pittsburgh, Per The EC is taking its time to follow the US lead on easi

That concern is beginning to annuest entirely on urban conditions, with an average speed of be met by less expensive means less than 12mph even though the cars would not Plainly, this no longer reflects be as "clean" as catalyst- whereas as catalyst cars must required ones.

range since 1985, reflecting West German concern about heavy stantially. German concern about heavy
This has led to the powerful environmental damage in its
and vociferous lobby in favour of
Black Forest region. It is also a major producer of

by catalyst systems - led by catalyst systems in its own right, companies such as chemicals making 6,000 a day worldwide, giant Johnson Matthey - to and says it has cut the perforargue that vehicle manufacturers mance disadvantage of catalyst-

tem can be expected to add at engine to provide clean air with-VW envisages an intermediate

The completely non-catalyst

Helmut List, president of the Austrian AVL engineering con-sultancy which has developed many of the world's best-known engines for carmakers, is even more confident than VW.

AVL is already running prototype engines without catalysts which meet even the US standards on the current EC cycle. and Helmut List says a higherspeed test cycle will also present no great difficulties. West Germany, Denmark and

the Benelux countries are expec-ted to impose the new standards in full on both West German-

built cars and imports.
The UK, France and Italy are much more in favour of leanburn solutions and would rather not implement the standards in full - but are coming under what looks like irresistable pressure from some of their EC export markets to do so.

Much less controversial now is the related issue of unleaded petagreed that all new models over 2 litres produced after October 1 unleaded petrol, as should all new models produced after Octo-ber 1 1989 and all new registrations after October 1 1990.

Designing engines, or adapting existing ones, to run on unleaded fuel is much simpler than coping with other emissions and all EC members currently are running advisory campaigns on which cars can and cannot run on

In the UK, for example, the Society of Motor Manufacturers and Traders estimates that about 10 per cent of cars currently on the road can use leaded or unleaded and a further 50 per cent could be retuned - mainly a matter of ignition timing - to

ccept unleaded. Lead and the wider emissions legislation have been linked only because lead "poisons" catalysts and unleaded fuel, therefore, had to be widely available in Europe before the other emissions legislation could become effective.

The Luxembourg agreement committed member states to ensuring that unleaded fuel is widely available throughout the Community by October 1990 , and after a slow start in some countries - including the UK - this now looks certain to be the case.

There are, for example, already more than 800 sites in the UK where it is sold, and the UK Chancellor encouraged its use in the last Budget by making it roughly 5 to 6p cheaper per gal-ion than leaded fuel.

The prospects for diesel cars may be improved, however, by the introduction of directly-injected (DI) diesels, rather than conven-(DI) dieseis, rather than conven-tional units in which fuel and air are mixed in a pra-combustion chamber before being introduced to the cylinders. Such engines, just introduced

by Fiat and soon to be launched in Austin Rover's Montego, offer as much as 15 per cent economy improvement over the conventional diesel There has been much talk of the merits of DI diesels in recent years, but the slowness of their

progress towards the market-place has led to widespread speculation that they remain too noisy and unrefined for significant use in cars. However, such an impression is misleading, according to senior executives at AVL, the Austria-

based engine engineering consul-tancy which developed, among many others, Ford's 25 litre Di diesel for its Transit van. "Lots of manufacturers are ready with such engines," says a spokesman. "They are simply waiting for the market to come

John Griffith

## **EXECUTIVE CARS 13**

Bill Packer asks whether the latest UK tax move will lead to a rethink of the company car concept

# More drawn into the 'higher-paid' net

THE TAXABLE benefit for UK income bax purposes of an executive car for its user was doubled in the March Budget. Is the time coming when it will be more advantageous for the higher-paid to provide their own cars?

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And will this lead, if not this year then perhaps next, to a rethink of the whole concept of

Before looking at the present position in detail it is useful to summarise the rules as they cur-

These provisions apply to directors and to "higher paid" employees. Here an employee is defined as higher paid if he or she is remunerated at a rate of more than £8,500 per annum.

For this purpose "remunera-tion" includes salary and other payments as normally understood, but also benefits in kind (including a company car) calculated as if the employee were higher paid and any expenses paid on his behalf or reimbursed, employee is taxable on any part

drivers but for road infrastruc-

ture and the European electron-

ics and communications indus-

If the Autoguide projects works

as hoped, by the early 1990s at

least 400,000 drivers will be using

it to find their way within the

M25 orbital motorway system around London.

By then, similar projects will

have been developed in West Germany and other EC States so that

it should be possible for motor-ists to be guided automatically to

almost any destination within major European cities before the

However, even this ambitious project, seen as opening up vast new markets for manufacturers of both the system equipment and in car receiver/fransmitters.

forms only part of Europe's joint motor industry research pro-

m stands for

gramme, Prometheus.

Road guidance systems

Trial schemes

in Europe

benefit arising. A deduction is allowed for any expenses covered by a dispensation granted to the employer by

the Revenue and for any pension scheme contributions paid. The £8,500 per annum threshold has been in force since 1979 and Treasury Ministers show no inclination to adjust it in line with the other tax allowances and thresholds. It has to be assumed that the authorities are happy to see more and more indi-viduals drawn into the "higher

Generally directors, regardless of their level of remuneration, are caught by these rules. For convenience I use the term "employee" to cover any individual within these provisions. Where an employee within these teams is provided by his employer with a car, he is subject to tax on a benefit in kind (the "scale" or "table benefit") based

 More than 18,000 business miles a year, when the scale benent is reduced by half; Under 2,500 business miles a year, when the scale benefit is sed by half.

(Note that home to office travel is lmost invariably "private" not "bus<u>iness"</u> mileage). There are also adjustments for

non-users, for second cars pro-vided by the employer and where the employee makes a contribu-tion towards the cost of providing the car. This scale has been doubled from the amounts applicable for the tax year 1987-88 and this is the cause of the present concern as to the tax efficiency of the company car.In addition, the scale is applicable where fuel for

provided by the employer. This depends on the size and cost of the car but not its age; there is a 50 per cent reduction "scale" or "table benear"; pased on the car's size, cost and age.

The current scale takes no ness mileage, but no loading for account of the level of business low mileage. Also and particularly significantly, this scale has deabled in as was the not been doubled up as was the car scale described above.

private use of the company car is

year, half business, half private, where it may still be possible to will be assessed on a benefit in improve on the tax deal. kind of £2,000 (car £1,400 and fuel First, if the employee's private £500). On a marginal tax rate of mileage is low, it may pay him to payer in 1977-78 would have been fuel scale charge. 21,300 at 60 per cent £780). Thus for a 200

Benefits in kind Cars and cer fuel 1985-89 Cars by original market value up to £19,250 and cylinder capacity of: 1400 cc or less 600 900 1401 cc to 2000 cc 940 1,450 more than 2000 cc Care by original market value 480 600 900 less than £6,000 £6.000 to £8,499 1.400 £8,500 to £19,250 Cars with original market value £19,251 to £29,000 1,940 4,600

the AA's calculations. However, a at 40 per cent = £240. prudent estimate would suggest that this could amount to

So it would appear that the "company car" has quite a long employee provided with a 2000cc way to go before it catches up company car and free private pet-with private expenditure. Howrol in 1988-89 doing 10,000 miles a ever there are circumstances

another \$1,000 a year.

40 per cent the actual cost in buy his own petrol and claim an extra tax is £800. (The correallowance for business mileage his employer, instead of providsponding cost for a top rate texrather than be taxed on the car
rather than be taxed on the car
ing him with the car, makes him
lowing the example of the 2000cc

and running costs as currently only 4,000 in a year, the AA esti- allowances available on the car. calculation of the assessable ben-

900

estimated by the AA would be mates a petrol cost of £5.733 per almost £3,300. These do not take annum mile, giving a total cost of not be taxable on the benefit arisaccount of interest on capital £229 in the year. The car fuel ing on the loan write-offs and on which is no longer included in scale charge would cost him £600 a proportion of the interest forea proportion of the interest fore-gone on the loan attributable to

> Ministers show no inclination to adjust the £8,500 threshold in line with other tax allowances and thresholds

may be a tax advantage to him if use. an interest-free loan which is pro-

Second, if the employee's busi- his private use, he should be able ness mileage is high compared to claim a proportion of the capi-with his private mileage, there tal allowances related to business

car already used, if we assum 1,300 at 60 per cent £780). Thus for a 2000cc car, if the gressively written off in line with that business mileage accounts. The corresponding standing individual's private mileage is the capital (tax depreciation) for 75 per cent of the whole, the

efit for the current year might

available capital allowances): Interest-free loan:

proceed as follows: Running costs, say 25 per cent of

Loan waiver (equal to maximum

23,300 = 825

Total benefit therefore equals

""Official" rate of interest currently applicable for calculating from the employer the liability
tax benefit on interest free loans. on which is tied to the value of
the car, the Inland Revenue This compares with the normal

scale charges of \$2,000 already mentioned. A number of possible problems have to be considered in follow-ing this approach:

have to be maintained to support the calculations. (One of the official justifications for the introduction of the scale charges was that it did away with the need for

such records; (2) The employer may not find the concept of employee loans as attractive in cash flow terms as the type of leasing or contract hire or similar arrangements that he would be able to set up as a

fleet operator;
(3) The employee will probably
not be able to take advantage of the sort of discounts that a fleet

user can negotiate; (4) The likely depreciation in the value of the car over the whole period of ownership will need to be taken into account to make sure there is no unexpected clawback of allowances in the year of

(5) Company directors are generally prohibited from taking loans from their companies;
(6) If the company is "close" for

tax purposes (broadly under the control of five or fewer share-holders or of its directors) and the employee is himself a share-holder, the loan will be treated as if it were a "distribution" (ie a therest from 18 14,000 x 9%%\* × 25% = 332 dividend) by the company so that Capital allowances on business a liability to deemed ACT (currently equal to one third of the Total benefit therefore equals loan) will fail on the company: (7) Since the employee's capital

might contend that the employee did not bear the cost of acquiring the car at all and refuse his claim for capital allowan

Bill Packer is National Tax Technical Director of chartered (1) Detailed mileage records will accountants Touche Ross

"In 10,000 miles, my Croma never stopped involuntarily, was never off the road for more than routine servicing and never failed to start. You can't do much better than that."

ERIC DYMOCK, SUNDAY TIMES

THANKS, ERIC. TAKE THE REST OF THE NIGHT OFF.

THE FIAT CROMA

THE EUROPE'S DRIVING FORCE

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amme for a European traffic **Drivers** round London will be using the system in the 1990s

> redesign with highest efficiency and unlimited safety." And Prometheus, in turn, is part of Eureka, the Europe-wide collaborative research project aimed at developing new technol-ogies, including the peaceful uses

> of space research.
> The Prometheus initiative came from Daimler-Benz and its research and development chief, Dr Rudof Hornig.

It stemmed from the belief that most traffic problems are caused by a lack of communications between different groups of road users and that, using new technology, traffic systems could be re-designed to provide virtually accident-free private transport, flowing smoothly and with much-improved economy and

environmental acceptability.

Dr Hornig's idea was that Prometheus should co-ordinate the necessary individual areas of basic research on a non-competitive basis, but that the research would be converted into technical solutions by the companies incived on a competitive basis. Three main threads of research were identified:

• The development of a car which could be controlled by computers, allowing the driver to switch to fully automatic at low

between vehicles;

The guidance system

Two years on, Prometheus is looking somewhat different, but mainly in its detail. The broad intention has emerged to at least halve road deaths in Europe. currently about 50,000 a year, by the end of the century.

The prospect of total control

some circumstances on specially-prepared highways looks like being moderated considerably as a result of the various study groups examining the issues involved more closely.

Intervention is now seen as

probably being confined to "crisis" situations: automatic braking if the distances between vehicles become too short, for example. Even here, some of the

Brother" connotations. The steering committee of Prometheus is made up of 12 Euromulti-nationals are excluded),

THE UK'S Department of Trans- having been reduced from 13 last port in March unveiled a pilot year when the UK's Rover Group vehicle guidance system, to oper-decided to withdraw from the ate between Heathrow Airport project to concentrate on its own and Westminster, which has proearch and development needs. found implications not just in The UK initiative is thus left terms of time-saving for busy with Jaguar and Rolls-Royce.

The committee now believes that the first commercial spinoffs from the basic research could come as early as 1990, with the automatic guidance system being among the front-runners.

The UK's Autoguide project uses equipment developed by several electronics concerns and involves communication between roadside beacons and transmitter/receivers mounted within

Broadly similar systems are also undergoing trials on the Continent, with Siemens of West Germany, in particular, well advanced with an infra-red sys-tem which can exchange up to eight kilobytes of information between vehicle and beacon at any given time.

In the UK, the Department of Transport has estimated that a within the M2 motorway could be operating in the early 1990s at a cost of about

Makers of system equipmen would recoup their investment through subscriptions from users, while makers of in-car units could expect about £150 per unit, or £50m based on 400,000

On that basis, the potential for a Europe-wide, and possibly even world-wide, system is self-evi-dent, creating a market in which a group of manufacturers could share profitably, given clear com-mon standards for equipment.

The capabilities of Autoguid and similar systems extend well-beyond simple routing. Take, for example, a British businessman or woman driving, say, a Jaguar XJ6 to see several contacts scattered around West Germany (enough to justify driving rather than using aircraft and taxis).

Using the eight-kilobyte technology, the driver would be able beacon that he was much more interested in time, rather than distance saving - so could the sys-tem please come up with a fast route currently carrying little traffic, even it was not the most

In the absence of input involv-ing specific requests, the system itself would be expected automatically to monitor traffic densities and offer the most efficient route in the event, say, of an accident on the most obvious one.

Given a fully-developed sys tem, it is also expected that the busy executive will be able to into his car in the morning and he told as a matter of course either that the normal route to the office is clear, or that there are a few bottlenecks, so why not take this recommended route

Though demand for the system has yet to be established, there are already some pointers, including one or two unexpected ones. When the Autoguide concept was first cautiously formu-lated in the UK, some Department of Transport and Transport and Road research Laboratory scientists had dinner with a group of perceived opinion-for-

mers to canvass their reactions. They were somewhat astonished to be told by a banker that he would be prepared to pay study groups admit, there will £2,000 for such a system. It would have to be care to avoid Big be worth it, he declared, if it could end marriage threatening fights over maps in lay-bys.



Improved equipment has transformed the car into a time-saving mobile office

# New systems change life on the road

Mr Hamilton-Fazey is one of an send his story from. increasingly large number of peo-ple who have taken advantage of and marketing of mobile commu-advances in mobile communica-nications is developing so quickly tions aimed at business users. In that many things which were writing about the North, the impossible or uneconomic only a North-West and Yorkshire and few years ago are now viable or Humberside, he has to drive about 25,000 miles a year and, before he turned his car into a mobile office, found that much of his day was unproductive.

While he was on the road, he could not make or receive phone calls from his contacts. And, whenever he wanted to file a story, he had first to find a call box and dictate the story through to the copytakers. Quite apart from the fact that it was often difficult to find a call box that was working, the whole process

He also had to make time-con-suming journeys between his home in Liverpool and office in Manchester to collect documents ases that were vital

for writing his stories.

The installation of four pieces of electronic equipment: a cellu-

The technology and so quickly that many things impossible only a few years ago are now viable or soon will be

lar phone, a portable computer and two faxes - has revolution-ised his working day and

improved his productivity. The cellular phone allows him to keep in touch with his contacts even when on the move. The portable computer enables stories to be filed electronically. And the installation of faxes at home and at his office means he has been able to cut down the number of trips he needs to make between the two places and saved 8,000 miles in travelling each

Even so, Mr Hamilton-Fazey's system does not work perfectly. He cannot send his stories from

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**FINANCIAL TIMES** 

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**EUROPE'S BUSINESS NEWSPAPER** 

FINANCIALT]

car is the office," says lan Ham-ilton-Fazey, the Financial Times' either has to send a telex or he portable" fax - the Micrafax.

Nevertheless, the technology few years ago are now viable or will soon be.

Later this month, for example. Comsolve International, a Brighton-based telecommunications marketing company, will be launching what it claims as the £1.500 customers will be able to buy a Samsonite brief-case, inside which will be a Cambridge Computer Z88 laptop, an A4 Inkjet printer and an intelligent communications controller. Customers will have to provide their own cell phone to plug into the sys-

Although not exactly chic - and high-powered vuppie executive -Comsolve's office in a briefcase could well be an attractive business tool for field sales forces such as computer service engi-

Comsolve's managing director, Mr Phil Hawes, argues that it will be particularly useful for marketing are developing travelling financial service saleswho now have to comply

> Being able, for example, to cess their firm's central computer remotely to check all the available life policies, will enable them to act within the law.

On the same lines - but more upmarket - is the office in a car. For £8,000 (on top of the cost of the vehicle), you can buy from Mobile Management Systems an electronic office mounted in a Renault Espace. The package includes an IBM-compatible computer, mini-printer, TV, mobile none and dictating machine.

Continuing the miniaturisation which is one of the hallmarks of the electronics industry, Sentra

has to find a stationary phone to What Sentra means by truly por-send his story from. What Sentra means by truly por-table is a machine weighing 4.1kg. It retails for £1,099. And in a move which should eventually pave the way for the office in the aircraft, British Tele-

> Mobile communications are far more susceptible to fading, hums and glitches which can ruin data transmission

com and Racal completed Europe's first successful satellite phone call from mid-air - also this month. The system, known as Skyphone, has been designed pri-marily for voice traffic though it is planned to extended it to fax and data transmissions.

According to Ian Volans of Racal Vodafone, one of the reasons that mobile data communications has not caught on as quickly as mobile voice communications is that the right technology has been slow arriving.

Although it is possible to con-nect a standard modem to a with the Financial Services Act's mobile phone, the chances of sucprovisions requiring them to give cess when you are on the move their customers "best advice." In some cases, this means having are much more susceptible to fadsatisfied themselves that there is ing, hums and glitches than their their customers. no other product on the market static counterparts and such that meets the customer's needs interruptions can be disastrous better than that which they are in a data transmission, whereas



approach to upmarket transport is four-wheel drive offered by Renault whose £15,000 Espace "peo- market provides a go-anywhere machine that ple carrier" is a highly-equipped vehicle with has many leisure as well as work uses, room to take large amounts of gear. The Quadra the executive car beyond status.

in voice transmission they are

simply an annoyance.

Vodafone's solution to this problem was to develop a data protocol called CDLC specifically for mobile transmission, and a number of modems that incorposite, but Mr Volans says that mobile data transmission is paragraph. rate it. CDLC, Mr Volans says, improves the quality of transmis

Last year, Vodafone added to CDLC a new system call VMACS, which allows data to be transmit ted with the use of a modem only at the sender's end - under the simple CDLC system modems

system, Istel's Infotrak, the Mer-

there is more and more use of the ticularly vulnerable to intercep system. For example, a system has been installed recently by Landon's wheel-clamping operation so that van drivers can comwhere they are.

Sending data is said to be were needed at both ends of the transmission. VMACS gives the user access to BT's packet-switch likely to lead to errors.

Alvey programme, is intended to remedy this.

cury 5000 network, IBM's Man-mobile office technology is likely aged Network Service and a vari- to be the demonstration of a to be the demonstration of a tion because the data is being

sent over the radio waves. Hewlett-Packard argues that security is important when increasing amounts of sensitive municate back to HQ details of increasing amounts of sensitive the cars they have clamped and financial information are being sent from mobile offices. Its project, part of the UK governmen

## Vehicle security

# Thefts 'tip of the iceberg'

UK has become economically damaging to the business sector because of its sheer volume. Officially, just under 500,000 cars were stolen during 1986, the most recent year for which full statistics are available. Goods were stolen from a further 600,000.

per cent. And, according to Mr Freddie Aldous, president of the British Vehicle Rental and Leasing Association, the official fig-ures may be only "the tip of the iceberg," with huge numbers of thefts from cars going unre-

The clear-up rate, according to Mr Aldons, "is no indictment of the police as they simply do not have the manpower to cope with this plague. Indeed, I sense depair among senior police that the clear-up rate will ever get bet-

The severity of the problem, not least in the relentless driv-ing-up of vehicle insurance premiums, has reached the point where the BVRLA, whose mem-bers buy about one in four of the new cars sold each year in the UK, has launched an initiative of its own aimed at tackling it. It takes the form of what is to be an annual anti-theft award for manufacturers adjudged to have done most in the field of vehicle security.

Vauxhall was this year's win-

ner. But the announcement was coupled with a warning that the overall rate of progress on security was "exceptionally slow" and that the BVRLA might in future

name manufacturers regarded as dragging their feet on the issue.
"They have a moral duty to the car-buying public ...to make cars less easy to steal," says Mr Aldous, who is also chairman of the Trustee Savings Banks-owned Swan National vehicle leasing and rentals group.

His remarks echo the sentiments of several police reports on the subject which in the past have been critical of many manu-facturers' approach to the issue.

Vauxhall's award was for a mix of anti-theft measures, including a system of deadlocks, audio-visual alarms and coded radios (rendered useless if they are removed from the car to are removed from the car to which it was first fitted). It followed by a few weeks an announcement by Porsche Cars (GB), the wholly-owned UK importer, that it was to fit door deadlocks and ultrasonic alarms to its cars in the wake of the latest police report highlighting the ease with which most cars can be broken into.

databank so that future purchasers of the wehicle can easily check its bona fides.

One of the most popular measures remains the car alarm, partly on the grounds of relatively low cost, which for as little as £100 or so use a sensor, or sensors in the case of more expensive units, to detect inter-

The West German-built sports cars - Mercedes and BMWs and Jaguars are among the prime targets of "steal-to-order" professional car theft rings. Many of the most expensive valueles are the most expensive vehicles are resprayed, otherwise disguised and on their way to overseas markets within a few hours of being stolen.

vehicle manufacturers them-



Approaches vary considerably. Approaches vary considerably. The Autoglass group sprang into life in the early 1980s with a package in which existing vehicle owners could have all the glass panels etched with the vehicle's registration number, it being hopelessly uneconomical for thieves to replace the glass itself.

The concept has since been broadened to many dealers carry-ing out the etching before deliv-ery, with the details of the car being entered on a computerised databank so that thure purchas-ers of the vabilele car carily

expensive units, to detect inter-ference with parts of the car not subject to casual contact, externally, internally or both.

The trouble is, according to one aftermarket competitor, Ital Audio, many owners forget to activate the system, or even to lock the car, on leaving it.

The apparent slowness of cally by switching on an ultra-intercom, automatic fire extinchicle manufacturers themselves in coming up with effectives on the car interior and an anti-gas on the car interior are filtrations system. selves in coming up with effecture ously sweeps the car interior - air filtrations system.

ously sweeps the car interior - air filtrations system.

ously sweeps the car interior - air filtrations system.

figments of imagination. attempting to leave.

The owner, pulled up short maybe 20 yards away, then has only to aim the key-fob transmitter to which his ignition keys are attached at the car and the alarm system locks the door and closes the windows and sunroof. The entire system is disarmed by pressing a second button on the radio key.

at repelling intruders rather than, as with most of the pro-

tected car business, armour-plat-ing against weapons attack.

Its glass is designed to with-stand 90 seconds of repeated blows from a cleaver, the doors, modified to take pur-locks, can be Ital's Cobra Goldline system is locked electrically from any seat-claimed to arm itself automati- there is an interior-to-exterior

increase the base vehicle's cost

The Geneva Motor Show is a prime showcase for such vehicles, the manufacturers of which include Hess and Risenhardt of the US, armourers of US presidential vehicles since the days of Roosevelt and which produce up to 400 secure vehicles a year

radio key.

The seeming decline of terrorism inside Europe, but its growth elsewhere, has produced a flourishing business in the form of companies building cars to protect the occupants or prevent their abduction.

Thus only at the end of last year Protected Cars Nederland NV, a Dutch-based group specialising in secure cars, launched a specifically anti-kidnap model based on the Volvo 760GLE saloon, and now being extended to other manufacturers cars.

The anti-kidnap Volvo is aimed at repelling intruders rather

Defeating rifle and handgan bullets is merely a hard require-ment for such vehicles. Specifications of individual vehicles in most cases remain a closely-kept secret between manufacturer and

But, to quote just two examples, the ability to start such cars by remote control, and to lay down an anti-pursuit smokes-creen, are now much more than figments of James Bond-style



day more productive

JULY

**OCTOBER** 

**NOVEMBER** 

**DECEMBER** 

berg',



THE AIRCRAFT MANUFACTURER

At the beginning of the century, aeroplanes pioneered the use of safety belts. Not surprisingly, when Saab turned from just making aeroplanes it was natural for them to become the first to

fit seat belts as standard to their cars. And as aeroplanes developed the disc brake, so Saab borrowed features like diagonally split brake systems for the road.

Saab's list of firsts in passenger and driver safety is impressive. Indeed it's one of the main reasons Sweden has earned such a formidable reputation for making safe cars.

However, the real safety benefits from an aircraft influence go beyond the protective steel shell and crumple zones, the reinforced roof pillars, bumpers and doors. Because in aircraft parlance, active avoidance is better than passive survival. For the Saab driver as for the Saab pilot, handling, turn-in, braking balance and driver feed-back are essential.

At Saab, design will never be just a response to legislation or fashion.

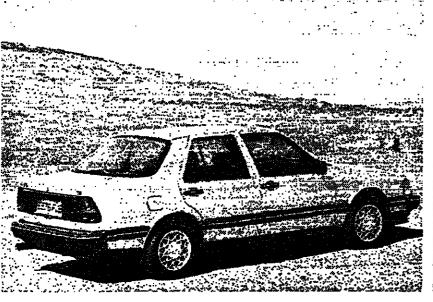
It is an integral part

of making cars that last. And that reputation was earned by putting safety first.

SAFETY MODELLED ON A PLANE RATHER THAN A TANK.

This year's vehicles are tested by Stuart Marshall

# Magic-carpet comfort of a BMW







WHEN THE Executive Car of the Year is chosen, there can be little doubt about the winner. The seven-model BMW 5-Series, newly-ar-rived in Britain, has everything a business motorist in the under-£16,000 to £25,000-plus class could

require.

There is just one body – a four-door saloon styled with understated elegance - and a choice of four in-line six-cylinder engines, from a 2 litre producing 129 bhp to a 211 bhp 3.5 litre. The new cars are closer to being 7-Series BMWs on a

slightly smaller scale than devel-opments of the former 5-Series. Even the least powerful 520i has a top speed of more than 125 mph (201kmh), though this is less

important to all but German autobahn users than the massive torque (pulling power) available at relatively low engine revolu

sion is standard but most British buyers will prefer the four-speed automatic with an overdrive top gear and fuel-saving mechanical lock-up. The new 5-Series cars have a longer wheelbase and wider track than before. Their ride/handling compromise approaches perfection.

For senior management, the 5-litre, V12-engined 750iL which carried me to Geneva and back in magic-carpet comfort and relaxation, is one of the world's best large cars at the moment. Held



does not attract too much attention from the autoroute police, it

(12.9 litres/100kms)
The only cars with which the
BMW 750iL can be compared are the V3-engined Mercedes S-Class ing. Without any special skills, a and the Bentley Right, both of driver can keep going when most which are longer in the tooth, other cars come to a stop or slide costlier and cannot quite match uncontrollably on corners. costlier and cannot quite match the BMW's ride comfort.

A Daimler Double Six is far cheaper but much smaller inside

— it is based on the old XJ6 Jaguar. There is still no car that can equal the Jaguar's ability to sup-press road-induced noise, and its a car equipped with ABS brakes. internal ambience, like that of a Rolls-Royce, is a breath of Old

The Rover 800 series spans a wide price range - from £11,995 for the 2-litre, carburetter version aloon. I find them most agree able to drive, with low levels of wind, mechanical and road noise. They feel like proper British cars of quality, despite their Anglo-

From a different branch of the

the luxury executive sector is and encourages a driver to concentrated on the recently-in-exploit the Passat's admirable troduced 9000 CD and CDE handling and roadholding. valoons costing up to £25,295. The

leader among the smaller execu-tive saloons. The five-cylinder, priced and practical business 2-litre or 2.2 litre engines put it in cars which will attain or exceed

takes uncommonly good care of hensive equipment. the driver who has to keep going regardless of weather conditions. The more I use cars with allwheel drive, the more I am con-

820 fastback to £21,893 for the very-highly specified Sterling Japanese provenance.

family, the Range Rover is now mainly bought as a roomy, roadis closer in character to a high-slung Jaguar than an on-off road shing Jaguar than an on-off road vehicle with permanent and a full load, frequent gear four-wheel drive and the ability changing is called for on a undute to climb mountains.

With the eight-valve engine and a full load, frequent gear changing is called for on a undute lating route. The 16-valve version

Ford's Sierra and Granada (Scor-pio) 4x4s, the Lancia Integrale, Mercedes-Benz 300 with 4MATIC returned a remarkable 21.9 mpg transmission and the growing (12.9 litres/100kms) transmission and the growing number of Japanese cars like the Toyota Celica GT-4 and Camry GLi4WD transform winter driv-

> The rapid spread of permanently-engaged four-wheel drive is to be welcomed, provided it is used wisely. An insensitive and irresponsible driver will still come to grief in a 4x4 or, for that matter, Both systems can only maximise tyre grip: demand more than they can give and loss of control is inevitable.

Many more high-performance executive-class cars from such makers as Peugeot, Citroen and able with four-wheel drive in the next year. Among them is the Volkswagen Passat, which VW hopes will make as big an impact in the medium-size sector as the Golf has in the next-lower class.

The Passat, powered by eight or 16-valve versions of the renowned VW 1.8 litre engine, is going car substitute. The latest an impressive car, with efficient Vogue SE automatic, at a drive-aerodynamics, generous interior away price of more than £27,500, and luggage space and refined

Saab's bid for a larger share of is considerably more muscular

new cars are motorway mile-eat high-technology crackdown on 2000 Turbo impresses as a refined ers but the 2-litre, 4-cylinder, 16- drivers who flagrantly exceed valve turbocharged and inter- speed limits, many executive car cooled engine can sound hard- buyers continue to demand high

a different performance class 130 mph (209kmh) on offer. lower price. from the equally beautiful but Among them are the Citroen somewhat lacklustre 1.8 litre, BXGTi and the GTi16V, which will outrun most hot hatchbacks A 90 quattro, with permanent yet has four passenger doors, lav-four-wheel drive and ABS brakes, ish luggage space and compre-

> They cost between £11,000 and £13,000 and are thrilling to drive, The British-built Nissan Bluebird Executive, with a turbo-

getic off it. The same may be said of the large Flat Croma Turbo (£15,000) and its up-market close relative, the Lancia Thema LX Turbo at about £17,500, and the £16,500 Renault 21 Turbo.

They do, however, bear watch ing in the wet lest they misbe-have under hard acceleration in the lower gears. It is asking a lot of a pair of tyres to put 165 horse power or more on to the road while steering the car, hence the

Rear-wheel drive is better able to handle high power-to-weight ingly fast 201 bhp Ford Sierra Cosworth RSSOO four-door saloon shows less need for allwheel drive on wet and winding roads than, say, a 182 horse-power, front-wheel driven Ren-ault 25.

For this reason, Audi has dropped from wheel drive for its forthcoming flagship, the 200 VA. which will have only quattro

Japan continues to take a tech nological lead. Four-wheel steering gives the Honds Prelude and one Mazda 626 model tidier handling and a feeling of greater stability at high speeds, plus

The Honda Legend, a close relative of the Rover 800, is an attractive car with a less tradi-Legend coupe is for those who like a two-door car with far more interior space than the Prelude.

The new Mitsubishi Galant and rapid package, with a hint of Mercedes about its styling. The Japanese makers do not attempt worked when driven briskly on potential performance even if they will never use it. The car Though handicapped by an makers oblige and list very high unrealistically small boot, the exquisitely-styled Audi 90 is a effits offered by their vehicles.

Saloon, for example, has permanate to demain light paparese makers do not attempt to disguise their admiration for the German executive car as they move their own cars up-market. The Toyota Camry GLi 4WD saloon, for example, has permanated to demain light paparese makers do not attempt to disguise their admiration for the German executive car as they will never use it. The car move their own cars up-market. saloon, for example, has permanently engaged all-wheel drive and could be considered as an Audi quattro alternative at a

> Vauxhall (Opel on mainland Europe) is marking time in the medium-sized sector, awaiting the arrival this autumn of the Cavalier replacement. Its six-cylinder Senator is a handsome car with exceptional ride comfort and impeccable road manners.

Volvo's 760 saloons have been when grip between tyre contact appointments including leather patch and road surface is reduced by snow, ice and rain.

The Audi quattro models, refined on the motorway, energing the safety benefits charged 1.8 litre engine, huxury subtly restyled and fitted with independent rear suspension. I trim and a drive-away price of see them as Ford Granada rivals in the main, with very large boots instead of tailgates.

# **Efforts to compete**

prompted a round of price increases.

These met with resistance from consumers and together with the uncertainties created by the stock market crash, combined to produce a 13.7 per cent drop in kuropean car sales for the year as a whole, compared with a drop of only 10.7 per cent for the US new car market as a whole.

The larger, more affluent of the specialist producers such as Mer-cedes and BMW - each of which produces more than half a mil-lion cars a year - are fairly well placed to withstand such setbacks (even Mercedes has decided to make a token cut in its production this year).

But the US situation has produced a sharp reminder for smaller companies, such as Jag-uar and Porsche, that executive and luxury sports car manufacturing remains a volatile and risky business if total output is in the order of 50,000 units a year

Jaguar, which sold 23,000 cars in the US last year - half its total output - has not itself cut back production. But it has seen its profitability fall sharply.

From £120m in 1986 profits fell, at the pre-tax level, to £97m last

year. At Nomura Research Insti-tute, Mr John Lawson expects a further fall, to £79m this year and

on the US by spreading sales certainly become apparent by more evenly throughout the 1992, by when the European Conworld, has also been obliged to munity is scheduled to have a trim back its investment programme this year, by some 120m

One consolation for Jaguar is that, during the first four months of the current year, it has been faring better in the US than its rivals. Sales were up 11.8 per cent on last year's four-month total compared with further drops of 27 per cent for Porsche, 24.4 per cent for Volvo and 7.4 per cent for Mercedes (only BMW, up 0.7 per cent and Saab, up 10.7, also

put on sales).
But on all fronts, the competition can only get tougher. There are many new models in the pipe-line not just from the volume makers, but the specialists them-

Among them, BMW will be adding an 8-Series coupe to its still-new 5-Series and 7-Series ranges, with complete renewal of its product line in the form of a ,car purchases by Europeans. new 3-Series range expected

The increased availability of
consumer credit facilities from
not just banks but retail finance are a new coupe and S-Class range from Mercedes.

Motors, Ford and Chrysler cross-ing the Atlantic eastwards in another contributory factor. numbers for the first time in many years as a result of direct now far less the case that vehicle exports having been made much replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that vehicle replacement is delayed by a determination of the case that the c more attractive by the low dollar. rioration in economic conditions,

1992, by when the European Community is scheduled to have a harmonised internal market. Against this background DRI Europe, in its latest world auto-motive forecast, highlights several factors from which manufac-

turers might draw some reassurance. Fears of a US recession and the potential knock-on effects for the global economy, it suggests, are being discounted by economic forecasters thanks to co-operative action by major governments to stimulate import demand, not

least by Japan. Even in Europe, there appears to be much less prospect of a pronounced cyclical downturn for macro-economic than might have been expected in the past, DRI points out.

But the really new factor, it suggests, lies in the recent emer-gence of what it sees as "a fundamental shift" in the financing of

There is, too, the looming possibility of a new generation of user tycles are becoming less users and less significant, it argues with the spread of leasing as with the spread of leasing as

As a result, DRI says: "It is to as low as £59m in 1989.

The company, which is working hard to lessen its dependence

The true strength of the Japagiven the much greater ability to
nese executive car challenge has
telegrated by the seen in Europe but will future.

